

BIO REFERENCE LABORATORIES INC  
Form 10-Q  
March 11, 2011  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

**For the quarterly period ended January 31, 2011**

**Or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECUTRIES EXCHANGE ACT OF 1934**

**For the transition period from** \_\_\_\_\_ **to** \_\_\_\_\_

**Commission File Number 0-15266**

# BIO-REFERENCE LABORATORIES, INC.

(Exact name of registrant as specified in its charter)

**NEW JERSEY**

(State or other jurisdiction of incorporation or organization)

**22-2405059**

(IRS Employer Identification No.)

**481 Edward H. Ross Drive, Elmwood Park, NJ**

(Address of principal executive offices)

**07407**

(Zip Code)

**(201) 791-2600**

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities and Exchange Act of 1934 during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated Filer

Non-accelerated Filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

**APPLICABLE ONLY TO CORPORATE ISSUERS:**

Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

Indicate the number of shares outstanding of the issuer's common stock, as of the latest practicable date: 27,912,900 shares of Common Stock (\$0.01 par value) at March 11, 2011.

---

Table of Contents

**BIO-REFERENCE LABORATORIES, INC.**

**FORM 10-Q**

**JANUARY 31, 2011**

**I N D E X**

	<b>Page</b>
<b><u>PART I. FINANCIAL INFORMATION</u></b>	
<u>Item 1. Financial Statements</u>	1
<u>Consolidated Balance Sheets as of January 31, 2011 (unaudited) and October 31, 2010</u>	
<u>Consolidated Statements of Operations for the three months ended January 31, 2011 and January 31, 2010 (unaudited)</u>	3
<u>Consolidated Statements of Cash Flows for the three months ended January 31, 2011 and January 31, 2010 (unaudited)</u>	4
<u>Notes to consolidated financial statements (unaudited)</u>	6
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	9
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	12
<u>Item 4. Controls and Procedures</u>	12
<b><u>PART II. OTHER INFORMATION</u></b>	
<u>Item 6. Exhibits</u>	13
<u>Signatures</u>	14
<u>Certifications</u>	15

---

Table of Contents**BIO-REFERENCE LABORATORIES, INC. AND SUBSIDIARIES****PART I FINANCIAL INFORMATION****CONSOLIDATED BALANCE SHEETS**

[Dollars In Thousands Except Per Share Data]

**ASSETS**

	<b>January 31, 2011 (Unaudited)</b>	<b>October 31, 2010</b>
<b><u>CURRENT ASSETS:</u></b>		
Cash and Cash Equivalents	\$ 17,040	\$ 17,779
Accounts Receivable - Net	130,549	129,122
Inventory	6,953	6,193
Other Current Assets	10,784	2,820
Deferred Tax Assets	16,623	16,883
<b><u>TOTAL CURRENT ASSETS</u></b>	<b>181,949</b>	<b>172,797</b>
<b><u>PROPERTY AND EQUIPMENT - AT COST</u></b>	<b>70,726</b>	<b>67,250</b>
<b><u>LESS: Accumulated Depreciation</u></b>	<b>(28,641)</b>	<b>(30,420)</b>
<b><u>PROPERTY AND EQUIPMENT - NET</u></b>	<b>42,085</b>	<b>36,830</b>
<b><u>OTHER ASSETS:</u></b>		
Deposits	786	1,389
Goodwill - Net	22,608	22,608
Intangible Assets - Net	7,892	8,226
Other Assets	520	1,523
Deferred Tax Assets	1,962	758
<b><u>TOTAL OTHER ASSETS</u></b>	<b>33,768</b>	<b>34,504</b>
<b><u>TOTAL ASSETS</u></b>	<b>\$ 257,802</b>	<b>\$ 244,131</b>

The Accompanying Notes are an Integral Part of These Financial Statements.

