

Bancorp, Inc.  
Form DEF 14A  
April 30, 2009  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**SCHEDULE 14A**  
**Proxy Statement Pursuant to Section 14(a) of the**  
**Securities Exchange Act of 1934**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

**Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Under Rule 14a-12

**THE BANCORP, INC.**

(Name of Registrant as Specified in Its Charter)

(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box):

No fee required

Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

1) Title of each class of securities to which transaction applies:

2) Aggregate number of securities to which transaction applies:

3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

4) Proposed maximum aggregate value of transaction:

5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.



**Table of Contents**

**The Bancorp, Inc.**

409 Silverside Road

Wilmington, DE 19809

**NOTICE OF ANNUAL MEETING OF STOCKHOLDERS**

**To be held June 4, 2009**

To the Stockholders of THE BANCORP, INC.:

Notice is hereby given that the annual meeting (the Meeting) of stockholders of THE BANCORP, INC., a Delaware corporation (the Company), will be held at the Cira Center, 2929 Arch Street, 17th Floor, Philadelphia, PA 19104 on Thursday, June 4, 2009 at 9:00 A.M., Philadelphia time, for the following purposes:

1. To elect the eleven directors named in the enclosed proxy statement to serve until the next annual meeting of stockholders.
2. To approve, in an advisory (non-binding) vote, the Company's 2008 compensation program for its named executive officers.
3. To approve the selection of Grant Thornton LLP as the independent registered public accounting firm for the Company for the fiscal year ending December 31, 2009.
4. To transact such other business as may properly be brought before the Meeting and any adjournment, postponement or continuation thereof.

Only stockholders of record on the books of the Company at the close of business on March 31, 2009 will be entitled to notice of and to vote at the Meeting or any adjournments thereof. A list of stockholders entitled to vote at the Meeting will be available for inspection at the Meeting and at the offices of the Company at 1818 Market Street, 28<sup>th</sup> Floor, Philadelphia, PA 19103. The stock transfer books will not be closed.

**SHAREHOLDERS CAN HELP AVOID THE NECESSITY AND EXPENSE OF SENDING FOLLOW-UP LETTERS TO ASSURE A QUORUM BY PROMPTLY RETURNING THE ENCLOSED PROXY. THE ENCLOSED ADDRESSED ENVELOPE REQUIRES NO POSTAGE AND YOU MAY REVOKE YOUR PROXY AT ANY TIME BEFORE ITS USE.**

By order of the Board of Directors  
MARTIN F. EGAN,  
Secretary

Wilmington, Delaware

April 30, 2009

**Important Notice Regarding the Availability of Proxy Materials for  
the Meeting to be held on June 4, 2009:**

**The proxy statement and our 2008 Annual Report are available**

Edgar Filing: Bancorp, Inc. - Form DEF 14A

at <http://www.sn1.com/IRWebLinkX/GenPage.aspx?IID=4054569&gkp=203269>

**Table of Contents**

**TABLE OF CONTENTS**

<u>GENERAL</u>	1
<u>PROPOSAL 1. ELECTION OF DIRECTORS</u>	4
<u>STOCK OWNERSHIP AND SECTION 16 COMPLIANCE</u>	7
<u>NON-DIRECTOR EXECUTIVE OFFICERS</u>	9
<u>CORPORATE GOVERNANCE</u>	9
<u>CERTAIN RELATIONSHIPS AND RELATED PARTY TRANSACTIONS</u>	12
<u>PROPOSAL 2. ADVISORY (NON-BINDING) VOTE ON EXECUTIVE COMPENSATION</u>	12
<u>COMPENSATION COMMITTEE REPORT</u>	13
<u>COMPENSATION DISCUSSION AND ANALYSIS</u>	13
<u>EXECUTIVE AND DIRECTOR COMPENSATION</u>	18
<u>AUDIT COMMITTEE REPORT</u>	25
<u>PROPOSAL 3. APPROVAL OF ACCOUNTANTS</u>	26
<u>OTHER MATTERS</u>	26
<u>STOCKHOLDER PROPOSALS AND NOMINATIONS</u>	27

**Table of Contents**

**The Bancorp, Inc.**

409 Silverside Road

Wilmington, DE 19809

**PROXY STATEMENT**

**ANNUAL MEETING OF STOCKHOLDERS**

**GENERAL**

**Introduction**

The annual meeting (the Meeting) of stockholders of The Bancorp, Inc. (the Company) will be held on Thursday, June 4, 2009, at 9:00 A.M., Philadelphia time, at the Cira Center, 2929 Arch Street, 17th Floor, Philadelphia, PA 19104 for the purposes set forth in the accompanying notice. Only stockholders of record at the close of business on March 31, 2009 will be entitled to notice of and to vote at such Meeting.

This statement is furnished in connection with the solicitation by the Board of Directors of the Company (the Board of Directors) of proxies from holders of the Company's common stock, par value \$1.00 per share (the Common Shares) and the Company's Series A preferred stock, par value \$.01 per share (the Preferred Shares), to be used at such Meeting, and at any and all adjournments thereof. Proxies in the accompanying form, properly executed and duly returned to the Company, and not revoked, will be voted at the Meeting and any and all adjournments thereof.

This proxy statement and the accompanying form of proxy will be sent on or about May 6, 2009 to stockholders of record as of March 31, 2009.

**Revocation of Proxy**

If a proxy in the accompanying form is executed and returned, it may nevertheless be revoked at any time before its exercise by giving written notice of revocation to the Secretary of the Company at its Wilmington address stated herein, by submitting a later dated proxy or by attending the Meeting and voting in person.

**Expenses and Manner of Solicitation**

The cost of soliciting proxies will be borne by the Company. Directors, officers and regular employees of the Company may solicit proxies either personally, by letter or by telephone. Such directors, officers and employees will not be specifically compensated for soliciting such proxies. The Company expects to reimburse banks, brokers, and other persons for their reasonable out-of-pocket expenses in handling proxy materials for beneficial owners of the Common Shares.

**Annual Report and Report on Form 10-K**

The Company's 2008 Annual Report to Stockholders, including the financial statements and management's discussion and analysis of financial condition and results of operations for the year ended December 31, 2008, is being sent to stockholders of record as of March 31, 2009. Stockholders of record as of March 31, 2009, and beneficial owners of the Company's Common or Preferred Shares on that date, may obtain from the Company, without charge, a copy of the Company's most recent Annual Report on Form 10-K filed with the Securities and Exchange Commission (the SEC), by a request therefor in writing. Any such request from a beneficial owner of the Company's Common or Preferred Shares must set forth a good faith representation that, as of the record date for this solicitation, March 31, 2009, the person making the request was the beneficial owner of the Company's Common or Preferred Shares. Such written requests should be directed to the Company at 409 Silverside Road, Wilmington, Delaware 19809, Attention: Martin F. Egan.

---

**Table of Contents**

**Stockholders Sharing an Address**

Stockholders sharing an address with another stockholder may receive only one annual report or one set of proxy materials at that address unless they have provided contrary instructions. Any such stockholder who wishes to receive a separate copy of the annual report or a separate set of proxy materials now or in the future may write or call the Company to request a separate copy of these materials from the Company at 1818 Market Street, 28th Floor, Philadelphia, PA 19103, Attention: Investor Relations; telephone number (215) 861-7990. The Company will promptly deliver a copy of the requested materials.

Similarly, stockholders sharing an address with another stockholder who have received multiple copies of the Company's proxy materials may write or call the above address and telephone number to request delivery of a single copy of these materials.

**Voting at the Meeting**

At the Meeting, only those holders of Common Shares and Preferred Shares at the close of business on March 31, 2009, the record date, will be entitled to vote. As of the record date, 14,563,919 Common Shares and 108,136 Preferred Shares were outstanding. Each holder is entitled to one vote per share on each matter of business properly brought before the Meeting. Stockholders do not have cumulative voting rights. As of the record date, the Company also had outstanding 45,220 shares of Fixed Rate Cumulative Perpetual Preferred Stock, Series B (the CPP Preferred Stock). The shares of CPP Preferred Stock are not entitled to vote on the matters described in this proxy statement for consideration at the Meeting. For more information on the CPP Preferred Stock, see Proposal 2. Advisory (Non-Binding) Vote on Executive Compensation.

The presence at the Meeting in person or by proxy of holders of outstanding Common Shares and Preferred Shares entitled to cast a majority of all the votes entitled to be cast at the meeting will constitute a quorum. In order to be elected as a director as described in Proposal 1 below, a nominee must receive a plurality of all the votes cast at the Meeting at which a quorum is present, which means that the nominees with the most votes are elected. The affirmative vote of the holders of at least a majority of the votes cast at the Meeting at which a quorum is present is required to approve the Company's 2008 compensation program for its named executive officers and the selection of Grant Thornton LLP as the Company's independent public accountants, as described in proposals 2 and 3 below. For any other matter which may properly come before the meeting, the affirmative vote of the holders of at least a majority of the votes cast at the Meeting at which a quorum is present is required, either in person or by proxy, for approval, unless otherwise required by law.

Any proxy not specifying to the contrary, and not designated as a broker non-vote as described below, will be voted FOR:

the election of the directors; and

the approval of the selection of Grant Thornton LLP as independent registered public accounting firm for the Company for the fiscal year ending December 31, 2009.

Common Shares and Preferred Shares represented at the Meeting in person or by proxy but not voted on one or more proposals will be included in determining the presence of a quorum, but will not be considered cast on any proposal on which they were not voted. A failure by brokers to vote Common Shares or Preferred Shares held by them in nominee name will mean that such Common Shares or Preferred Shares will not be counted for the purposes of establishing a quorum and will not be voted. If a broker does not receive voting instructions from the beneficial owner of Common Shares or Preferred Shares on a particular matter and indicates on the proxy delivered with respect to such shares that it does not have discretionary authority to vote on that matter, which is referred to as a broker non-vote, those shares will be considered as present for the purpose of determining whether a quorum exists, but will not be considered cast on any proposal on which they were not voted. Brokers who hold Common Shares or Preferred Shares in street name for customers generally have the discretion to vote those shares with respect to certain matters, including the election of directors and the approval of the selection of accountants, if they have not received instructions from the beneficial owners.



