

CANADIAN NATIONAL RAILWAY CO
Form SUPPL
March 06, 2003

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Prospectus Supplement
March 5, 2003
(To Prospectus Dated September 6, 2001)

US\$400,000,000
Canadian National Railway Company
4.40% Notes due 2013

Interest on the 4.40% Notes due 2013 (the "Notes") is payable semi-annually on March 15 and September 15 of each year, commencing September 15, 2003. The Notes are redeemable in whole or in part at the option of Canadian National Railway Company at any time and from time to time, upon not less than 30 nor more than 60 days notice, at the redemption prices and subject to the conditions set forth herein. See "Description of Notes - Optional Redemption."

The Notes will be our unsecured, general obligations and will rank equally with all of our other senior unsecured indebtedness from time to time outstanding. See "Description of Notes - General."

This offering is made by a Canadian issuer that is permitted, under a multijurisdictional disclosure system adopted by the United States, to prepare this prospectus supplement and the accompanying prospectus in accordance with the disclosure requirements of the Province of Québec, Canada. Prospective investors in the United States should be aware that such requirements are different from those of the United States. Certain of the financial statements of the Company included or incorporated by reference herein have been prepared in accordance with Canadian generally accepted accounting principles, and are subject to Canadian auditing and auditor independence standards, and thus may not be comparable to financial statements of U.S. companies.

Prospective investors should be aware that the acquisition of the Notes described herein may have tax consequences both in the United States and in Canada. Such consequences for investors who are resident in, or citizens of, the United States may not be fully described herein.

The enforcement by investors of civil liabilities under U.S. federal securities laws may be affected adversely by the fact that the Company is a Canadian corporation, that some or all of its officers and directors are residents of Canada, that some of the underwriters or experts named in the registration statement are residents of Canada and that a substantial portion of the assets of the Company and said persons may be located outside the United States.

	<u>Per Note</u>		<u>Total</u>
Public offering price ⁽¹⁾	99.791%	US\$	399,164,000
Underwriting commission	0.650%	US\$	2,600,000
Proceeds to CN (before expenses) ⁽¹⁾	99.141%	US\$	396,564,000

(1) Plus accrued interest, if any, from March 10, 2003, if settlement occurs after that date

These securities have not been approved or disapproved by the U.S. Securities and Exchange Commission or any U.S. state securities commission nor has the U.S. Securities and Exchange Commission or any U.S. state securities commission passed upon the accuracy or adequacy of this prospectus supplement or the accompanying prospectus. Any representation to the contrary is a criminal offense.

The underwriters are offering the Notes subject to various conditions. The underwriters expect to deliver the Notes to purchasers in book-entry form only through the facilities of The Depository Trust Company on or about March 10, 2003.

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There is no established trading market through which the Notes may be sold and investors may not be able to resell the Notes purchased under this prospectus supplement and the accompanying prospectus.

In connection with the offering of the Notes, the underwriters may engage in transactions that stabilize, maintain or otherwise affect the price of the Notes. Such transactions, if commenced, may be discontinued at any time. See "Underwriting."

Joint Book-Running Managers

Banc of America Securities LLC

Salomon Smith Barney

JPMorgan

Banc One Capital Markets, Inc.

BNP PARIBAS

Fleet Securities, Inc.

Scotia Capital

Wachovia Securities

You should rely only on the information contained in or incorporated by reference in this prospectus supplement and the accompanying prospectus. We have not, and the underwriters have not, authorized anyone to provide you with different information. We are not, and the underwriters are not, making an offer of these Notes in any jurisdiction where the offer is not permitted. You should not assume that the information contained in or incorporated by reference in this prospectus supplement or the accompanying prospectus is accurate as of any date other than the respective dates on the front of this prospectus supplement.

TABLE OF CONTENTS

	<u>Page</u>
Prospectus Supplement	
Documents Incorporated By Reference	S-3
Use of Proceeds	S-3
Capitalization	S-4
Earnings Coverages	S-4
Description of Notes	S-5
Credit Ratings	S-11
Certain U.S. Federal Income Tax Considerations	S-11
Certain Canadian Income Tax Considerations	S-12
Underwriting	S-13
Legal Matters	S-14
Prospectus	
Documents Incorporated by Reference	2
Available Information	3
Statement Regarding Forward-Looking Information	3
The Company	5
Use of Proceeds	7
Capitalization	8
Selected Consolidated Financial and Operating Data	9
Earnings Coverages	12

	Page
Description of Securities	12
Plan of Distribution	16
Risk Factors	16
Taxation	19
Legal Matters	19
Independent Auditors	20
Enforceability of Civil Liabilities Under the U.S. Federal Securities Laws	20
Documents Filed as Part of the Registration Statement	20

In this prospectus supplement, unless the context otherwise indicates, the "Company," "CN," "we," "us" and "our" each refer to Canadian National Railway Company and its subsidiaries. All dollar amounts referred to in this prospectus supplement are in Canadian dollars unless otherwise specifically expressed.

S-2

DOCUMENTS INCORPORATED BY REFERENCE

The following documents, filed with the securities commission or other similar authority in each of the provinces of Canada, are incorporated by reference in, and form an integral part of, this prospectus supplement and the accompanying prospectus:

- (1) The Annual Information Form of the Company dated April 22, 2002 for the year ended December 31, 2001;
- (2) The audited consolidated financial statements of the Company for the years ended December 31, 2002 and 2001, together with the auditors' report thereon (the "Consolidated Financial Statements"), prepared in accordance with Canadian and U.S. generally accepted accounting principles ("GAAP");
- (3) The Company's Management's Discussion and Analysis for the periods ended December 31, 2002 and 2001; and
- (4) The Company's Management Proxy Circular dated February 28, 2002 prepared in connection with the Company's annual and special meeting of shareholders held on April 16, 2002.

Any document of the type referred to in the preceding paragraph (excluding confidential material change reports) filed by the Company with securities commissions or similar authorities in the provinces of Canada subsequent to the date of this prospectus supplement and prior to the termination of any offering under this prospectus supplement shall be deemed to be incorporated by reference into this prospectus supplement and the accompanying prospectus.

Any statement contained in this prospectus supplement or the accompanying prospectus or in a document incorporated or deemed to be incorporated by reference in this prospectus supplement or the accompanying prospectus shall be deemed to be modified or superseded, for purposes of this prospectus supplement and the accompanying prospectus, to the extent that a statement contained in this prospectus supplement or the accompanying prospectus or in any other subsequently filed document that also is, or is deemed to be, incorporated by reference in this prospectus supplement or the accompanying prospectus modifies or supersedes such statement. The modifying or superseding statement need not state that it has modified or superseded a prior statement or include any other information set forth in the document that it modifies or supersedes. The making of a modifying or superseding statement shall not be deemed an admission for any purposes that the modified or superseded statement, when made, constituted a misrepresentation, an untrue statement of a material fact or an omission to state a material fact that is required to be stated or that is necessary to make a statement not misleading in light of the circumstances in which it was made. Any statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of this prospectus supplement or the accompanying prospectus.

Copies of the documents incorporated herein by reference may be obtained on request without charge from the Corporate Secretary, Canadian National Railway Company, 935 de la Gauchetière Street West, Montréal, Québec H3B 2M9 (telephone: (514) 399-2100).

