

IMMUNOGEN INC  
Form 10-Q  
October 29, 2010  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2010**

**OR**

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from            to**

**Commission file number 0-17999**

**ImmunoGen, Inc.**

**Massachusetts**

**04-2726691**

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(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

**830 Winter Street, Waltham, MA 02451**

(Address of principal executive offices, including zip code)

**(781) 895-0600**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Shares of common stock, par value \$.01 per share: 67,963,706 shares outstanding as of October 26, 2010.



Table of Contents

IMMUNOGEN, INC.

FORM 10-Q

FOR THE QUARTER ENDED SEPTEMBER 30, 2010

TABLE OF CONTENTS

| Item       |   | Page Number |
|------------|---|-------------|
|            | <b>Part I</b>   |             |
| <u>1.</u>  | <u>Financial Statements (Unaudited):</u>  |             |
| <u>1a.</u> | <u>Consolidated Balance Sheets as of September 30, 2010 and June 30, 2010</u>                       | 3           |
| <u>1b.</u> | <u>Consolidated Statements of Operations for the three months ended September 30, 2010 and 2009</u> | 4           |
| <u>1c.</u> | <u>Consolidated Statements of Cash Flows for the three months ended September 30, 2010 and 2009</u> | 5           |
| <u>1d.</u> | <u>Notes to Consolidated Financial Statements</u>   | 6           |
| <u>2.</u>  | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>        | 12          |
| <u>3.</u>  | <u>Quantitative and Qualitative Disclosures about Market Risk</u>                                   | 18          |
| <u>4.</u>  | <u>Controls and Procedures</u>  | 18          |
|            | <b>Part II</b>  |             |
| <u>1A.</u> | <u>Risk Factors</u>   | 19          |
| <u>6.</u>  | <u>Exhibits</u>   | 19          |
|            | <u>Signatures</u>   | 20          |

Table of Contents**ITEM 1. Financial Statements****IMMUNOGEN, INC.****CONSOLIDATED BALANCE SHEETS****(UNAUDITED)****In thousands, except per share amounts**

|  | <b>September 30,<br/>2010</b> | <b>June 30,<br/>2010</b> |
|--|-------------------------------|--------------------------|
| <b>ASSETS</b>  |                               |                          |
| Cash and cash equivalents  | \$ 94,942                     | \$ 109,156               |
| Marketable securities  |                               | 1,142                    |
| Accounts receivable  | 1,907                         | 1,795                    |
| Unbilled revenue   | 1,741                         | 1,595                    |
| Inventory  | 1,500                         | 1,242                    |
| Restricted cash  | 1,019                         | 574                      |
| Prepaid and other current assets   | 1,126                         | 1,614                    |
| Total current assets   | 102,235                       | 117,118                  |
| Property and equipment, net of accumulated depreciation  | 15,494                        | 16,326                   |
| Long-term restricted cash  | 2,868                         | 3,568                    |
| Other assets   | 162                           | 196                      |
| Total assets   | \$ 120,759                    | \$ 137,208               |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>   |                               |                          |
| Accounts payable   | \$ 1,092                      | \$ 3,064                 |
| Accrued compensation   | 1,837                         | 4,201                    |
| Other accrued liabilities  | 2,253                         | 2,404                    |
| Current portion of deferred lease incentive  | 979                           | 979                      |
| Current portion of deferred revenue  | 3,545                         | 3,174                    |
| Total current liabilities  | 9,706                         | 13,822                   |
| Deferred lease incentive, net of current portion   | 8,317                         | 8,562                    |
| Deferred revenue, net of current portion   | 8,074                         | 8,488                    |
| Other long-term liabilities  | 4,141                         | 4,288                    |
| Total liabilities  | 30,238                        | 35,160                   |
| Commitments and contingencies (Note E)   |                               |                          |
| Shareholders' equity:  |                               |                          |
| Preferred stock, \$.01 par value; authorized 5,000 shares; no shares issued and outstanding  |                               |                          |
| Common stock, \$.01 par value; authorized 100,000 shares; issued and outstanding 67,952 and 67,931 shares as of September 30, 2010 and June 30, 2010, respectively | 680                           | 679                      |
| Additional paid-in capital   | 475,092                       | 473,450                  |
| Accumulated deficit  | (385,251)                     | (372,363)                |
| Accumulated other comprehensive income   |                               | 282                      |
| Total shareholders' equity   | 90,521                        | 102,048                  |
| Total liabilities and shareholders' equity   | \$ 120,759                    | \$ 137,208               |

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The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

## IMMUNOGEN, INC.

## CONSOLIDATED STATEMENTS OF OPERATIONS

(UNAUDITED)

In thousands, except per share amounts

|  | Three Months Ended<br>September 30, |             |
|--|-------------------------------------|-------------|
|  | 2010                                | 2009        |
| Revenues:  |                                     |             |
| Research and development support                             | \$ 1,495                            | \$ 782      |
| License and milestone fees                                   | 1,810                               | 1,831       |
| Clinical materials reimbursement                             | 106                                 | 486         |
| Total revenues   | 3,411                               | 3,099       |
| Operating Expenses:  |                                     |             |
| Research and development                                     | 13,425                              | 12,188      |
| General and administrative                                   | 3,364                               | 3,592       |
| Total operating expenses                                     | 16,789                              | 15,780      |
| Loss from operations   | (13,378)                            | (12,681)    |
| Other income, net  | 490                                 | 144         |
| Loss before benefit for income taxes                         | (12,888)                            | (12,537)    |
| Benefit for income taxes                                     |                                     | (162)       |
| Net loss   | \$ (12,888)                         | \$ (12,375) |
| Basic and diluted net loss per common share                  | \$ (0.19)                           | \$ (0.22)   |
| Basic and diluted weighted average common shares outstanding | 67,944                              | 57,032      |

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents

## IMMUNOGEN, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(UNAUDITED)

In thousands, except per share amounts

|  | Three months ended September 30, |             |
|--|----------------------------------|-------------|
|  | 2010                             | 2009        |
| Cash flows from operating activities:  |                                  |             |
| Net loss   | \$ (12,888)                      | \$ (12,375) |
| Adjustments to reconcile net loss to net cash used for operating activities: |                                  |             |
| Depreciation and amortization  | 1,178                            | 1,258       |
| Loss on sale/disposal of fixed assets  | 2                                |             |
| Amortization of deferred lease incentive                                     | (245)                            | (244)       |
| Gain on sale of marketable securities  | (341)                            |             |
| Gain on forward contracts  | (146)                            | (16)        |
| Stock and deferred share unit compensation                                   | 1,478                            | 1,104       |
| Deferred rent  | 8                                | 14          |
| Changes in operating assets and liabilities:                                 |                                  |             |
| Accounts receivable  | (112)                            | (443)       |
| Unbilled revenue   | (146)                            | (414)       |
| Inventory  | (258)                            | 464         |
| Prepaid and other current assets   | 513                              | 256         |
| Restricted cash  | 255                              | 47          |
| Other assets   | 34                               | (17)        |
| Accounts payable   | (1,972)                          | (193)       |
| Accrued compensation   | (2,364)                          | (2,413)     |
| Other accrued liabilities  | (236)                            | 810         |
| Deferred revenue   | (43)                             | 751         |
| Net cash used for operating activities                                       | (15,283)                         | (11,411)    |
| Cash flows from investing activities:  |                                  |             |
| Proceeds from maturities or sales of marketable securities                   | 1,201                            | 509         |
| Purchases of property and equipment, net                                     | (348)                            | (627)       |
| Proceeds from settlement of forward contracts                                | 96                               | 22          |
| Net cash provided by (used for) investing activities                         | 949                              | (96)        |
| Cash flows from financing activities:  |                                  |             |
| Proceeds from stock options exercised  | 120                              | 509         |
| Net cash provided by financing activities                                    | 120                              | 509         |
| Net change in cash and cash equivalents                                      | (14,214)                         | (10,998)    |
| Cash and cash equivalents, beginning balance                                 | 109,156                          | 69,639      |
| Cash and cash equivalents, ending balance                                    | \$ 94,942                        | \$ 58,641   |