Table of Contents**BIO-REFERENCE LABORATORIES, INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS****[Dollars In Thousands Except Per Share Data]****LIABILITIES AND SHAREHOLDERS' EQUITY**

	January 31, 2011 (Unaudited)	October 31, 2010
<b><u>CURRENT LIABILITIES:</u></b>		
Accounts Payable	\$ 34,790	\$ 36,972
Accrued Salaries and Commissions Payable	9,919	9,769
Accrued Taxes and Expenses	10,149	6,685
Revolving Note Payable - Bank	27,853	26,154
Current Maturities of Long-Term Debt	1,250	1,217
Capital Lease Obligations - Short-Term Portion	2,426	2,541
<b><u>TOTAL CURRENT LIABILITIES</u></b>	<b>86,387</b>	<b>83,338</b>
<b><u>LONG-TERM LIABILITIES:</u></b>		
Capital Lease Obligations - Long-Term Portion	3,969	4,336
Long Term Debt - Net of Current Portion	5,582	3,319
Other Long Term Acquisition Payable	750	750
<b><u>TOTAL LONG-TERM LIABILITIES</u></b>	<b>10,301</b>	<b>8,405</b>
<b><u>SHAREHOLDERS' EQUITY:</u></b>		
Authorized 1,666,667 shares of Preferred Stock, including 3,000 shares of Series A Junior Preferred Stock None Issued		
Common Stock, \$.01 Par Value; Authorized 35,000,000 shares: Issued and Outstanding 27,905,700 and 27,847,204 at January 31, 2011 and at October 31, 2010, respectively	279	278
Additional Paid-In Capital	45,301	44,562
Retained Earnings	115,534	107,548
<b><u>TOTAL SHAREHOLDERS' EQUITY</u></b>	<b>161,114</b>	<b>152,388</b>
<b><u>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</u></b>	<b>\$ 257,802</b>	<b>\$ 244,131</b>

The Accompanying Notes are an Integral Part of These Consolidated Financial Statements.

Table of Contents**BIO-REFERENCE LABORATORIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS**

[Dollars In Thousands Except Per Share Data]

**[UNAUDITED]**

	Three months ended January 31,	
	2011	2010
<b><u>NET REVENUES:</u></b>	\$ 121,659	\$ 99,261
<b><u>COST OF SERVICES:</u></b>		
Depreciation	2,540	1,886
Employee Related Expenses	29,475	23,666
Reagents and Lab Supplies	21,832	16,817
Other Cost of Services	11,007	9,385
<b><u>TOTAL COST OF SERVICES</u></b>	<b>64,854</b>	<b>51,754</b>
<b><u>GROSS PROFIT ON REVENUES</u></b>	<b>56,805</b>	<b>47,507</b>
<b><u>General and Administrative Expenses:</u></b>		
Depreciation and Amortization	938	708
Other General and Administrative Expenses	30,760	25,361
Bad Debt Expense	16,390	13,980
<b><u>TOTAL GENERAL AND ADMIN. EXPENSES</u></b>	<b>48,088</b>	<b>40,049</b>
<b><u>OPERATING INCOME</u></b>	<b>8,717</b>	<b>7,458</b>
<b><u>OTHER (INCOME) EXPENSES:</u></b>		
Interest Expense	345	290
Interest Income	(39)	(37)
Other Income	(5,569)	
<b><u>TOTAL OTHER (INCOME) EXPENSES - NET</u></b>	<b>(5,263)</b>	<b>253</b>
<b><u>INCOME BEFORE INCOME TAXES</u></b>	<b>13,980</b>	<b>7,205</b>
Provision for Income Taxes	5,994	3,200
<b><u>NET INCOME</u></b>	<b>\$ 7,986</b>	<b>\$ 4,005</b>
<b><u>NET INCOME PER SHARE - BASIC:</u></b>	<b>\$ 0.29</b>	<b>\$ 0.14</b>
<b><u>WEIGHTED AVERAGE NUMBER OF SHARES BASIC:</u></b>	<b>27,884,100</b>	<b>27,722,940</b>

Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

NET INCOME PER SHARE - DILUTED:	\$	0.28	\$	0.14
WEIGHTED AVERAGE NUMBER OF SHARES - DILUTED:		28,121,740		28,022,118

The Accompanying Notes are an Integral Part of These Financial Statements.