USE OF PROCEEDS

The net proceeds to the Company from the sale of the Notes are estimated to be approximately US\$396 million after deducting underwriting commissions and other expenses related to the offering. The Company plans to use such proceeds to repay (i) US\$150 million of 6.625% 10-year notes due May 15, 2003 issued by the Company and US\$100 million of 6.75% 10-year notes due May 15, 2003 issued by the Company's subsidiary Illinois Central Railroad Company and (ii) outstanding commercial paper issued by the Company with a weighted average interest rate of 1.35% and having an average remaining term of eight days as of March 4, 2003 (collectively, the "Repayments").

S-3

CAPITALIZATION

The following table sets forth the capitalization of the Company as at December 31, 2002 based on Canadian and U.S. GAAP, respectively, and as adjusted to give effect to the issuance of the Notes and the Repayments.

	Canadian GAAP		U.S. GAAP	
	December 31, 2002	As adjusted	December 31, 2002	As adjusted
(In millions, except percentages)				
Current portion of long-term debt	\$ 574	\$ 180	\$ 574	\$ 180
Long-term debt	5,003	4,773	5,003	4,773
Notes ⁽¹⁾		631		631
Total debt	5,577	5,584	5,577	5,584
Shareholders' equity:				
Common shares	3,558	3,558	4,785	4,785
Contributed surplus	175	175		
Currency translation	132	132		
Accumulated other comprehensive income			97	97
Retained earnings	2,762	2,764	3,487	3,489
Total shareholders' equity	6,627	6,629	8,369	8,371
Total capitalization	\$ 12,204	\$ 12,213	\$ 13,946	\$ 13,955
Ratio of total debt to total capitalization	45.70%	45.72%	39.99%	40.01%

(1) Converted into Canadian dollars using the Bank of Canada closing rate on December 31, 2002 of US\$1.00 = Cdn\$1.5764.

EARNINGS COVERAGES

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The following consolidated financial ratios are calculated for the twelve-month period ended December 31, 2002 and give effect to the issuance of all long-term debt of the Company and repayment or redemption thereof as of such date and are adjusted to give effect to the issuance of the Notes and the Repayments.

Under Canadian GAAP, the Company's interest expense requirements would have amounted to approximately \$349 million for the twelve-month period ended December 31, 2002. Also under Canadian GAAP, the Company's earnings before interest expense and income tax for the twelve-month period ended December 31, 2002 would have been approximately \$1,191 million, which is 3.41 times the Company's interest expense requirements for such period.

Under U.S. GAAP, the Company's interest expense requirements would have amounted to approximately \$357 million for the twelve-month period ended December 31, 2002. Also under U.S. GAAP, the Company's earnings before interest expense and income tax for the twelve-month period ended December 31, 2002 would have been approximately \$1,544 million, which is 4.32 times the Company's interest expense requirements for such period.

S-4

DESCRIPTION OF NOTES

Reference should be made to the accompanying prospectus for a more detailed summary of certain provisions of the Notes. The description of the Notes in this prospectus supplement supplements the description of the Company's securities contained in the accompanying prospectus. If the descriptions contained in these documents are inconsistent, the description contained in this prospectus supplement is controlling. Capitalized terms used but not defined herein have the meanings given to them in the accompanying prospectus.

General

The Notes will be issued in fully registered form in denominations of US\$1,000 and integral multiples thereof, under an indenture dated as of June 1, 1998 (the "U.S. Indenture") between the Company and The Bank of New York, as trustee (the "U.S. Trustee"). The aggregate principal amount of the Notes is US\$400,000,000. The U.S. Indenture does not limit the amount of debt securities that may be issued by the Company. The Notes will be unsecured, general obligations of the Company and will rank equally with all other senior unsecured indebtedness of the Company from time to time outstanding.

The Notes will mature on March 15, 2013 but are subject to earlier optional redemption as described under "Optional Redemption" below. The Notes are not entitled to the benefit of any sinking fund.

Interest will accrue on the principal amount of each Note at the annual rate of 4.40%, from and including March 10, 2003 (the "Original Issue Date") to but excluding the date on which the principal amount is paid in full. Interest accrued on each Note will be payable in arrears on March 15 and September 15 of each year, commencing on September 15, 2003, to the holder of record of such Note on the March 1 and September 1 next preceding the interest payment date.

If any interest, principal or other payment to be made in respect of the Notes would otherwise be due on a day that is not a Business Day, payment may be made on the next succeeding day that is a Business Day, with the same effect as if payment were made on the due date. "Business Day" means any day other than a Saturday, a Sunday or a day on which banking institutions in New York City are authorized or obligated by law to close.

Transfers of the Notes are registrable and principal is payable at the corporate trust office of the U.S. Trustee at 101 Barclay Street, Floor 21W, New York, New York 10286, Attention: International Finance Unit. The Notes will initially be issued in global form. See "Global Securities" below.

Optional Redemption

The Notes will be redeemable, in whole or in part, at the option of the Company at any time and from time to time, upon not less than 30 nor more than 60 days notice, at a redemption price equal to the greater of (i) 100% of the principal amount of the Notes to be redeemed and (ii) as determined by an Independent Investment Banker, the sum of the present values of the remaining scheduled payments of principal and interest thereon (not including any portion of such payments of interest accrued as of the date of redemption) discounted to the redemption date

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on a semi-annual basis (assuming a 360-day year consisting of twelve 30-day months) at the Treasury Rate plus 15 basis points, plus, in either case, accrued interest thereon to the date of redemption. Unless the Company defaults in payment of the redemption price, on and after the redemption date, interest will cease to accrue on the Notes or portions thereof called for redemption on such date.

"Comparable Treasury Issue" means, with respect to the Notes, the United States Treasury security selected by an Independent Investment Banker as having an actual or interpolated maturity comparable to the remaining term of the Notes that would be utilized, at the time of selection and in accordance

S-5

with customary financial practice, in pricing new issues of corporate debt securities of comparable maturity to the remaining term of such Notes.

"Comparable Treasury Price" means, with respect to any redemption date (i) the average of the Reference Treasury Dealer Quotations for such redemption date, after excluding the highest and lowest of such Reference Treasury Dealer Quotations (if any), or (ii) if the U.S. Trustee obtains fewer than five such Reference Treasury Dealer Quotations, the average of all such quotations.

"Independent Investment Banker" means one of the Reference Treasury Dealers appointed by the U.S. Trustee after consultation with the Company.

"Reference Treasury Dealer" means each of Banc of America Securities LLC, Salomon Smith Barney Inc., J.P. Morgan Securities Inc., Banc One Capital Markets, Inc. and BNP Paribas Securities Corp. or their affiliates which are primary U.S. Government securities dealers and their respective successors; *provided, however*, that if any of the foregoing or their affiliates shall cease to be a primary U.S. Government securities dealer in New York City (a "Primary Treasury Dealer"), the Company shall substitute therefor another Primary Treasury Dealer.

"Reference Treasury Dealer Quotations" means, with respect to each Reference Treasury Dealer and any redemption date, the average, as determined by the U.S. Trustee, of the bid and asked prices for the Comparable Treasury Issue (expressed in each case as a percentage of its principal amount) quoted in writing to the U.S. Trustee by such Reference Treasury Dealer at 3:30 P.M. (New York City time) on the third business day preceding such redemption date.

"Treasury Rate" means, with respect to any redemption date with respect to the applicable Notes, the rate per annum equal to the semi-annual equivalent yield to maturity or interpolated (on a day count basis) of the Comparable Treasury Issue, assuming a price for the Comparable Treasury Issue (expressed as a percentage of its principal amount) equal to the Comparable Treasury Price for such redemption date.