The accompanying notes are an integral part of the consolidated financial statements.





Table of Contents

**IMMUNOGEN, INC.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**September 30, 2010**

**A. Summary of Significant Accounting Policies**

*Basis of Presentation*

The accompanying unaudited consolidated financial statements at September 30, 2010 and June 30, 2010 and for the three months ended September 30, 2010 and 2009 include the accounts of ImmunoGen, Inc., or the Company, and its wholly owned subsidiaries, ImmunoGen Securities Corp. and ImmunoGen Europe Limited. The consolidated financial statements include all of the adjustments, consisting only of normal recurring adjustments, which management considers necessary for a fair presentation of the Company's financial position in accordance with accounting principles generally accepted in the U.S. for interim financial information. Certain information and footnote disclosures normally included in the Company's annual financial statements have been condensed or omitted. The preparation of interim financial statements requires the use of management's estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the interim financial statements and the reported amounts of revenues and expenditures during the reported period. The results of the interim periods are not necessarily indicative of the results for the entire year. Accordingly, the interim financial statements should be read in conjunction with the audited financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended June 30, 2010.

*Subsequent Events*

On October 8, 2010, the Company entered into an agreement with Novartis Institutes for BioMedical Research, Inc. (Novartis). The agreement provides Novartis with the right to test the Company's Targeted Antibody Payload (TAP) technology with antibodies to a specified number of antigen targets on an exclusive basis for a specified period of time and to take exclusive licenses for individual targets on agreed upon terms to use our TAP technology to develop products. The Company received a \$45 million upfront payment in connection with the execution of the agreement, and for each target that results in an anticancer therapeutic, the Company is entitled to receive milestone payments potentially totaling \$200.5 million plus royalties on product sales, if any. The Company also is entitled to receive payments for manufacturing any preclinical and clinical materials at the request of Novartis as well as for any research and development activities performed on its behalf. Novartis is responsible for the development, manufacturing, and marketing of any products resulting from this agreement.

The Company did not have any other material recognizable or unrecognizable subsequent events that occurred after September 30, 2010 up through the date the Company issued these financial statements.

*Fair Value of Financial Instruments*

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Fair value is defined under Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 820 (Topic 820) as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value under Topic 820 must maximize the use of observable inputs and minimize the use of unobservable inputs. The Topic describes a fair value hierarchy to measure fair value which is based on three levels of inputs, of which the first two are considered observable and the last unobservable, as follows:

- Level 1 - Quoted prices in active markets for identical assets or liabilities.
- Level 2 - Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Table of Contents

As of September 30, 2010, the Company held certain assets that are required to be measured at fair value on a recurring basis. In accordance with Topic 820, the following table represents the fair value hierarchy for our financial assets measured at fair value on a recurring basis as of September 30, 2010 (in thousands):

|  | Total     | Fair Value Measurements at September 30, 2010 Using            |   |   |
|--|-----------|--|---|---|
|  |           | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Cash, cash equivalents and restricted cash | \$ 98,829 | \$ 98,829  | \$  | \$  |

The carrying amounts reflected in the consolidated balance sheets for accounts receivable, unbilled revenue, prepaid and other current assets, accounts payable, accrued compensation, and other accrued liabilities approximate fair value due to their short-term nature.

*Unbilled Revenue*

The majority of the Company's unbilled revenue at September 30, 2010 and June 30, 2010 represents research funding earned based on actual resources utilized under the Company's agreements with various collaborators.

*Inventory*

Inventory costs primarily relate to clinical trial materials being manufactured for sale to the Company's collaborators. Inventory is stated at the lower of cost or market as determined on a first-in, first-out (FIFO) basis.

Inventory at September 30, 2010 and June 30, 2010 is summarized below (in thousands):

|                 | September 30, 2010 | June 30, 2010 |
|-----------------|--------------------|---------------|
| Raw materials   | \$ 1,094           | \$ 1,242      |
| Work in process | 406                |               |
| Total           | \$ 1,500           | \$ 1,242      |

All Targeted Antibody Payload, or TAP, product candidates currently in preclinical and clinical testing through ImmunoGen or its collaborators include either DM1 or DM4 as a cell-killing agent. Raw materials inventory consists entirely of DM1 and DM4, collectively referred to as DMx.

*Computation of Net Loss per Common Share*

Basic and diluted net loss per share is calculated based upon the weighted average number of common shares outstanding during the period. The Company's common stock equivalents, as calculated in accordance with the treasury-stock accounting method, are shown in the following table (in thousands):

|  | <b>Three Months Ended<br/>September 30,</b> |             |
|--|---|-------------|
|  | <b>2010</b>                                 | <b>2009</b> |
| Common stock equivalents under the treasury-stock method | 1,710                                       | 2,052       |

The Company's common stock equivalents have not been included in the net loss per share calculation because their effect is anti-dilutive due to the Company's net loss position.

*Comprehensive Loss*

For the three months ended September 30, 2010 and 2009, total comprehensive loss equaled \$12.9 million and \$12.1 million, respectively. Comprehensive loss is comprised of the Company's net loss for the period and unrealized gains and losses recognized on available-for-sale marketable securities.

Table of Contents*Stock-Based Compensation*

As of September 30, 2010, the Company is authorized to grant future awards under one employee share-based compensation plan, which is the ImmunoGen, Inc. 2006 Employee, Director and Consultant Equity Incentive Plan, or the 2006 Plan. As amended, the 2006 Plan provides for the issuance of Stock Grants, the grant of Options and the grant of Stock-Based Awards for up to 4,500,000 shares of the Company's common stock, as well as any shares of common stock that are represented by awards granted under the previous stock option plan, the ImmunoGen, Inc. Restated Stock Option Plan, or the Former Plan, that are forfeited, expire or are cancelled without delivery of shares of common stock; provided, however, that no more than 5,900,000 shares shall be added to the Plan from the Former Plan, pursuant to this provision. Option awards are granted with an exercise price equal to the market price of the Company's stock at the date of grant. Options vest at various periods of up to four years and may be exercised within ten years of the date of grant.