**Table of Contents**

With respect to the election of directors described in Proposal 1 below, votes that are withheld and broker non-votes will not be counted as votes cast on the matter and will have no effect on the result of the vote. With respect to the advisory vote on the Company's compensation program for its named executive officers described in Proposal 2 below, abstentions and broker non-votes will not be counted as votes cast and will not affect the determination as to whether the executive compensation is approved. Because this stockholder vote is advisory, it will not be binding on the Board of Directors, however, the Compensation Committee will take into account the outcome of the vote when considering future executive compensation arrangements. With respect to the approval of the selection of Grant Thornton LLP described in Proposal 3 below, or with respect to any other matter properly brought before the Meeting requiring the affirmative vote of the holders of at least a majority of the votes cast at the Meeting at which a quorum is present, either in person or by proxy, for approval, (a) abstentions will be counted as votes cast on any matter and will have the effect of a vote against the relevant proposal and (b) broker non-votes will not be counted as votes cast on any matter, and will have no effect on the results of the votes with respect to such proposals and other matters.

Should any matters not described above be properly presented at the Meeting, the persons named in the proxy form will vote in accordance with their judgment. The proxy form authorizes these persons, in their discretion, to vote upon such matters as may properly be brought before the meeting or any adjournment, postponement in continuation thereof.

---

**Table of Contents**

**PROPOSAL 1. ELECTION OF DIRECTORS**

**Directors and Nominees**

The Bylaws of the Company provide that the number of directors shall be fixed by the Board of Directors. The Board of Directors has fixed the number of directors at eleven. All directors are elected for a term of one year or until their successors are elected and qualified. The Board of Directors, upon the recommendation of its Nominating and Governance Committee, has nominated Betsy Z. Cohen, Daniel G. Cohen, Walter T. Beach, Michael J. Bradley, Matthew Cohn, Leon A. Huff, William H. Lamb, Frank M. Mastrangelo, James J. McEntee III, Linda Schaeffer and Joan Specter, for election at the Meeting for a term to expire at the 2010 annual meeting or until their successors are elected or appointed.

It is the intention of the persons named in the enclosed proxy, in the absence of a contrary direction, to vote for the election of all of the current directors. Should any of the nominees become unable or refuse to accept nomination or election as a director, the persons named as proxies intend to vote for the election of such other person as the Nominating and Governance Committee of the Board of Directors may recommend. The Board of Directors knows of no reason why any of the nominees might be unable or refuse to accept nomination or election.

Information is set forth below regarding the principal occupation of each nominee. There are no family relationships among the directors, nominees and executive officers of the Company, except that Daniel G. Cohen, who is currently the Chairman of the Board of Directors and the Chairman of the Executive Committee of the Board of Directors, is the son of Betsy Z. Cohen, a director and the Chief Executive Officer of the Company.

Following are summaries of the background, business experience and principal occupations of the nominees and current directors.

**Betsy Z. Cohen**, age 67, has been Chief Executive Officer of both the Company and its wholly-owned subsidiary, The Bancorp Bank (the Bank ), since September 2000 and Chairman of the Bank since November 2003. She has served as the chairman of the board of trustees and as a trustee of RAIT Financial Trust, f/k/a RAIT Investment Trust ( RAIT) since its founding in August 1997, and as RAIT 's Chief Executive Officer from August 1997 to December 2006. Mrs. Cohen served as a director of Hudson United Bancorp (a bank holding company), the successor to JeffBanks, Inc., from December 1999 until July 2000 and as the chairman of the Jefferson Bank Division of Hudson United Bank (Hudson United Bancorp 's banking subsidiary) from December 1999 through March 2000. Before the merger of JeffBanks, Inc. with Hudson United Bancorp in December 1999, Mrs. Cohen was chairman and chief executive officer of JeffBanks, Inc. from its inception in 1981 and also served as chairman and chief executive officer of each of its subsidiaries, Jefferson Bank, which she founded in 1974, and Jefferson Bank New Jersey, which she founded in 1987. From 1985 until 1993, Mrs. Cohen was a director of First Union Corp. of Virginia (a bank holding company) and its predecessor, Dominion Bancshares, Inc. In 1969, Mrs. Cohen co-founded a commercial law firm and served as a senior partner until 1984. Mrs. Cohen is also a director of Aetna, Inc. (an insurance company). For information regarding the relationships between the Company, the Bank and RAIT, see Certain Relationships and Related Party Transactions.

**Daniel G. Cohen**, age 39, has been the Chairman of the Company and Chairman of the Company 's Executive Committee of the Board of Directors since its inception in 1999. From 1999 to September 2000 he served as the Company 's Chief Executive Officer. Mr. Cohen is Vice-Chairman of the Bank 's Board of Directors and Chairman of its Executive Committee. He had previously been Chairman of the Bank 's Board of Directors from September 2000 to November 2003 and, from July 2000 to September 2000, had been the Bank 's Chief Executive Officer. Since 2006, Mr. Cohen has served as the Chairman of Alesco Financial Inc., a publicly-traded real estate investment trust. In 2009, Mr. Cohen was appointed Chief Executive Officer of Alesco. From 2006 to 2009, Mr. Cohen was Chief Executive Officer of RAIT; he continues as a trustee of RAIT. He has also served as

---

**Table of Contents**

the Chairman of Cohen and Company (Cohen & Co.), an investment banking firm, since 2001. Mr. Cohen served as a member of the board of directors of TRM Corporation, a publicly traded consumer services company, from 2000 to September 2006 and as its Chairman from 2003 to September 2006. From 1998 to 2000, Mr. Cohen served as the Chief Operating Officer of Resource America Inc., a publicly-held specialized asset management company. From 1997 to 1999, Mr. Cohen was a director of Jefferson Bank, a commercial bank acquired by Hudson United Bancorp in 1999. For information regarding the relationships between the Company, Cohen & Co. and RAIT, see Certain Relationships and Related Party Transactions.

**Walter T. Beach**, age 42, has been a director of both the Company and the Bank since 1999. Mr. Beach has been the Managing Director of Beach Investment Counsel, Inc., an investment management firm, since 1997. From 1993 to 1997, Mr. Beach was a Senior Analyst and Director of Research at Widmann, Siff and Co., Inc., an investment management firm, where he was, beginning in 1994, responsible for the firm's investment decisions for its principal equity product. From 1992 to 1993, he was an associate and financial analyst at Essex Financial Group, a consulting and merchant banking firm. From 1991 to 1992 he was an analyst at Industry Analysis Group, an industry and economic consulting firm. Mr. Beach has served as a director of Resource Capital Corp., a publicly-traded (NYSE:RSO) real estate investment trust, since 2005.

**Michael J. Bradley**, age 64, has been a director of the Company since February 2005. Mr. Bradley has been a co-owner and Managing Director of BF Healthcare, Inc., a supplier of physician services to hospitals and assisted living facilities, since 1994. Mr. Bradley has served on the Board of Directors of Resource America, Inc., a publicly-held specialized asset management company, since March 2005 and SourceCorp., a provider of business process outsourcing solutions, since 1996. Mr. Bradley has also served on the Managing Board of Atlas Pipeline Partners GP, LLC, a publicly-held oil and gas pipeline company, since 2004. From 1988 to 1998, Mr. Bradley served as Chairman of First Executive Bank, and from 1998 to 2003 he served as Vice Chairman of First Republic Bank.

**Matthew Cohn**, age 39, has been a director of both the Company and the Bank since 1999. Mr. Cohn was the founder, in 1994, and is the president of the ASI Show!, a producer of trade shows in Chicago, Las Vegas, Orlando and Dallas. In addition, since 1992, Mr. Cohn has been the president of the Medical Data Institute, a medical data base publisher, and the president and founder of ASI Transact, a company providing order management and e-commerce exchange systems for the advertising specialty industry. Mr. Cohn serves on the board of the Society of Independent Show Organizers and the Client Advisory Board for the Chicago Convention and Visitors Bureau.

**Leon A. Huff**, age 67, has been a director of the Company since October 2004 and a director of the Bank since December 2003. Mr. Huff is the co-founder and Vice-Chairman of Gamble-Huff Music (Philadelphia International Records), a record production company. Mr. Huff is a nationally-known producer, songwriter and performer. He has won Grammy and BMI songwriter awards, has been inducted into the National Academy of Songwriters Hall of Fame and the Philadelphia Music Foundation's Walk of Fame, and has received the Trustees Award from the National Academy of Recording Arts and Sciences.

**William H. Lamb**, age 69, has been a director of both the Company and the Bank since January 2004. Mr. Lamb has been a senior partner in Lamb, Windle & McErlane, P.C., a law firm, since January 2004 and from January 1971 to January 2003. From January 2003 through January 2004, Mr. Lamb served as a Justice of the Pennsylvania Supreme Court. Mr. Lamb served as a director and corporate secretary of JeffBanks, Inc. and Jefferson Bank until their acquisition by Hudson United Bank in November 1999.

**Frank M. Mastrangelo**, age 41, has been the President, Chief Operating Officer and a director of both the Company and the Bank since 1999. From 1995 through 1999 he was a Senior Vice President and the Chief Technology Officer for Jefferson Bank. From 1993 to 1995, he was an Assistant Vice President and systems specialist with PNC Bank, Family Wealth Management Division. From 1993 to 1994, he was a technical representative for ROI Computer Services, Inc. and, from 1988 to 1993, a systems manager for The Annenberg Foundation.

**Table of Contents**

**James J. McEntee III**, age 51, has been a director of both the Company and the Bank since September 2000. Mr. McEntee has been the Chief Operating Officer of Cohen & Co. since March 2003. Mr. McEntee was a principal in Harron Capital, L.P., a media and communications venture capital fund, from 1999 to September 2002. From 1990 through 1999, Mr. McEntee was a stockholder at Lamb, Windle & McErlane, P.C., and from 2000 until 2004 was of counsel to Lamb, Windle & McErlane. Mr. McEntee is a director of Pegasus Communications Corporation, a publicly held provider of communications and other services, and of several other private companies. See Certain Relationships and Related Party Transactions regarding Cohen Bros.