Further Issues

The Company may from time to time, without notice to or the consent of the registered holders of the Notes, create and issue further notes ranking equally and ratably with the Notes in all respects (or in all respects except for the payment of interest accruing prior to the issue date of such further notes or except for the first payment of interest following the issue date of such further notes), and so that such further notes shall be consolidated and form a single series with the Notes and shall have the same terms as to status, redemption or otherwise as the Notes.

U.S. Indenture

Modification

The U.S. Indenture permits the Company and the U.S. Trustee, with the consent of the holders of not less than 66²/₃% in principal amount of each series of Outstanding Securities (as defined in the U.S. Indenture) issued pursuant to the U.S. Indenture (including the Notes), affected by the modifications and at the time outstanding, to modify the U.S. Indenture or any supplemental indenture or the rights of the holders of such series, except that no such modification shall without the consent of the holders of all such Outstanding Securities so affected (i) extend the fixed maturity of any Outstanding Security issued pursuant to the U.S. Indenture, reduce the principal amount thereof or reduce the rate or extend the time of payment of interest thereon, or reduce any redemption premium thereon, or (ii) reduce the aforesaid percentage of Outstanding Securities necessary to modify the U.S. Indenture or any supplemental indenture.

S-6

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The U.S. Indenture also permits the Company and the U.S. Trustee, without the consent of holders of Securities (as defined in the U.S. Indenture) of any series (including the Notes), to enter into indentures supplemental to the U.S. Indenture for certain purposes, including (i) to change or eliminate any of the provisions of the U.S. Indenture, provided that any such change or elimination (A) shall neither (1) apply to any Security of any series created prior to the execution of such supplemental indenture and entitled to the benefit of such provision nor (2) modify the rights of the holders of any such Security with respect to such provision or (B) shall become effective only when there is no such Security outstanding or (ii) to cure any ambiguity or to correct or supplement any provision contained in the U.S. Indenture or in any supplemental indenture which may be defective or inconsistent with any other provision contained in the U.S. Indenture or in any supplemental indenture, or to make such other provisions in regard to matters or questions arising under the U.S. Indenture as shall not adversely affect the interests of holders of Securities of any series issued pursuant to the U.S. Indenture.

Events of Default

An event of default (an "Event of Default") with respect to any series of Securities issued pursuant to the U.S. Indenture is defined in the U.S. Indenture as being: default for 30 days in payment of interest on that series; default in payment of principal (or premium, if any); default in the deposit of any mandatory sinking fund payment on that series; default by the Company in the performance of any of the other covenants or warranties in the U.S. Indenture relating to that series which shall not have been remedied within a period of 60 days after notice by the U.S. Trustee or holders of at least 25% in aggregate principal amount of the Securities of that series then outstanding; default by the Company under any mortgage, indenture or instrument evidencing or under which there may be issued indebtedness for money borrowed (i) which constitutes a failure to pay when due, after the expiration of any applicable grace period, principal in an amount in excess of US\$75 million or (ii) which results in such indebtedness in an amount in excess of US\$75 million becoming due and payable prior to the date on which it would otherwise become due and payable, and such indebtedness has not been discharged or such acceleration is not rescinded or annulled within a period of 30 days after written notice by the U.S. Trustee or holders of at least 25% in aggregate principal amount of the Securities of that series then outstanding; or certain events of bankruptcy, insolvency or reorganization of the Company. The U.S. Indenture provides that the U.S. Trustee shall, with certain exceptions, notify the holders of Securities of each series issued pursuant to the U.S. Indenture of Events of Default known to it and affecting that series within 90 days after occurrence. The U.S. Trustee is protected if it withholds notice of any default (except in the payment of principal of or interest or premium, if any, on any series of Securities issued pursuant to the U.S. Indenture or the making of any mandatory sinking fund payment) to the holders so affected if the U.S. Trustee considers it in the interest of such holders to do so.

The U.S. Indenture provides that if an Event of Default with respect to any series of Securities issued pursuant to the U.S. Indenture shall have occurred and be continuing, either the U.S. Trustee or the holders of at least 25% in aggregate principal amount of Securities of that series then outstanding may declare the principal of all the Securities of that series to be due and payable immediately, but upon certain conditions such declaration may be annulled and past defaults (except, unless theretofore cured, a default in payment of principal of or interest or premium, if any, on that series of Securities) may be waived by the holders of a majority in principal amount of the Securities of that series then outstanding.

Subject to the provisions of the U.S. Indenture relating to the duties of the U.S. Trustee, in case an Event of Default with respect to any series of Securities issued pursuant to the U.S. Indenture shall occur and be continuing, the U.S. Trustee shall be under no obligation to exercise any of the rights or powers in the U.S. Indenture at the request or direction of any of the holders of such series, unless

S-7

such holders shall have offered to the U.S. Trustee reasonable security or indemnity. Subject to such provisions for indemnification and certain limitations contained in the U.S. Indenture, the holders of a majority in principal amount of the Securities of each series issued pursuant to the U.S. Indenture affected by an Event of Default and then outstanding shall have the right to direct the time, method and place of conducting any proceeding for any remedy available to the U.S. Trustee under the U.S. Indenture. The U.S. Indenture requires the annual filing by the Company with the U.S. Trustee of a report as to compliance with certain covenants contained in the U.S. Indenture.

Successor Corporation

The U.S. Indenture provides that the Company may consolidate, amalgamate or merge with or into any other corporation or sell, convey or lease all or substantially all of its property to any other corporation authorized to acquire and operate the same; provided that upon any such consolidation, amalgamation, merger, sale, conveyance or lease, (i) the successor entity (if other than the Company) is organized under the law of a Canadian or U.S. jurisdiction and (ii) the payment of the principal of (and premium on, if any) and interest on all of the Securities according to their terms, and the performance of all the covenants and conditions of the U.S. Indenture to be performed by the Company, shall be expressly assumed, by supplemental indenture satisfactory in form to the U.S. Trustee, by the corporation (if other than the Company) formed by such consolidation or amalgamation, or into which the Company shall have been merged, or by the corporation which shall have acquired or leased such property.

Restriction on Secured Debt

The Company has covenanted in the U.S. Indenture that if in the future it, or any of its subsidiaries, shall secure any indebtedness for money borrowed, or any guarantees of such indebtedness, now or hereafter existing, by any mortgage, pledge, hypothec, lien, security interest, privilege, conditional sale or other title retention agreement or similar encumbrance (a "Mortgage") on any present or future Railway Properties of the Company or any of its Canadian or U.S. Subsidiaries or on shares of stock of any Railroad Subsidiary of the Company, the Securities shall be secured by the Mortgage equally and ratably with such other indebtedness or guarantee thereby secured; provided, however, that the foregoing shall not apply (i) to any Mortgage created on Railway Properties acquired or constructed after the date of the U.S. Indenture, within 90 days after the time of purchase or construction and commencement of full operation thereof, whichever is later, as security for the payment of any part of the purchase price or construction cost of such Railway Properties, (ii) in certain cases where the Company or any Subsidiary acquires Railway Properties subject to a pre-existing Mortgage or acquires a corporation with Railway Properties subject to such pre-existing Mortgage or acquires, merges with or is consolidated with a corporation whose shares or indebtedness are subject to a pre-existing Mortgage, (iii) to any conditional sales agreement or other title retention agreement with respect to Railway Properties acquired after the date of the U.S. Indenture or (iv) in certain cases, to refundings or renewals of the foregoing or of any secured debt of the Company or any of its Subsidiaries outstanding as of the date of the U.S. Indenture. As used in such covenant, the term "Railway Properties" means all main and branch lines of railway located in Canada or the United States, including all real property used as the right of way for such lines, and the term "Railroad Subsidiary" means a Subsidiary whose principal assets are Railway Properties. As used in the U.S. Indenture, the term "Subsidiary" means a corporation of which the majority of the outstanding voting shares is owned, directly or indirectly, by the Company or by one or more subsidiaries of the Company; *provided* that no corporation shall become or shall be deemed to be a subsidiary of the Company for purposes of the U.S. Indenture if, and so long as, the Company does not control such entity by reason of any law, regulation, executive order or other legal requirement, including, without limitation, pursuant to any voting trust or similar arrangement entered into in connection with the acquisition of such corporation by the Company pending regulatory approval of such acquisition.