The fair value of each stock option is estimated on the date of grant using the Black-Scholes option-pricing model with the assumptions noted in the following table. As the Company has not paid dividends since inception, nor does it expect to pay any dividends for the foreseeable future, the expected dividend yield assumption is zero. Expected volatility is based exclusively on historical volatility data of the Company's stock. The expected term of stock options granted is based exclusively on historical data and represents the period of time that stock options granted are expected to be outstanding. The expected term is calculated for and applied to one group of stock options as the Company does not expect substantially different exercise or post-vesting termination behavior among its employee population. The risk-free rate of the stock options is based on the U.S. Treasury rate in effect at the time of grant for the expected term of the stock options.

|                         | <b>Three Months Ended<br/>September 30,</b> |             |
|-------------------------|---|-------------|
|                         | <b>2010</b>                                 | <b>2009</b> |
| Dividend                | None  | None        |
| Volatility              | 58.4%                                       | 60.0%       |
| Risk-free interest rate | 2.42%                                       | 3.24%       |
| Expected life (years)   | 7.1   | 6.9         |

Using the Black-Scholes option-pricing model, the weighted average grant date fair values of options granted during the three months ended September 30, 2010 and 2009 were \$5.46 and \$5.97 per share, respectively.

Stock compensation expense related to stock options granted under the 2006 Plan was \$1.4 million and \$891,000 during the three months ended September 30, 2010 and 2009, respectively.

As of September 30, 2010, the estimated fair value of unvested employee awards was \$9.3 million, net of estimated forfeitures. The weighted-average remaining vesting period for these awards is approximately three years.

During the three months ended September 30, 2010, holders of options issued under the Company's equity plans exercised their rights to acquire an aggregate of approximately 21,000 shares of common stock at prices ranging from \$3.30 to \$7.19 per share. The total proceeds to the Company from these option exercises were approximately \$120,000.

*Financial Instruments and Concentration of Credit Risk*

The Company's cash and cash equivalents consist principally of U.S. Government and agency-backed money market funds which are maintained with two financial institutions in the U.S.

Derivative instruments include a portfolio of short duration foreign currency forward contracts intended to mitigate the risk of exchange fluctuations for existing or anticipated receivable and payable balances denominated in foreign currency. Derivatives are estimated at fair value and classified as other current assets or liabilities. The fair value of these instruments represent the present value of estimated future cash flows under the contracts, which are a function of underlying interest rates, currency rates, related volatility, counterparty creditworthiness and duration of the contracts. Changes in these factors or a combination thereof may affect the fair value of these instruments.

The Company does not designate foreign currency forward contracts as hedges for accounting purposes, and changes in the fair value of these instruments are recognized in earnings during the period of change. Because the Company enters into forward contracts only as an economic hedge, any gain or loss on the underlying foreign-denominated existing or anticipated receivable or payable balance would be offset by the loss or gain on the forward contract. For the three months ended September 30, 2010 and 2009, net gains recognized on forward contracts were \$146,000 and \$16,000, respectively, and are included in the accompanying consolidated statements of operations as other income, net. As of September 30, 2010, the Company had outstanding forward contracts with notional amounts equivalent to approximately \$1.1 million ( 784,000), all maturing on or before September 9, 2012. As of June 30,

Table of Contents

2010, the Company had outstanding forward contracts with notional amounts equivalent to approximately \$1.6 million ( 1.3 million). The Company does not anticipate using derivative instruments for any purpose other than hedging exchange rate exposure.

*Segment Information*

During the three months ended September 30, 2010, the Company continued to operate in one reportable business segment which is the business of discovery of monoclonal antibody-based anticancer therapeutics.

The percentages of revenues recognized from significant customers of the Company in the three months ended September 30, 2010 and 2009 are included in the following table:

| <b>Collaborative Partner:</b> | <b>Three Months Ended</b> |             |
|-------------------------------|---------------------------|-------------|
|                               | <b>2010</b>               | <b>2009</b> |
| Amgen                         | 47%                       | 6%          |
| Bayer Schering Pharma         | 7%                        | 41%         |
| Biotest                       | 4%                        | 15%         |
| sanofi-aventis                | 40%                       | 28%         |

There were no other customers of the Company with significant revenues in the three months ended September 30, 2010 and 2009.

*Recent Accounting Pronouncements*

During the current period, the Company adopted Accounting Standards Update (ASU) No. 2009-13, Multiple-Deliverable Revenue Arrangements. ASU No. 2009-13 amends existing revenue recognition accounting pronouncements, provides accounting principles and application guidance on whether multiple deliverables exist, how the arrangement should be separated, and the consideration allocated. This guidance eliminates the requirement to establish the fair value of undelivered products and services and instead provides for separate revenue recognition based upon management's estimate of the selling price for an undelivered item when there is no other means to determine the fair value of that undelivered item. Previous accounting principles required that the fair value of the undelivered item be the price of the item either sold in a separate transaction between unrelated third parties or the price charged for each item when the item is sold separately by the vendor. This was difficult to determine when the product was not individually sold because of its unique features. Under previous accounting principles, if the fair value of the undelivered elements in the arrangement was not determinable, then revenue was generally deferred until all of the items were delivered or fair value was determined. The adoption of ASU No. 2009-13 did not have a material impact on the Company's financial position or results of operations for the three-month period ended September 30, 2010, however, this standard will be applied to the agreement with Novartis discussed in Note A and all future or significantly modified collaborative relationships.

During the current period, the Company adopted ASU No. 2010-17, Revenue Recognition Milestone Method. ASU No. 2010-17 codifies a method of revenue recognition that has been common practice. Under this method, contingent consideration from research and development



activities that is earned upon the achievement of a substantive milestone is recognized in its entirety in the period in which the milestone is achieved. Because the Company's revenue recognition policy for milestone payments is generally consistent with the FASB's guidance, the adoption of this standard during the current period did not have a material effect on the Company's consolidated financial position or results of operations and cash flows. However, this standard may impact the Company's accounting for any milestone payments received in future periods..

During the current period, the Company adopted the provisions of ASC Topic 810, "Consolidations", related to the changes to how a reporting entity determines when an entity that is insufficiently capitalized or is not controlled through voting (or similar rights) should be consolidated. The adoption of these provisions did not have a significant impact on the Company's financial position or results of operations.

## **B. Collaborative Agreements**

*sanofi-aventis*

In July 2003, the Company entered into a broad collaboration agreement with sanofi-aventis to discover, develop and commercialize antibody-based anticancer therapeutics. The collaboration agreement provides for certain payments based on the achievement of product candidate milestones and royalties on sales of any resulting products, if and when such sales commence. Through September 30, 2010, we have earned and received an aggregate of \$13 million in milestone payments under this agreement for compounds covered under this agreement now or in the past, including a \$1 million milestone payment earned in September 2010 related to the initiation of Phase I clinical testing of SAR566658 which is included in license and milestone fee revenue for the three

Table of Contents

months ended September 30, 2010. At the time of execution of this agreement, there was significant uncertainty as to whether this milestone would be achieved. In consideration of this, as well as the Company's past involvement in the research and manufacturing of this product, this milestone was deemed substantive.