**Linda Schaeffer**, age 45, has been a director of the Company since 1999. Ms. Schaeffer has been President of the General Partner of SLS Associates, a real estate investment and management partnership, and a certified public accountant in private practice since 1997. From 1990 to 1997 she was the President of JMLS Enterprises, Inc., d/b/a Computertots, a company specializing in computer education.

**Joan Specter**, age 75, has been a director of both the Company and the Bank since 1999. Ms. Specter is a member of the boards of directors of numerous businesses, educational and charitable organizations, including Ridgeway Philips Company, a provider of home healthcare, Chestnut Hill College, University of the Arts, Medical College of Pennsylvania, the Reading Terminal, operator of the Reading Terminal Market, the Philadelphia Cultural Fund and the Greater Philadelphia Urban Affairs Coalition. From 1980 through 1996, she was city councilwoman at-large for the City of Philadelphia.

**The Board of Directors unanimously recommends a vote FOR the election of each nominee.**

**Table of Contents****STOCK OWNERSHIP AND SECTION 16 COMPLIANCE**

The following table sets forth the number and percentage of the Company's Common Shares owned as of March 31, 2009 by each of the Company's directors and executive officers, all of the directors and executive officers as a group and other persons who beneficially own more than 5% of the outstanding voting securities. The table also sets forth the percentage of Common Shares owned by such persons assuming full conversion of the Preferred Shares. No such person holds any Preferred Shares. This information is reported in accordance with the beneficial ownership rules of the SEC under which a person is deemed to be the beneficial owner of a security if that person has or shares voting power or investment power with respect to such security or has the right to acquire such ownership within 60 days. Shares issuable pursuant to options or warrants are deemed to be outstanding for purposes of computing the percentage of the person or group holding such options or warrants but are not deemed to be outstanding for purposes of computing the percentage of any other person.

	Common shares (1)	Percent of class	Percent of class assuming full conversion of Preferred shares of class
<b>Directors (2)</b>			
Betsy Z. Cohen	1,227,479 (3)	8.12%	8.06%
D. Gideon Cohen	690,855 (4)	4.74%	4.58%
Walter T. Beach	732,650 (5)	5.02%	4.99%
Michael J. Bradley	11,000 (6)	*	*
Matthew Cohn	27,813(7)	*	*
William H. Lamb	145,597 (8)	1.00%	*
James J. McEntee III	110,943 (9)	*	*
Frank M. Mastrangelo	151,322 (10)	1.04%	1.02%
Linda Schaeffer	22,514 (11)	*	*
Joan Specter	5,374 (12)	*	*
Leon A. Huff	13,244 (13)	*	*
<b>Executive officers (2)</b>			
Arthur Birenbaum	80,899 (14)	*	*
Martin F. Egan	81,875 (15)	*	*
Donald F. McGraw, Jr.	43,803 (16)	*	*
Scott R. Megargee	81,564 (17)	*	*
All executive officers and directors as a group (15 persons)	3,411,932 (18)	21.41%	21.27%
<b>Other owners of 5% or more of outstanding shares</b>			
Donald A. Yacktman	1,840,372 (19)	12.64%	12.54%
Royce & Associates LLC	1,143,265 (20)	7.85%	7.79%

\* Less than 1%

- (1) Includes: (a) Common Shares and (b) Common Shares receivable upon exercise of options held by such person which are vested or will vest within 60 days of March 31, 2009.
- (2) The address of all of the Company's directors and executive officers is 409 Silverside Road, Wilmington, DE 19809.
- (3) Consists of: (a) 156,934 Common Shares owned directly; (b) 397,004 Common Shares held by Solomon Investment Partnership, L.P., of which Mrs. Cohen and her spouse are the sole limited partners and the sole shareholders, officers and directors of the corporate general partner; (c) 551,241 Common Shares issuable upon exercise of options; (d) 72,300 Common shares held by the Individual Retirement Account (IRA) of Mrs. Cohen's spouse; (e) 35,000 Common Shares held by her spouse; and (e) 15,000 Common Shares owned by a charitable foundation of which Mrs. Cohen is a co-trustee. Excludes (a) 223,719 shares owned by the Resource America, Inc. Supplemental Employee Retirement Plan trust, of which Mrs. Cohen's spouse is the beneficiary; and (b) 118,290 Common Shares owned by Resource America, of which Mrs. Cohen's spouse is chairman.

**Table of Contents**

- (4) Consists of: (a) 259,401 Common Shares held directly; (b) 416,241 Common Shares issuable upon exercise of options; (c) 213 Common Shares held in a 401(k) plan account for the benefit of Mr. Cohen; and (d) 15,000 Common Shares owned by a charitable foundation of which Mr. Cohen is a co-trustee.
- (5) Consists of: (a) 135,922 Common Shares owned directly; (b) options to purchase 5,874 Common Shares; and (c) 590,854 Common Shares owned by various accounts managed by Beach Investment Counsel, Inc., Beach Asset Management, LLC or Beach Investment Management, LLC, investment management firms for which Mr. Beach is a principal and which possess investment and/or voting power over the shares. The address for these investment management firms is Five Tower Bridge, 300 Barr Harbor Drive, Suite 220, West Conshohocken, PA 19428. 224,862 of Mr. Beach's Common Shares are pledged as security under various debt arrangements.
- (6) Consists of: (a) 10,000 Common Shares owned directly and (b) 1,000 Common Shares issuable upon exercise of options.
- (7) Consists of: (a) 21,439 Common Shares owned directly and (b) 6,374 Common Shares issuable upon exercise of options.
- (8) Consists of: (a) 127,223 Common Shares owned directly, (b) 12,000 Common Shares held in trusts for the benefit of members of Mr. Lamb's immediate family, (c) 3,500 Common Shares held in a pension plan for the benefit of Mr. Lamb and (d) 2,874 Common Shares issuable upon exercise of options.
- (9) Consists of: (a) 92,694 Common Shares owned directly and (b) 18,249 Common Shares issuable upon exercise of options.
- (10) Consists of: (a) 23,143 Common Shares owned directly, (b) 2,787 Common Shares held by the IRA of Mr. Mastrangelo's spouse, (c) 122,498 Common Shares issuable upon exercise of options and (d) 2,894 Common Shares held in a 401(k) plan account for the benefit of Mr. Mastrangelo.
- (11) Consists of: (a) 17,714 Common Shares owned directly, (b) 2,300 Common Shares held by the IRA of Ms. Schaeffer's spouse and (c) 2,500 Common Shares issuable upon exercise of options.
- (12) Consists entirely of 5,374 Common Shares issuable upon exercise of options.
- (13) Consists of: (a) 9,370 Common Shares owned directly, and (b) 3,874 Common Shares issuable upon exercise of options.
- (14) Consists of: (a) 6,353 Common Shares owned directly, (b) 70,999 Common Shares issuable upon exercise of options, (c) 1,149 Common Shares held by Mr. Birenbaum's spouse and (d) 2,398 common shares held in a 401(k) plan account for the benefit of Mr. Birenbaum.
- (15) Consists of: (a) 3,725 Common Shares owned directly, (b) 1,000 Common Shares held by Mr. Egan's spouse, (c) 575 Common Shares held by the IRA of Mr. Egan's spouse, (d) 74,248 Common Shares issuable upon exercise of options and (e) 2,327 Common Shares held in a 401(k) plan account for the benefit of Mr. Egan.
- (16) Consists of: (a) 17,517 Common Shares owned directly, (b) 23,999 Common Shares issuable upon exercise of options and (c) 2,287 Common Shares held in a 401(k) plan account for the benefit of Mr. McGraw.
- (17) Consists of: (a) 12,243 Common Shares owned directly, (b) 4,830 Common Shares owned by Mr. Megargee's mother, (c) 62,295 Common Shares issuable upon exercise of options and (d) 2,136 Common Shares held in a 401(k) plan account for the benefit of Mr. Megargee.
- (18) Excludes 15,000 Common Shares beneficially owned by Daniel G. Cohen as a co-trustee of a charitable foundation as these shares are also beneficially owned by Betsy Z. Cohen.
- (19) Based solely on a Form 13G/A filed by Donald A. Yacktman, on February 13, 2009. The address of Donald A. Yacktman is 6300 Bridgepoint Parkway, Bldg. 1, Suite 320, Austin, TX 78730. Consists of: (a) 867,680 held by The Yacktman Funds Inc., and (b) 972,692 held by Yacktman Asset Management Co.
- (20) Based solely on a Form 13G filed by Royce & Associates LLC on January 23, 2009. The address of Royce & Associates LLC is 1414 Avenue of the Americas, New York, NY 10019.

**Section 16(A) Beneficial Ownership Reporting Compliance**

Section 16(a) of the Exchange Act requires the Company's officers, directors and persons who own more than ten percent of a registered class of the Company's equity securities to file reports of ownership and changes in ownership with the SEC and to furnish the Company with copies of all such reports.

Based solely on its review of the reports received by it, the Company believes that, during fiscal 2008, no officers, directors or beneficial owners failed to file reports of ownership and changes of ownership on a timely

## **Table of Contents**

basis except for the following: Mr. Cohn filed one late Form 4 relating to a purchase of Common Shares, Mr. Cohen filed one late Form 4 relating to a purchase of Common Shares and Mrs. Cohen filed one late Form 4 relating to one purchase of Common Shares.

### **NON-DIRECTOR EXECUTIVE OFFICERS**

Information is set forth below regarding the background of each of the Company's executive officers who is not also a director. For the Company's officers who are also directors, Betsy Z. Cohen and Frank M. Mastrangelo, this information can be found above under Proposal 1. Election of Directors Directors and Nominees.

