

MOSAIC CO  
Form 10-Q  
March 28, 2013  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

☐ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended February 28, 2013

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from                      to

Commission file number 001-32327

**The Mosaic Company**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**20-1026454**  
(I.R.S. Employer  
Identification No.)

**3033 Campus Drive**

**Suite E490**

**Plymouth, Minnesota 55441**

**(800) 918-8270**

(Address and zip code of principal executive offices and registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date: 296,994,693 shares of Common Stock and 128,759,772 shares of Class A Common Stock and 0 shares of Class B Common Stock as of March 23, 2013.

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**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****THE MOSAIC COMPANY****CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS**

(In millions, except per share amounts)

(Unaudited)

|  | <b>Three months ended</b>    |                              | <b>Nine months ended</b>     |                              |
|--|------------------------------|------------------------------|------------------------------|------------------------------|
|  | <b>February 28,<br/>2013</b> | <b>February 29,<br/>2012</b> | <b>February 28,<br/>2013</b> | <b>February 29,<br/>2012</b> |
| Net sales  | \$ 2,240.6                   | \$ 2,189.5                   | \$ 7,281.9                   | \$ 8,287.3                   |
| Cost of goods sold   | 1,672.2                      | 1,667.7                      | 5,290.3                      | 6,036.1                      |
| Gross margin   | 568.4                        | 521.8                        | 1,991.6                      | 2,251.2                      |
| Selling, general and administrative expenses                       | 90.4                         | 91.3                         | 304.9                        | 293.0                        |
| Other operating expense  | 58.9                         | 16.8                         | 97.8                         | 17.9                         |
| Operating earnings   | 419.1                        | 413.7                        | 1,588.9                      | 1,940.3                      |
| Interest income, net   | 3.6                          | 4.1                          | 13.9                         | 13.3                         |
| Foreign currency transaction gain (loss)                           | 32.3                         | (44.0)                       | (13.0)                       | 5.4                          |
| Other expense  | (0.4)                        | (19.1)                       | (0.9)                        | (19.2)                       |
| Earnings from consolidated companies before income taxes           | 454.6                        | 354.7                        | 1,588.9                      | 1,939.8                      |
| Provision for income taxes   | 108.9                        | 87.0                         | 194.1                        | 522.8                        |
| Earnings from consolidated companies                               | 345.7                        | 267.7                        | 1,394.8                      | 1,417.0                      |
| Equity in net earnings (loss) of nonconsolidated companies         | (0.3)                        | 4.2                          | 11.6                         | 6.9                          |
| Net earnings including noncontrolling interests                    | 345.4                        | 271.9                        | 1,406.4                      | 1,423.9                      |
| Less: Net earnings (loss) attributable to noncontrolling interests | 0.8                          | (1.4)                        | 3.6                          | 1.0                          |
| Net earnings attributable to Mosaic                                | \$ 344.6                     | \$ 273.3                     | \$ 1,402.8                   | \$ 1,422.9                   |
| Basic net earnings per share attributable to Mosaic                | \$ 0.81                      | \$ 0.64                      | \$ 3.30                      | \$ 3.24                      |
| Diluted net earnings per share attributable to Mosaic              | \$ 0.81                      | \$ 0.64                      | \$ 3.29                      | \$ 3.24                      |
| Basic weighted average number of shares outstanding                | 425.7                        | 425.4                        | 425.6                        | 438.5                        |
| Diluted weighted average number of shares outstanding              | 427.1                        | 426.7                        | 426.8                        | 439.8                        |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****THE MOSAIC COMPANY****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(In millions)

(Unaudited)

|   | <b>Three months ended</b>    |                              | <b>Nine months ended</b>     |                              |
|---|------------------------------|------------------------------|------------------------------|------------------------------|
|   | <b>February 28,<br/>2013</b> | <b>February 29,<br/>2012</b> | <b>February 28,<br/>2013</b> | <b>February 29,<br/>2012</b> |
| Net earnings including noncontrolling interest                                | \$ 345.4                     | \$ 271.9                     | \$ 1,406.4                   | \$ 1,423.9                   |
| Other comprehensive income (loss), net of tax                                 |                              |                              |                              |                              |
| Foreign currency translation, net of tax                                      | (205.2)                      | 254.5                        | 20.6                         | (58.2)                       |
| Net actuarial gain and prior service cost, net of tax                         | 3.9                          | 2.8                          | 10.6                         | 8.2                          |
| Other comprehensive income (loss)   | (201.3)                      | 257.3                        | 31.2                         | (50.0)                       |
| Comprehensive income  | 144.1                        | 529.2                        | 1,437.6                      | 1,373.9                      |
| Less: Comprehensive income (loss) attributable to the noncontrolling interest | 0.2                          | (0.3)                        | 2.4                          | (0.3)                        |
| Comprehensive income attributable to Mosaic                                   | \$ 143.9                     | \$ 529.5                     | \$ 1,435.2                   | \$ 1,374.2                   |

See Notes to Condensed Consolidated Financial Statements

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**THE MOSAIC COMPANY**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(In millions, except per share amounts)

(Unaudited)

|  | February 28,<br>2013 | May 31,<br>2012 |
|--|----------------------|-----------------|
| <b>Assets</b>  |                      |                 |
| Current assets:  |                      |                 |
| Cash and cash equivalents  | \$ 3,322.7           | \$ 3,811.0      |
| Receivables, net   | 873.6                | 751.6           |
| Inventories  | 1,569.4              | 1,237.6         |
| Deferred income taxes  | 138.4                | 237.8           |
| Other current assets   | 437.9                | 543.1           |
| Total current assets   | 6,342.0              | 6,581.1         |
| Property, plant and equipment, net of accumulated depreciation of \$3,673.1 million and \$3,284.2 million, respectively  | 8,272.0              | 7,545.9         |
| Investments in nonconsolidated companies   | 452.3                | 454.2           |
| Goodwill   | 1,852.6              | 1,844.4         |
| Deferred income taxes  | 180.7                | 50.6            |
| Other assets   | 222.5                | 214.2           |
| Total assets   | \$ 17,322.1          | \$ 16,690.4     |
| <b>Liabilities and Equity</b>  |                      |                 |
| Current liabilities:   |                      |                 |
| Short-term debt  | \$ 61.2              | \$ 42.5         |
| Current maturities of long-term debt   | 1.0                  | 0.5             |
| Accounts payable   | 740.9                | 912.4           |
| Accrued liabilities  | 670.4                | 899.9           |
| Deferred income taxes  | 63.1                 | 62.4            |
| Total current liabilities  | 1,536.6              | 1,917.7         |
| Long-term debt, less current maturities  | 1,010.4              | 1,010.0         |
| Deferred income taxes  | 803.0                | 787.9           |
| Other noncurrent liabilities   | 828.5                | 975.4           |
| Equity:  |                      |                 |
| Preferred stock, \$0.01 par value, 15,000,000 shares authorized, none issued and outstanding as of February 28, 2013 and May 31, 2012  |                      |                 |
| Class A common stock, \$0.01 par value, 254,300,000 shares authorized, 150,059,772 shares issued and 128,759,772 shares outstanding as of February 28, 2013 and May 31, 2012   | 1.3                  | 1.3             |
| Class B common stock, \$0.01 par value, 87,008,602 shares authorized, none issued and outstanding as of February 28, 2013 and May 31, 2012   |                      |                 |
| Common stock, \$0.01 par value, 1,000,000,000 shares authorized, 309,025,813 shares issued and 296,987,351 shares outstanding as of February 28, 2013, 308,749,067 shares issued and 296,710,605 shares outstanding as of May 31, 2012 | 3.0                  | 3.0             |
| Capital in excess of par value   | 1,485.8              | 1,459.5         |
| Retained earnings  | 11,224.1             | 10,141.3        |
| Accumulated other comprehensive income   | 410.4                | 378.0           |

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|                                   |             |             |
|-----------------------------------|-------------|-------------|
| Total Mosaic stockholders' equity | 13,124.6    | 11,983.1    |
| Noncontrolling interests          | 19.0        | 16.3        |
| Total equity                      | 13,143.6    | 11,999.4    |
| Total liabilities and equity      | \$ 17,322.1 | \$ 16,690.4 |

See Notes to Condensed Consolidated Financial Statements

**Table of Contents****THE MOSAIC COMPANY****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In millions)

(Unaudited)

|  | Nine months ended    |                      |
|--|----------------------|----------------------|
|  | February 28,<br>2013 | February 29,<br>2012 |
| <b>Cash Flows from Operating Activities:</b>   |                      |                      |
| Net earnings including noncontrolling interests  | \$ 1,406.4           | \$ 1,423.9           |
| Adjustments to reconcile net earnings including noncontrolling interests to net cash provided by operating activities: |                      |                      |
| Depreciation, depletion and amortization   | 437.0                | 368.4                |
| Deferred income taxes  | (24.1)               | 81.8                 |
| Equity in net earnings of nonconsolidated companies, net of dividends  | 5.2                  | 2.7                  |
| Accretion expense for asset retirement obligations   | 26.0                 | 21.2                 |
| Share-based compensation expense   | 25.5                 | 20.1                 |
| Unrealized loss on derivatives   | 16.3                 | 32.7                 |
| Other  | 20.5                 | 7.8                  |
| Changes in assets and liabilities:   |                      |                      |
| Receivables, net   | (141.5)              | 239.4                |
| Inventories  | (334.7)              | (66.2)               |
| Other current and noncurrent assets  | 93.5                 | (290.9)              |
| Accounts payable   | (97.3)               | (152.1)              |
| Accrued liabilities and income taxes   | (241.1)              | (215.2)              |
| Other noncurrent liabilities   | (158.9)              | 2.9                  |
| Net cash provided by operating activities  | 1,032.8              | 1,476.5              |
| <b>Cash Flows from Investing Activities:</b>   |                      |                      |
| Capital expenditures   | (1,240.4)            | (1,190.3)            |
| Restricted cash  | 5.1                  | 2.3                  |
| Other  | 5.3                  | 6.2                  |
| Net cash used in investing activities  | (1,230.0)            | (1,181.8)            |
| <b>Cash Flows from Financing Activities:</b>   |                      |                      |
| Payments of short-term debt  | (130.7)              | (89.7)               |
| Proceeds from issuance of short-term debt  | 149.2                | 147.7                |
| Payments of long-term debt   | (0.9)                | (542.7)              |
| Proceeds from issuance of long-term debt   | 1.8                  | 748.2                |
| Proceeds from stock option exercise  | 4.3                  | 2.5                  |
| Repurchase of Class A common stock   |                      | (1,162.5)            |
| Dividends  | (320.0)              | (66.1)               |
| Other  | (4.7)                | (6.5)                |
| Net cash used in financing activities  | (301.0)              | (969.1)              |
| Effect of exchange rate changes on cash  | 9.9                  | (30.1)               |
| Net change in cash and cash equivalents  | (488.3)              | (704.5)              |
| Cash and cash equivalents beginning of period  | 3,811.0              | 3,906.4              |
| Cash and cash equivalents end of period  | \$ 3,322.7           | \$ 3,201.9           |