S-8

Defeasance

The Company (a) will be discharged ("legal defeasance") from any and all obligations in respect of Securities of any series issued pursuant to the U.S. Indenture (except for certain obligations including the obligation to register the transfer or exchange of Securities of such series, to replace destroyed, lost or stolen Securities of such series, to maintain paying agencies and to compensate and indemnify the U.S. Trustee) or (b) need not comply ("covenant defeasance") with certain covenants including those described above under "Restriction on Secured Debt," and certain Events of Default as specified in the U.S. Indenture (such as those arising out of the failure to comply with such covenants) will no longer constitute Events of Default with respect to such series of Securities, in each case upon the irrevocable deposit with the U.S. Trustee, in trust, of money and/or securities of or guaranteed by the U.S. government or any agency or instrumentality thereof (or certificates evidencing an ownership interest therein) which, through the payment of interest and principal in respect thereof in accordance with their terms, will provide cash at such times and in such amounts as will be sufficient to pay the principal of (and premium on, if any) and the interest on the Securities of such series at Stated Maturity (as defined in the U.S. Indenture) or upon redemption in accordance with the terms of the Securities of that series (the "Defeasance Trust"). Such defeasances may be effected only if, among other things, (i) the Company has delivered to the U.S. Trustee an opinion of counsel to the effect that holders of the Securities of such series will not recognize income, gain or loss for United States federal or Canadian income tax purposes as a result of such defeasance and will be subject to tax in the same manner and at the same times as if such defeasance had not occurred and, in the case of legal defeasance pursuant to clause (a), indicating that a ruling to such effect has been received from or published by the U.S. Internal Revenue Service or that since the date of the U.S. Indenture there has been a change in applicable U.S. federal income tax law to such effect and (ii) the creation of the Defeasance Trust will not violate the United States Investment Company Act of 1940, as amended.

Global Securities

Upon original issuance, the Notes will be represented by one or more global securities (the "Global Securities") having an aggregate principal amount equal to that of the Notes represented thereby. Each Global Security will be deposited with, or on behalf of, The Depository Trust Company ("DTC"), as depository, and registered in the name of Cede & Co. (or such other nominee as may be designated by DTC), as nominee of DTC. The Global Securities will bear legends regarding the restrictions on exchanges and registration of transfer thereof referred to below and any other matters as may be provided for by the U.S. Indenture.

DTC has advised the Company as follows: DTC is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York Uniform Commercial Code and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934, as amended. DTC was created to hold securities of its participants (as defined below) and to facilitate the clearance and settlement of securities transactions among its participants in such securities through electronic book-entry changes in accounts of the participants, thereby eliminating the need for physical movement of securities certificates. DTC's participants include securities brokers and

dealers (including the underwriters), banks, trust companies, clearing corporations and certain other organizations, some of whom (and/or their representatives) own DTC. Access to DTC's book-entry system is also available to others, such as banks, brokers, dealers and trust companies that clear through or maintain in a custodial relationship with a participant, either directly or indirectly ("indirect participants").

Notwithstanding any provision of the U.S. Indenture or the Notes described herein, no Global Security may be exchanged in whole or in part for Notes registered, and no transfer of a Global Security in whole or in part may be registered, in the name of any person other than DTC or any

S-9

nominee of DTC for such Global Security unless (i) DTC has notified the Company that it is unwilling or unable to continue as depository for the Global Security or has ceased to be qualified to act as such as required pursuant to the U.S. Indenture or (ii) there shall have occurred and be continuing an Event of Default with respect to the Notes represented by such Global Security.

All Notes issued in exchange for a Global Security or any portion thereof will be registered in such names as DTC may direct.

As long as DTC, or its nominee, is the registered holder of a Global Security, DTC or such nominee, as the case may be, will be considered the sole owner and holder of such Global Security and the Notes represented thereby for all purposes under the Notes and the U.S. Indenture. Except in the limited circumstances referred to above, owners of beneficial interests in a Global Security will not be entitled to have such Global Security or any Notes represented thereby registered in their names, will not receive or be entitled to receive physical delivery of certificated Notes in exchange therefor and will not be considered to be the owners or holders of such Global Security or any Notes represented thereby for any purpose under the Notes or the U.S. Indenture. All payments of principal of and interest on a Global Security will be made to DTC or its nominee, as the case may be, as the holder thereof. The laws of some jurisdictions require that certain purchasers of securities take physical delivery of such securities in definitive form. These laws may impair the ability to transfer beneficial interests in a Global Security.

Ownership of beneficial interests in a Global Security will be limited to institutions that have accounts with DTC or its nominee ("participants") and to persons that may hold beneficial interests through participants or indirect participants. In connection with the issuance of any Global Security, DTC will credit, in its book-entry registration and transfer system, the respective principal amounts of Notes represented by the Global Security to the accounts of its participants. Ownership of beneficial interests in a Global Security will be shown only on, and the transfer of those ownership interests will be effected only through, records maintained by DTC's participants and indirect participants. Payments, transfers, exchanges, notices and other matters relating to beneficial interests in a Global Security may be subject to various policies and procedures adopted by DTC from time to time. None of the Company or the U.S. Trustee or any of their respective agents will have any responsibility or liability for any aspect of DTC's or any participant's records relating to, or for payments or notices on account of, beneficial interests in a Global Security, or for maintaining, supervising or reviewing any records relating to such beneficial interests.

Certain Notices

With respect to any Notes represented by a Global Security, notices to be given to the holders of the Notes will be deemed to have been fully and duly given to the holders when given to DTC, or its nominee, in accordance with DTC's policies and procedures. The Company believes that DTC's practice is to inform its participants of any such notice it receives, in accordance with its policies and procedures. Persons who hold beneficial interests in the Notes through DTC or its direct or indirect participants may wish to consult with them about the manner in which notices and other communications relating to the Notes may be given and received through the facilities of DTC. Neither the Company nor the U.S. Trustee will have any responsibility with respect to those policies and procedures or for any notices or other communications among DTC, its direct and indirect participants and the beneficial owners of the Notes in global form.

With respect to any Notes not represented by a Global Security, notices to be given to the holders of the Notes will be deemed sufficient if mailed to the holders within the period prescribed for the giving of such notice.

Neither the failure to give any notice nor any defect in any notice given to a particular holder will affect the sufficiency of any notice given to another holder.