Arthur M. Birenbaum, age 52, has been Executive Vice President-Commercial Loans and, before that, Senior Vice President-Commercial Loans of both the Company and the Bank since January 2001. From 1993 through December 2000, Mr. Birenbaum was at Jefferson Bank, ending as its Senior Vice President-Philadelphia Business Banking Lending Group, and serving as co-Chairman of its Government Lending Task Force, coordinator of asset-based lending and member of its Loan Production Oversight Committee. From 1987 through 1993 he was a Vice President of Commercial Lending for Meridian Bank and the Bank of Old York Road and, from 1980 through 1987, he was employed at Westinghouse Credit Corporation, General Electric Capital Corporation, Suburban Bank and First National Bank of Maryland in the Washington, D.C. metropolitan region.

Martin Egan, age 41, has been Senior Vice President and Chief Financial Officer of both the Company and the Bank since 1999. From 1994 through 1999, he was controller of Jefferson Bank of New Jersey and, from 1997, Vice President and Controller of Jefferson Bank. From 1992 to 1994, he was a senior accountant at Hitech Communications, Inc., a telecommunications company.

Scott R. Megargee, age 57, has been Executive Vice President and Chief Lending Officer of both the Company and the Bank since March 2000. Previously, he had been an officer with JeffBanks and Jefferson Bank since 1989, and was their Executive Vice President-Retail Lending from 1995 to March 2000. He also served as a director of Jefferson Mortgage, Inc., a mortgage lending subsidiary of JeffBanks.

Donald F. McGraw, Jr., age 52, has been Executive Vice President and Chief Credit Officer of both the Company and the Bank since 1999. From 1986 through 1998, he was a Senior Vice President Credit Administration for Jefferson Bank. From 1977 to 1986, he was a bank examiner at the FDIC.

### **CORPORATE GOVERNANCE**

#### **Director Independence**

The Company's Common Shares are listed on the NASDAQ Stock Market under the symbol TBBK and the Company is subject to the listing standards set forth by the Financial Industry Regulatory Authority (FINRA) applicable thereto. The Board of Directors has determined that Mr. Beach, Mr. Bradley, Mr. Cohn, Mr. Huff, Mr. Lamb and Ms. Specter each meet the definition of an independent director set forth in the FINRA rules. In making these determinations, the Board of Directors reviewed information from each of these directors concerning all their respective relationships with the Company and its affiliates and analyzed the materiality of those relationships.

#### **Board Meetings**

The Board of Directors held a total of eight meetings during fiscal 2008. During fiscal 2008, all directors attended at least 75% of the aggregate of (a) the total number of meetings of the Board of Directors held during the period for which the director had been a director and (b) the total number of meetings held by all committees

**Table of Contents**

of the Board of Directors on which the director served during the periods that the director served. It is the policy of the Board of Directors that all directors attend the annual meeting of stockholders of the Company, if practicable.

**Communications with the Board**

Stockholders, employees and others who wish to communicate with the Board of Directors may do so by sending their correspondence to the Secretary of the Company at 409 Silverside Road, Wilmington, DE 19809. The mailing envelope must contain a clear notation indicating that the enclosed letter is a Stockholder-Board Communication. All such letters must identify the author as a stockholder of the Company and clearly state whether the intended recipients are all or individual members of the Board. The Secretary will make copies of all such letters and circulate them to the appropriate director or directors. The Secretary has been authorized to screen commercial solicitations and materials which pose security risks, are unrelated to the business or governance of the Company, or are otherwise inappropriate.

**Corporate Governance Materials**

The Company's Code of Business Conduct and Ethics (the Code of Business Conduct) and the charters of the Audit Committee and the Nominating and Governance Committee are available on the Company's website, <https://secure.thebancorp.com/ir.asp>. Copies of these documents are available, free of charge, upon written request to: The Bancorp, Inc., 1818 Market Street, 28th Floor, Philadelphia, PA 19103, Attention: Investor Relations.

**Board Committees**

The Board of Directors currently has four standing committees: the Audit Committee, the Compensation Committee, the Executive Committee and the Nominating and Governance Committee. The committees on which directors serve, the chairman of each committee, and the number of meetings held during 2008 are set forth below.

Board Member	Audit	Compensation	Nominating and Governance	Executive
Betsy Z. Cohen				X
Daniel G. Cohen				Chairman
Walter T. Beach	X	Chairman		
Michael J. Bradley	X			
Matthew Cohn	Chairman		X	
William H. Lamb		X	Chairman	
Frank M. Mastrangelo				X
Joan Specter		X	X	
Meetings held in 2008	6	1	1	2

*Audit Committee.* The Audit Committee is appointed by the Board of Directors to assist Board of Director oversight of (a) the integrity of the Company's financial statements, (b) the Company's compliance with legal and regulatory requirements, (c) the independent auditor's qualifications and independence, and (d) the performance of the Company's internal audit function and independent auditors. The Audit Committee also prepares the audit committee report required by the rules of the SEC to be included in the Company's annual proxy statement.

Each member of the Audit Committee meets the independence standards for audit committee members set forth in applicable FINRA rules, as well as those set forth in Rule 10A-3(b)(1) of the Exchange Act. The Board of Directors has determined that Mr. Beach qualifies as an audit committee financial expert as that term is defined in applicable rules and regulations under the Exchange Act.



## **Table of Contents**

The Company has adopted a written charter for the Audit Committee and audit and non-audit services pre-approval guidelines. The Audit Committee Charter is available on the Company's website at <https://secure.thebancorp.com/ir.asp>. Copies of the Audit Committee Charter may also be obtained, free of charge, by writing to The Bancorp, Inc., 1818 Market Street, 28th Floor, Philadelphia, PA 19103, Attention: Investor Relations.

*Nominating and Governance Committee.* The Nominating and Governance Committee is appointed by the Board of Directors to (a) assist the Company and the Board of Directors in maintaining an effective and knowledgeable Board of Directors, including assisting the Board of Directors by identifying individuals qualified to become directors and recommending to the Board of Directors the director nominees for the next annual meeting of stockholders and the directors to be appointed to each committee, and (b) develop and recommend for the Board of Directors consideration governance guidelines for the Company. All of the members of this committee have been determined by the Board of Directors to be independent under applicable FINRA rules.

The Nominating and Governance Committee will consider candidates for nomination as a director recommended by stockholders, directors, officers, third party search firms and other sources. The Company describes the procedures for nominations by stockholders in Stockholder Proposals and Nominations. In evaluating candidates, the Nominating and Governance Committee considers the attributes of the candidate (including skills, experience, diversity, age, and legal and regulatory requirements) and the needs of the Board of Directors, and will review all candidates in the same manner, regardless of the source of the recommendation.

The Nominating and Governance Committee has not adopted specific, minimum qualifications or specific qualities or skills that must be met by a Nominating and Governance Committee-recommended nominee. The Nominating and Governance Committee seeks to insure that the membership of the Board of Directors and each committee of the Board of Directors satisfies all relevant FINRA rules and applicable laws and regulations and all requirements of the Company's governance documents. The Nominating and Governance Committee seeks to achieve a mixture of skills which are all related to the Company's business. The nature of the specific qualifications, qualities or skills that the Nominating and Governance Committee may look for in any particular director nominee depends on the qualifications, qualities and skills of the rest of the directors at the time of any vacancy on the Board of Directors.

The Company has adopted a written charter for the Nominating and Governance Committee. The Nominating and Governance Committee Charter is available on the Company's website at <https://secure.thebancorp.com/ir.asp>. A copy of the Nominating and Governance Committee Charter may also be obtained, free of charge, by writing to The Bancorp, Inc., 1818 Market Street, 28th Floor, Philadelphia, PA 19103, Attention: Investor Relations.

*Executive Committee.* The executive committee has the delegated authority to act in lieu of the Company's Board of Directors in between meetings of the Board.

*Compensation Committee.* The Compensation Committee is appointed by the Board of Directors to have direct responsibility for approving the compensation of the Chief Executive Officer and certain other officers and the non-management directors of the Company as described in Compensation Committee Report and the related Compensation Discussion and Analysis, below. At all times during 2007, the Compensation Committee had direct responsibility for (a) administering the Company's equity-based compensation plans and (b) reviewing any extraordinary compensatory payments to any employee of the Company. The Compensation Committee does not have a charter.

*Compensation Committee Interlocks and Insider Participation.* The Compensation Committee consisted of Messrs. Beach and Lamb and Ms. Specter during fiscal 2008. None of such persons was an officer or employee of the Company or any of its subsidiaries during fiscal 2008 or was formerly an officer of the Company. None of the Company's executive officers has been a director or executive officer of any entity of which any member of the Compensation Committee has been a director or executive officer during 2008.

---

**Table of Contents**

**CERTAIN RELATIONSHIPS AND RELATED PARTY TRANSACTIONS**

Under the Code of Business Conduct, the Company has established a procedure regarding the review and approval of transactions that would be required to be reported under Item 404 of Regulation S-K. Under this procedure, the Audit Committee must approve any such transaction and find it to be on terms comparable to those available on an arms -length basis from an unaffiliated third party, or find that it otherwise does not create a conflict of interest. The Code of Business Conduct excepts from the review and approval process any employment or other business connection of an officer, director, employee or affiliate with RAIT Financial Trust, Resource America, Inc., Brandywine Construction & Management, Inc., Cohen & Co., the Bank and their affiliates. If the Audit Committee finds a conflict of interest to exist with respect to a particular transaction, that transaction is prohibited unless a waiver of the Code of Business Conduct is approved by the Audit Committee.

The Company entered into a sublease for office space in Philadelphia, Pennsylvania and a technical support agreement with RAIT commencing in October 2000. The agreement was amended in June 2007. The Chairman of RAIT is the Chairman and Chief Executive Officer of the Bank and the Chief Executive Officer of the Company. Until February 2009, the Chairman of the Company and Chairman of the Executive Committee of the Company's Board of Directors was the Chief Executive Officer of RAIT. RAIT made technical support payments of \$45,000 for the year ended December 31, 2008. In addition, RAIT paid the Company approximately \$412,000 for rent for the year ended December 31, 2008.