*Bayer Schering Pharma*

In October 2008, the Company entered into a development and license agreement with Bayer Schering Pharma. The Company received a \$4 million upfront payment upon execution of the agreement, which the Company has deferred and is recognizing as revenue ratably over the estimated period of substantial involvement. In September 2009, Bayer Schering Pharma reached a preclinical milestone which triggered a \$1 million payment to the Company.

*Amgen, Inc.*

In September 2009 and November 2009, the Company entered into two development and license agreements with Amgen Inc. granting Amgen the exclusive right to use the Company's maytansinoid TAP technology to develop anticancer therapeutics to specific targets. Under the terms of the licenses, the Company received a \$1 million upfront payment with each license taken. The Company has deferred the \$1 million upfront payments and is recognizing these amounts as revenue ratably over the estimated period of substantial involvement. In September 2010, the Company granted Amgen a combination of exclusive and non-exclusive options to test the Company's TAP technology with antibodies to specific targets. For each option taken, Amgen paid the Company a nominal fee. The option fees have been deferred and are being recognized ratably over the option periods. These options provide Amgen with the right to take a license for each of these targets, during the time period allowed, on the license terms established in 2000 between ImmunoGen and Abgenix, Inc., which later was acquired by Amgen. Amgen no longer has the right to designate new targets under this agreement, although the option periods with respect to the designated targets as of such date will remain in effect for the remainder of the respective option periods.

Additional information on the agreements the Company has with these and other companies is described elsewhere in this Quarterly Report and in its 2010 Annual Report on Form 10-K.

**C. Capital Stock**

*2001 Non-Employee Director Stock Plan*

During the three months ended September 30, 2010 and 2009, the Company recorded approximately \$(45,000) and \$(8,000) in expense reduction, respectively, related to stock units outstanding under the Company's 2001 Non-Employee Director Stock Plan. The value of the stock units is adjusted to market value at each reporting period as the redemption amount of stock units for this plan will be paid in cash. No stock units have been issued under the 2001 Plan subsequent to June 30, 2004.

*2004 Non-Employee Director Compensation and Deferred Share Unit Plan*

On September 16, 2009, the Board adopted a new Compensation Policy for Non-Employee Directors, which superseded the 2004 Non-Employee Director Compensation and Deferred Share Unit Plan, as amended, and made certain changes to the compensation of its non-employee directors. Under the terms of the new policy, the redemption amount of deferred share units will be paid in shares of common stock of the Company on the date a director ceases to be a member of the Board. Annual retainers vest quarterly over approximately one year from the date of grant, contingent upon the individual remaining a director of ImmunoGen as of each vesting date, and the number of deferred share units awarded is based on the market value of the Company's common stock on the date of the award. All unvested deferred stock awards will automatically vest immediately prior to the occurrence of a change of control.

Previous to the change in September 2009, annual awards vested quarterly over the three-year period from date of grant. Pursuant to the change, all unvested deferred stock awards were vested in full on September 16, 2009 unless the date such deferred stock units were credited to the non-employee director was less than one year prior to September 16, 2009, in which case such unvested deferred stock units vested on the first anniversary of the date such deferred stock units were credited to the non-employee director.

During the three months ended September 30, 2010, the Company recorded approximately \$81,000 and \$217,000 in compensation expense, respectively, related to deferred share units issued and outstanding under the amended 2004 Director Plan.

**D. Cash, Cash Equivalents, and Marketable Securities**

As of September 30, 2010, \$94.9 million in cash and money market funds were classified as cash and cash equivalents. During the current period, the Company sold the remaining marketable securities in its investment portfolio, resulting in a net realized gain of approximately \$341,000. The Company had no realized gains or losses on the sale of investments during the same period last year.

As of June 30, 2010, \$109.2 million in cash and money market funds were classified as cash and cash equivalents. The Company's cash, cash equivalents and marketable securities as of June 30, 2010 are as follows (in thousands):

Table of Contents

|  | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Estimated<br>Fair Value |
|--|-------------------|------------------------------|-------------------------------|-------------------------|
| Cash and money market funds                          | \$ 109,156        | \$                           | \$                            | \$ 109,156              |
| Asset-backed securities                              |                   |                              |                               |                         |
| Current  | 25                | 8                            |                               | 33                      |
| Non-current  | 810               | 291                          | (17)                          | 1,084                   |
| Corporate notes                                      |                   |                              |                               |                         |
| Current  | 25                |                              |                               | 25                      |
| Total  | \$ 110,016        | \$ 299                       | \$ (17)                       | \$ 110,298              |
| Less amounts classified as cash and cash equivalents | (109,156)         |                              |                               | (109,156)               |
| Total marketable securities                          | \$ 860            | \$ 299                       | \$ (17)                       | \$ 1,142                |

**E. Commitments and Contingencies***Leases*

Effective July 27, 2007, the Company entered into a lease agreement with Intercontinental Fund III for the rental of approximately 89,000 square feet of laboratory and office space at 830 Winter Street, Waltham, MA. The Company uses this space for its corporate headquarters, research and other operations. The initial term of the lease is for twelve years with an option for the Company to extend the lease for two additional terms of five years. The Company is required to pay certain operating expenses for the leased premises subject to escalation charges for certain expense increases over a base amount. The Company entered into a sublease in December 2009 for 14,100 square feet of this space in Waltham through January 2015, with the sublessee having an option to extend the term for an additional two years.

At September 30, 2010, the Company also leases a facility in Norwood, MA which is under agreement through June 2011, with an option for the Company to extend the lease for one additional term of five years. The Company is required to pay certain operating expenses for the leased premises subject to escalation charges for certain expense increases over a base amount.

The minimum rental commitments, including real estate taxes and other expenses, for the next five fiscal years and thereafter under the non-cancelable operating lease agreements discussed above are as follows (in thousands):

|   |           |
|---|-----------|
| 2011 (nine months remaining)                | \$ 4,214  |
| 2012  | 4,831     |
| 2013  | 4,831     |
| 2014  | 4,897     |
| 2015  | 5,098     |
| Thereafter                                  | 24,974    |
| Total minimum lease payments                | \$ 48,845 |
| Total minimum rental payments from sublease | (2,682)   |
| Total minimum lease payments, net           | \$ 46,163 |

*Collaborations*

The Company is contractually obligated to make potential future success-based regulatory milestone payments in conjunction with certain collaborative agreements. These payments are contingent upon the occurrence of certain future events and, given the nature of these events, it is unclear when, if ever, the Company may be required to pay such amounts. Further, the timing of any future payment is not reasonably estimable. As of September 30, 2010, the maximum amount that may be payable in the future under such arrangements is approximately \$43.0 million.