**Supplemental Disclosure of Cash Flow Information:**

Cash paid during the period for:

|   |    |       |       |
|---|----|-------|-------|
| Interest (net of amount capitalized of \$39.9 and \$46.2 as of February 28, 2013 and February 29, 2012, respectively) | \$ | \$    | 12.0  |
| Income taxes (net of refunds)   |    | 265.5 | 455.4 |

See Notes to Condensed Consolidated Financial Statements

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## THE MOSAIC COMPANY

## CONDENSED CONSOLIDATED STATEMENTS OF EQUITY

(In millions, except per share amounts)

(Unaudited)

|   | Mosaic Shareholders |                 |                                      |                      | Dollars<br>Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) | Noncontrolling<br>Interests | Total<br>Equity |
|---|---------------------|-----------------|--------------------------------------|----------------------|--|-----------------------------|-----------------|
|   | Shares              |                 | Capital in<br>Excess of<br>Par Value | Retained<br>Earnings |  |                             |                 |
|   | Common<br>Stock     | Common<br>Stock |                                      |                      |  |                             |                 |
| <b>Balance as of May 31, 2011</b>                                       | 446.6               | \$ 4.5          | \$ 2,596.3                           | \$ 8,330.6           | \$ 710.2   | \$ 20.3                     | \$ 11,661.9     |
| Net earnings, including noncontrolling interest                         |                     |                 |                                      | 1,930.2              |  | 0.6                         | 1,930.8         |
| Foreign currency translation adjustment, net of tax of \$28.0 million   |                     |                 |                                      |                      | (303.5)  | (3.9)                       | (307.4)         |
| Net actuarial loss and prior service cost, net of tax of \$14.6 million |                     |                 |                                      |                      | (28.7)   |                             | (28.7)          |
| Comprehensive income (loss)   |                     |                 |                                      |                      |  | (3.3)                       | 1,594.7         |
| Stock option exercises  | 0.2                 |                 | 3.0                                  |                      |  |                             | 3.0             |
| Amortization of stock based compensation                                |                     |                 | 23.4                                 |                      |  |                             | 23.4            |
| Repurchase of Class A common stock                                      | (21.3)              | (0.2)           | (1,162.3)                            |                      |  |                             | (1,162.5)       |
| Dividends (\$0.275 per share)   |                     |                 |                                      | (119.5)              |  |                             | (119.5)         |
| Dividends for noncontrolling interests                                  |                     |                 |                                      |                      |  | (0.7)                       | (0.7)           |
| Tax shortfall related to share based compensation                       |                     |                 | (0.9)                                |                      |  |                             | (0.9)           |
| <b>Balance as of May 31, 2012</b>                                       | 425.5               | 4.3             | 1,459.5                              | 10,141.3             | 378.0  | 16.3                        | 11,999.4        |
| Net earnings, including noncontrolling interest                         |                     |                 |                                      | 1,402.8              |  | 3.6                         | 1,406.4         |
| Foreign currency translation adjustment, net of tax of \$15.2 million   |                     |                 |                                      |                      | 21.8   | (1.2)                       | 20.6            |
| Net actuarial gain and prior service cost, net of tax of \$0.2 million  |                     |                 |                                      |                      | 10.6   |                             | 10.6            |
| Comprehensive income  |                     |                 |                                      |                      |  | 2.4                         | 1,437.6         |
| Stock option exercises  | 0.2                 |                 | 4.3                                  |                      |  |                             | 4.3             |
| Amortization of stock based compensation                                |                     |                 | 25.5                                 |                      |  |                             | 25.5            |
| Dividends (\$0.75 per share)  |                     |                 |                                      | (320.0)              |  |                             | (320.0)         |
| Dividends for noncontrolling interests                                  |                     |                 |                                      |                      |  | 0.3                         | 0.3             |
| Tax shortfall related to share based compensation                       |                     |                 | (3.5)                                |                      |  |                             | (3.5)           |
| <b>Balance as of February 28, 2013</b>                                  | 425.7               | \$ 4.3          | \$ 1,485.8                           | \$ 11,224.1          | \$ 410.4   | \$ 19.0                     | \$ 13,143.6     |

See Notes to Condensed Consolidated Financial Statements

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**THE MOSAIC COMPANY**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Tables in millions, except per share amounts and as otherwise designated)

(Unaudited)

**1. Organization and Nature of Business**

The Mosaic Company ( *Mosaic* , and, with its consolidated subsidiaries, *we* , *us* , *our* , or the *Company* ) is the parent company of the business. The Company was formed through the business combination of IMC Global Inc. and the Cargill Crop Nutrition fertilizer businesses of Cargill, Incorporated and its subsidiaries (collectively, *Cargill* ) on October 22, 2004.

We produce and market concentrated phosphate and potash crop nutrients. We conduct our business through wholly and majority owned subsidiaries as well as businesses in which we own less than a majority or a noncontrolling interest, including consolidated variable interest entities and investments accounted for by the equity method. We are organized into the following business segments:

Our **Phosphates** business segment owns and operates mines and production facilities in Florida which produce concentrated phosphate crop nutrients and phosphate-based animal feed ingredients, and processing plants in Louisiana which produce concentrated phosphate crop nutrients. Additionally, the Phosphates segment has a 35% economic interest in a joint venture that owns a phosphate rock mine (the *Miski Mayo Mine* ) in Peru. Our Phosphates segment's results also include our North American phosphate distribution activities and all of our international distribution activities as well as the results of Phosphate Chemicals Export Association, Inc. ( *PhosChem* ), a U.S. Webb-Pomerene Act association of phosphate producers that exports concentrated phosphate crop nutrient products around the world for us and PhosChem's other member. Our share of PhosChem's sales of dry phosphate crop nutrient products was approximately 93% for the nine months ended February 28, 2013.

Our **Potash** business segment owns and operates potash mines and production facilities in Canada and the U.S. which produce potash-based crop nutrients, animal feed ingredients and industrial products. Potash sales include domestic and international sales. We are a member of Canpotex, Limited ( *Canpotex* ), an export association of Canadian potash producers through which we sell our Canadian potash outside the U.S. and Canada.

Intersegment sales are eliminated within Corporate, Eliminations and Other. See Note 14 to our Condensed Consolidated Financial Statements in this report for segment results.

**2. Summary of Significant Accounting Policies**

***Statement Presentation and Basis of Consolidation***

The accompanying unaudited Condensed Consolidated Financial Statements of Mosaic have been prepared on the accrual basis of accounting and in accordance with the requirements of the Securities and Exchange Commission ( *SEC* ) for interim financial reporting. As permitted under these rules, certain footnotes and other financial information that are normally required by accounting principles generally accepted in the United States ( *U.S. GAAP* ) can be condensed or omitted. The Condensed Consolidated Financial Statements included in this document reflect, in the opinion of our management, all adjustments (consisting of only normal recurring adjustments) necessary for a fair statement of the results for the interim periods presented. The following notes should be read in conjunction with the accounting policies and other disclosures in the Notes to the Consolidated Financial Statements incorporated by reference in our Annual Report on Form 10-K, as amended, filed with the SEC for the fiscal year ended May 31, 2012. Sales, expenses, cash flows, assets and liabilities can and do vary during the year as a result of seasonality and other factors. Therefore, interim results are not necessarily indicative of the results to be expected for the full fiscal year.

**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The accompanying Condensed Consolidated Financial Statements include the accounts of Mosaic and its majority owned subsidiaries, as well as the accounts of certain variable interest entities ( *VIEs* ) for which we are the primary beneficiary. Certain investments in companies where we do not have control but have the ability to exercise significant influence are accounted for by the equity method.

***Accounting Estimates***

Preparation of the Condensed Consolidated Financial Statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting periods. The more significant estimates made by management relate to the recoverability of non-current assets, the useful lives of long-lived assets, environmental and reclamation liabilities, the costs of our employee benefit obligations for pension plans and postretirement benefits, income tax-related accounts, including the valuation allowance against deferred income tax assets, Canadian resource taxes and royalties, inventory valuation and accruals for pending legal matters. Actual results could differ from these estimates.

**3. Recently Issued Accounting Guidance*****Recently Adopted Accounting Pronouncements***

In June 2011, the Financial Accounting Standards Board ( *FASB* ) issued Accounting Standards Update ( *ASU* ) No. 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income* which requires comprehensive income to be reported in either a single statement or in two consecutive statements reporting net income and other comprehensive income. The amendment does not change what items are reported in other comprehensive income. Additionally, in December 2011, the FASB issued ASU No. 2011-12, *Comprehensive Income (Topic 220): Deferral of the Effective Date for Amendments to the Presentation of Reclassifications of Items Out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05* which indefinitely defers the requirement in ASU No. 2011-05 to present reclassification adjustments out of accumulated other comprehensive income by component in both the statement in which net income is presented and the statement in which other comprehensive income is presented. During the deferral period, the existing requirements in U.S. GAAP for the presentation of reclassification adjustments must continue to be followed. These standards became effective for our fiscal quarter beginning June 1, 2012, and did not have an impact on our results of operations or financial position.

In September 2011, the FASB issued ASU No. 2011-08, *Intangibles Goodwill and Other (Topic 350): Testing for Goodwill Impairment* which permits an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test described in Topic 350. We adopted this guidance for our annual goodwill impairment test for fiscal year 2013, which was conducted in the second quarter. The adoption of this guidance did not have an impact on our results of operations or financial position.

***Pronouncements Issued But Not Yet Adopted***

In December 2011, the FASB issued ASU No. 2011-11, *Balance Sheet (Topic 210): Disclosures about Offsetting Assets and Liabilities* which enhances current disclosures about financial instruments and derivative instruments that are either offset on the statement of financial position or subject to an enforceable master netting arrangement or similar agreement, irrespective of whether they are offset on the statement of financial position.

**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Entities are required to provide both net and gross information for these assets and liabilities in order to facilitate comparability between financial statements prepared on the basis of U.S. GAAP and those prepared on the basis of International Financial Reporting Standards ( *IFRS* ). In January 2013, the FASB issued ASU No. 2013-01, *Balance Sheet (Topic 210): Clarifying the Scope of Disclosures about Offsetting Assets and Liabilities* to limit the scope of the new balance sheet offsetting disclosures to derivatives, repurchase agreements, and securities lending transactions to the extent that they are offset in the financial statements or subject to an enforceable master netting arrangement or similar agreement. These standards will be effective for us beginning June 1, 2013 with retrospective application required. We are currently evaluating the requirements of these standards, but they are not expected to have a material impact on our results of operations or financial position.

In February 2013, the FASB issued ASU No. 2013-02, *Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income* which requires entities to disclose additional information about changes in and significant items reclassified out of accumulated other comprehensive income. This guidance is effective for us beginning June 1, 2013. We do not believe the adoption of this standard will have a material effect on our consolidated financial statements.