The Bank maintains deposits for various companies affiliated with the Company's officers and directors, principally the Company's Chairman and Chief Executive Officer, totaling approximately \$24.9 million as of December 31, 2008. The majority of these deposits are short-term in nature and rates are consistent with market rates.

The Bank has entered into lending transactions in the ordinary course of business with directors, executive officers, principal stockholders and affiliates of such persons on the same terms as those prevailing for comparable transactions with other borrowers. At December 31, 2008, these loans were current as to principal and interest payments, and did not involve more than normal risk of collectibility. At December 31, 2008, loans to these related parties amounted to \$8.7 million. During the year ended December 31, 2008, the Bank made new loans to related parties of \$6.3 million and received repayments of \$50,868.

The Bank participated in two loans totaling \$43.7 million in 2008 that were originated by RAIT, one of which was paid off in 2008. The outstanding loan amounted to \$21.2 million at December 31, 2008. The Bank has a senior position on the loan. RAIT received approximately \$1.0 million in fees in connection with the loans, all of which were paid by the borrowers.

**PROPOSAL 2. ADVISORY (NON-BINDING) VOTE ON EXECUTIVE COMPENSATION**

In December 2008, we participated in the U.S. Department of the Treasury ( Treasury ) Capital Purchase Program ( CPP ). Under the CPP, we issued and sold to Treasury approximately \$45.2 million of our CPP Preferred Stock and a warrant to purchase 1,960,405 shares of Common Stock at an exercise price of \$3.46 per share, subject to certain anti-dilution and other adjustments. On February 17, 2009, President Obama signed the American Recovery and Reinvestment Act of 2009 into law ( ARRA ). ARRA includes a provision, commonly referred to as Say-on-Pay, that amends existing law and requires a CPP participant to: permit a separate stockholder vote to approve the compensation of executives, as disclosed pursuant to the compensation disclosure rules of the Commission (which disclosure shall include the compensation discussion and analysis, the compensation tables, and any related material).

## **Table of Contents**

Because we are a CPP participant, we are providing you the opportunity, as a stockholder, to endorse or not endorse our executive pay program and policies through the following resolution:

RESOLVED, that the stockholders approve the compensation of executive officers as described in the Compensation Discussion and Analysis and the tabular disclosure regarding named executive officer compensation (together with the accompanying narrative disclosure) in this Proxy Statement.

As provided in ARRA, the vote is not binding on the board of directors and may not be construed as overruling a decision by the board of directors, nor creating or implying any additional fiduciary duty by the board of directors, nor be construed to restrict or limit the ability of stockholders to make proposals for inclusion in proxy materials related to executive compensation.

We believe that our compensation policies and procedures are strongly aligned with the long-term interests of our stockholders. Because your vote is advisory, it will not be binding upon the Board of Directors. However, the Compensation Committee will take into account the outcome of the vote when considering future executive compensation arrangements.

**The Board of Directors unanimously recommends a vote FOR approval of the compensation of executive officers as described in the Compensation Discussion and Analysis and the tabular disclosure regarding named executive officer compensation (together with the accompanying narrative disclosure) in this proxy statement.**

### **COMPENSATION COMMITTEE REPORT**

The Compensation Committee has reviewed and discussed the following Compensation Discussion and Analysis and discussed that analysis with management. Based on its review and discussions with management, the Compensation Committee recommended to the Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement and incorporated by reference in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2008.

The Compensation Committee hereby certifies that it has reviewed with the Company's senior risk officers the incentive compensation arrangements of the Company's senior executive officers and has made reasonable efforts to ensure that such arrangements do not encourage the senior executive officers to take unnecessary and excessive risks that threaten the value of the Company or its subsidiaries.

Walter T. Beach, Chairman  
William H. Lamb  
Joan Specter

### **COMPENSATION DISCUSSION AND ANALYSIS**

#### **General**

The Company is required to provide information regarding the compensation program in place for its Chief Executive Officer, Chief Financial Officer and its three other most highly-compensated executive officers. This discussion refers to the Chief Executive Officer, Chief Financial Officer and the other three most highly-compensated executive officers as the "Named Executive Officers" or "NEOs." This discussion should be read in conjunction with the detailed tables and narrative descriptions under "Executive and Director Compensation."

The Compensation Committee is responsible for formulating and presenting recommendations to the Board of Directors with respect to the compensation of the Company's NEOs. The Compensation Committee is also responsible for administering the Company's employee benefit plans, including incentive plans. The Compensation Committee is comprised solely of independent directors.

---

## **Table of Contents**

### **Executive Summary**

The Company's compensation policies are intended to provide appropriate compensation packages to motivate, reward, attract and retain talented and experienced executive officers while at the same time controlling the Company's compensation costs. The primary components of the Company's executive compensation program have historically been base pay, annual cash bonuses and equity-based compensation. The Compensation Committee determines compensation amounts for individual NEOs for 12 month periods beginning on particular review dates. The review date for NEOs other than the Company's Chief Executive Officer is in June and, as a consequence, compensation for them during any particular calendar year consists of six months of compensation established in the prior year and six months of compensation established in June of the then-current year. The determination date for the compensation of the Company's Chief Executive Officer for any year is in February of that year.

In establishing compensation for the Company's NEOs, the Compensation Committee in general does not use pre-set performance criteria but, rather, evaluates the overall performance of the Company, the performance of the Company relative to the performance of the national and regional economies, the performance of the Company in comparison with its peers, and the contributions of the respective NEOs to the Company's performance. In addition, for base salary, the Compensation Committee evaluates a NEO's base salary relative to the base salary being paid to persons in a similar positions within a peer group of institutions, seeking to maintain a competitive average, taking into account a NEO's performance as well as his or her seniority. The Compensation Committee believes that, by focusing on a NEO's overall performance rather than pre-set criteria, the Company substantially lessens the risk of a NEO taking actions intended to increase his or her compensation without due regard for potential adverse impacts on the Company.

For 2008, the Compensation Committee sought to balance the Company's performance during the 12 months preceding a NEO's determination date with the executive's performance in that period and the global economic recession and its particular impact on the financial services industry and on the types of assets underlying the Company's loan portfolio. While the Company was in a loss position as of the respective determination dates, the Compensation Committee believed that it was principally a function of economic and market factors over which the NEOs had little or no control. The Compensation Committee therefore determined at the respective 2008 determination dates, to maintain base salaries at the levels set at the 2007 determination dates, and to maintain bonus payments at or, with respect to two executives, below the levels set at the 2007 determination dates. The reduced bonuses for two of the executives reflected lower loan origination volumes for each.

In February 2009 ARRA was signed into law. The ARRA establishes new restrictions on compensation for senior executives of recipients of funding under the Troubled Asset Relief Program (TARP), including CPP participants such as the Company. The new restrictions cover matters, such as bonus and incentive compensation and golden parachute payments, that will affect the Company's existing compensation program, and have provisions, such as the \$500,000 limit on the deductibility of executive compensation which, although not affecting the Company currently, may affect it in the future. Because regulations implementing the ARRA have not yet been issued, application of some aspects of the ARRA is unclear. As a result, the Compensation Committee has not finally determined how to adjust the Company's compensation policies to comply with the ARRA.

### **Compensation Objectives and the Focus of Compensation Awards**

The Compensation Committee believes that an appropriate compensation program should draw a balance between providing rewards to executive officers while at the same time effectively controlling compensation costs. Executive officers are rewarded in order to attract and retain highly qualified individuals and to motivate them to perform in a manner that maximizes corporate performance.

**Table of Contents**

The Company’s executive compensation programs consist of three elements to reward and motivate its executive officers in line with the Compensation Committee’s objectives described above:

base salary;

bonuses; and

long-term equity incentives reflected in grants of stock options, restricted stock awards and phantom units

The Compensation Committee annually reviews the Company’s mix of short term performance incentives versus longer term incentives. The Compensation Committee has not established set percentages of short term versus long term incentives. Instead, it looks to provide a reasonable balance of those incentives. The Compensation Committee’s policy for allocating between long-term and currently-paid compensation is to ensure adequate base compensation to attract and retain personnel, while providing incentives to maximize long-term value for the Company and its stockholders. As discussed in Specific Elements of the Compensation Program, below, the Company provides cash compensation in the form of base salary to meet competitive salary norms and rewards superior performance on an annual basis in the form of bonus compensation. The Company also provides non-cash compensation to reward superior performance in assisting the Company in meeting its long-term strategic goals.

The Compensation Committee also benchmarks the Company’s compensation programs to a peer group of banking institutions based upon its review of financial statements and other publicly available data. The peer group institutions consist of the following:

Lakeland Bancorp, Inc.	Univest Corporation of Pennsylvania	Bryn Mawr Bank Corporation
Harleysville National Corporation	Metro Bancorp, Inc.	VIST Financial Corp.
Royal Bancshares of Pennsylvania		WSFS Financial Corporation

The level of an institution’s total assets is the primary factor the Compensation Committee considers in establishing the peer group.

Although considerable knowledge about the competitiveness of the Company’s compensation programs is gained through the benchmarking process, the Compensation Committee recognizes that each financial institution is unique and that significant differences between institutions in regard to executive compensation practices exist. The Compensation Committee believes that the combination of short and long-term compensation that the Company provides fulfills its objectives of providing a competitive level of compensation and benefits in order to attract and retain key executives. The Compensation Committee also believes that the Company’s incentive programs appropriately reward performance to achieve profitability and growth while at the same time allowing the Company to maintain controls over its compensation costs.

**Compensation Methodology**

The Compensation Committee determines compensation amounts for individual NEOs for 12 month periods beginning on particular review dates. The review date for the Company’s Chief Executive Officer is February and the review date for the other NEOs is June. In the case of annual bonus and long-term incentive compensation, the Compensation Committee determines the amount of awards based on the then concluded fiscal year. The Compensation Committee has the discretion to issue compensation awards at other times during the fiscal year. Each year, the Chief Executive Officer provides the Compensation Committee with key elements of both the Company’s and the NEOs’ (other than the Chief Executive Officer’s) performance as well as recommendations to assist it in determining compensation levels.