**F. Income Taxes**

During the three months ended September 30, 2009, the Company recognized \$162,000 of tax benefit associated with U.S. research and development tax credits against which the Company had previously provided a full valuation allowance, but which

Table of Contents

became refundable as a result of federal legislation passed in 2009. No similar tax benefit was recorded during the three months ended September 30, 2010. Due to the degree of uncertainty related to the ultimate use of loss carryforwards and tax credits, the Company has established a valuation allowance to fully reserve its remaining tax benefits.

**ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**OVERVIEW**

Since our inception, we have been principally engaged in the development of novel, targeted therapeutics for the treatment of cancer using our expertise in cancer biology, monoclonal antibodies, highly potent cytotoxic, or cell-killing, agents, and the design of linkers that enable these agents to remain stably attached to the antibodies while in the blood stream and released in their fully active form after delivery to a cancer cell. An anticancer compound made using our Targeted Antibody Payload, or TAP, technology consists of a monoclonal antibody that binds specifically to an antigen target found on cancer cells with multiple copies of one of our proprietary cell-killing agents attached to the antibody using one of our engineered linkers. Its antibody component enables a TAP compound to bind specifically to cancer cells that express a particular target antigen, the highly potent cytotoxic agent serves to kill the cancer cell, and the engineered linker controls the release and activation of the cytotoxic agent inside the cancer cell. Our TAP technology is designed to enable the creation of highly effective, well-tolerated anticancer products. All of our and our collaborative partners' TAP compounds currently in preclinical and clinical testing contain either DM1 or DM4 as the cytotoxic agent. Both DM1 and DM4, collectively DMx, are our proprietary derivatives of a naturally occurring substance called maytansine. We also have expertise in cancer biology and in the development and humanization of monoclonal antibodies.

We have entered into collaborative agreements that enable companies to use our TAP technology to develop commercial product candidates to specified targets. We have also used our proprietary TAP technology in conjunction with our in-house antibody expertise to develop our own anticancer product candidates. Under the terms of our collaborative agreements, we are generally entitled to upfront fees, milestone payments and royalties on any commercial product sales. In addition, under certain agreements we are entitled to research and development funding based on activities performed at our collaborative partner's request. We are reimbursed for our direct and a portion of overhead costs to manufacture preclinical and clinical materials and, under certain collaborative agreements, the reimbursement includes a profit margin. Currently, our collaborative partners are Amgen, Bayer Schering Pharma, Biogen Idec, Biotest, Genentech (a member of the Roche Group), Novartis and sanofi-aventis. We expect that substantially all of our revenue for the foreseeable future will result from payments under our collaborative arrangements. Details for some of our collaborative agreements follow.

*sanofi-aventis* In July 2003, we entered into a discovery, development and commercialization collaboration with sanofi-aventis. The collaboration agreement provides for certain payments based on the achievement of product candidate milestones and royalties on sales of any resulting products, if and when such sales commence. For the targets included in the collaboration at this time, we are entitled to milestone payments potentially totaling \$21.5 million for each product candidate developed under this agreement. Through September 30, 2010, we have earned and received an aggregate of \$13 million in milestone payments under this agreement for compounds covered under this agreement now or in the past, including a \$1 million milestone payment earned in September 2010 related to the initiation of Phase I clinical testing of SAR566658 which is included in license and milestone fee revenue for the three months ended September 30, 2010.

*Bayer Schering Pharma* In October 2008, we entered into a development and license agreement with Bayer Schering Pharma. The agreement grants Bayer Schering Pharma exclusive rights to use our maytansinoid TAP technology to develop and commercialize therapeutic compounds to a specific target. We received a \$4 million upfront payment upon execution of the agreement, and for each compound developed and marketed by Bayer Schering Pharma under this collaboration we could potentially receive up to \$170.5 million in milestone payments; additionally, we are

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entitled to receive royalties on the sales of any resulting products. We have deferred the \$4 million upfront payment and are recognizing this amount as revenue over the estimated period of substantial involvement. In September 2009, Bayer Schering Pharma reached a preclinical milestone which triggered a \$1.0 million payment to us.

*Amgen* In September 2009 and November 2009, we entered into two development and license agreements with Amgen Inc. granting Amgen the exclusive right to use our maytansinoid TAP technology to develop anticancer therapeutics to specific targets. Under the terms of the licenses, we received a \$1 million upfront payment with each license taken. We have deferred the \$1 million upfront payments and are recognizing these amounts as revenue ratably over the estimated period of substantial involvement. In September 2010, we granted Amgen a combination of exclusive and non-exclusive options to test our TAP technology with antibodies to specific targets. For each option taken, Amgen paid us a nominal fee. The option fees have been deferred and are being recognized ratably over the option periods. These options provide Amgen with the right to take a license for each of these targets, during the time period allowed, on the license terms established in 2000 between ImmunoGen and Abgenix, Inc., which later was acquired by Amgen. Under that agreement, for each license, we are entitled to receive milestone payments potentially totaling \$34 million plus royalties on

Table of Contents

the sales of any resulting products. Amgen no longer has the right to designate new targets under this agreement, although the option periods with respect to the designated targets as of such date will remain in effect for the remainder of the respective option periods.

*Novartis* In October 2010, the Company entered into an agreement with Novartis Institutes for BioMedical Research, Inc. (Novartis). The agreement provides Novartis with the right to test our TAP technology with antibodies to a specified number of antigen targets on an exclusive basis for a specified period of time and to take exclusive licenses for individual targets on agreed upon terms to use our TAP technology to develop products. The Company received a \$45 million upfront payment in connection with the execution of the agreement, and for each target that results in an anticancer therapeutic, the Company is entitled to receive milestone payments potentially totaling \$200.5 million plus royalties on product sales, if any. The Company also is entitled to receive payments for manufacturing any preclinical and clinical materials at the request of Novartis as well as for any research and development activities performed on its behalf. Novartis is responsible for the development, manufacturing, and marketing of any products resulting from this agreement.

To date, we have not generated revenues from commercial product sales and we expect to incur significant operating losses for the foreseeable future. As of September 30, 2010, we had approximately \$94.9 million in cash and marketable securities compared to \$110.3 million in cash and marketable securities as of June 30, 2010.

We anticipate that future cash expenditures will be partially offset by collaboration-derived proceeds, including milestone payments, clinical material reimbursements and upfront fees. Accordingly, period-to-period operational results may fluctuate dramatically based upon the timing of receipt of the proceeds. We believe that our established collaborative agreements, while subject to specified milestone achievements, will provide funding to assist us in meeting obligations under our collaborative agreements while also assisting in providing funding for the development of internal product candidates and technologies. However, we can give no assurances that such collaborative agreement funding will, in fact, be realized in the time frames we expect, or at all. Should we or our partners not meet some or all of the terms and conditions of our various collaboration agreements, we may be required to pursue additional strategic partners, secure alternative financing arrangements, and/or defer or limit some or all of our research, development and/or clinical projects. However, we cannot provide assurance that any such opportunities presented by additional strategic partners or alternative financing arrangements will be entirely available to us, if at all.

*Critical Accounting Policies*

We prepare our consolidated financial statements in accordance with accounting principles generally accepted in the U.S. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to our collaborative agreements and inventory. We base our estimates on historical experience and various other assumptions that we believe to be reasonable under the circumstances. Actual results may differ from these estimates.