Table of Contents**BIO-REFERENCE LABORATORIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS****[Dollars In Thousands Except Per Share Data]****[UNAUDITED]**

	<b>Three months ended January 31,</b>	
	<b>2011</b>	<b>2010</b>
<b><u>OPERATING ACTIVITIES:</u></b>		
Net Income	\$ 7,986	\$ 4,005
Adjustments to Reconcile Net Income to Cash Provided by Operating Activities:		
Depreciation and Amortization	3,478	2,594
Deferred Income Taxes (Benefit)	(944)	(1,083)
Stock Based Compensation	40	40
Loss (Gain) on Disposal of Property and Equipment	1,002	4
Change in Assets and Liabilities:		
(Increase) Decrease in:		
Accounts Receivable	(721)	(8,285)
Provision for Doubtful Accounts	(706)	2,795
Inventory	(760)	(312)
Other Current Assets	(7,964)	39
Other Assets	1,003	(50)
Deposits	603	(44)
Increase (Decrease) in:		
Accounts Payable and Accrued Liabilities	2,164	(5,062)
<b><u>NET CASH - OPERATING ACTIVITIES</u></b>	<b>5,181</b>	<b>(5,359)</b>
<b><u>INVESTING ACTIVITIES:</u></b>		
Acquisition of Equipment and Leasehold Improvements	(6,665)	(3,594)
Business Acquisitions Related Costs	(250)	(1,917)
<b><u>NET CASH - INVESTING ACTIVITIES</u></b>	<b>(6,915)</b>	<b>(5,511)</b>
<b><u>FINANCING ACTIVITIES:</u></b>		
Payments of Long-Term Debt	(243)	(295)
Payments of Capital Lease Obligations	(679)	(699)
Increase (Decrease) in Revolving Line of Credit	1,699	10,079
Proceeds from Exercise of Options	218	186
<b><u>NET CASH - FINANCING ACTIVITIES</u></b>	<b>995</b>	<b>9,271</b>
<b><u>NET INCREASE IN CASH AND CASH EQUIVALENTS</u></b>	<b>(739)</b>	<b>(1,599)</b>
<b><u>CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIODS</u></b>	<b>17,779</b>	<b>16,995</b>
<b><u>CASH AND CASH EQUIVALENTS AT END OF PERIODS</u></b>	<b>17,040</b>	<b>15,396</b>
<b><u>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:</u></b>		
Cash paid during the period for:		

Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

Interest	\$	361	\$	314
Income Taxes	\$	1,284	\$	7,007

The Accompanying Notes are an Integral Part of These Financial Statements.

Table of Contents

**SUPPLEMENTAL SCHEDULE OF NON-CASH INVESTING AND FINANCING ACTIVITIES:**

**[Dollars In Thousands]**

During the three month periods ended January 31, 2011 and January 31, 2010 the Company entered into capital leases totaling \$197 and \$520, respectively.

During the three month periods ended January 31, 2011 and January 31, 2010, the Company wrote-off approximately \$4,236 and \$4,850 of property and equipment that were mostly fully depreciated.

During the period ended January 31, 2011 the Company disposed of certain equipment with the initial cost of \$4,558. During the same period the Company financed the purchase of new equipment through a term note of \$5,408.

Table of Contents**BIO-REFERENCE LABORATORIES, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****[Dollars In Thousands Except Per Share Data, Or Unless Otherwise Noted]****(UNAUDITED)**

[1] The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, therefore, do not include all information and footnotes necessary for a fair presentation of the financial position, results of operations and cash flows in conformity with accounting principles generally accepted in the United States of America. However, in the opinion of the management of the Company, all adjustments necessary for a fair presentation of the financial position and operating results have been included in the statements. Interim results are not necessarily indicative of results for a full year. Reference is made to the October 31, 2010 consolidated financial statements of Bio-Reference Laboratories, Inc. contained in its Annual Report on Form 10-K for the year ended October 31, 2010.

[2] The consolidated financial statements and notes thereto should be read in conjunction with the consolidated financial statements and notes for the year ended October 31, 2010 as filed with the Securities and Exchange Commission in the Company's Annual Report on Form 10-K.

[3] The significant accounting policies followed by the Company are set forth in Note 2 to the Company's consolidated financial statements in the October 31, 2010 Form 10-K.