**4. Other Financial Statement Data**

The following provides additional information concerning selected balance sheet accounts:

| (in millions)                               | February 28,<br>2013 | May 31,<br>2012 |
|---|----------------------|-----------------|
| <b>Other current assets</b>                 |                      |                 |
| Future price deferred <sup>(a)</sup>        | \$140.2              | \$ 152.8        |
| Income taxes receivable                     | 143.6                | 214.0           |
| Prepaid expenses                            | 132.3                | 132.1           |
| Other                                       | 21.8                 | 44.2            |
|   | \$437.9              | \$ 543.1        |
| <b>Accrued liabilities</b>                  |                      |                 |
| Customer prepayments                        | \$125.6              | \$ 323.0        |
| Payroll and employee benefits               | 126.4                | 119.6           |
| Non-income taxes                            | 42.7                 | 78.5            |
| Asset retirement obligations                | 86.9                 | 87.0            |
| Other                                       | 288.8                | 291.8           |
|   | \$670.4              | \$ 899.9        |
| <b>Other noncurrent liabilities</b>         |                      |                 |
| Asset retirement obligations                | \$530.2              | \$ 513.3        |
| Unrecognized tax benefits                   | 37.0                 | 159.7           |
| Accrued pension and postretirement benefits | 117.2                | 142.2           |
| Other                                       | 144.1                | 160.2           |

\$828.5

\$ 975.4

- (a) Future price deferred is product that has shipped to customers, but the price has not yet been agreed upon. This has not been included in inventory as it is not held for sale.

**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****5. Earnings Per Share**

The numerator for basic and diluted earnings per share ( *EPS* ) is net earnings attributable to Mosaic. The denominator for basic EPS is the weighted average number of shares outstanding during the period. The denominator for diluted EPS also includes the weighted average number of additional common shares that would have been outstanding if the dilutive potential common shares had been issued. The following is a reconciliation of the denominator for the basic and diluted EPS computations:

|   | Three months ended   |                      | Nine months ended    |                      |
|---|----------------------|----------------------|----------------------|----------------------|
|   | February 28,<br>2013 | February 29,<br>2012 | February 28,<br>2013 | February 29,<br>2012 |
| Net earnings attributed to Mosaic                     | \$ 344.6             | \$ 273.3             | \$ 1,402.8           | \$ 1,422.9           |
| Basic weighted average common shares outstanding      | 425.7                | 425.4                | 425.6                | 438.5                |
| Dilutive impact of share-based awards                 | 1.4                  | 1.3                  | 1.2                  | 1.3                  |
| Diluted weighted average common shares outstanding    | 427.1                | 426.7                | 426.8                | 439.8                |
| Basic net earnings per share attributable to Mosaic   | \$ 0.81              | \$ 0.64              | \$ 3.30              | \$ 3.24              |
| Diluted net earnings per share attributable to Mosaic | \$ 0.81              | \$ 0.64              | \$ 3.29              | \$ 3.24              |

A total of 0.4 million and 0.9 million shares of common stock subject to issuance upon exercise of stock options for the three and nine months ended February 28, 2013, respectively, and 0.6 million shares for the three and nine months ended February 29, 2012 have been excluded from the calculation of diluted EPS as the effect would have been anti-dilutive.

**6. Income Taxes**

We record unrecognized tax benefits in accordance with applicable accounting standards. During the nine months ended February 28, 2013, gross unrecognized tax benefits decreased by \$180.9 million to \$296.0 million. We recorded a gross decrease of \$187.7 million associated with our non-U.S. subsidiaries due to the resolution of certain tax matters, of which \$179.3 million impacted our effective tax rate. The decrease was partially offset by a net increase in unrecognized tax benefits associated with the current and prior fiscal years. If recognized, approximately \$105.2 million of the \$296.0 million in unrecognized tax benefits would affect our effective tax rate in future periods.

We recognize interest and penalties related to unrecognized tax benefits as a component of our income tax provision. We had accrued interest and penalties totaling \$51.8 million and \$52.0 million as of February 28, 2013 and May 31, 2012, respectively, that were included in other noncurrent liabilities in the Condensed Consolidated Balance Sheets.

We operate in multiple tax jurisdictions, both within and outside the United States, and face audits from various tax authorities regarding transfer pricing, deductibility of certain expenses, and intercompany transactions, as well as other matters. With few exceptions, we are no longer subject to examination for tax years prior to 2001.

During the second quarter of fiscal year 2013, the U.S. Internal Revenue Service concluded its audit for fiscal years 2009 and 2010. We are currently under audit by the U.S. Internal Revenue Service for fiscal years 2011 and 2012 and the Canadian Revenue Agency for the fiscal years 2001 to 2011.

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Based upon the information available as of February 28, 2013, we anticipate that the amount of uncertain tax positions will change in the next twelve months; however, the change cannot reasonably be estimated.

**7. Inventories**

Inventories consist of the following:

|                                  | February 28,<br>2013 | May 31,<br>2012 |
|----------------------------------|----------------------|-----------------|
| Raw materials                    | \$ 40.4              | \$ 61.8         |
| Work in process                  | 395.5                | 340.1           |
| Finished goods                   | 1,055.6              | 764.8           |
| Operating materials and supplies | 77.9                 | 70.9            |
|                                  | \$ 1,569.4           | \$ 1,237.6      |

**8. Goodwill**

The changes in the carrying amount of goodwill, by reporting unit, for the nine months ended February 28, 2013 are as follows:

|                                 | Phosphates | Potash     | Total      |
|---------------------------------|------------|------------|------------|
| Balance as of May 31, 2012      | \$ 546.6   | \$ 1,297.8 | \$ 1,844.4 |
| Foreign currency translation    |            | 8.2        | 8.2        |
| Balance as of February 28, 2013 | \$ 546.6   | \$ 1,306.0 | \$ 1,852.6 |

We review goodwill for impairment annually or at any time events or circumstances indicate that the carrying value may not be fully recoverable. Under our accounting policy, an annual review is performed in the second quarter of each year, or more frequently if indicators of potential impairment exist. We performed our annual review of goodwill in the second quarter and no impairment was identified.

**9. Variable Interest Entities**

Mosaic is the primary beneficiary of and consolidates two VIEs within our Phosphates segment: PhosChem and South Fort Meade Partnership, L.P. ( *SFMP* ). We determine whether we are the primary beneficiary of an entity subject to consolidation based on a qualitative assessment of the purpose and design of the VIE, the risks that the VIE were designed to create and pass along to other entities, the activities of the VIE that could be directed and which entity could direct them, and the expected relative impact of those activities on the economic performance of the VIE. We assess our VIE determination with respect to an entity on an ongoing basis. We have not identified any additional VIEs in which we hold a significant interest.

PhosChem is an export association of United States phosphate producers that markets our phosphate products internationally. We, along with the other member, are, subject to certain conditions and exceptions, contractually obligated to reimburse PhosChem for our respective pro rata share of any operating expenses or other liabilities. PhosChem had net sales of \$367.7 million and \$878.4 million for the three and nine months ended February 28, 2013, respectively, and net sales of \$528.1 million and \$1.8 billion for the three and nine months ended February 29, 2012, respectively, which are included in our consolidated net sales. PhosChem currently funds its operations through ongoing sales.





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We determined that, because we are PhosChem's exclusive export agent for the marketing, solicitation of orders and freighting of dry phosphatic materials, we have the power to direct the activities that most significantly impact PhosChem's economic performance. Because Mosaic accounts for the majority of sales volume marketed through PhosChem, we have the obligation to absorb losses or right to receive benefits that could be significant to PhosChem.

SFMP owns the mineable acres at our South Fort Meade phosphate mine. We have a long-term mineral lease with SFMP which, in general, expires on the earlier of: (i) December 31, 2025, or (ii) the date that we have completed mining and reclamation obligations associated with the leased property. In addition to lease payments, we pay SFMP a royalty on each tonne mined and shipped from the areas that we lease. SFMP had no external sales for the three and nine months ended February 28, 2013 and February 29, 2012.

We determined that, because we control the day-to-day mining decisions and are responsible for obtaining mining permits, we have the power to direct the activities that most significantly impact SFMP's economic performance. Because of our rental and royalty payments to the partnership, we have the obligation to absorb losses or right to receive benefits that could potentially be significant to SFMP.

No additional financial or other support has been provided to these VIEs beyond what was previously contractually required during any periods presented. The carrying amounts and classification of assets and liabilities included in our Condensed Consolidated Balance Sheets for these consolidated entities are as follows:

|                          | February 28,<br>2013 | May 31,<br>2012 |
|--------------------------|----------------------|-----------------|
| Current assets           | \$ 137.4             | \$ 138.6        |
| Non current assets       | 47.9                 | 49.4            |
| <b>Total assets</b>      | <b>\$ 185.3</b>      | <b>\$ 188.0</b> |
| Current liabilities      | \$ 4.2               | \$ 39.6         |
| <b>Total liabilities</b> | <b>\$ 4.2</b>        | <b>\$ 39.6</b>  |

**10. Contingencies**

We have described below judicial and administrative proceedings to which we are subject.

We have contingent environmental liabilities that arise principally from three sources: (i) facilities currently or formerly owned by our subsidiaries or their predecessors; (ii) facilities adjacent to currently or formerly owned facilities; and (iii) third-party Superfund or state equivalent sites. At facilities currently or formerly owned by our subsidiaries or their predecessors, the historical use and handling of regulated chemical substances, crop and animal nutrients and additives and by-product or process tailings have resulted in soil, surface water and/or groundwater contamination. Spills or other releases of regulated substances, subsidence from mining operations and other incidents arising out of operations, including accidents, have occurred previously at these facilities, and potentially could occur in the future, possibly requiring us to undertake or fund cleanup or result in monetary damage awards, fines, penalties, other liabilities, injunctions or other court or administrative rulings. In some instances, pursuant to consent orders or agreements with appropriate governmental agencies, we are undertaking certain remedial actions or investigations to determine whether remedial action may be required to address contamination. At other locations, we have entered into consent orders or agreements with appropriate governmental agencies to perform required remedial activities that will address identified site conditions. Taking into consideration established accruals of approximately \$25.6 million and \$27.3 million as of February 28, 2013



**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

and May 31, 2012, respectively, expenditures for these known conditions currently are not expected, individually or in the aggregate, to have a material effect on our business or financial condition. However, material expenditures could be required in the future to remediate the contamination at known sites or at other current or former sites or as a result of other environmental, health and safety matters. Below is a discussion of the more significant environmental matters.

*EPA RCRA Initiative.* In 2003, the U.S. Environmental Protection Agency ( *EPA* ) Office of Enforcement and Compliance Assurance announced that it would be targeting facilities in mineral processing industries, including phosphoric acid producers, for a thorough review under the U.S. Resource Conservation and Recovery Act ( *RCRA* ) and related state laws. Mining and processing of phosphates generate residual materials that must be managed both during the operation of a facility and upon a facility's closure. Certain solid wastes generated by our phosphate operations may be subject to regulation under RCRA and related state laws. The EPA rules exempt extraction and beneficiation wastes, as well as 20 specified mineral processing wastes, from the hazardous waste management requirements of RCRA. Accordingly, certain of the residual materials which our phosphate operations generate, as well as process wastewater from phosphoric acid production, are exempt from RCRA regulation. However, the generation and management of other solid wastes from phosphate operations may be subject to hazardous waste regulation if the waste is deemed to exhibit a hazardous waste characteristic. As part of its initiative, we understand that EPA has inspected all or nearly all facilities in the U.S. phosphoric acid production sector to ensure compliance with applicable RCRA regulations and to address any imminent and substantial endangerment found by the EPA under RCRA. We have provided the EPA with substantial amounts of information regarding the process water recycling practices and the hazardous waste handling practices at our phosphate production facilities in Florida and Louisiana, and the EPA has inspected all of our currently operating processing facilities in the U.S. In addition to the EPA's inspections, our phosphate concentrates facilities have entered into consent orders to perform analyses of existing environmental data, to perform further environmental sampling as may be necessary, and to assess whether the facilities pose a risk of harm to human health or the surrounding environment.