Provisions of ASU No. 2009-13, Multiple-Deliverable Revenue Arrangements, related to revenue recognition when multiple deliverables exist in an arrangement, were adopted by the Company on July 1, 2010 and did not have a material impact on our financial position or results of operations upon adoption. During the current period, we also adopted ASU No. 2010-17, Revenue Recognition Milestone Method. Under this method, contingent consideration from research and development activities that is earned upon the achievement of a substantive milestone is recognized in its entirety in the period in which the milestone is achieved. Refer to *Note A Recent Accounting Pronouncements* to our unaudited consolidated financial statements included in Item 1 of this Quarterly Report for a discussion of our adoption of these standards.



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There were no other significant changes to our critical accounting policies from those disclosed in our Annual Report on Form 10-K for the fiscal year ended June 30, 2010.

### RESULTS OF OPERATIONS

#### *Comparison of Three Months ended September 30, 2010 and 2009*

##### *Revenues*

Our total revenues for the three months ended September 30, 2010 and 2009 were \$3.4 million and \$3.1 million, respectively. The \$312,000 increase in revenues in the three months ended September 30, 2010 from the same period in the prior year is attributable to an increase in research and development support revenue, partially offset by a decrease in license and milestone fees and clinical materials reimbursement revenue, all of which are discussed below.

Research and development support was \$1.5 million for the three months ended September 30, 2010 compared with \$782,000 for the three months ended September 30, 2009. These amounts primarily represent research funding earned based on actual resources

Table of Contents

utilized under our agreements with our collaborators shown in the table below. The increased research and development support fees in the current period compared to the prior year period is primarily due to revenues earned under our development and collaboration agreements with Amgen. Also included in research and development support revenue are development fees charged for reimbursement of our direct and overhead costs incurred in producing and delivering research-grade materials to our collaborators and for developing antibody-specific conjugation processes on behalf of our collaborators and potential collaborators during the early evaluation and preclinical testing stages of drug development. The amount of development fees we earn is directly related to the number of our collaborators and potential collaborators, the stage of development of our collaborators' product candidates and the resources our collaborators allocate to the development effort. As such, the amount of development fees may vary widely from quarter to quarter and year to year. Total revenue recognized from research and development support from each of our collaborative partners in the three-month periods ended September 30, 2010 and 2009 is included in the following table (in thousands):

| Research and Development Support | Three months ended September 30, |        |
|----------------------------------|----------------------------------|--------|
|                                  | 2010                             | 2009   |
| Collaborative Partner:           |                                  |        |
| Amgen                            | \$ 1,274                         | \$ 33  |
| Bayer Schering Pharma            | 77                               |        |
| Biotest                          | 102                              | 428    |
| Genentech                        | 3                                | 196    |
| sanofi-aventis                   | 6                                | 118    |
| Other                            | 33                               | 7      |
| Total                            | \$ 1,495                         | \$ 782 |

Revenues from license and milestone fees for the three months ended September 30, 2010 decreased \$21,000 to \$1.8 million compared to the same period ended September 30, 2009. Included in license and milestone fees for the three months ended September 30, 2010 was a \$1.0 million milestone payment related to the initiation of Phase I clinical testing of SAR566658 achieved under the collaboration agreement with sanofi-aventis. Included in license and milestone fees for the three months ended September 30, 2009 was a \$1.0 million milestone payment related to a preclinical milestone achieved under the collaboration agreement with Bayer Schering Pharma. Total revenue from license and milestone fees recognized from each of our collaborative partners in the three-month periods ended September 30, 2010 and 2009 is included in the following table (in thousands):

| License and Milestone Fees | Three months ended September 30, |          |
|----------------------------|----------------------------------|----------|
|                            | 2010                             | 2009     |
| Collaborative Partner:     |                                  |          |
| Amgen                      | \$ 224                           | \$ 147   |
| Bayer Schering Pharma      | 154                              | 1,154    |
| Biogen Idec                | 21                               | 57       |
| Biotest                    | 32                               | 42       |
| Centocor                   | 20                               | 34       |
| Genentech                  |                                  | 38       |
| sanofi-aventis             | 1,359                            | 359      |
| Total                      | \$ 1,810                         | \$ 1,831 |

Deferred revenue of \$11.6 million as of September 30, 2010 primarily represents payments received from our collaborators pursuant to our license agreements, which we have yet to earn pursuant to our revenue recognition policy.

Clinical materials reimbursement decreased by approximately \$380,000 in the three months ended September 30, 2010, to \$106,000 from \$486,000 in the three months ended September 30, 2009. We are reimbursed for certain of our direct and overhead costs to produce clinical

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materials plus, for certain programs, a profit margin. The amount of clinical materials reimbursement we earn, and the related cost of clinical materials charged to research and development expense, is directly related to the number of clinical trials our collaborators are preparing or have underway, the speed of enrollment in those trials, the dosage schedule of each clinical trial and the time period, if any, during which patients in the trial receive clinical benefit from the clinical materials, and the supply of clinical-grade material to our collaborators for process development and analytical purposes. As such, the amount of clinical materials reimbursement revenue and the related cost of clinical materials charged to research and development expense may vary significantly from quarter to quarter and year to year.

### *Research and Development Expenses*

Our research and development expenses relate to (i) research to evaluate new targets and to develop and evaluate new antibodies, linkers and cytotoxic agents, (ii) preclinical testing of our own and, in certain instances, our collaborators' product candidates, and the

Table of Contents

cost of our own clinical trials, (iii) development related to clinical and commercial manufacturing processes and (iv) manufacturing operations which also includes raw material and process improvement efforts.

Research and development expense for the three months ended September 30, 2010 increased \$1.2 million to \$13.4 million from \$12.2 million for the three months ended September 30, 2009. The increase was primarily due to increased antibody development and supply costs, increased salaries and related expenses, and increased consulting fees, partially offset by lower cost of clinical materials reimbursed and greater manufacturing overhead utilization. The number of our research and development personnel increased to 184 as of September 30, 2010 compared to 177 at September 30, 2009.

We are unable to accurately estimate which potential product candidates, if any, will eventually move into our internal preclinical research program. We are unable to reliably estimate the costs to develop these products as a result of the uncertainties related to discovery research efforts as well as preclinical and clinical testing. Our decision to move a product candidate into the clinical development phase is predicated upon the results of preclinical tests. We cannot accurately predict which, if any, of the discovery stage product candidates will advance from preclinical testing and move into our internal clinical development program. The clinical trial and regulatory approval processes for our product candidates that have advanced or that we intend to advance to clinical testing are lengthy, expensive and uncertain in both timing and outcome. As a result, the pace and timing of the clinical development of our product candidates is highly uncertain and may not ever result in approved products. Completion dates and development costs will vary significantly for each product candidate and are difficult to predict. A variety of factors, many of which are outside our control, could cause or contribute to the prevention or delay of the successful completion of our clinical trials, or delay or prevent our obtaining necessary regulatory approvals. The costs to take a product through clinical trials are dependent upon, among other factors, the clinical indications, the timing, size and design of each clinical trial, the number of patients enrolled in each trial, and the speed at which patients are enrolled and treated. Product candidates may be found to be ineffective or to cause unacceptable side effects during clinical trials, may take longer to progress through clinical trials than anticipated, may fail to receive necessary regulatory approvals or may prove impractical to manufacture in commercial quantities at reasonable cost or with acceptable quality.