Fair Value Measurements. The Company's population of financial assets and liabilities subject to Fair Value Measurements under topic 820 of Accounting Standards Codification (ASC) as used in the preparation of the Company's consolidated financial statements is as follows:

Inputs used in the valuation techniques to derive fair values are classified based on a three level hierarchy where Level 1 is having the highest priority and Level 3 having the lowest priority is as follows:

	1/31/2011	Quoted Prices in Active Markets for Identical Assets/Liabilities Level 1	Significant Other Observable Inputs Level 2	Significant Unobservable Inputs Level 3
<b>Assets:</b>				
Cash surrender value of officer's life insurance policies	\$ 520		\$ 520	

As of January 31, 2011 the Company's financial instruments primarily consist of cash, short-term trade receivables and payables for which their carrying amounts approximate fair values, and long term debt, for which based on the borrowing rates currently available to the Company for bank loans with similar terms and average maturities, its carrying amount approximates its fair value.

## Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

The Company has evaluated subsequent events through the date the financial statements are issued as evidenced by the date of filing of this report with the Securities and Exchange Commission. Accordingly, the Management believes that no such events have occurred that would warrant such recognition.

[4] Certain prior year amounts may have been reclassified to conform to the current year presentation.

[5] Service revenues are principally generated from laboratory testing services including chemical diagnostic tests such as blood analysis, urine analysis and genetic testing among others. Net service revenues are recognized at the time the testing services are performed and are reported at their estimated net realizable amounts. Net realizable amounts from patients, third party payors and others for services rendered, are accrued on an estimated basis in the period the related services are rendered, and are adjusted in subsequent periods based upon an analysis of the Company's collection experience from each category of payor group as well as prospectively determined contractual adjustments and discounts with third party payors. Differences between these adjustments and any subsequent revisions are included in the statement of operations in which the revisions are made and are disclosed, if material. Applying this methodology and aggregating its collection experience from all payor groups, the Company has not been required to record an adjustment related to revenue recorded in prior periods that was material in nature. Revenues on the statements of operations are net of the following amounts for allowances and discounts.

	<b>Three Months Ended</b>	
	<b>January 31</b>	
	<b>[Unaudited]</b>	
	<b>2011</b>	<b>2010</b>
Medicare/Medicaid	\$ 66,408	\$ 63,408
Other	343,236	231,959
	\$ 409,644	\$ 295,367

A number of proposals for legislation or regulation continue to be under discussion which could have the effect of substantially reducing Medicare reimbursements for clinical laboratories or introducing cost sharing to beneficiaries. Depending upon the nature of regulatory action, if any, which is taken and the content of legislation, if any, which is adopted, the Company could experience a significant decrease in revenues from Medicare and Medicaid, which could have a material

Table of Contents

adverse effect on the Company. The Company is unable to predict, however, the extent to which such actions will be taken.

[6] An allowance for contractual credits and discounts is estimated by payor group and determined based upon a review of the reimbursement policies and subsequent collections from the different types of payors. The Company has not been required to record an adjustment in a subsequent period related to revenue recorded in a prior period, which was material in nature. Agings of accounts receivable are monitored by billing personnel and follow-up activities are conducted as necessary. Bad debt expense is recorded within selling, general and administrative expenses as a percentage of sales considered necessary to maintain an allowance for doubtful accounts at an appropriate level, based on the Company's experience with its accounts receivable. The Company writes off receivables against the allowance for doubtful accounts when they are deemed to be uncollectible. For client billing, accounts are written off when all reasonable collection efforts prove to be unsuccessful. Patient accounts are written off after the normal dunning cycle has occurred, which may include transfer to a third party collection agency. Third party accounts are written off when they exceed the payer's timely filing limits. Accounts Receivable on the balance sheets are net of the following amounts for contractual credits and doubtful accounts:

	[Unaudited]	
	January 31, 2011	October 31, 2010
Contractual Credits/Discounts	\$ 189,953	\$ 186,372
Doubtful Accounts	34,198	34,904
	\$ 224,151	\$ 221,276