S-10

CREDIT RATINGS

The Company's senior unsecured indebtedness currently has a rating of BBB+ by Standard & Poor's, a division of The McGraw-Hill Companies, Inc. ("S&P"), Baa1 by Moody's Investors Service, Inc. ("Moody's") and BBB (high) by Dominion Bond Rating Service Limited ("DBRS"). The Company expects that the Notes will be assigned the same ratings by these rating agencies. A BBB+ rating by S&P falls within the fourth highest of ten major rating categories. A Baa1 rating by Moody's falls within the fourth highest of nine major rating categories. A BBB (high) rating by DBRS falls within the fourth highest of nine major rating categories.

Credit ratings are intended to provide investors with an independent measure of the credit quality of an issue of securities. Each rating should be evaluated independently of any other rating. A security rating is not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time by the rating agency issuing such rating.

CERTAIN U.S. FEDERAL INCOME TAX CONSIDERATIONS

The following describes the material U.S. federal income tax considerations relevant to ownership and disposition of the Notes to initial holders purchasing a Note at its "issue price." The "issue price" of a Note will equal the first price to the public (not including bond houses, brokers or similar persons or organizations acting in the capacity of underwriters, placement agents or wholesalers) at which a substantial amount of such series of Notes is sold for money. This summary is based on the U.S. Internal Revenue Code of 1986, as amended (the "Code"), Treasury regulations, revenue rulings, administrative interpretations and judicial decisions, all as currently in effect, any of which are subject to change, possibly on a retroactive basis. Moreover, it deals only with purchasers who hold Notes as "capital assets" within the meaning of Section 1221 of the Code and does not purport to deal with persons in special tax situations, such as financial institutions, insurance companies, regulated investment companies, dealers in securities or currencies and traders in securities and commodities that elect to mark-to-market, persons holding Notes as a hedge or as a position in a "straddle," "conversion" or other integrated transaction for tax purposes or U.S. Holders (as defined below) whose functional currency is not the U.S. dollar.

As used herein, the term "U.S. Holder" means a beneficial owner of a Note that is, for U.S. federal income tax purposes, (i) a citizen or resident of the United States, (ii) a corporation or other entity taxable as a corporation created or organized in or under the laws of the United States or of any political subdivision thereof or (iii) an estate or trust whose income is subject to U.S. federal income tax regardless of its source.

Interest accrued or received in respect of Notes will generally be included in the gross income of a U.S. Holder as ordinary interest income in accordance with the U.S. Holder's usual method of accounting for tax purposes.

Upon the sale, exchange or other disposition of a Note, a U.S. Holder will generally recognize a gain or loss equal to the difference between the amount realized (not including any amounts attributable to accrued and unpaid interest, which will be taxed as interest as described above) and the U.S. Holder's tax basis in the Note. A U.S. Holder's tax basis in a Note will generally be equal to the cost of such Note. Gain or loss on sale or redemption of a Note would generally be capital gain or loss. Capital gains of individuals derived with respect to capital assets held for more than one year are eligible for reduced rates of taxation. The deductibility of capital losses is subject to certain limitations.

Information Reporting and Backup Withholding

Information returns may be filed with the U.S. Internal Revenue Service in connection with payments on the Notes and the proceeds from a sale or other disposition of the Notes. A U.S. Holder

S-11

may be subject to U.S. backup withholding tax on these payments if such U.S. Holder fails to provide its taxpayer identification number to the paying agent and comply with certain certification procedures or otherwise establish an exemption from backup withholding. The amount of any backup withholding from a payment to a U.S. Holder will be allowed as a credit against its U.S. federal income tax liability and may entitle such U.S. Holder to a refund, provided that the required information is furnished to the U.S. Internal Revenue Service.

CERTAIN CANADIAN INCOME TAX CONSIDERATIONS

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The following is a summary of the principal Canadian federal income tax considerations under the Income Tax Act (Canada) (the "Income Tax Act") generally applicable to the holders of the Notes pursuant to this prospectus supplement who, for the purpose of the Income Tax Act, are not resident or deemed to be resident in Canada, hold their Notes as capital property, deal at arm's length with the Company, do not use or hold and are not deemed to use or hold the Notes in carrying on business in Canada and are not insurers that carry on an insurance business in Canada and elsewhere (the "Non-Resident Holders"). **THIS SUMMARY IS GENERAL IN NATURE AND IS NOT EXHAUSTIVE OF ALL POSSIBLE CANADIAN TAX CONSEQUENCES. ACCORDINGLY, PROSPECTIVE INVESTORS SHOULD CONSULT WITH THEIR OWN TAX ADVISORS FOR ADVICE WITH RESPECT TO THEIR PARTICULAR CIRCUMSTANCES, INCLUDING ANY CONSEQUENCES OF AN INVESTMENT IN THE NOTES ARISING UNDER TAX LAWS OF ANY PROVINCE OR TERRITORY OF CANADA OR TAX LAWS OF ANY JURISDICTION OTHER THAN CANADA.**

This summary is based on the current provisions of the Income Tax Act, the regulations thereunder, specific proposals to amend the Income Tax Act or the regulations publicly announced by the Minister of Finance before the date of this prospectus supplement, our counsel's understanding of the current administrative practice of Revenue Canada, and the current provisions of the international tax convention entered into by Canada and the United States, but does not otherwise take into account or anticipate changes in the law, whether by judicial, governmental or legislative decisions or action, nor is it exhaustive of all possible Canadian federal income tax consequences. It furthermore does not take into account or consideration tax legislation of any province or territory of Canada or any jurisdiction other than Canada. This summary is of a general nature only and is not intended to be, and should not be interpreted as, legal or tax advice to any particular holder of a Note including the Non-Resident Holders.

Under applicable federal and provincial law, the Company is not required to withhold tax from interest paid by it on the Notes to Non-Resident Holders.

Under the Income Tax Act, related persons (as defined therein) are deemed not to deal at arm's length and it is a question of fact whether persons not related to each other deal at arm's length. No other tax on income (including taxable capital gains) is payable in respect of the purchase, holding, redemption or disposition of the Notes or the receipt of interest or any premium thereon by holders with whom the Company deals at arm's length.

S-12

UNDERWRITING

Subject to the terms and conditions set forth in the underwriting agreement between the Company and the underwriters named below, the Company has agreed to sell to each of the underwriters, and each of such underwriters has severally agreed to purchase, the principal amount of Notes set forth opposite its name below:

Underwriter	Principal Amount of Notes	
Banc of America Securities LLC	US\$	108,000,000
Salomon Smith Barney Inc.		108,000,000
J.P. Morgan Securities Inc.		44,000,000
Banc One Capital Markets, Inc.		28,000,000
BNP Paribas Securities Corp.		28,000,000
Fleet Securities, Inc.		28,000,000
Scotia Capital USA Inc.		28,000,000
Wachovia Securities, Inc.		28,000,000
Total	US\$	400,000,000

The underwriting agreement provides that the obligations of the several underwriters to purchase the Notes offered hereby are subject to certain conditions and that the underwriters will purchase all of the Notes offered by this prospectus supplement if any of these Notes are purchased.

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We have been advised by the representatives of the underwriters that the underwriters propose to offer the Notes directly to the public at the public offering price set forth on the cover page of this prospectus supplement and to certain dealers at such price less a concession not in excess of 0.40% of the principal amount of the Notes. The underwriters may allow, and such dealers may reallow, a concession not in excess of 0.25% of the principal amount of the Notes to certain other dealers. After the initial public offering, representatives of the underwriters may change the offering price and other selling terms.