The lengthy process of securing FDA approvals for new drugs requires the expenditure of substantial resources. Any failure by us to obtain, or any delay in obtaining, regulatory approvals would materially adversely affect our product development efforts and our business overall. Accordingly, we cannot currently estimate, with any degree of certainty, the amount of time or money that we will be required to expend in the future on our product candidates prior to their regulatory approval, if such approval is ever granted. As a result of these uncertainties surrounding the timing and outcome of our clinical trials, we are currently unable to estimate when, if ever, our product candidates that have advanced into clinical testing will generate revenues and cash flows.

We do not track our research and development costs by project. Since we use our research and development resources across multiple research and development projects, we manage our research and development expenses within each of the categories listed in the following table and described in more detail below (in thousands):

| Research and Development Expense       | Three Months Ended September 30, |           |
|--|----------------------------------|-----------|
|  | 2010                             | 2009      |
| Research                               | \$ 3,625                         | \$ 3,617  |
| Preclinical and Clinical Testing       | 3,818                            | 3,233     |
| Process and Product Development        | 1,614                            | 1,476     |
| Manufacturing Operations               | 4,368                            | 3,862     |
| Total Research and Development Expense | \$ 13,425                        | \$ 12,188 |

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**Research:** Research includes expenses associated with activities to identify and evaluate new targets and to develop and evaluate new antibodies, linkers and cytotoxic agents for our products and in support of our collaborators. Such expenses primarily include personnel, fees to in-license certain technology, facilities and lab supplies. Research expenses for the three months ended September 30, 2010 increased \$8,000 compared to the three months ended September 30, 2009.

**Preclinical and Clinical Testing:** Preclinical and clinical testing includes expenses related to preclinical testing of our own and, in certain instances, our collaborators' product candidates, regulatory activities, and the cost of our own clinical trials. Such expenses include personnel, patient enrollment at our clinical testing sites, consultant fees, contract services, and facility expenses. Preclinical and clinical testing expenses for the three months ended September 30, 2010 increased \$585,000 to \$3.8 million compared to \$3.2 million for the three months ended September 30, 2009. This increase is primarily the result of an increase in regulatory assistance costs, increased clinical trial costs, and an increase in salaries and related expenses due to additional headcount and higher salary levels, as well as higher stock compensation costs.

**Process and Product Development:** Process and product development expenses include costs for development of clinical and commercial manufacturing processes for our own and collaborator compounds. Such expenses include the costs of personnel, contract services and facility expenses. For the three months ended September 30, 2010, total development expenses increased \$138,000

Table of Contents

compared to the three months ended September 30, 2009. This increase is primarily the result of an increase in salaries and related expenses due to additional headcount, higher salary levels and higher stock compensation costs.

**Manufacturing Operations:** Manufacturing operations expense includes costs to manufacture preclinical and clinical materials for our own and our collaborator's product candidates, and quality control and quality assurance activities and costs to support the operation and maintenance of our conjugate manufacturing facility. Such expenses include personnel, raw materials for our and our collaborators' preclinical studies and clinical trials, development costs with contract manufacturing organizations, manufacturing supplies, and facilities expense. For the three months ended September 30, 2010, manufacturing operations expense increased \$506,000 to \$4.4 million compared to \$3.9 million in the same period last year. The increase in the three months ended September 30, 2010 as compared to the three months ended September 30, 2009 is primarily the result of an increase in antibody development and supply costs due to timing of supply requirements and an increase in quality control-related consulting fees. Partially offsetting these increases, cost of clinical materials reimbursed for clinical materials shipped to partners during the current period decreased and overhead utilization absorbed by the manufacture of clinical materials on behalf of our collaborators increased.

*General and Administrative Expenses*

General and administrative expenses for the three months ended September 30, 2010 decreased \$228,000 to \$3.4 million compared to \$3.6 million for the three months ended September 30, 2009. This decrease is primarily due to a decrease in directors' fees, a decrease in patent expenses, and a decrease in facility operating costs, partially offset by an increase in salaries and related expenses.

*Other Income, net*

Other income, net for the three months ended September 30, 2010 and 2009 is included in the following table (in thousands):

| <b>Other Income, net</b>          | <b>Three Months Ended September 30,</b> |     |             |     |
|-----------------------------------|---|-----|-------------|-----|
|                                   | <b>2010</b>                             |     | <b>2009</b> |     |
| Interest Income                   | \$                                      | 49  | \$          | 58  |
| Net Realized Gains on Investments |   | 341 |             |     |
| Other Income, net                 |   | 100 |             | 86  |
| Total Other Income, net           | \$                                      | 490 | \$          | 144 |

*Interest Income*

Interest income for the three months ended September 30, 2010 decreased \$9,000 to \$49,000 from \$58,000 for the three months ended September 30, 2009.

***Net Realized Gains on Investments***

Net realized gains on investments were \$341,000 for the three months ended September 30, 2010. There were no realized gains or losses recognized in the three months ended September 30, 2009.

***Other Income, net***

Other income, net for the three months ended September 30, 2010 and 2009 was \$100,000 and \$86,000, respectively. During the three months ended September 30, 2010 and 2009, we recorded net gains on forward contracts of \$146,000 and \$16,000, respectively. We recorded \$(46,000) and \$69,000 in foreign currency translation (losses) gains related to obligations with non-U.S. dollar-based suppliers during the three months ended September 30, 2010 and 2009, respectively.

**LIQUIDITY AND CAPITAL RESOURCES**

|  | September 30,<br>2010 | June 30,<br>2010 |
|--|-----------------------|------------------|
|  | (In thousands)        |                  |
| Cash, cash equivalents and marketable securities | \$ 94,942             | \$ 110,298       |
| Working capital                                  | 92,529                | 103,296          |
| Shareholders' equity                             | 90,521                | 102,048          |

Table of Contents

|  | <b>Three Months Ended September 30,</b> |             |
|--|---|-------------|
|  | <b>2010</b>                             | <b>2009</b> |
|  | <b>(In thousands)</b>                   |             |
| Cash used for operating activities               | \$ (15,283)                             | \$ (11,411) |
| Cash provided by (used for) investing activities | 949                                     | (96)        |
| Cash provided by financing activities            | 120                                     | 509         |

*Cash Flows*

We require cash to fund our operating expenses, including the advancement of our own clinical programs, and to make capital expenditures. Historically, we have funded our cash requirements primarily through equity financings in public markets and payments from our collaborators, including equity investments, license fees and research funding. As of September 30, 2010, we had approximately \$94.9 million in cash and marketable securities. Net cash used in operations was \$15.3 million and \$11.4 million for the three months ended September 30, 2010 and 2009, respectively. The principal use of cash in operating activities for all periods presented was to fund our net loss.