[7] In December 2010, FASB issued Accounting Standards Update (ASU) No. 2010-28: Intangibles - Goodwill and Other (Topic 350) - When to Perform Step 2 of the Goodwill Impairment Test for Reporting Units with Zero or Negative Carrying Amounts. This update is effective for fiscal years, and interim periods within those years, beginning after December 15, 2010. Early adoption is not permitted. The amendments in this Update modify Step 1 of the goodwill impairment test for reporting units with zero or negative carrying amounts. For those reporting units, an entity is required to perform Step 2 of the goodwill impairment test if it is more likely than not that a goodwill impairment exists. In determining whether it is more likely than not that a goodwill impairment exists, an entity should consider whether there are any adverse qualitative factors indicating that an impairment may exist. The qualitative factors are consistent with the existing guidance and examples in paragraph 350-20-35-30, which requires that goodwill of a reporting unit be tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. This update is not expected to have a material impact on the Company's consolidated financial statements.

In December 2010, FASB issued Accounting Standards Update (ASU) No. 2010-29: Business Combinations (Topic 805) - Disclosure of Supplementary Pro Forma Information for Business Combinations. The update is effective for the first annual reporting period beginning on or after December 15, 2010. Early adoption is permitted. The amendments in this update specify that if a public entity is required to present comparative financial statements as a result of a business combination, the entity should disclose revenue and earnings of the combined entity as though the business combination that occurred during the current year had occurred as of the beginning of the comparable prior annual reporting period only. The amendments in this Update also expand the supplemental pro forma disclosures under Topic 805 to include a description of the nature and amount of material, nonrecurring pro forma adjustments directly attributable to the business combination included in the reported pro forma revenue and earnings. This update is not expected to have a material impact on the Company's consolidated financial statements.

[8] The following disclosures present certain information on the Company's intangible assets as of January 31, 2011 (Unaudited) and October 31, 2010. All intangible assets are being amortized over their estimated useful lives, as indicated below, with no estimated residual value.

Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

January 31, 2011

Intangible Asset	Weighted-Average Initial Amortization Period	Cost	Accumulated Amortization	Net of Accumulated Amortization
Customer Lists	20	\$ 4,573	\$ 2,190	\$ 2,384
Covenants				
Not-to-Compete	5	4,305	3,652	653
Patents	17	5,297	441	4,856
<b>Totals</b>		\$ 14,175	\$ 6,283	\$ 7,892

October 31, 2010

Intangible Asset	Weighted-Average Amortization Period	Cost	Accumulated Amortization	Net of Amortization
Customer Lists	20	\$ 4,573	\$ 2,138	\$ 2,435
Covenants Not-to-Compete	5	4,305	3,457	848
Patents and Licenses	17	5,297	354	4,943
<b>Totals</b>		\$ 14,175	\$ 5,949	\$ 8,226

## Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

### Table of Contents

The aggregate intangible amortization expense for the three months ended January 31, 2011 and 2010 was \$334 and \$278, respectively. The estimated intangible asset amortization expense for the fiscal year ending October 31, 2011 and for the four subsequent years is as follows:

<b>October 31,</b>		
2011	\$	1,336
2012		567
2013		558
2014		551
2015		526
Thereafter		4,688
<b>Total</b>	\$	<b>8,226</b>

[9] In May 2008, the Company entered into an amended revolving note payable loan agreement with PNC Bank, N.A. ( the bank ). The maximum amount of the credit line available to the Company pursuant to the loan agreement is the lesser of (i) \$40,000 or (ii) 50% of the Company's qualified accounts receivable [as defined in the agreement]. The amendment to the Loan and Security Agreement provides for interest on advances to be subject to the bank's prime rate or the Eurodollar rate of interest plus, in certain instances, an additional interest percentage. The additional interest percentage charges on Eurodollar borrowings range from 1% to 4% and are determined based upon certain financial ratios achieved by the Company. At January 31, 2011, the Company had elected to have all of the total advances outstanding to be subject to the bank's prime rate of interest of 3.25%. The credit line is collateralized by substantially all of the Company's assets. The line of credit is available through October 2012 and may be extended for annual periods by mutual consent, thereafter. The terms of this agreement contain, among other provisions, requirements for maintaining defined levels of capital expenditures, fixed charge coverage, and the prohibition of the payment by the Company of cash dividends. As of January 31, 2011, the Company utilized \$27,853 of the available credit under this revolving note payable loan agreement.