We estimate that our expenses relating to this offering, excluding the underwriting commission, will be approximately US\$500,000.

We have agreed to indemnify the underwriters against certain liabilities, including liabilities under the Securities Act of 1933, and to contribute to payments the underwriters may be required to make in respect of any of these liabilities.

The Notes are a new issue of securities with no established trading market. The Notes will not be listed on any securities exchange or on any automated dealer quotation system. The underwriters may make a market in the Notes after completion of the offering, but will not be obligated to do so and may discontinue any market-making activities at any time without notice. No assurance can be given as to the liquidity of the trading market for the Notes or that an active public market for the Notes will develop. If an active public trading market for the Notes does not develop, the market price and liquidity of the Notes may be adversely affected.

In connection with the offering of the Notes, certain of the underwriters may engage in transactions that stabilize, maintain or otherwise affect the price of the Notes. Specifically, the underwriters may overallocate in connection with the offering, creating a short position. In addition, the underwriters may bid for, and purchase, the Notes in the open market to cover short positions or to stabilize the price of the Notes. Any of these activities may stabilize or maintain the market price of the Notes above independent market levels, but no representation is made hereby of the magnitude of any effect that the transactions described above may have on the market price of the Notes. The

S-13

underwriters will not be required to engage in these activities, and may end any of these activities without notice.

Several of the underwriters or their affiliates have provided and in the future may continue to provide investment banking and other financial services, including the provision of credit facilities, to us in the ordinary course of business for which they have received and will receive customary compensation.

Each underwriter has represented that it has not offered or sold, and has agreed not to offer or sell, directly or indirectly, in Canada, any of the Notes in violation of the securities laws of any province or territory of Canada.

LEGAL MATTERS

Certain legal matters will be passed upon for the Company by the Senior Vice-President Public Affairs, Chief Legal Officer and Corporate Secretary of the Company, with respect to matters of Canadian federal and Québec laws, and by Davis Polk & Wardwell, with respect to matters of U.S. law. The validity of the Notes will be passed upon for the underwriters by Sullivan & Cromwell LLP. Davis Polk & Wardwell and Sullivan & Cromwell LLP may rely on the opinion of the Senior Vice-President Public Affairs, Chief Legal Officer and Corporate Secretary of the Company as to all matters of Canadian federal and Québec laws.

As of March 4, 2003, the partners and associates of Davis Polk & Wardwell and Sullivan & Cromwell LLP owned beneficially, directly or indirectly, less than 1% of the outstanding common shares of the Company.

S-14

This short form base shelf prospectus constitutes a public offering of these securities only in those jurisdictions where they may be lawfully offered for sale and therein only by persons permitted to sell such securities. No securities regulatory authority has expressed an opinion about these securities and it is an offense to claim otherwise.

SHORT FORM BASE SHELF PROSPECTUS

CANADIAN NATIONAL RAILWAY COMPANY

US\$1,000,000,000

Debt Securities

Canadian National Railway Company ("CN" or the "Company") may offer and issue from time to time secured or unsecured debt securities (the "Securities") in one or more series in an aggregate principal amount not to exceed US\$1,000,000,000, or the equivalent, based on the applicable exchange rate at the time of offering, in Canadian dollars, U.S. dollars or such other currencies or units based on or relating to such other currencies, as shall be designated by the Company at the time of offering.

The specific terms of any offering of Securities will be set forth in a prospectus supplement (a "Prospectus Supplement") including, where applicable, the title of the debt securities, any limit on the aggregate principal amount of the debt securities, whether payment on the debt securities will be senior or subordinated to the Company's other liabilities and obligations, whether the debt securities will bear interest, the interest rate or method of determining the interest rate, whether any conversion or exchange rights attach to the debt securities, whether the Company may redeem the debt securities at its option and any other specific terms. The Company reserves the right to include in a Prospectus Supplement specific variable terms pertaining to the Securities that are not within the descriptions set forth in this Prospectus.

All information permitted under applicable laws to be omitted from this Prospectus will be contained in one or more Prospectus Supplements that will be delivered to purchasers together with this Prospectus. Each Prospectus Supplement will be incorporated by reference into this Prospectus for the purposes of securities legislation as of the date of the Prospectus Supplement and only for the purposes of the distribution of the Securities to which the Prospectus Supplement pertains.

The Company may sell Securities to or through underwriters or dealers purchasing as principal or through agents. The applicable Prospectus Supplement will identify each underwriter or agent with respect to the Securities and will set forth the terms of the offering of such Securities, including, to the extent applicable, the proceeds to the Company, the underwriting fees or agency commissions, and any other fees, commissions or concessions to be allowed or reallocated to dealers. See "Plan of Distribution".

This offering is made by a Canadian issuer that is permitted, under a multijurisdictional disclosure system adopted by the United States, to prepare this Prospectus in accordance with the disclosure requirements of the Province of Quebec. Prospective investors in the United States should be aware that such requirements are different from those of the United States. Certain of the financial statements included or incorporated herein have been prepared in accordance with Canadian generally accepted accounting principles, and may be subject to Canadian auditing and auditor independence standards, and thus may not be comparable to financial statements of United States companies.

Prospective investors should be aware that the acquisition of the Securities described herein may have tax consequences both in the United States and in Canada. Such consequences for investors who are resident in, or citizens of, the United States may not be described fully herein or in any applicable prospectus supplement.

The enforcement by investors of civil liabilities under United States federal securities laws may be affected adversely by the fact that the Company is a Canadian corporation, that some of its officers and directors may be residents of Canada, that some or all of the underwriters or experts named in the registration statement may be residents of Canada, and that all or a substantial portion of the assets of the Company and said persons may be located outside the United States.

**THESE SECURITIES HAVE NOT BEEN APPROVED OR DISAPPROVED BY THE UNITED STATES
SECURITIES AND EXCHANGE COMMISSION OR ANY STATE SECURITIES COMMISSION
NOR HAS THE UNITED STATES SECURITIES AND EXCHANGE COMMISSION OR
ANY STATE SECURITIES COMMISSION PASSED UPON THE ACCURACY OR
ADEQUACY OF THIS PROSPECTUS. ANY REPRESENTATION TO THE
CONTRARY IS A CRIMINAL OFFENSE IN THE UNITED STATES.**

In this Prospectus, unless the context otherwise indicates, the "Company" and "CN" each refer to Canadian National Railway Company and its subsidiaries. All dollar amounts referred to in this Prospectus are in Canadian dollars unless otherwise specifically expressed.

DOCUMENTS INCORPORATED BY REFERENCE

The following documents, filed with the securities commission or other similar authority in each of the provinces of Canada, are incorporated by reference in and form an integral part of this Prospectus:

- (1) The Annual Information Form of the Company dated April 23, 2001 for the year ended December 31, 2000;
- (2) The audited consolidated financial statements of the Company for the years ended December 31, 2000 and 1999, together with the auditors' report thereon (the "Consolidated Financial Statements"), prepared in accordance with Canadian and U.S. generally accepted accounting principles ("GAAP") as contained in the Company's 2000 Annual Report;
- (3) The Company's Management's Discussion and Analysis contained in the Company's 2000 Annual Report;
- (4) The Company's Management Proxy Circular dated February 28, 2001 prepared in connection with the Company's annual meeting of shareholders held on April 17, 2001;
- (5) The unaudited interim consolidated financial statements of the Company for the six months ended June 30, 2001 prepared in accordance with Canadian and U.S. GAAP, including the Company's Management's Discussion and Analysis relating thereto;
- (6) The Material Change Report of the Company dated January 23, 2001 in connection with the Company's share repurchase program;
- (7) The Material Change Report of the Company dated February 6, 2001 in connection with the merger agreement entered into between the Company and Wisconsin Central Transportation Corporation ("WC" or "Wisconsin Central") for the acquisition of all of the WC shares; and
- (8) The Material Change Report of the Company dated February 28, 2001 in connection with the agreement between the Company and Borealis Transportation Infrastructure Trust for the sale by CN of its one-half interest in the shares and assets of the Detroit River Tunnel Company.