Net cash provided by (used for) investing activities was \$949,000 and \$(96,000) for the three months ended September 30, 2010 and 2009, respectively, and substantially represents cash inflows from the sales and maturities of marketable securities partially offset by capital expenditures. Capital expenditures, primarily for the purchase of new equipment, were \$348,000 and \$627,000 for the three-month periods ended September 30, 2010 and 2009, respectively.

Net cash provided by financing activities was \$120,000 and \$509,000 for the three months ended September 30, 2010 and 2009, respectively, which represents proceeds from the exercise of approximately 21,000 and 113,000 stock options, respectively.

We anticipate that our current capital resources and future collaborator payments, either from new or existing partners, including the \$45 million upfront payment received from Novartis in October 2010, will enable us to meet our operational expenses and capital expenditures into the second half of fiscal 2013. However, we cannot provide assurance that such future collaborative agreement funding will, in fact, be received. Should we or our partners not meet some or all of the terms and conditions of our various collaboration agreements, we may be required to pursue additional strategic partners, secure alternative financing arrangements, and/or defer or limit some or all of our research, development and/or clinical projects.

*Contractual Obligations*

There have been no material changes to our contractual obligations outside the ordinary course of business from those disclosed in our Annual Report on Form 10-K for the fiscal year ended June 30, 2010.

*Recent Accounting Pronouncements*



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During the current period, we adopted Accounting Standards Update (ASU) No. 2009-13, Multiple-Deliverable Revenue Arrangements (ASU No. 2009-13). ASU No. 2009-13 amends existing revenue recognition accounting pronouncements, provides accounting principles and application guidance on whether multiple deliverables exist, how the arrangement should be separated, and the consideration allocated. This guidance eliminates the requirement to establish the fair value of undelivered products and services and instead provides for separate revenue recognition based upon management's estimate of the selling price for an undelivered item when there is no other means to determine the fair value of that undelivered item. Previous accounting principles required that the fair value of the undelivered item be the price of the item either sold in a separate transaction between unrelated third parties or the price charged for each item when the item is sold separately by the vendor. This was difficult to determine when the product was not individually sold because of its unique features. Under previous accounting principles, if the fair value of the undelivered elements in the arrangement was not determinable, then revenue was deferred until all of the items were delivered or fair value was determined. The adoption of ASU No. 2009-13 did not have a material impact on our financial position or results of operations for the three month period ended September 30, 2010, however, this standard will be applied to the agreement with Novartis discussed in Note A to the accompanying financial statements and all future or significantly modified collaborative relationships.

During the current period, the Company adopted ASU No. 2010-17, Revenue Recognition Milestone Method. ASU No. 2010-17 codifies a method of revenue recognition that has been common practice. Under this method, contingent consideration from research and development activities that is earned upon the achievement of a substantive milestone is recognized in its entirety in the period in which the milestone is achieved. Because our revenue recognition policy for milestone payments is generally consistent with the FASB's guidance, the adoption of this standard during the current period did not have a material effect on our consolidated financial position or results of operations and cash flows. However, this standard may impact our accounting for any milestone payments received in future periods.

During the current period, we adopted the provisions of ASC Topic 810, Consolidations, related to the changes to how a reporting entity determines when an entity that is insufficiently capitalized or is not controlled through voting (or similar rights) should be consolidated. The adoption of these provisions did not have a significant impact on our financial position or results of operations.

Table of Contents

*Forward-Looking Statements*

This quarterly report includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to analyses and other information which are based on forecasts of future results and estimates of amounts that are not yet determinable. There are a number of factors that could cause actual events or results to be significantly different from those described in the forward-looking statements. Forward-looking statements might include, but are not limited to, one or more of the following subjects:

- future products revenues, expenses, liquidity and cash needs;
- anticipated redemptions from an investment fund;
- anticipated agreements with collaboration partners;
- anticipated clinical trial timelines or results;
- anticipated research and product development results;
- projected regulatory timelines;
- descriptions of plans or objectives of management for future operations, products or services;
- forecasts of future economic performance; and
- descriptions or assumptions underlying or relating to any of the above items.

Forward-looking statements can be identified by the fact that they do not relate to historical or current facts. They use words such as anticipate, estimate, expect, project, intend, opportunity, plan, potential, believe or words of similar meaning. They may also use words such as should, could or may. Given these uncertainties, you should not place undue reliance on these forward-looking statements, which speak only as of the date of this report. You should review carefully the risks and uncertainties identified in this Quarterly Report on Form 10-Q, including the cautionary information set forth under Part II, Item 1A., Risk Factors, and our Annual Report on Form 10-K for the year ended June 30, 2010. We may not revise these forward-looking statements to reflect events or circumstances after the date of this report or to reflect the occurrence of unanticipated events.

**OFF-BALANCE SHEET ARRANGEMENTS**

None.

**ITEM 3. *Quantitative and Qualitative Disclosure about Market Risk***

Our market risks, and the ways we manage them, are summarized in Part II, Item 7A, Quantitative and Qualitative Disclosures About Market Risk of our Annual Report on Form 10-K for the fiscal year ended June 30, 2010. Since then there have been no material changes to our market risks or to our management of such risks.

**ITEM 4. Controls and Procedures**

(a) *Disclosure Controls and Procedures*

The Company's management, with the participation of its principal executive officer and principal financial officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, the Company's principal executive officer and principal financial officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures were adequate and effective.

(b) *Changes in Internal Controls*

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended September 30, 2010 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents

**PART II. OTHER INFORMATION**

**ITEM 1A.           *Risk Factors***

You should carefully review and consider the information regarding certain factors that could materially affect our business, financial condition or future results set forth under Item 1A. (Risk Factors) in our Annual Report on Form 10-K for the fiscal year ended June 30, 2010. There have been no material changes from the factors disclosed in our 2010 Annual Report on Form 10-K, although we may disclose changes to such factors or disclose additional factors from time to time in our future filings with the Securities and Exchange Commission.

**ITEM 6.            *Exhibits***

- 10.1                Compensation Policy for Non-Employee Directors, as amended through September 22, 2010.
- 10.2                2006 Employee, Director and Consultant Equity Incentive Plan, as amended and restated through September 22, 2010 (incorporated by reference to the Registrant's definitive proxy statement dated October 4, 2010, filed with the Securities and Exchange Commission on October 4, 2010).
- 31.1                Certification of Principal Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2                Certification of Principal Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
- 32                  Certifications of Principal Executive Officer and Principal Financial Officer under Section 906 of the Sarbanes- Oxley Act of 2002.

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**ImmunoGen, Inc.**

Date: October 29, 2010

By:

/s/ Daniel M. Junius  
Daniel M. Junius  
President, Chief Executive Officer (Principal  
Executive Officer)

Date: October 29, 2010

By:

/s/ Gregory D. Perry  
Gregory D. Perry  
Senior Vice President, Chief Financial Officer  
(Principal Financial and Accounting Officer)

Table of Contents

**INDEX TO EXHIBITS**

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