Effective as of October 31, 2007, we executed a fifth amendment to the loan agreement formalizing the repayment terms of a \$5 million term loan from PNC Bank used by our wholly-owned subsidiary, BRLI No. 2 Acquisition Corp. to fund the \$5 million acquisition cash payment in connection with the purchase of the operating assets of GeneDx. The term loan is evidenced by a secured promissory note payable over a six year term in equal monthly principal payments of \$69, plus interest at an annual rate of 6.85%. The balance on this note as of January 31, 2011 was approximately \$1,458.

In December 2010, The Company issued a seven year term note for \$5,408 at the rate of interest of 6.12% per annum for the financing of new equipment. The note is payable in eighty-four equal monthly installments commencing on January 29, 2011 of \$61 including principal and interest followed by a balloon payment of the principal and interest outstanding on the loan repayment date of December 29, 2017.

In January 2007, the Company issued a ten year term note of \$4,100 for the financing of equipment. The note is payable in equal monthly installments of \$47 including principal and interest, with payment commencing on March 1, 2007 at an effective interest rate of 6.63% per annum. The equipment financed with this note was sold in December 2010 and the balance of this note was paid off.

[10] The provision for income taxes for the three months ended January 31, 2011 consists of a current tax provision of \$6,938 and a deferred tax benefit of \$944. At January 31, 2011, the Company had a current deferred tax asset of \$16,623 included in other current assets and a long-term deferred tax asset of \$1,962 included in other assets. The provision for income taxes for the three months ended January 31, 2010 consists of a current tax provision of \$3,967 and a deferred tax benefit of \$767. At January 31, 2010, the Company had a current deferred tax asset of



## Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

\$14,008 included in other current assets and a long-term deferred tax asset of \$711 incurred in other assets.

[11] During the period ended January 31, 2011 a sales tax refund claim was successfully resolved with New Jersey Division of Taxation in the amount of \$6,878 including interest of \$323 and excluding expenses of \$398 incurred in pursuit of the claim. This claim relates to New Jersey's sales taxes paid by the Company during the period of October 2005 through June 2009. The net amount of \$6,480 is included as Other Income in the Company's consolidated statement of operations for the period ended January 31, 2011.

Table of Contents

Item 2.

**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**[Dollars In Thousands Except Per Share Data, Total Patient Data, Or Unless Otherwise Noted]**

**OVERVIEW**

We are a national clinical diagnostic laboratory located in northeastern New Jersey. We are a national laboratory in certain focused areas of laboratory testing and a full service laboratory in the New York super-region. We have developed a national reputation for our expertise in certain focused areas of clinical testing. GenPath, the name by which we are known for our cancer and oncology services, is recognized for the superior hematopathology services it provides throughout the country. Our Women's Health initiative, through which we provide dedicated services for obstetrics and gynecology practices, including a unique, technically advanced multiplex process for identifying sexually transmitted infections, is also offered as GenPath. Our regional footprint lies within the New York City metropolitan area and the surrounding areas of New Jersey and southern New York State as well eastern Pennsylvania and some areas of western Connecticut; we also provide services further into New York State, Pennsylvania, Delaware and Maryland. As a regional provider, we are a full-service laboratory that primarily services physician office practices; our drivers pick up samples and deliver reports and supplies, we provide sophisticated technical support, phlebotomy services or patient service centers where appropriate, and electronic communication services in many cases. Physicians outside of our regional footprint send samples to our laboratory in order to take advantage of the expertise that we are able to provide in blood-based cancer pathology and associated diagnostics or to take advantage of the superior service, support and technologically advanced testing we offer in our Women's Health initiative. Our correctional healthcare services are used throughout the country at prisons and jails. The focused markets we serve on a national basis outside of our regional footprint do not require many of the logistical and other ancillary support services required within the region. Even within our regional footprint, we provide the same services that we provide on a national basis as well as some regional focused diagnostic services, such as histology and pathology support services, substance abuse testing, fertility testing, hemostasis testing, women's health testing, and molecular diagnostics that are unavailable from many of the smaller regional competitors; testing in some of these areas may be provided outside of physician offices.