We have received Notices of Violation ( *NOVs* ) from the EPA related to the handling of hazardous waste at our Riverview (September 2005), New Wales (October 2005), Mulberry (June 2006), Green Bay (August 2006) and Bartow (September 2006) facilities in Florida. The EPA has issued similar NOVs to our competitors and referred the NOVs to the U.S. Department of Justice ( *DOJ* ) for further enforcement. We currently are engaged in discussions with the DOJ and EPA. We believe we have substantial defenses to allegations in the NOVs, including but not limited to previous EPA regulatory interpretations and inspection reports finding that the process water handling practices in question comply with the requirements of the exemption for extraction and beneficiation wastes. We intend to evaluate various alternatives and continue discussions to determine if a negotiated resolution can be reached. If it cannot, we intend to vigorously defend these matters in any enforcement actions that may be pursued.

We are negotiating the terms of a possible settlement with the EPA, the DOJ, the Florida Department of Environmental Protection and the Louisiana Department of Environmental Quality (collectively, the *Government* ) and the final terms are not yet agreed upon or approved. If a settlement can be achieved, in all likelihood our commitments would be multi-faceted with key elements including, in general and among other elements, the following:

Incurring capital expenditures likely to exceed \$150 million in the aggregate over a period of several years.

Providing meaningful additional financial assurance for the estimated costs of closure and post-closure care of our phosphogypsum management systems ( *Gypstack Closure Costs* ). For financial reporting purposes, we recognize our estimated asset retirement obligations ( *AROs* ), including Gypstack Closure Costs, at their present value. This present value determined for financial reporting purposes is

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reflected on our Consolidated Balance Sheets in accrued liabilities and other noncurrent liabilities. At May 31, 2012, the undiscounted amount of our AROs, determined using the assumptions used for financial reporting purposes, was approximately \$1.4 billion and the present value of our Gypstack Closure Costs reflected in our Consolidated Balance Sheet was approximately \$400 million. Currently, financial assurance requirements in Florida and Louisiana for Gypstack Closure Costs can be satisfied through a variety of methods, including satisfaction of financial tests. In the context of a potential settlement of the Government's enforcement action, we expect that we would agree to pre-fund a material portion of our Gypstack Closure Costs, primarily by depositing an amount currently estimated to be \$625 million, into a cash escrow or trust fund which would increase over time with reinvestment of earnings. Amounts held in any such cash escrow or trust fund (including reinvested earnings) would be classified as restricted cash on our Consolidated Balance Sheets. We expect that any final settlement of this matter would resolve all of our financial assurance obligations to the Government for Gypstack Closure Costs. Our actual Gypstack Closure Costs are generally expected to be paid by us in the normal course of our Phosphates business over a period that may not end until three decades or more after a Gypstack has been closed.

We have also established accruals to address the estimated cost of civil penalties in connection with this matter, which we do not believe in light of the relevant regulatory history, would be material to our results of operations, liquidity or capital resources. In light of our strong operating cash flows, liquidity and capital resources, we believe that we have sufficient liquidity and capital resources to be able to fund such capital expenditures, financial assurance requirements and civil penalties as part of a settlement. If a settlement cannot be agreed upon, we cannot predict the outcome of any litigation or estimate the potential amount or range of loss; however, we would face potential exposure to material costs should we fail in the defense of an enforcement action.

*EPA EPCRA Initiative.* In July 2008, the DOJ sent a letter to major U.S. phosphoric acid manufacturers, including us, stating that the EPA's ongoing investigation indicates apparent violations of Section 313 of the Emergency Planning and Community Right-to-Know Act ( *EPCRA* ) at their phosphoric acid manufacturing facilities. Section 313 of EPCRA requires annual reports to be submitted with respect to the use or presence of certain toxic chemicals. DOJ and EPA also stated that they believe that a number of these facilities have violated Section 304 of EPCRA and Section 103 of the Comprehensive Environmental Response, Compensation and Liability Act ( *CERCLA* ) by failing to provide required notifications relating to the release of hydrogen fluoride from the facilities. The letter did not identify any specific violations by us or assert a demand for penalties against us. We cannot predict at this time whether the EPA and DOJ will initiate an enforcement action over this matter, what its scope would be, or what the range of outcomes of such a potential enforcement action might be.

*Florida Sulfuric Acid Plants.* On April 8, 2010, the EPA Region 4 submitted an administrative subpoena to us under Section 114 of the Federal Clean Air Act (the *CAA* ) regarding compliance of our Florida sulfuric acid plants with the New Source Review requirements of the CAA. The request received by Mosaic appears to be part of a broader EPA national enforcement initiative focusing on sulfuric acid plants. We cannot predict at this time whether the EPA and DOJ will initiate an enforcement action over this matter, what its scope would be, or what the range of outcomes of such a potential enforcement action might be.

*Other Environmental Matters.* Superfund and equivalent state statutes impose liability without regard to fault or to the legality of a party's conduct on certain categories of persons who are considered to have contributed to the release of hazardous substances into the environment. Under Superfund, or its various state analogues, one party may, under certain circumstances, be required to bear more than its proportionate share of cleanup costs at a site where it has liability if payments cannot be obtained from other responsible parties.

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Currently, certain of our subsidiaries are involved or concluding involvement at several Superfund or equivalent

state sites. Our remedial liability from these sites, alone or in the aggregate, currently is not expected to have a material effect on our business or financial condition. As more information is obtained regarding these sites and the potentially responsible parties involved, this expectation could change.

We believe that, pursuant to several indemnification agreements, our subsidiaries are entitled to at least partial, and in many instances complete, indemnification for the costs that may be expended by us or our subsidiaries to remedy environmental issues at certain facilities. These agreements address issues that resulted from activities occurring prior to our acquisition of facilities or businesses from parties including, but not limited to, ARCO (BP); Beatrice Fund for Environmental Liabilities; Conoco; Conserv; Estech, Inc.; Kaiser Aluminum & Chemical Corporation; Kerr-McGee Inc.; PPG Industries, Inc.; The Williams Companies and certain other private parties. Our subsidiaries have already received and anticipate receiving amounts pursuant to the indemnification agreements for certain of their expenses incurred to date as well as future anticipated expenditures. Potential indemnification is not considered in our established accruals.

***Phosphate Mine Permitting in Florida***

Denial of the permits sought at any of our mines, issuance of the permits with cost-prohibitive conditions, or substantial delays in issuing the permits, legal actions that prevent us from relying on permits or revocation of permits may create challenges for us to mine the phosphate rock required to operate our Florida and Louisiana phosphate plants at desired levels or increase our costs in the future.

*The Altman Extension of the Four Corners Mine.* The Army Corps of Engineers (the **Corps**) issued a federal wetlands permit under the Clean Water Act (the **CWA**) for mining the Altman Extension (the **Altman Extension**) of our Four Corners phosphate rock mine in central Florida in May 2008. The Sierra Club, Inc. (the **Sierra Club**), Manasota-88, Inc. (**Manasota-88**), Gulf Restoration Network, Inc., People for Protecting Peace River, Inc. (**People for Protecting Peace River**) and the Environmental Confederation of Southwest Florida, Inc. sued the Corps in the United States District Court for the Middle District of Florida, Jacksonville Division (the **Jacksonville District Court**), seeking to vacate our permit to mine the Altman Extension (the **Altman Extension Permit Litigation**). Mining on the Altman Extension commenced and approximately 600 acres of the Altman Extension were mined and/or disturbed. The remaining approximately 1,200 acres of the Altman extension of our Four Corners mine are not currently in our near term mining plan. In a June 26, 2012 order, the Jacksonville District Court declared the parties' pending motions for summary judgment moot and requested rebriefing by all parties. The plaintiffs have filed a new motion for summary judgment, and we and the Corps have filed our respective responses and cross-motions for summary judgment. We believe that the permit was issued in accordance with all applicable requirements and that it will ultimately be upheld.

*Central Florida Phosphate District Area-Wide Environmental Impact Statement.* In fiscal year 2011, the Corps notified us that it planned to conduct an area-wide environmental impact statement (**AEIS**) for the central Florida phosphate district. On June 1, 2012, the Corps published notice of availability of the draft AEIS in the Federal Register and announced that it would accept public comment on the draft AEIS through July 31, 2012. We, along with other members of the public, submitted comments for the Corps to consider as it completes the final AEIS. The Corps' revised schedule calls for it to issue the AEIS in April 2013. This AEIS is expected to include information on environmental impacts upon which the Corps would rely in its consideration of our pending federal wetlands permits for our future Ona and DeSoto mines and an extension of our Wingate mine. We cannot predict the scope or actual timeline for this process, or what its outcome will be. Although we do not currently expect the outcome of the AEIS to materially influence the conditions of future federal wetlands permits for our mining in central Florida, a protracted timeline for this process could delay our future permitting efforts.

**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Potash Antitrust Litigation***

On September 11, 2008, separate complaints (together, the ***September 11, 2008 Cases***) were filed in the United States District Courts for the District of Minnesota (the ***Minn-Chem Case***) and the Northern District of Illinois (the ***Gage's Fertilizer Case***), on October 2, 2008 another complaint (the ***October 2, 2008 Case***) was filed in the United States District Court for the Northern District of Illinois, and on November 10, 2008 and November 12, 2008, two additional complaints (together, the ***November 2008 Cases*** and collectively with the September 11, 2008 Cases and the October 2, 2008 Case, the ***Direct Purchaser Cases***) were filed in the United States District Court for the Northern District of Illinois (the ***Northern Illinois District Court***) by Minn-Chem, Inc., Gage's Fertilizer & Grain, Inc., Kraft Chemical Company, Westside Forestry Services, Inc. d/b/a Signature Lawn Care, and Shannon D. Flinn, respectively, against The Mosaic Company, Mosaic Crop Nutrition, LLC and a number of unrelated defendants that allegedly sold and distributed potash throughout the United States. On November 13, 2008, the plaintiffs in the cases in the United States District Court for the Northern District of Illinois filed a consolidated class action complaint against the defendants, and on December 2, 2008 the Minn-Chem Case was consolidated with the Gage's Fertilizer Case. On April 3, 2009, an amended consolidated class action complaint was filed on behalf of the plaintiffs in the Direct Purchaser Cases. The amended consolidated complaint added Thomasville Feed and Seed, Inc. as a named plaintiff, and was filed on behalf of the named plaintiffs and a purported class of all persons who purchased potash in the United States directly from the defendants during the period July 1, 2003 through the date of the amended consolidated complaint (***Class Period***). The amended consolidated complaint generally alleged, among other matters, that the defendants: conspired to fix, raise, maintain and stabilize the price at which potash was sold in the United States; exchanged information about prices, capacity, sales volume and demand; allocated market shares, customers and volumes to be sold; coordinated on output, including the limitation of production; and fraudulently concealed their anticompetitive conduct. The plaintiffs in the Direct Purchaser Cases generally sought injunctive relief and to recover unspecified amounts of damages, including treble damages, arising from defendants' alleged combination or conspiracy to unreasonably restrain trade and commerce in violation of Section 1 of the Sherman Act. The plaintiffs also sought costs of suit, reasonable attorneys' fees and pre-judgment and post-judgment interest.