Any document of the type referred to in the preceding paragraph (excluding confidential material change reports) filed by the Company with securities commissions or similar authorities in the provinces of Canada subsequent to the date of this Prospectus and prior to the termination of any offering under any Prospectus Supplement shall be deemed to be incorporated by reference into this Prospectus.

Any statement contained herein or in a document incorporated or deemed to be incorporated by reference herein shall be deemed to be modified or superseded, for purposes of this Prospectus, to the extent that a statement contained herein or in any other subsequently filed document that also is or is deemed to be incorporated by reference herein modifies or supersedes such statement. The modifying or superseding statement need not state that it has modified or superseded a prior statement or include any other information set forth in the document that it modifies or supersedes. The making of a modifying or superseding statement shall not be deemed an admission for any purposes that the modified or superseded statement, when made, constituted a misrepresentation, an untrue statement of a material fact or an omission to state a material fact that is required to be stated or that is necessary to make a statement

not misleading in light of the circumstances in which it was made. Any statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of this Prospectus.

Upon a new annual information form and the related annual financial statements being filed by the Company with, and, where required, accepted by, the applicable securities regulatory authorities, the previous annual information form, the previous annual financial statements and all quarterly financial statements,

2

material change reports and annual filings or information circulars filed prior to the commencement of the Company's fiscal year with respect to which the new annual information form is filed shall be deemed no longer to be incorporated by reference into this Prospectus for purposes of future offers and sales of Securities hereunder.

A Prospectus Supplement containing the specific terms in respect of any Securities, updated disclosure of earnings coverage ratios, if applicable, and other information in relation to the Securities will be delivered to purchasers of such Securities together with this Prospectus and will be deemed to be incorporated into this Prospectus as of the date of such supplement, but only for purposes of the offering of such Securities.

Copies of the documents incorporated herein by reference may be obtained on request without charge from the Corporate Secretary, Canadian National Railway Company, 935 de La Gauchetière Street West, Montreal, Quebec H3B 2M9 (telephone: (514) 399-2100).

AVAILABLE INFORMATION

In addition to its continuous disclosure obligations under the securities laws of the provinces of Canada, the Company is subject to the information requirements of the United States Securities Exchange Act of 1934, as amended (the "Exchange Act"), and in accordance therewith files reports and other information with the SEC. Under the multijurisdictional disclosure system adopted by the United States, such reports and other information may be prepared in accordance with the disclosure requirements of Canada, which requirements are different from those of the United States. Such reports and other information, when filed by the Company in accordance with such requirements, can be inspected and copied at the public reference facilities maintained by the SEC at Judiciary Plaza, 450 Fifth Street, N.W., Washington, D.C. 20549, Room 1024 and at the following regional offices of the SEC at 500 West Madison Street, Suite 1400, Chicago, Illinois 60661 and 7 World Trade Center, Suite 1300, New York, New York 10048. Copies of such material can be obtained at prescribed rates from the Public Reference Section of the SEC at Judiciary Plaza, 450 Fifth Street, N.W., Washington, D.C. 20549. Certain securities of the Company are listed on the New York Stock Exchange, and reports and other information concerning the Company can be inspected at the offices of the New York Stock Exchange, 20 Broad Street, New York, New York 10005.

The Company has filed with the SEC a Registration Statement on Form F-9 (the "Registration Statement") under the United States Securities Act of 1933, as amended (the "Securities Act"), with respect to the Securities and of which this Prospectus is a part. This Prospectus does not contain all of the information set forth in the Registration Statement, certain parts of which are omitted in accordance with the rules and regulations of the SEC. Reference is made to the Registration Statement and the exhibits thereto for further information with respect to the Company and the Securities.

STATEMENT REGARDING FORWARD-LOOKING INFORMATION

This Prospectus includes or incorporates by reference "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical facts, included or incorporated by reference in this Prospectus that address activities, events or developments that CN expects or anticipates will or may occur in the future, including such things as future capital expenditures (including the amount and nature thereof), business strategies and measures to implement strategies, competitive strengths, goals, expansion and growth of its business and operations, plans and references to the future success of the Company and the companies or partnerships in which it has equity investments, and other such matters, are forward-looking statements. These forward-looking statements are based on certain assumptions and analyses made by CN in light of its experience and its perception of historical trends, current conditions and expected future developments and synergies resulting from the transactions referred to herein as well as other factors it believes are appropriate in the circumstances. However, whether actual results and developments will conform with the expectations and predictions of the Company is subject to a number of risks and uncertainties, including the special considerations discussed in this Prospectus and the documents incorporated herein by reference; general economic, market or business conditions; the opportunities (or lack thereof) that may be presented to and pursued by CN and the companies or partnerships in which it has equity investments; competitive actions by other companies;

3

changes in laws or regulations; actions by regulators; and other factors, many of which are beyond the control of the Company and the companies or partnerships in which it has equity investments. Consequently, all of the forward-looking statements made in this Prospectus and the documents incorporated herein by reference are qualified by these cautionary statements, and there can be no assurance that the actual results or developments anticipated by CN will be realized or, even if substantially realized, that they will have the expected consequences to, or effects on, CN and the companies or partnerships in which it has equity investments.

4

THE COMPANY

Overview

The Company presently operates the larger of Canada's two principal railroads and the only transcontinental railroad in North America. The rail network of the Company serves all five major Canadian ports on the Atlantic and Pacific oceans and the Great Lakes as well as New Orleans on the Gulf of Mexico. CN's network connects to the strategically important Chicago gateway in the East through the Company's subsidiary, Grand Trunk Western Railroad Incorporated, and in the West through haulage agreements with Wisconsin Central linking Chicago to the Company's lines at Duluth, Minnesota. At December 31, 2000, the Company's rail network consisted of approximately 11,500 route miles of track in eight Canadian provinces and 4,000 route miles in 14 U.S. states. The Company's freight revenues are derived from the movement of a balanced and diversified mix of commodities and products. Approximately 44% of the Company's 2000 freight revenues were attributable to Canadian and U.S. domestic traffic, and 32% to cross-border traffic; the remaining 24% of revenues were derived from import and export traffic.

The Company's registered and head office is located at 935 de La Gauchetière Street West, Montreal, Quebec, H3B 2M9, and its telephone number is (514) 399-5430. The Company's common shares are listed for trading on The Toronto Stock Exchange and the New York Stock Exchange.

Strategy

When CN was privatized in November 1995 it set the goal of becoming the best railroad in North America. To reach this goal, CN has been focusing on strategies to grow its business by strengthening its position in the North American marketplace and by providing the most efficient and reliable service in the industry. CN is also focused on continued strong financial performance, and all of its strategic initiatives are driven by the need to earn a solid return on investment.