Over the last few years, there have been fundamental changes in the laboratory services industry. In the 1990s, the industry was negatively impacted by the growth of managed care, increased government regulation, and investigations into fraud and abuse. These factors led to revenue and profit declines and industry consolidations, especially among commercial laboratories. There are currently only four publicly-traded full service laboratories operating in the U.S. While that means that the two national mega-laboratories and BioReference Laboratories are the only remaining publicly traded full service commercial laboratories, there are numerous hospital outreach programs and smaller reference laboratories scattered throughout the country that compete for the commercial clinical laboratory business. Clinical laboratories have had to improve efficiency, leverage economies of scale, comply with government regulations and other laws and develop more profitable approaches to pricing. Moreover, there has been a proliferation of technology advancements in clinical diagnostics over the last decade that has created significant opportunities for new testing and growth.

As a full service clinical laboratory, we are constantly looking for new technologies and new methodologies that will help us to grow. Since the turn of the century, our size alone has made us attractive to companies that are driving the advances in technology. We represent a significant opportunity for these companies to market their products in one of the major population centers of the world the New York Metropolitan area. We have had several successful strategic relationships with such technology opportunities. In addition to new technology opportunities, we have an extremely seasoned and talented management staff that has been able to identify emerging laboratory markets that are under-served or

## Edgar Filing: BIO REFERENCE LABORATORIES INC - Form 10-Q

under-utilized. We are currently developing programs for pre-natal diagnostics and anatomic pathology to go along with our existing cardiology, women's health initiative, hemostasis, hematopathology and correctional healthcare initiatives which have already been established and in which we have been increasing our market share for the past several years. We are currently preparing to launch a comprehensive pre-natal program to leverage our presence in the women's health environment and we will continue to vigilantly seek focused diagnostic marketing opportunities where we can provide information, technology, service or support that expand and grow our clinical laboratory.

GeneDx is known as one of the premier genetic testing laboratories for the diagnosis of rare genetic diseases. We believe that the promise of genetic testing is in the diagnosis of the genetic variants of common diseases. In 2007, GeneDx introduced GenomeDx, a then new test based on CGH Array technology, a high-speed, chip-based technology that has allowed GeneDx to move to the forefront of an emerging technology platform. In 2008, GeneDx became the first commercial laboratory in the world to offer next generation (NextGen) sequencing (high-speed computer-based whole genome sequencing) and has since built up a comprehensive suite of cardiac arrhythmia panels, as well as other multi-gene testing panels, that have enhanced its reputation as a technology and service leader in the area of genetic testing. We are already expanding the menu of tests offered and employing marketing techniques that were extremely successful in building GenPath, our oncology laboratory. In addition to scientists and technicians to manage testing, GeneDx employs genetic counselors and geneticists to help patients and referring physicians and geneticists understand the meaning of the test results.

While we recognize that we are a clinical laboratory that processes samples, we also understand that we are an information company that needs to effectively communicate the results of our efforts back to healthcare providers. Laboratory results play a major role in the implementation of physician healthcare. Laboratory results are used to diagnose, monitor and classify health concerns. In many cases, laboratory results represent the confirming data in diagnosing complicated health issues. Since laboratory results play such an important role in routine physician care, we have developed informatics solutions that leverage our role in healthcare. We needed to build a web-based solution to quickly, accurately, conveniently and competitively collect ordering information and deliver results, so we built an internal solution that we call CareEvolve. That solution has been essential to our own operations. We license the technology to other laboratories throughout the country which they utilize to more effectively compete against the national laboratories. These other laboratories licensing our technology are not direct competitors since they are outside of our regional footprint. We also maintain our PSIMedica business unit which has developed a Clinical Knowledge Management (CKM) System that takes data from enrollment, claims, pharmacy, laboratory results and any other available electronic source to provide both administrative and clinical analysis of a population.