On September 15, 2008, separate complaints were filed in the United States District Court for the Northern District of Illinois by Gordon Tillman (the ***Tillman Case***); Feyh Farm Co. and William H. Coaker Jr. (the ***Feyh Farm Case***); and Kevin Gillespie (the ***Gillespie Case***; the Tillman Case and the Feyh Farm Case together with the Gillespie case being collectively referred to as the ***Indirect Purchaser Cases***; and the Direct Purchaser Cases together with the Indirect Purchaser Cases being collectively referred to as the ***Potash Antitrust Cases***). The defendants in the Indirect Purchaser Cases were generally the same as those in the Direct Purchaser Cases. On November 13, 2008, the initial plaintiffs in the Indirect Purchaser Cases and David Baier, an additional named plaintiff, filed a consolidated class action complaint. On April 3, 2009, an amended consolidated class action complaint was filed on behalf of the plaintiffs in the Indirect Purchaser Cases. The factual allegations in the amended consolidated complaint were substantially identical to those summarized above with respect to the Direct Purchaser Cases. The amended consolidated complaint in the Indirect Purchaser Cases was filed on behalf of the named plaintiffs and a purported class of all persons who indirectly purchased potash products for end use during the Class Period in the United States, any of 20 specified states and the District of Columbia defined in the consolidated complaint as ***Indirect Purchaser States***, any of 22 specified states and the District of Columbia defined in the consolidated complaint as ***Consumer Fraud States***, and/or 48 states and the District of Columbia and Puerto Rico defined in the consolidated complaint as ***Unjust Enrichment States***. The plaintiffs generally sought injunctive relief and to recover unspecified amounts of damages, including treble damages for violations of the antitrust laws of the Indirect Purchaser States where allowed by law, arising from defendants' alleged continuing agreement, understanding, contract, combination and conspiracy in restraint of trade and commerce in violation of Section 1 of the Sherman Act, Section 16 of the

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Clayton Act, the antitrust, or unfair competition laws of the Indirect Purchaser States and the consumer protection and unfair competition laws of the Consumer Fraud States, as well as restitution or disgorgement of profits, for unjust enrichment under the common law of the Unjust Enrichment States, and any penalties, punitive or exemplary damages and/or full consideration where permitted by applicable state law. The plaintiffs also sought costs of suit and reasonable attorneys' fees where allowed by law and pre-judgment and post-judgment interest.

On June 15, 2009, we and the other defendants filed motions to dismiss the complaints in the Potash Antitrust Cases. On November 3, 2009, the court granted our motions to dismiss the complaints in the Indirect Purchaser Cases except (a) for plaintiffs residing in Michigan and Kansas, claims for alleged violations of the antitrust or unfair competition laws of Michigan and Kansas, respectively, and (b) for plaintiffs residing in Iowa, claims for alleged unjust enrichment under Iowa common law. The court denied our and the other defendants' other motions to dismiss the Potash Antitrust Cases, including the defendants' motions to dismiss the claims under Section 1 of the Sherman Act for failure to plead evidentiary facts which, if true, would state a claim for relief under that section. The court, however, stated that it recognized that the facts of the Potash Antitrust Cases present a difficult question under the pleading standards enunciated by the U.S. Supreme Court for claims under Section 1 of the Sherman Act, and that it would consider, if requested by the defendants, certifying the issue for interlocutory appeal. On January 13, 2010, at the request of the defendants, the court issued an order certifying for interlocutory appeal the issues of (i) whether an international antitrust complaint states a plausible cause of action where it alleges parallel market behavior and opportunities to conspire; and (ii) whether a defendant that sold product in the United States with a price that was allegedly artificially inflated through anti-competitive activity involving foreign markets, engaged in conduct involving import trade or import commerce under applicable law. On September 23, 2011, the United States Court of Appeals for the Seventh Circuit (the *Seventh Circuit*) vacated the district court's order denying the defendants' motion to dismiss and remanded the case to the district court with instructions to dismiss the plaintiffs' Sherman Act claims. On December 2, 2011, the Seventh Circuit vacated its September 23, 2011 order and on June 27, 2012, the Seventh Circuit affirmed the order of the Northern Illinois District Court to deny the defendants' motion to dismiss the plaintiffs' claims. The decision was not a ruling on the merits of the case, but the Seventh Circuit's decision allowed pretrial discovery to proceed in this matter, and the Northern Illinois District Court scheduled trial to begin February 10, 2014. We sought U.S. Supreme Court review of the Seventh Circuit's decision.

On January 30, 2013, we entered into agreements to settle the Potash Antitrust Cases for an aggregate of \$43.8 million. Potential class members have until May 22, 2013 to opt out of the settlement. We chose to settle the Potash Antitrust Cases to avoid the significant costs, burden and distraction of protracted litigation and we did not admit any wrongdoing. Following preliminary approval by the Northern Illinois District Court on January 30, 2013, we funded the settlement subject to final court approval. The majority of the settlement was recorded in the third quarter of fiscal year 2013.

***MicroEssentials® Patent Lawsuit***

On January 9, 2009, John Sanders and Specialty Fertilizer Products, LLC filed a complaint against Mosaic, Mosaic Fertilizer, LLC, Cargill, Incorporated and Cargill Fertilizer, Inc. in the United States District Court for the Western District of Missouri (the *Missouri District Court*). The complaint alleges that our production of MicroEssentials® SZ, one of several types of the MicroEssentials® value-added ammoniated phosphate crop nutrient products that we produce, infringes on a patent held by the plaintiffs since 2001. Plaintiffs have since asserted that other MicroEssentials® products also infringe the patent. Plaintiffs seek to enjoin the alleged infringement and to recover an unspecified amount of damages and attorneys' fees for past infringement. Our answer to the complaint responds that the plaintiffs' patent is invalid and we have counterclaimed that the plaintiffs have engaged in inequitable conduct.



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The Missouri District Court stayed the lawsuit pending an ex parte reexamination of plaintiffs' patent claims by the U.S. Patent and Trademark Office (the *PTO*). On September 12, 2012, Shell Oil Company (*Shell*) filed an inter parties reexamination request which in part asserted that the claims as amended and added in connection with the ex parte reexamination are unpatentable. On October 4, 2012, the PTO issued an Ex Parte Reexamination Certificate in which certain claims of the plaintiffs' patent were cancelled, disclaimed and amended, and new claims were added. Plaintiffs have filed a motion with the Missouri District Court requesting that the stay of the lawsuit be lifted, and we have opposed that motion. On November 28, 2012, the PTO granted Shell's request for an *inter parties* reexamination. On December 11, 2012, as part of that reexamination, the PTO issued an initial rejection of all of plaintiffs' remaining patent claims. Final rejection by the PTO or further amendment by the plaintiffs of all or part of the remaining patent claims as part of the reexamination could limit the claims the plaintiffs can assert against us or their remedies against us.

We believe that the plaintiffs' allegations are without merit and intend to defend vigorously against them. At this stage of the proceedings, we cannot predict the outcome of this litigation, estimate the potential amount or range of loss or determine whether it will have a material effect on our results of operations, liquidity or capital resources.

**Other Claims**

We also have certain other contingent liabilities with respect to judicial, administrative and arbitration proceedings and claims of third parties, including tax matters, arising in the ordinary course of business. We do not believe that any of these contingent liabilities will have a material adverse impact on our business or financial condition, results of operations, and cash flows.

**11. Accounting for Derivative Instruments and Hedging Activities**

We are exposed to the impact of fluctuations in the relative value of currencies, the impact of fluctuations in the purchase prices of natural gas, ammonia and sulfur consumed in operations and changes in freight costs. We periodically enter into derivatives in order to mitigate our foreign currency risks and the effects of changing commodity and freight prices, but not for speculative purposes.

As of February 28, 2013 and May 31, 2012, the following is the total absolute notional volume associated with our outstanding derivative instruments:

(in millions of Units)

| Derivative Instrument        | Derivative Category | Unit of Measure | February 28, 2013 | May 31, 2012 |
|------------------------------|---------------------|-----------------|-------------------|--------------|
| Foreign currency derivatives | Foreign currency    | US Dollars      | 1,568.6           | 1,869.2      |
| Natural gas derivatives      | Commodity           | MMbtu           | 20.4              | 24.3         |
| Ocean freight contracts      | Freight             | Tonnes          | 1.6               | 2.1          |

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We do not apply hedge accounting treatments to our foreign currency exchange contracts, commodities contracts, and freight contracts. Unrealized gains and losses on foreign currency exchange contracts used to hedge cash flows related to the production of our products are included in cost of goods sold in the Condensed Consolidated Statements of Earnings. Unrealized gains and losses on commodities contracts and certain forward freight agreements are also recorded in cost of goods sold in the Condensed Consolidated Statements of Earnings. Unrealized gain or loss on foreign currency exchange contracts used to hedge cash flows that are not related to the production of our products are included in the foreign currency transaction gain (loss) line in the Condensed Consolidated Statements of Earnings. Below is a table that shows the unrealized gains and (losses) on derivative instruments related to foreign currency exchange contracts, commodities contracts, and freight:

| Derivative Instrument        | Location                                 | Three months ended |                   | Nine months ended |                   |
|------------------------------|--|--------------------|-------------------|-------------------|-------------------|
|                              |  | February 28, 2013  | February 29, 2012 | February 28, 2013 | February 29, 2012 |
| Foreign currency derivatives | Cost of goods sold                       | \$ (23.3)          | \$ 14.4           | \$ (2.9)          | \$ 1.1            |
| Foreign currency derivatives | Foreign currency transaction gain (loss) | (23.5)             | 8.6               | (25.2)            | (3.8)             |
| Commodity derivatives        | Cost of goods sold                       | 0.2                | (16.5)            | 12.2              | (27.3)            |
| Freight derivatives          | Cost of goods sold                       | 0.5                | 2.2               | (0.4)             | (2.7)             |

The gross fair market value of all derivative instruments and their location in our Condensed Consolidated Balance Sheets are shown by those in an asset or liability position and are further categorized by foreign currency, commodity, and freight derivatives.

| Derivative Instrument        | Location             | Asset Derivatives |                              | Liability Derivatives |                   |
|------------------------------|----------------------|-------------------|------------------------------|-----------------------|-------------------|
|                              |                      | February 28, 2013 | February 28, 2013            | Location              | February 28, 2013 |
| Foreign currency derivatives | Other current assets | \$ 4.0            | Accrued liabilities          | \$ (44.2)             |                   |
| Commodity derivatives        | Other current assets | 3.6               | Accrued liabilities          | (8.5)                 |                   |
| Commodity derivatives        | Other assets         | 0.1               | Other noncurrent liabilities | (1.4)                 |                   |
| Freight derivatives          | Other current assets | 0.9               | Accrued liabilities          | (0.7)                 |                   |
| <b>Total</b>                 |                      | <b>\$ 8.6</b>     |                              | <b>\$ (54.8)</b>      |                   |

| Derivative Instrument        | Location             | Asset Derivatives |                              | Liability Derivatives |              |
|------------------------------|----------------------|-------------------|------------------------------|-----------------------|--------------|
|                              |                      | May 31, 2012      | May 31, 2012                 | Location              | May 31, 2012 |
| Foreign currency derivatives | Other current assets | \$ 23.8           | Accrued liabilities          | \$ (36.7)             |              |
| Commodity derivatives        | Other current assets | 5.8               | Accrued liabilities          | (15.2)                |              |
| Commodity derivatives        | Other assets         |                   | Other noncurrent liabilities | (8.3)                 |              |
| Freight derivatives          | Other current assets | 1.1               | Accrued liabilities          | (0.5)                 |              |
| <b>Total</b>                 |                      | <b>\$ 30.7</b>    |                              | <b>\$ (60.7)</b>      |              |

For additional disclosures about fair value measurement of derivative instruments, see Note 12 to the Condensed Consolidated Financial Statements in this report.