CN took an important step in its North American strategy when it merged with Illinois Central Corporation ("IC") in mid-1999. Located along the spine of mid-America, linking Chicago and the U.S. Gulf Coast, the acquisition of IC better positioned CN to benefit from fast growing Canada-U.S. trade flows. In addition, CN entered into a marketing alliance with Kansas City Southern Railway in 1998, offering shippers the ability to access Mexico. Together with this alliance, the IC acquisition makes CN a strong player in the NAFTA market.

The proposed acquisition of the Wisconsin Central is a further step towards advancing our goal. By providing a permanent and seamless link between Superior, Wisconsin and Chicago, the WC acquisition will improve the efficiency of CN's important NAFTA route connecting western Canada and the U.S. It will enable CN to offer shippers extended seamless service in the transborder market. In addition, the acquisition will allow CN to strengthen its competitive position, particularly in the forest products market.

In order to grow the business and continue to achieve industry leading performance, CN must focus on providing the quality and reliability of service required by shippers in a highly competitive marketplace. For this reason, CN launched a comprehensive service plan in the fall of 1998. CN now runs regularly scheduled trains, with significantly reduced transit times in key corridors and with each car or container moving under a specific trip plan and a very tight schedule. CN's service plan helps customers manage production schedules and inventory levels.

CN continues to introduce innovative service offerings to improve its competitive position against trucks. To become more competitive in short-haul markets, for example, CN introduced the RoadRailer between Montreal and Toronto in 1999. Equipped with dual-mode technology capable of handling movements on rail and on the road, the RoadRailer is able to compete effectively with the trucking industry. In June 2000, an expedited intermodal train service was launched with redesigned schedules that cut transit times both ways between Toronto and major western Canadian cities and, in early 2001, between Chicago and Vancouver by as much as 24 hours, and between Toronto and key destinations in the East by as much as six hours.

CN continues to pursue arrangements with other railroads to improve its service offering. In November 2000, CN and The Burlington Northern Santa Fe Company agreed to implement highly competitive, customer-focused interline rail services for new carload business. This marketing arrangement

gives the two railroads authority to market and price carload traffic originating on one carrier and terminating on the other without first having to negotiate the terms and conditions of the movement. The arrangement will link markets in British Columbia, Alberta and Saskatchewan with markets in Washington, Oregon, Idaho, California, Nevada, Utah, Arizona, New Mexico and Texas. In May 2001, CN and CSX Intermodal launched joint intermodal services linking Canada and the U.S. Northeast, Florida and Midwest. This arrangement offers shippers highly competitive, five-day service for coast-to-coast intermodal traffic moving between Vancouver, B.C. and the New York area (Kearny, N.J.). Other key lanes include Toronto and Florida (four days) and Toronto and New York (two days).

CN's focus on improving service is consistent with its efforts to improve productivity. By emphasizing tighter operating discipline and by improving the reliability and predictability of all movements, CN's service plan results in better asset utilization and stronger financial results. For example, the productivity of locomotives (measured as gross ton miles per horsepower) increased by 16% a year, on average, in 1999 and 2000. The productivity of cars (measured as miles traveled per day) increased by 14% a year during the same period.

CN's efforts to improve the productivity of its assets are a major factor in the improvement of its operating efficiency. Overall productivity gains, either in terms of asset or labor productivity, have already enabled CN to significantly improve its operating performance. At 69.6%, CN's operating ratio in 2000 continued to be the best among North American Class I railroads.

As part of its goal of becoming the best railroad in North America, CN makes every effort to improve the safety of its operations. For the first six months of 2001, CN improved its train accident ratio to 1.8 per million train miles, as calculated using the U.S. Federal Railway Administration reporting basis, a marked improvement compared to CN's 2000 performance of 2.6 for the same period. This represents the best FRA accident ratio among North American Class I railroads.

Finally, CN is dedicated to consistent, industry-leading financial performance as well as disciplined financial management. CN's management seeks to earn a return on investment that is equal to or greater than its cost of capital on an ongoing basis. With a strong balance sheet and industry-leading cash flow generation, CN's strategy is ultimately driven by the need to create value for all of its stakeholders.

Recent Developments

On July 23, 2001, CN reported results for the first half of 2001 with an increase in net income of 4%, to \$442 million (based on U.S. GAAP), excluding one-time items in 2001 and 2000. Six-month revenues increased at six of the seven business units, with the automotive business unit experiencing a decline due to weakness in automotive production. Diluted earnings per share for the first six months of 2001 were \$2.24, excluding non-recurring items. CN's operating ratio under U.S. GAAP, excluding non-recurring items, improved slightly to 70.3% from 70.4% in 2000. Three non-recurring items were recorded in the second quarter of 2001: a \$62 million after-tax charge in connection with a workforce adjustment program; a \$71 million after-tax charge to write down CN's net investment in 360 networks Inc.; and a \$110 million deferred income tax recovery resulting from the enactment of lower corporate tax rates in Canada. In the first quarter of 2001, CN recorded a non-recurring gain of \$73 million after-tax related to the sale of its 50% interest in the Detroit River Tunnel Company.

Proposed Merger with Wisconsin Central

On January 29, 2001, CN and WC entered into a merger agreement providing for the acquisition by CN of all of the WC shares for a purchase price of approximately US\$800 million payable in cash. WC is a transportation holding company with a North American railroad system of Class II and Class III railroads consisting of approximately 2,850 miles of track and trackage rights in Wisconsin, Illinois, Minnesota, Michigan's upper peninsula and Ontario. WC's international business includes investments in railroad operations in the United Kingdom, New Zealand, Australia and Jordan. The merger was approved by the WC shareholders at a special meeting held on April 4, 2001. On April 9, 2001, CN and WC filed a common control application with the U.S. Surface Transportation Board ("STB"), seeking regulatory approval of the proposed merger. On May 9, 2001, the STB ruled that the proposed merger would be treated as a "minor"

transaction for regulatory review purposes. The STB has established a schedule anticipating a final decision by September 7, 2001, if no environmental assessment is required and if there is no oral argument.

Principal Subsidiaries

The following lists CN's principal subsidiaries, all of which are directly or indirectly wholly owned, and their jurisdiction of incorporation:

Name	Jurisdiction of incorporation
Grand Trunk Corporation	Delaware
Grand Trunk Western Railroad Incorporated	Delaware
Illinois Central Corporation	Delaware
Illinois Central Railroad Company	Illinois
Canadian National Railway Properties Inc	Canada

USE OF PROCEEDS

Except as may otherwise be set forth in a Prospectus Supplement, the net proceeds from the sale of Securities will be used for general corporate purposes, including the redemption and refinancing of outstanding indebtedness, acquisitions and other business opportunities.

CAPITALIZATION

The following table sets forth the capitalization of the Company as at December 31, 2000 and June 30, 2001 based on Canadian and U.S. GAAP, respectively. The capitalization of the Company does not give effect to the issuance of Securities that may be issued pursuant to this Prospectus and any Prospectus Supplement, since the aggregate principal amounts and terms of such Securities are not presently known.

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	Canadian GAAP		U.S. GAAP	
	December 31, 2000	June 30, 2001	December 31, 2000	June 30, 2001
(In millions, except percentages)				
Bank indebtedness	\$	\$	\$	\$
Current portion of long-term debt	434	281	434	281
Long-term debt	3,886	3,873	3,886	3,873
Convertible preferred securities			345	348
Total debt	4,320	4,154	4,665	4,502
Shareholders' equity:				