**Specific Elements of the Compensation Program**

Below are the specific elements of the Company’s compensation program for executive officers.

*Salary.* The Company believes that it is important for it to retain a competitive salary structure in order to retain its existing qualified executive officers and maintain a base pay structure consistent with the structures



---

## **Table of Contents**

used for the compensation of similarly situated executives at similarly sized banking institutions. The Company believes that a key objective of its salary structure is to maintain reasonable fixed compensation costs by targeting base salaries at a competitive average, taking into account performance as well as seniority.

Base salaries are paid to executive officers on a bi-weekly basis, and are reviewed annually by the Compensation Committee as described in Compensation Methodology, above. The Compensation Committee determines if any base pay changes should be made for executive officers. In 2007, the Compensation Committee approved base pay changes for the Chief Executive Officer and the other NEOs but, in 2008, as referred to above, the Compensation Committee determined to maintain base salaries at their 2007 levels, particularly in view of then-current economic conditions in the United States and in the Philadelphia-Wilmington region in which the Company is located. Base pay change, if any, is normally determined after considering:

the executive's total itemized compensation for the prior year;

the executive's current base pay position relative to the peer group;

the Company's performance and the individual's contribution to that performance for the prior year; and

national and regional economic conditions, their effect upon the Company and how the executive has dealt with them within his or her area of responsibility.

*Bonus.* Bonuses are designed to motivate executives by rewarding performance. The Compensation Committee considers the Company's financial performance, including growth, return on assets, return on equity, the efficiency ratio and earnings per share. As with base salary, the Compensation Committee also considers national and regional economic conditions. The Chief Executive Officer makes recommendations to the Compensation Committee with respect to the annual bonus of the other executive officers, based on their respective contributions to the performance of the areas for which they are responsible.

*Long-Term Incentive Compensation.* Long-term incentives are provided to executive officers through The Bancorp, Inc. 2005 Omnibus Equity Compensation Plan (the Plan). The Plan permits the grant of stock options, restricted stock awards, stock appreciation rights and phantom units. Stock options previously have been granted to executive officers at exercise prices equal to the then current market price of the Company's Common Shares. Options and restricted stock awards under the Plan are granted on a discretionary basis taking into account the Company's financial performance and each executive's contribution to such performance. Overall, the objective of long-term incentive compensation awards is to tie the interests of executive officers directly to increases in stockholder value. For 2008, the Compensation Committee determined to grant only stock appreciation rights, which do not vest until four years from the date of grant, to more closely align executive compensation with the Company's goal of achieving long-term growth in shareholder value.

### **Effect of Regulatory Requirements on Executive Compensation**

#### *American Recovery and Reinvestment Act of 2009.*

In February 2009, the ARRA was signed into law. The ARRA establishes new executive compensation for companies, like the Company, which have received funds under the TARP. The restrictions generally apply to senior executive officers (SEOs), who are defined as the five most highly compensated executives of a public company for which compensation disclosure is required under SEC rules. The principal restrictions are as follows:

*Unnecessary Risk.* SEO compensation must exclude incentives to take unnecessary risk that threatens a company's value during the TARP period.

*Clawbacks.* Bonus, retention or incentive compensation is to be recovered from an SEO or any of the next 20 most highly-paid employees if based upon performance measurements that subsequently were determined to be incorrect. Compensation plans that encourage employee manipulation of reported earnings so as to increase compensation are prohibited.





---

## **Table of Contents**

*Bonuses and Incentive Compensation.* TARP recipients may not pay bonuses, retention awards or incentive compensation during the TARP period except for long-term restricted stock awards that do not vest until completion of the TARP period and do not have a value in excess of one-third of the recipient's annual compensation. Under the ARRA, this restriction affects only the Company's CEOs.

*Golden Parachute Payments.* TARP recipients are prohibited from making any golden parachute payment to an CEO or any of the next five most highly-compensated employees during the TARP period. As defined, a golden parachute payment is any payment to an CEO who departs a company for any reason, except payments for services performed and benefits received.

*Deduction Limitations.* During the TARP period, a TARP recipient is subject to the deduction limitations of Section 162(m) of the Internal Revenue Code (IRC), discussed below, but without any exclusion for performance-based pay provided by Section 162(m).

Because regulations implementing the ARRA have not yet been issued, application of some aspects of the ARRA is unclear. As a result, the Compensation Committee has not finally determined how to adjust the Company's compensation policies to comply with the ARRA.

*IRC Section 162(m).* Section 162(m) of the IRC generally prohibits a publicly-held corporation from claiming a deduction for compensation paid to any of the corporation's chief executive officer and next three highest paid executive officers (excluding the chief financial officer) in excess of \$1,000,000 unless the compensation is performance based. Although IRC Section 162(m) does not now affect the Company's compensation program, it may do so in the future and, if it does, the Compensation Committee intends to modify the design of its current program so that compensation amounts will be deductible.

*IRC Sections 280G and 4999.* IRC Section 280G limits the Company's ability to take a tax deduction for certain excess parachute payments (as defined in Section 280G) and IRC Section 4999 imposes excise taxes on each executive that receives excess parachute payments paid by the Company in connection with a change in control. The employment agreement of the Company's Chief Executive Officer provides for the Company to pay amounts equal to the sum of any excise taxes payable by the Chief Executive Officer by reason of her receiving any excess parachute payments plus the amount necessary to put her in the same after-tax position as if no excise taxes had been paid. The Compensation Committee considers the adverse tax liabilities imposed by Sections 280G and 4999, as well as other competitive factors, in its consideration of the Chief Executive over-all officer's compensation. The potential adverse tax consequences to the Company, however, are not necessarily a determinative factor in the Committee's decision.

*Accounting Rules.* Various rules under generally accepted accounting principles determine the manner in which the Company accounts for grants of equity-based compensation in its financial statements. The Compensation Committee takes into consideration the accounting treatment of alternative grant proposals under Statement of Financial Accounting Standards 123, Share-Based Payment, as revised (FAS 123R), when determining the form and timing of equity compensation grants to employees, including NEOs. The accounting treatment of such grants, however, is not determinative of the type, timing, or amount of any particular grant of equity-based compensation.

### **Adjustment or Recovery of Compensation**

The Board of Directors has not established a written policy regarding the adjustment or recovery of compensation if the performance criteria upon which such compensation was based are subsequently adjusted. However, if a NEO has engaged in fraudulent or intentional misconduct, the Board of Directors fully expects that it would take action to remedy the misconduct, prevent its recurrence, and impose such discipline on the executive as would be appropriate. Discipline would vary depending on the facts and circumstances, and may include, without limit, termination of employment, initiating an action for breach of fiduciary duty and, if the misconduct resulted in a significant restatement of the Company's financial results, seeking reimbursement of

**Table of Contents**

any portion of performance-based or incentive compensation paid or awarded to the executive that is greater than would have been paid or awarded based on the restated financial results. These remedies would be in addition to, and not in lieu of, any actions imposed by enforcement agencies, regulators or other authorities.

**Determination of Compensation Amounts**

As described above, the Compensation Committee reviews the compensation of the NEOs at particular review dates: February for the Chief Executive Officer and June for the other NEOs, although equity compensation can be awarded at any time in the Committee's discretion. While the Compensation Committee noted the Company's overall financial performance in 2008, including a 20% increase in deposits, a 21% increase in loans, a 17% increase in total assets and increases of 15% and 14% in net income and earnings per share, respectively, the Committee also noted the effects of the current economic recession in the United States generally and on both the Company's 2008 performance through the determination date and the Company's anticipated performance for the remainder of 2008 and first half of 2009. The Committee also considered available information regarding peer group institutions and noted, with respect to NEOs other than the Chief Executive Officer, that stock appreciation rights grants that had been made in March 2008. Particularly in light of then-current economic conditions and their effects, or potential effects, on the Company, the Compensation Committee determined it would be inappropriate to increase salary or bonus levels from those set in 2007 and, accordingly, determined to maintain salaries and bonuses at then-existing levels except for the Company's two Executive Vice Presidents whose bonus amounts were reduced as a result of a decline in loans originated by them individually.

**EXECUTIVE AND DIRECTOR COMPENSATION****Summary Compensation Table**

Name and Principal Position	Year	Salary (\$ (1))	Bonus (\$)	Stock awards (\$ (2))	Option awards (\$ (3))	Change in	All other compensation (\$ (5))	Total (\$)
						pension value and nonqualified deferred compensation earnings (\$ (4))		
Betsy Z. Cohen Chief Executive Officer	2008	425,000		16,687		136,764	1,981	580,432
	2007	423,076		254,300		248,123	1,219	926,718
	2006	371,154		175,000		1,024,631	1,219	1,572,004
Martin F. Egan Chief Financial Officer/ Secretary	2008	168,723	17,500	2,503			15,109	203,835
	2007	171,904	17,500				15,832	205,236
	2006	154,085	15,000		930		12,137	182,152
Frank M. Mastrangelo President/Chief Operating Officer	2008	270,096	50,000	10,013			18,821	348,930
	2007	240,961	50,000				19,187	310,148
	2006	203,846	50,000	17,500	23,250		17,902	312,498
Arthur Birenbaum Executive Vice President Commercial Loans	2008	152,884	150,000	3,838			15,239	321,961
	2007	152,884	175,000				15,679	343,563
	2006	154,085	173,606				15,631	343,322
Scott R. Megargee Executive Vice President and Chief Lending Officer	2008	202,541	62,915	2,503			15,657	283,616
	2007	196,030	72,361				16,397	284,788
	2006	179,462			2,325		15,997	197,784

(1) In 2008 all NEO base salaries were maintained at the base salaries established in 2007. In February 2007, Mrs. Cohen's base salary was increased from an annual rate of \$375,000 to annual rate of \$425,000. In