**Credit-Risk-Related Contingent Features**

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Certain of our derivative instruments contain provisions that may require us to post collateral. These provisions also state that if our debt were to be rated below investment grade, certain counterparties to the derivative instruments could request full collateralization on derivative instruments in net liability positions. The aggregate fair value of all derivative instruments with credit-risk-related contingent features that were in a liability position as of February 28, 2013, was \$46.8 million. We have no cash collateral posted in association

**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

with these contracts. If the credit-risk-related contingent features underlying these agreements were triggered on February 28, 2013, we would be required to post \$44.4 million of collateral assets, which are either cash or U.S. Treasury instruments, to the counterparties.

**Counterparty Credit Risk**

We enter into foreign exchange and certain commodity derivatives, primarily with a diversified group of highly rated counterparties. We continually monitor our positions and the credit ratings of the counterparties involved and limit the amount of credit exposure to any one party. While we may be exposed to potential losses due to the credit risk of non-performance by these counterparties, material losses are not anticipated. We closely monitor the credit risk associated with our counterparties and customers and to date have not experienced material losses.

**12. Fair Value Measurements**

We determine the fair market values of our derivative contracts and certain other assets and liabilities based on the fair value hierarchy, described below, which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. There are three levels within the fair value hierarchy that may be used to measure fair value:

Level 1: Values based on unadjusted quoted prices in active markets that are accessible at the measurement date for identical assets or liabilities.

Level 2: Values based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, or model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3: Values generated from model-based techniques that use significant assumptions not observable in the market. These unobservable assumptions reflect our own estimates of assumptions that market participants would use in pricing the asset or liability. Valuation techniques include use of option pricing models, discounted cash flow models and similar techniques.

**Assets and Liabilities Measured at Fair Value on a Recurring Basis**

The following table presents assets and liabilities included in our Condensed Consolidated Balance Sheets that are recognized at fair value on a recurring basis, and indicate the fair value hierarchy utilized to determine such fair values.

|  | Total          | February 28, 2013 |                |               |
|--|----------------|-------------------|----------------|---------------|
|  |                | Level 1           | Level 2        | Level 3       |
| <b>Assets</b>                          |                |                   |                |               |
| Foreign currency derivatives           | \$ 4.0         | \$ 0.3            | \$ 3.7         | \$            |
| Commodity derivatives                  | 3.7            |                   | 3.7            |               |
| Freight derivatives                    | 0.9            |                   |                | 0.9           |
| <b>Total assets at fair value</b>      | <b>\$ 8.6</b>  | <b>\$ 0.3</b>     | <b>\$ 7.4</b>  | <b>\$ 0.9</b> |
| <b>Liabilities</b>                     |                |                   |                |               |
| Foreign currency derivatives           | \$ 44.2        | \$ 7.1            | \$ 37.1        | \$            |
| Commodity derivatives                  | 9.9            |                   | 9.9            |               |
| Freight derivatives                    | 0.7            |                   |                | 0.7           |
| <b>Total liabilities at fair value</b> | <b>\$ 54.8</b> | <b>\$ 7.1</b>     | <b>\$ 47.0</b> | <b>\$ 0.7</b> |

We did not significantly change our valuation techniques from prior periods.

**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Financial Instruments**

The carrying amounts and estimated fair values of our financial instruments are as follows:

|   | February 28, 2013 |            | May 31, 2012    |            |
|---|-------------------|------------|-----------------|------------|
|   | Carrying Amount   | Fair Value | Carrying Amount | Fair Value |
| Cash and cash equivalents                 | \$ 3,322.7        | \$ 3,322.7 | \$ 3,811.0      | \$ 3,811.0 |
| Receivables, net                          | 873.6             | 873.6      | 751.6           | 751.6      |
| Accounts payable trade                    | 740.9             | 740.9      | 912.4           | 912.4      |
| Short-term debt                           | 61.2              | 61.2       | 42.5            | 42.5       |
| Long-term debt, including current portion | 1,011.4           | 1,119.4    | 1,010.5         | 1,116.9    |

For cash and cash equivalents, receivables, net, accounts payable trade and short-term debt, the carrying amount approximates fair value because of the short-term maturity of those instruments. The fair value of long-term debt, including current portion, is estimated using quoted market prices for the publicly registered notes and debentures, classified as Level 1 and Level 2, respectively, within the fair value hierarchy, depending on the market liquidity of the debt.

**13. Related Party Transactions**

We enter into transactions and agreements with certain of our non-consolidated companies from time to time. As of February 28, 2013 and May 31, 2012, the net amount due from our non-consolidated companies totaled \$168.7 million and \$134.8 million, respectively.

The Condensed Consolidated Statements of Earnings included the following transactions with our non-consolidated companies:

|   | Three months ended |                   | Nine months ended |                   |
|---|--------------------|-------------------|-------------------|-------------------|
|   | February 28, 2013  | February 29, 2012 | February 28, 2013 | February 29, 2012 |
| Transactions with non-consolidated companies included in net sales          | \$ 264.8           | \$ 210.0          | \$ 781.5          | \$ 962.2          |
| Transactions with non-consolidated companies included in cost of goods sold | 78.1               | 112.3             | 382.9             | 384.6             |

**Table of Contents****THE MOSAIC COMPANY****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****14. Business Segments**

The reportable segments are determined by management based upon factors such as products and services, production processes, technologies, market dynamics, and for which segment financial information is available for our chief operating decision maker. For a description of our business segments see Note 1 to the Condensed Consolidated Financial Statements in this report. We evaluate performance based on the operating earnings of the respective business segments, which includes certain allocations of corporate selling, general and administrative expenses. The segment results may not represent the actual results that would be expected if they were independent, stand-alone businesses. Corporate, Eliminations and Other primarily represents activities associated with our nitrogen distribution business, unallocated corporate office activities and eliminations. All intersegment transactions are eliminated within Corporate, Eliminations and Other. Segment information was as follows:

|  | Phosphates | Potash     | Corporate,<br>Eliminations<br>and Other | Total      |
|--|------------|------------|---|------------|
| <b>Three months ended February 28, 2013</b>      |            |            |   |            |
| Net sales to external customers                  | \$ 1,501.7 | \$ 737.0   | \$ 1.9                                  | \$ 2,240.6 |
| Intersegment net sales                           |            | 21.0       | (21.0)                                  |            |
| Net sales  | 1,501.7    | 758.0      | (19.1)                                  | 2,240.6    |
| Gross margin                                     | 266.3      | 308.4      | (6.3)                                   | 568.4      |
| Operating earnings                               | 197.2      | 216.1      | 5.8                                     | 419.1      |
| Capital expenditures                             | 96.6       | 257.9      | 43.3                                    | 397.8      |
| Depreciation, depletion and amortization expense | 71.1       | 77.1       | 4.0                                     | 152.2      |
| <b>Three months ended February 29, 2012</b>      |            |            |   |            |
| Net sales to external customers                  | \$ 1,651.7 | \$ 536.5   | \$ 1.3                                  | \$ 2,189.5 |
| Intersegment net sales                           |            | 16.7       | (16.7)                                  |            |
| Net sales  | 1,651.7    | 553.2      | (15.4)                                  | 2,189.5    |
| Gross margin                                     | 259.4      | 269.8      | (7.4)                                   | 521.8      |
| Operating earnings                               | 190.2      | 233.9      | (10.4)                                  | 413.7      |
| Capital expenditures                             | 100.4      | 293.7      | 17.7                                    | 411.8      |
| Depreciation, depletion and amortization expense | 66.8       | 58.3       | 2.8                                     | 127.9      |
| <b>Nine months ended February 28, 2013</b>       |            |            |   |            |
| Net sales to external customers                  | \$ 4,825.0 | \$ 2,452.5 | \$ 4.4                                  | \$ 7,281.9 |
| Intersegment net sales                           |            | 45.5       | (45.5)                                  |            |
| Net sales  | 4,825.0    | 2,498.0    | (41.1)                                  | 7,281.9    |
| Gross margin                                     | 871.4      | 1,123.1    | (2.9)                                   | 1,991.6    |
| Operating earnings                               | 650.0      | 948.1      | (9.2)                                   | 1,588.9    |
| Capital expenditures                             | 306.4      | 814.7      | 119.3                                   | 1,240.4    |
| Depreciation, depletion and amortization expense | 212.7      | 213.5      | 10.8                                    | 437.0      |
| <b>Nine months ended February 29, 2012</b>       |            |            |   |            |
| Net sales to external customers                  | \$ 6,050.4 | \$ 2,233.2 | \$ 3.7                                  | \$ 8,287.3 |
| Intersegment net sales                           |            | 31.5       | (31.5)                                  |            |
| Net sales  | 6,050.4    | 2,264.7    | (27.8)                                  | 8,287.3    |
| Gross margin                                     | 1,144.7    | 1,107.8    | (1.3)                                   | 2,251.2    |

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|  |       |       |       |         |
|--|-------|-------|-------|---------|
| Operating earnings                               | 955.0 | 993.7 | (8.4) | 1,940.3 |
| Capital expenditures                             | 279.8 | 868.1 | 42.4  | 1,190.3 |
| Depreciation, depletion and amortization expense | 195.5 | 165.0 | 7.9   | 368.4   |



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**THE MOSAIC COMPANY**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**15. Subsequent Event Investment in a Joint Venture**

On March 19, 2013, we entered into a Heads of Agreement with Saudi Arabian Mining Company ( *Ma'aden* ) and Saudi Basic Industries Corporation ( *SABIC* ) under which the parties intend to enter into a joint venture to develop a mine and chemical complexes that would produce phosphate fertilizers, animal feed, food grade purified phosphoric acid and sodium tripolyphosphate in the Kingdom of Saudi Arabia. The approximately \$7 billion greenfield project is expected to be financed by the joint venture with debt and the investments of the parties, and have a production capacity of approximately 3.5 million tonnes of finished product. Operations are expected to commence in late calendar 2016. We would have a 25% interest in the joint venture. The parties expect to enter into a definitive shareholders agreement relating to the joint venture during the first half of calendar 2013.