**Table of Contents**

- June 2007, the base salaries of the other NEOs was increased to the following annual rates (previous annual rates are in parenthesis): Mr. Egan: \$165,000 (from \$160,000); Mr. Mastrangelo \$265,000 (from \$200,000); Mr. Megargee: \$198,720 (from \$184,000); Mr. Birenbaum's base salary was maintained at the 2006 level.
- (2) For fiscal 2008, represents the dollar amount of stock appreciation unit awards recognized, or expensed for each NEO as compensation costs for financial statement reporting purposes. For fiscal 2007 and 2006, represents the dollar amount of phantom unit awards recognized, or expensed, for each NEO as compensation costs for financial statement reporting purposes (excluding forfeiture assumptions) in accordance with FAS 123R for fiscal 2007 and 2006. 2006 was the first year the Company awarded phantom units. See Note M to the Company's consolidated financial statements in its Annual Report on Form 10-K for the year ended December 31, 2007 for the assumptions made in connection with these calculations.
- (3) Represents the dollar amount of stock option awards recognized, or expensed, for each of the NEO as a compensation cost for financial statement reporting purposes (excluding forfeiture assumptions) in accordance with FAS 123R, for fiscal 2007 and 2006. See Note M to the Company's consolidated financial statements in its Annual Report on Form 10-K for the year ended December 31, 2007 for the assumptions made in connection with these calculations.
- (4) Represents the change in the present value of the accumulated benefit of the Supplemental Executive Retirement Plan established for the benefit of Mrs. Cohen.
- (5) Represents the aggregate dollar amount for each NEO for perquisites and other personal benefits, Company contributions to its 401(k) savings plan and insurance premiums. The following table describes the components of the All Other Compensation column in the Summary Compensation Table.

Name	Year	Company	Insurance	Perquisite:	Total (\$)
		contributions to 401(K) savings plan (\$) to 401(k) savings plan (\$)		personal use of Company car (\$) (a)	
Betsy Z. Cohen Chief Executive Officer	2008		1,981		1,981
	2007		1,219		1,219
	2006		1,219		1,219
Martin F. Egan Chief Financial Officer/Secretary	2008	5,586	180	9,343	15,109
	2007	5,844	161	9,827	15,832
	2006	4,623	144	7,370	12,137
Frank M. Mastrangelo President/Chief Operating Officer	2008	7,750	180	10,891	18,821
	2007	7,750	180	11,257	19,187
	2006	6,115	162	11,625	17,902
Arthur Birenbaum Executive Vice President Commercial Loans	2008	5,482	414	9,343	16,397
	2007	5,474	378	9,827	15,679
	2006	5,756	270	9,605	15,631
Scott R. Megargee Executive Vice President and Chief Lending Officer	2008	5,514	774	9,369	16,397
	2007	5,485	773	10,139	16,397
	2006	5,384	774	9,839	15,997

- (a) Under SEC rules, the Company is required to identify and quantify in a footnote (i) all perquisites and other personal benefits for a NEO if the total for that individual equals or exceeds \$10,000 and (ii) each element of All Other Compensation (other than perquisites and other personal benefits) if the value of such element equals or exceeds \$10,000. Mr. Mastrangelo's Company car expense is based on the depreciation expense on the car for each of 2008, 2007 and 2006. Executives are taxed on the imputed income attributable to personal use of Company cars (excluding commuting) and do not receive tax assistance from the Company with respect to these amounts.

**Table of Contents****Grant of Plan-Based Awards**

The following table sets forth information regarding equity awards that were granted to NEOs in 2008.

	Grant date	All other stock awards number of shares or units (#) (1)	Grant date fair value of stock and option awards (\$)
Betsy Z. Cohen	3/4/08	15,000	80,100
Martin F. Egan	3/4/08	2,250	12,015
Frank M. Mastrangelo	3/4/08	9,000	48,060
Arthur Birenbaum	3/4/08	3,450	18,423
Scott R. Megargee	3/4/08	2,250	12,015

- (1) This column shows the number of stock appreciation rights granted in 2008 to NEOs. This award will vest in full on March 12, 2012.  
(2) This column shows the full grant date fair value of the stock appreciation rights under FAS 123R.

**Narrative Disclosure to Summary Compensation Table and Grants of Plan-Based Awards Table**

*Employment Agreement.* The Company has entered into one employment agreement, dated April 20, 2005 and amended December 10, 2008, with Betsy Z. Cohen, its Chief Executive Officer. The material terms of this agreement are described below. Information concerning estimated payments pursuant to the post-termination and severance provisions of this agreement are discussed in Potential Payments on Termination or Change-In-Control, below.

The employment agreement with Mrs. Cohen has an effective date of January 1, 2005 and provides that she will devote such time to the Company as is reasonably required to fulfill her duties. Under the agreement, Mrs. Cohen will receive an annual base salary to be determined by the Compensation Committee. Mrs. Cohen is also eligible for bonuses as determined by the Compensation Committee. The agreement has a term of five years that is automatically renewed so that, on any day that the agreement is in effect, it will have a then current term of five years. The Company may terminate Mrs. Cohen without cause or Mrs. Cohen may resign for good reason upon sixty days notice. Additionally, upon or after a change of control of the Company, the Company may terminate Mrs. Cohen without cause or she may resign for good reason upon sixty days notice. Upon any such termination or resignation, Mrs. Cohen will be entitled to receive only the amount due to her under the Company's severance pay plans, if any; provided that, if she executes a mutual release of claims with the Company, she will receive (a) a lump sum cash payment equal to one month of her base salary for each month she was employed by the Company, up to a maximum of five years, at the rate in effect immediately before her termination, and (b) a pro rated bonus, if any, for the year in which the termination occurs. Mrs. Cohen may also resign upon thirty days notice in which event no further payments are due other than accrued benefits. If Mrs. Cohen is disabled for ninety consecutive days in any twelve month period, the Company may terminate her employment. If Mrs. Cohen's employment terminates on account of disability, (a) the vesting of the Supplemental Executive Retirement Plan (SERP), described below, will accelerate if the termination occurs at any time after January 1, 2008, (b) Mrs. Cohen will receive any amounts of salary or bonus earned, accrued and owing but not paid and (c) Mrs. Cohen will receive a pro rated bonus, if any, for the year in which the termination occurs. If Mrs. Cohen dies during her term of employment, the Company must pay her estate all amounts of salary and bonus earned, accrued and owing but not paid and a pro rated bonus, if any, for the year in which death occurs. The Company may terminate Mrs. Cohen's employment at any time for cause. Upon termination for cause, Mrs. Cohen shall be entitled to any base salary and benefits accrued and earned before her termination.

The agreement defines cause, generally, as conviction of a felony, intentional and continuous failure to substantially perform duties or a breach of the confidentiality and intellectual property provisions of the

**Table of Contents**

agreement. The agreement defines "good reason," generally, as the Company demoting Mrs. Cohen or materially reducing her duties, the Company requiring Mrs. Cohen to be based outside of Philadelphia, Pennsylvania, the failure of Mrs. Cohen to be elected to the Board of Directors or a material breach of the agreement by the Company. The agreement defines a "change of control," generally, as having occurred if (a) any person becomes a beneficial owner of securities representing more than 25% of the voting power of the then outstanding securities or (b) the consummation of (i) a merger or consolidation of the Company where the directors of the Company immediately before the transaction constitute less than a majority of the board of directors of the surviving corporation or (ii) a sale or other disposition of all or substantially all of the assets of the Company or (c) during a period of two consecutive years, the incumbent directors cease for any reason to constitute at least two-thirds of the Board of Directors, provided that if either the election or nomination of any new director was approved by a vote of at least two-thirds of the incumbent directors before such election or nomination, the new director will be considered a member of the incumbent directors.

The employment agreement provides for the establishment of a SERP for Mrs. Cohen. Mrs. Cohen will be fully vested in the amount of the SERP benefit earned and the benefit will be fully accrued upon her attainment of age 70, upon the occurrence of a change of control or if she is terminated by the Company without cause or resigns for good reason, as defined above. The employment agreement requires the Company to establish a trust to serve as the funding vehicle for the SERP benefits and to make contributions to the trust in such amounts or in such number of the Common Shares as the Company reasonably determines to be sufficient to provide the present value of the benefit as accrued at the time of the contribution. The value of this benefit is 100% of the average of Mrs. Cohen's base salary over the 36 months during the term that provides the highest average except that the average may not exceed \$300,000 nor be less than \$150,000. Upon a change of control of the Company, the Company has agreed to immediately contribute to the trust an amount sufficient to permit the full payment of the SERP benefit due to Mrs. Cohen at age 70. Notwithstanding the establishment of a trust, the Company's obligation to pay the benefit constitutes a general, unsecured obligation of the Company, payable out of its general assets, and the assets of the trust will be available to pay the claims of the Company's creditors.

**Table of Contents****Outstanding Equity Awards at Fiscal Year-End Table**

The following table provides information on the current holdings of stock options by the Company's NEOs.

Name	Number of Securities Underlying Unexercised Options (#) Exercisable	Option Awards		
		Number of Securities Underlying Unexercised Options (#) Unexercisable	Option Exercise Price (\$)	Option Expiration Date
Betsy Z. Cohen (1)	150,000		10.00	7/17/2010
	201,241		10.87	2/1/2014
	100,000		14.24	1/26/2015
	100,000		15.94	10/20/2015
Martin F. Egan	10,000		10.00	12/14/2009
	7,500		10.00	7/17/2010
	1,000		11.00	9/17/2013
	34,498		10.87	2/1/2014
	11,500		14.24	1/26/2015
Frank M. Mastrangelo	10,000		15.94	10/20/2015
	37,500		10.00	12/14/2009
	25,000		11.00	9/17/2013
	28,748		10.87	2/1/2014
Arthur Birenbaum	12,500		14.24	1/26/2015
	25,000		15.94	10/20/2015
	10,000		10.00	4/16/2012
	20,000		10.00	12/20/2012
Scott R. Megargee	17,249		10.87	2/1/2014
	10,000		14.24	1/26/2015
	13,750		15.94	10/20/2015
	25,000		10.00	7/17/2010
	2,500		11.00	9/17/2013
	2,874		10.87	2/1/2014
	10,000		14.24	1/26/2015
	8,000		15.94	10/20/2015

	Stock appreciation rights		
	Stock appreciation rights (#)	Price	Expiration date
Betsy Z. Cohen	15,000	11.41	3/12/2012
Martin F. Egan	2,250	11.41	3/12/2012
Frank M. Mastrangelo	9,000	11.41	3/12/2012
Arthur Birenbaum	3,450	11.41	3/12/2012
Scott R. Megargee	2,250	11.41	3/12/2012

**Table of Contents****Option Exercises and Stock Vested**

The NEOs did not exercise any stock options in fiscal 2008.