In connection with our equity share, we would market approximately 25% of the production of the joint venture. Subject to final financing terms, our cash investment would be up to \$1 billion, funded over a four-year period beginning in calendar 2013.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the material under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in the Annual Report on Form 10-K as amended of The Mosaic Company filed with the Securities and Exchange Commission for the fiscal year ended May 31, 2012 (the "10-K Report") and the material under Item 1 of Part I of this report.

Throughout the discussion below, we measure units of production, sales and raw materials in metric tonnes, which are the equivalent of 2,205 pounds, unless we specifically state we mean long ton(s), which are the equivalent of 2,240 pounds. In the following tables, there are certain percentages that are not considered to be meaningful and are represented by "NM".

**Results of Operations**

The following table shows the results of operations for the three and nine months ended February 28, 2013 and February 29, 2012:

| (in millions, except per share data)                               | Three months ended |                   | 2013-2012 |         | Nine months ended |                   | 2013-2012    |         |
|--|--------------------|-------------------|-----------|---------|-------------------|-------------------|--------------|---------|
|  | February 28, 2013  | February 29, 2012 | Change    | Percent | February 28, 2013 | February 29, 2012 | Change       | Percent |
| Net sales  | \$ 2,240.6         | \$ 2,189.5        | \$ 51.1   | 2%      | \$ 7,281.9        | \$ 8,287.3        | \$ (1,005.4) | (12%)   |
| Cost of goods sold   | 1,672.2            | 1,667.7           | 4.5       | 0%      | 5,290.3           | 6,036.1           | (745.8)      | (12%)   |
| Gross margin   | 568.4              | 521.8             | 46.6      | 9%      | 1,991.6           | 2,251.2           | (259.6)      | (12%)   |
| Gross margin percentage  | 25%                | 24%               |           |         | 27%               | 27%               |              |         |
| Selling, general and administrative expenses                       | 90.4               | 91.3              | (0.9)     | (1%)    | 304.9             | 293.0             | 11.9         | 4%      |
| Other operating expense  | 58.9               | 16.8              | 42.1      | 251%    | 97.8              | 17.9              | 79.9         | NM      |
| Operating earnings   | 419.1              | 413.7             | 5.4       | 1%      | 1,588.9           | 1,940.3           | (351.4)      | (18%)   |
| Interest income, net   | 3.6                | 4.1               | (0.5)     | (12%)   | 13.9              | 13.3              | 0.6          | 5%      |
| Foreign currency transaction gain (loss)                           | 32.3               | (44.0)            | 76.3      | 173%    | (13.0)            | 5.4               | (18.4)       | NM      |
| Other income (expense)   | (0.4)              | (19.1)            | 18.7      | 98%     | (0.9)             | (19.2)            | 18.3         | 95%     |
| Earnings from consolidated companies before income taxes           | 454.6              | 354.7             | 99.9      | 28%     | 1,588.9           | 1,939.8           | (350.9)      | (18%)   |
| Provision for income taxes   | 108.9              | 87.0              | 21.9      | 25%     | 194.1             | 522.8             | (328.7)      | (63%)   |
| Earnings from consolidated companies                               | 345.7              | 267.7             | 78.0      | 29%     | 1,394.8           | 1,417.0           | (22.2)       | (2%)    |
| Equity in net earnings (loss) of nonconsolidated companies         | (0.3)              | 4.2               | (4.5)     | NM      | 11.6              | 6.9               | 4.7          | 68%     |
| Net earnings including noncontrolling interests                    | 345.4              | 271.9             | 73.5      | 27%     | 1,406.4           | 1,423.9           | (17.5)       | (1%)    |
| Less: Net earnings (loss) attributable to noncontrolling interests | 0.8                | (1.4)             | 2.2       | 157%    | 3.6               | 1.0               | 2.6          | 260%    |
| Net earnings attributable to Mosaic                                | \$ 344.6           | \$ 273.3          | \$ 71.3   | 26%     | \$ 1,402.8        | \$ 1,422.9        | \$ (20.1)    | (1%)    |
| Diluted net earnings per share attributable to Mosaic              | \$ 0.81            | \$ 0.64           | \$ 0.17   | 27%     | \$ 3.29           | \$ 3.24           | \$ 0.05      | 2%      |
| Diluted weighted average number of shares outstanding              | 427.1              | 426.7             |           |         | 426.8             | 439.8             |              |         |



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***Overview of Consolidated Results for the three months ended February 28, 2013 and February 29, 2012***

Net sales of \$2.2 billion for the quarter ended February 28, 2013, were up slightly compared to the prior year period. Net earnings attributable to Mosaic for the three months ended February 28, 2013 were \$344.6 million, or \$0.81 per diluted share, compared to \$273.3 million, or \$0.64 per diluted share, for the same period a year ago. Significant factors affecting our results of operations and financial condition are listed below. Certain of these factors are discussed in more detail in the following sections of this Management's Discussion and Analysis of Financial Condition and Results of Operations.

Operating earnings in the third quarter of fiscal year 2013 were impacted primarily by higher potash sales volumes compared to the same period in the prior year. Potash volumes increased due to the signing of significant potash supply contracts with customers in both China and India during the third quarter of fiscal year 2013 and a domestic early spring fill program offered in February 2013. We believe the signing of these international supply contracts served as a catalyst for product shipments, and we are seeing improving potash fundamentals and sentiment around the world. Potash sales volumes for the same period in the prior year were constrained by high pipeline inventories and cautious customer purchasing behavior. The impact of higher potash sales volumes in the current fiscal quarter was partially offset by lower potash selling prices compared to the same period in the prior year, due to cautious customer purchasing behavior leading up to the signing of the supply contracts mentioned above.

Phosphates sales volumes for the three months ended February 28, 2013, were slightly higher than the same period in the prior year, primarily due to higher domestic and international distribution sales volumes. Our average selling price for phosphates was lower than in the same period in the prior year, driven by lower average export selling price. The market prices began the year ago quarter at much higher levels before recalibrating to levels similar to the current period, however the average export price in the current quarter remains below the average of the prior year quarter.

***Other Highlights***

During the three months ended February 28, 2013:

We maintained a strong financial position with cash and cash equivalents of \$3.3 billion as of February 28, 2013.

We recorded a foreign currency transaction gain of \$32.3 million for the three months ended February 28, 2013 compared with a loss of \$44.0 million for the same period a year ago.

On January 30, 2013, we entered into agreements to settle the Potash Antitrust Cases for an aggregate of \$43.8 million. The settlement and related costs resulted in a pre-tax charge of approximately \$42 million in the third quarter of the current fiscal year, and year-to-date charges of approximately \$51 million, included in other operating expenses.

We continued the expansion of capacity in our Potash segment. In the third quarter of fiscal year 2013, we had capital expenditures of approximately \$95 million related to these projects. At our Esterhazy mine K2 shaft and mill, we have completed our expansion and the incremental capacity of 0.7 million tonnes annually is available in the current fiscal year. Overall, our expansion program continues to remain on time and on budget.

On December 17, 2012, we announced that we will change our fiscal year end to December 31 from May 31. We will complete our current fiscal year on May 31, 2013 and will then begin reporting quarterly results on a calendar-year basis with the quarter ending on September 30, 2013. We will report results for the transition period of June 1 to December 31, 2013. Our first full calendar reporting year will be 2014.

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During the three months ended February 29, 2012:

On December 1, 2011, we redeemed the remaining \$469.3 million aggregate principal amount of the 7-5/8% Senior Notes due 2016 of our subsidiary, MOS Holdings Inc. We recorded a pre-tax charge of approximately \$20 million in other expense, primarily related to the call premium.

On February 21, 2012, we announced that we had entered into a settlement that resolved in their entirety court proceedings over the federal wetlands permit for the extension of our South Fort Meade, Florida, phosphate rock mine into Hardee County and allowed mining at the South Fort Meade mine to proceed. The settlement resulted in a pre-tax charge of approximately \$13 million, which were included in other operating expenses.

Since the end of the quarter ended February 28, 2013, we entered into a Heads of Agreement under which the parties intend to enter into a joint venture to develop integrated phosphate production facilities in the Kingdom of Saudi Arabia. We would own 25% of the joint venture and market approximately 25% of the production of the joint venture. When completed, the project is expected to diversify our sources for phosphate production. For further information see Note 15 to our Condensed Consolidated Financial Statements in the report.

***Overview of Consolidated Results for the nine months ended February 28, 2013 and February 29, 2012***

Net earnings attributable to Mosaic for the nine months ended February 28, 2013 were \$1.4 billion, or \$3.29 per diluted share, compared to \$1.4 billion, or \$3.24 per diluted share, for the same period a year ago. Included in fiscal year 2013 net earnings is a discrete income tax benefit of approximately \$180 million, or \$0.42 per diluted share, related to the resolution of certain tax matters and resulting in an overall lower effective tax rate. Results for the nine months ended February 28, 2013 and February 29, 2012 included the factors discussed above for the three months ended February 28, 2013 and February 29, 2012, respectively. Results for the nine months ended February 28, 2013 were also impacted by lower phosphates sales volumes due to lower shipments to India. Certain of these factors are discussed in more detail in the following sections of this Management's Discussion and Analysis of Financial Condition and Results of Operations.

Other noteworthy matters during the nine months ended February 28, 2013 and February 29, 2012 include:

We generated \$1.0 billion and \$1.5 billion in cash flows from operations for the nine months ended February 28, 2013 and February 29, 2012, respectively. The positive cash flows were primarily driven by net earnings.

Beginning with the quarterly dividend paid in August 2012, we increased the dividend under our annual dividend program to \$1.00 per share, an increase of 100% from the level of \$0.50 per share announced in February 2012 and 400% from the year-ago level of \$0.20 per share.

In the second quarter of fiscal year 2012, we reached a settlement that ended our obligation to supply potash from our Esterhazy mine under a tolling agreement at the end of calendar 2012. Under the Tolling Agreement, we had been delivering up to approximately 1.1 million tonnes of potash per year. In addition, effective December 31, 2012, we received credit for 1.3 million tonnes of potash capacity at our Esterhazy mine for purposes of calculating our relative share of annual sales of potash to Canpotex Limited.

On October 24, 2011, we completed a \$750 million public offering consisting of \$450 million aggregate principal amount of 3.750% Senior Notes due 2021 and \$300 million aggregate principal amount of 4.875% Senior Notes due 2041.

On November 17, 2011, we purchased an aggregate of 21.3 million shares of our Class A Common Stock, Series A-4 from the Margaret A. Cargill Foundation established under the Acorn Trust dated January 30, 1995, as amended, and the Anne Ray Charitable

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Trust dated August 20, 1996, as amended (collectively, the *MAC Trusts* ). The purchase price was \$54.58 per share, the closing price for our Common Stock on November 16, 2011, resulting in a total purchase price of \$1.2 billion.