**Pension Benefits**

The following table provides information about Mrs. Cohen's SERP, which is described above. See Executive Compensation Narrative Disclosure to Summary Compensation Table and Grants of Plan-Based Awards Table Employment Agreements and Note K to the Company's financial statements in the Form 10-K for the year ended December 31, 2008, as filed with the SEC. The Company does not have any other pension plan.

Name	Plan name	Present value of accumulated benefits	Payments during the last fiscal year
Betsy Z. Cohen	Supplemental Executive Retirement Plan	\$2,663,303	\$0

**Potential Payments on Termination or Change-In-Control**

As described under Executive Compensation Narrative to Summary Compensation Table and Plan-Based Awards Table Employment Agreement, the Company has entered into an employment agreement with its Chief Executive Officer which provides for payments and other benefits if the Chief Executive Officer's employment with the Company is terminated under circumstances specified in her agreement, including a change in control of the Company (as defined in the agreement). The Chief Executive Officer's rights upon the termination of her employment will depend upon the circumstances of the termination. The table below summarizes these rights and the amount of any payments and benefits due under the specified circumstances.

	Termination without Cause (1) (2)	Resignation for Good Reason (1) (2)	Change in Control (1)	Tax Gross-Up
Severance Payments (3)	\$ 2,125,000	\$ 2,125,000	\$ 2,125,000	\$ 1,144,220
SERP Benefit (4)	3,000,000	3,000,000	3,000,000	

- (1) Assumes that Mrs. Cohen executes and does not revoke a written mutual release in a form acceptable to the Company of any and all claims against the Company or Mrs. Cohen relating to matters arising out of her employment by the Company. Without this release, Mrs. Cohen would only be entitled to any amounts due under the Company's severance pay plan, if any. As of the date of this proxy statement, the Company did not have a severance pay plan.
- (2) Mrs. Cohen would also be entitled to any base salary that was accrued as of the date of her termination.
- (3) Equal to five times Mrs. Cohen's base salary at the date of termination (assumed to be \$425,000), however, since the Company is participating in the Troubled Asset Relief Program Capital Purchase Program the amount would be limited to \$1,275,000 during the time that the TARP funds are outstanding.
- (4) Represents the value of Mrs. Cohen's SERP calculated as of December 31, 2008.

With the exception of the SERP benefit, if any of the above payments are deemed to constitute a parachute payment as defined in Section 280(g) of the Internal Revenue Code, Mrs. Cohen must also be paid an amount in cash equal to the sum of the excise taxes payable by her by reason of receiving such payment plus the amount necessary to put her in the same after-tax position as if no excise taxes had been paid.

**Table of Contents****Director Compensation Table**

The following table provides information concerning the compensation of the Company's non-employee directors for fiscal 2008. Directors who are employees or officers of the Company receive no compensation for their services as members of the Board of Directors or any committees. Each non-employee director, except for Mr. Cohen, received an annual retainer of \$55,000. Each non-employee director, except for Mr. Cohen, also receives \$500 for each meeting of a committee of the Board of Directors he or she attends; the Chairman of the Audit Committee receives \$1,500 for each committee meeting attended; and the chairmen of the other committees receive \$1,000 for each committee meeting attended.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$)	All Other Compensation (\$)	Total (\$)
Walter T. Beach	58,000			58,000
Michael J. Bradley	58,000			58,000
Daniel G. Cohen (1)			225,162	225,162
Matthew Cohn	64,000			64,000
William H. Lamb	55,000			55,000
James J. McEntee III	55,000			55,000
Linda Schaeffer	55,000			55,000
Joan Specter	55,000			55,000
Leon A. Huff	55,000			55,000

- (1) All other compensation includes \$225,000 in compensation for service as Chairman and Chairman of the Executive Committee of the Board of Directors and \$162 in insurance premiums.



**Table of Contents**

**AUDIT COMMITTEE REPORT**

In connection with the preparation and filing of the Company's Annual Report on Form 10-K for the year ended December 31, 2008 (the 2008 Annual Report on Form 10-K):

- (1) the Audit Committee reviewed and discussed the audited financial statements included in the 2008 Annual Report on Form 10-K with the Company's management;
- (2) the Audit Committee discussed with the Company's independent registered public accounting firm, Grant Thornton LLP ( Grant Thornton ), the matters required to be discussed by Statement of Accounting Standards 61;
- (3) the Audit Committee received and reviewed the written disclosures and the letter from Grant Thornton required by Independence Standards Board Standard No. 1 (Independence Discussions with Audit Committees) and has discussed with Grant Thornton the independence of Grant Thornton and satisfied itself as to Grant Thornton's independence; and
- (4) based on the review and discussions referred to above, the Audit Committee recommended to the Board of Directors of the Company that the audited financial statements be included in the 2008 Annual Report on Form 10-K.

The Audit Committee of the Board of Directors of the Company has provided this report. This report shall not be deemed incorporated by reference by any general statement incorporating this Proxy Statement into any filing under the Securities Act of 1933, as amended, and the Exchange Act (collectively, the Acts ), except to the extent the Company specifically incorporates this information by reference, and shall not otherwise be deemed filed under such Acts.

Matthew Cohn, Chairman  
Walter T. Beach  
Michael J. Bradley

**Table of Contents****PROPOSAL 3. APPROVAL OF ACCOUNTANTS**

The Board of Directors unanimously recommends that the stockholders approve the selection of Grant Thornton LLP, independent registered public accounting firm, to audit the financial statements of the Company for the fiscal year ending December 31, 2009. Representatives of Grant Thornton are expected to be present at the Meeting. These representatives will have the opportunity to make a statement if they desire to do so and will be available to respond to appropriate questions.

**Audit Fees**

The following table presents the aggregate fees billed by Grant Thornton for each of the services listed below for each of the Company's last two fiscal years.

	2008	2007
Audit Fees (1)	\$ 772,037	\$ 596,610
Audit-Related Fees (2)	53,440	10,000
Tax Fees (3)	44,495	22,785
All Other Fees (4)		
<b>Total</b>	<b>869,972</b>	<b>\$ 629,395</b>

- (1) Audit fees consisted of the aggregate fees billed for professional services rendered by Grant Thornton in connection with its audit of the Company's consolidated financial statements and its limited reviews of the unaudited consolidated interim financial statements that are normally provided in connection with statutory and regulatory filings or engagements for these fiscal years.
- (2) Audit-related fees consisted of the aggregate fees billed for assurance and related services rendered by Grant Thornton that are reasonably related to the performance of the audit or review of the Company's consolidated financial statements and are not disclosed under "Audit Fees" above.
- (3) Tax fees consisted of the aggregate fees billed for professional services rendered by Grant Thornton for tax compliance, tax advice and tax planning in 2008 and 2007.
- (4) All other fees would consist of the aggregate fees billed for products and services provided by Grant Thornton other than the services described under audit fees, audit-related fees and tax fees; however, no such products and services were provided in 2008 or 2007.

Exchange Act rules generally require any engagement by a public company of an accountant to provide audit or non-audit services to be pre-approved by the audit committee of that public company. This pre-approval requirement is waived with respect to the provision of services other than audit, review or attest services if certain conditions set forth in Rule 2-01(c)(7)(i)(C) under the Exchange Act are met. None of the audit-related and tax services described above were subject to this Rule and the approval procedures set forth therein. All services provided to the Company by Grant Thornton in 2008 and 2007 were pre-approved by the Audit Committee.

**OTHER MATTERS**

As of the date of this proxy statement, the Board of Directors does not intend to present and has not been informed that any other person intends to present any other matters for action at the Meeting. However, if other matters do properly come before the meeting or any adjournment, postponement or continuation thereof, it is the intention of the persons named as proxies to vote upon them in accordance with their best judgment. For any other matter which may properly come before the meeting, the affirmative vote of the holders of at least a majority of the votes cast at the Meeting at which a quorum is present is required, either in person or by proxy, for approval, unless otherwise required by law.

Except as set forth in this section, all Common Shares and Preferred Shares represented by valid proxies received will be voted in accordance with the provisions of the proxy.

**Table of Contents**

**STOCKHOLDER PROPOSALS AND NOMINATIONS**

Rule 14a-8 of the Securities Exchange Act of 1934 (the Exchange Act ) establishes the eligibility requirements and the procedures that must be followed for a stockholder s proposal to be included in a public company s proxy materials. Under the rule, proposals submitted for inclusion in the Company s proxy statement for its 2010 annual meeting of stockholders must be received by the Company s Secretary on or before the close of business on January 6, 2010.

Stockholders who wish to submit their recommendations for director candidates to the Nominating and Governance Committee should send their written recommendation to the Company s executive offices, 1818 Market Street, 28 Floor, Philadelphia, PA 19103 attention: Nominating and Governance Committee Chairman. These stockholders must represent that they are stockholders of the Company and will remain so through the date of the relevant annual meeting of stockholders of the Company and include the written consent of the person so recommended to serve as a director if nominated and elected and to provide such information as the Nominating and the Governance Committee may request, as well as a description of the nominee s background and qualifications. All stockholder recommendations received by the Nominating and Governance Committee will be reviewed at the first meeting of the Nominating and Governance Committee held after receipt of the recommendation. The Nominating and Governance Committee will consider nominees recommended by security holders for the 2010 annual meeting if submitted as described above by January 6, 2010.

**Table of Contents**



**Table of Contents**