**Table of Contents****Phosphates Net Sales and Gross Margin**

The following table summarizes the Phosphates segment's net sales, gross margin, sales volume, selling prices and raw material prices:

| (in millions, except price per tonne or unit)         | Three months ended |                   | 2013-2012 |         | Nine months ended |                   | 2013-2012  |         |
|---|--------------------|-------------------|-----------|---------|-------------------|-------------------|------------|---------|
|   | February 28, 2013  | February 29, 2012 | Change    | Percent | February 28, 2013 | February 29, 2012 | Change     | Percent |
| Net sales:  |                    |                   |           |         |                   |                   |            |         |
| North America   | \$624.0            | \$ 603.4          | \$ 20.6   | 3%      | \$ 1,828.5        | \$ 1,881.1        | \$ (52.6)  | (3%)    |
| International   | 877.7              | 1,048.3           | (170.6)   | (16%)   | 2,996.5           | 4,169.3           | (1,172.8)  | (28%)   |
| Total   | 1,501.7            | 1,651.7           | (150.0)   | (9%)    | 4,825.0           | 6,050.4           | (1,225.4)  | (20%)   |
| Cost of goods sold                                    | 1,235.4            | 1,392.3           | (156.9)   | (11%)   | 3,953.6           | 4,905.7           | (952.1)    | (19%)   |
| Gross margin  | \$266.3            | \$ 259.4          | \$ 6.9    | 3%      | \$ 871.4          | \$ 1,144.7        | \$ (273.3) | (24%)   |
| Gross margin as a percent of net sales                | 18%                | 16%               |           |         | 18%               | 19%               |            |         |
| Sales volume (in thousands of metric tonnes)          |                    |                   |           |         |                   |                   |            |         |
| Crop Nutrients <sup>(a)</sup> :                       |                    |                   |           |         |                   |                   |            |         |
| North America   | 954                | 931               | 23        | 2%      | 2,792             | 2,687             | 105        | 4%      |
| International   | 858                | 857               | 1         | 0%      | 2,182             | 2,851             | (669)      | (23%)   |
| Crop Nutrient Blends                                  | 525                | 489               | 36        | 7%      | 2,085             | 2,104             | (19)       | (1%)    |
| Feed Phosphates                                       | 135                | 169               | (34)      | (20%)   | 398               | 468               | (70)       | (15%)   |
| Other <sup>(b)</sup>                                  | 170                | 145               | 25        | 17%     | 810               | 836               | (26)       | (3%)    |
| Total Phosphates Segment Tonnes <sup>(a)</sup>        | 2,642              | 2,591             | 51        | 2%      | 8,267             | 8,946             | (679)      | (8%)    |
| Average selling price per tonne:                      |                    |                   |           |         |                   |                   |            |         |
| DAP (FOB plant)                                       | \$496              | \$ 536            | \$ (40)   | (7%)    | \$ 523            | \$ 577            | \$ (54)    | (9%)    |
| Crop Nutrient Blends (FOB destination)                | 558                | 588               | (30)      | (5%)    | 549               | 586               | (37)       | (6%)    |
| Average cost per unit consumed in cost of goods sold: |                    |                   |           |         |                   |                   |            |         |
| Ammonia (metric tonne)                                | \$540              | \$ 589            | \$ (49)   | (8%)    | \$ 518            | \$ 573            | \$ (55)    | (10%)   |
| Sulfur (long ton)                                     | 181                | 228               | (47)      | (21%)   | 189               | 232               | (43)       | (19%)   |

(a) Excludes tonnes sold by PhosChem for its other member.

(b) Other volumes are primarily single superphosphate ( **SSP** ), potash and nitrogen products sold outside of North America.

Three months ended February 28, 2013 and February 29, 2012

The Phosphates segment's net sales decreased to \$1.5 billion for the three months ended February 28, 2013, compared to \$1.7 billion for the three months ended February 29, 2012. Lower sales prices resulted in decreased net sales of approximately \$80 million, partially offset by slightly higher sales volumes, which resulted in increased sales of approximately \$50 million, due to the factors discussed in the Overview. Net sales were also impacted by lower sales by PhosChem for its other member as discussed below.

Our average DAP selling price was \$496 per tonne for the three months ended February 28, 2013, a decrease of 7% from the third quarter of the prior year due to the factors discussed in the Overview. The selling price of crop nutrient blends ( **Blends** ) for the three months ended February 28, 2013 decreased 5% compared to the same period in the prior year, reflecting decreases in the prices of materials used to produce Blends, primarily phosphates and potash.





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The Phosphates segment's sales volumes were 2.6 million tonnes for each of the three month periods ended February 28, 2013 and February 29, 2012.

We consolidate the financial results of PhosChem. Included in our results for the three months ended February 28, 2013 is PhosChem net sales and cost of goods sold for its other member of \$8 million, compared with \$125 million for the third quarter in fiscal year 2012.

Gross margin for the Phosphates segment increased slightly to \$266.3 million from \$259.4 million in the third quarter of fiscal year 2012. Lower sales prices and sales mix had an unfavorable impact on gross margin of approximately \$90 million, which was more than offset by the favorable impact of lower product costs of approximately \$120 million. The decrease in product costs was due to lower sulfur and ammonia costs of approximately \$55 million and lower rock costs of approximately \$30 million used in our North American operations, and lower product costs of approximately \$30 million sold by our international distribution locations, including Blends. Other factors affecting gross margin and costs are discussed below. As a result of these factors, gross margin as a percentage of net sales increased to 18% for the three months ended February 28, 2013 from 16% for the three months ended February 29, 2012.

The average consumed price for ammonia for our North American operations decreased to \$540 per tonne in the third quarter of fiscal year 2013 from \$589 in the same period a year ago. The average consumed price for sulfur for our North American operations decreased to \$181 per long ton for the three months ended February 28, 2013, from \$228 in the same period a year ago. The purchase price of these raw materials is driven by global supply and demand. Despite higher market prices for ammonia for the three months ended February 28, 2013 compared to the same quarter of the prior year, we benefitted from the internal production of ammonia at our Faustina facility which was operating at near full capacity in the current fiscal year, but was temporarily shut down during the first half of the prior fiscal year due to an unplanned outage. The average consumed cost of purchased and produced rock decreased to \$65 per tonne in the third quarter of fiscal year 2013, compared to \$75 per tonne in the same period a year ago, primarily due to increased production from our South Fort Meade mine, as discussed below. The percentage of phosphate rock purchased from our Miski Mayo Mine used in finished product production in our North American operations increased to 8% for the three months ended February 28, 2013 from 7% in the same period a year ago. The percentage of purchased rock from unrelated parties used in phosphate finished product production in our North American operations decreased to 4% in the third quarter of fiscal year 2013, from 9% in the same period a year ago.

Our North American phosphate rock production was 3.6 million tonnes for the third quarter of fiscal year 2013 compared with 2.9 million tonnes during the same quarter of fiscal year 2012. The increased phosphate rock production in fiscal year 2013 was primarily due to the settlement of the lawsuit challenging the federal wetlands permit for extension of our South Fort Meade mine into Hardee County, Florida in the fourth quarter of fiscal year 2012 that allowed us to resume full mining operations at South Fort Meade.

The Phosphates segment's North American production of crop nutrient dry concentrates and animal feed ingredients was 2.1 million tonnes for the third quarter of fiscal year 2013 compared to 2.0 million tonnes for the third quarter of fiscal year 2012.

Costs were also impacted by net unrealized mark-to-market derivative gains of \$1.6 million in the third quarter of fiscal year 2013, primarily on foreign exchange derivatives, compared to losses of \$3.7 million for the same period a year ago, primarily on commodity derivatives.

*Nine months ended February 28, 2013 and February 29, 2012*

The Phosphates segment's net sales decreased to \$4.8 billion for the nine months ended February 28, 2013 compared to \$6.1 billion in the same period a year ago. The decrease was primarily due to a decrease in sales volumes in the first half of the fiscal year that resulted in a decrease in net sales of approximately \$420 million, combined with a decrease in sales prices that resulted in lower net sales of approximately \$370 million. Net sales were also impacted by lower sales by PhosChem for its other member as discussed below.

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Our average DAP selling price was \$523 per tonne for the nine months ended February 28, 2013, a decrease of 9% compared with the same period a year ago, due to the factors discussed in the Overview. The decrease in the selling price of Blends was 6% compared to the same period a year ago due to decreases in the price of materials used to produce Blends, primarily phosphates and potash.

The Phosphates segment's sales volumes decreased to 8.3 million tonnes for the nine months ended February 28, 2013 compared to 8.9 million tonnes in the same period a year ago. The decline in phosphate sales volumes from the same period in the prior year was due to lower export sales, primarily to customers in India, related to an overall decline in demand due to the subsidy structure.

PhosChem net sales and cost of goods sold from sales for its other member were \$64 million for the nine months ended February 28, 2013 compared with \$489 million for the same period a year ago.

Gross margin for the Phosphates segment decreased to \$871.4 million for the nine months ended February 28, 2013 from \$1.1 billion in the same period a year ago, primarily due to lower sales prices and sales volume. These factors had an unfavorable impact on gross margin of approximately \$560 million, partially offset by lower product costs of approximately \$290 million. The lower costs were due to lower raw material costs in our North American operations, primarily sulfur and ammonia, of approximately \$130 million and lower rock costs of approximately \$50 million, and lower product costs of approximately \$140 million sold by our international distribution locations, including Blends. Factors affecting gross margin and costs are further discussed below. As a result of these factors, gross margin as a percentage of net sales decreased to 18% for the nine months ended February 28, 2013 compared to 19% in the same period a year ago.

The average consumed price for ammonia for our North American operations decreased to \$518 per metric tonne for the nine months ended February 28, 2013 from \$573 in the same period a year ago. The decrease in ammonia costs was primarily driven by the benefit of lower cost ammonia from production at our Faustina ammonia plant, which began operating at full capacity near the end of the second quarter in fiscal year 2012 after being temporarily shut down due to an unplanned outage. The average consumed price for sulfur for our North American operations decreased to \$189 per long ton for the nine months ended February 28, 2013, from \$232 in the same period a year ago. The prices of these raw materials is driven by the factors discussed in the three month discussion above. The average consumed cost of purchased and produced rock decreased to \$66 per tonne for the nine months ended February 28, 2013, compared to \$73 per tonne in the same period a year ago, due to increased production from our South Fort Meade mine as discussed above. The percentage of phosphate rock purchased from our Miski Mayo Mine used in finished product production in our North American operations remained unchanged at 7% for the nine months ended February 28, 2013 and February 29, 2012. The percentage of purchased rock from unrelated parties used in phosphate finished product production in our North American operations decreased to 6% for the nine months ended February 28, 2013 compared to 8% for the nine months ended February 29, 2012.

Our North American phosphate rock production was 11.3 million tonnes for the nine months ended February 28, 2013 compared with 8.4 million tonnes in the same period a year ago. Phosphate rock production increased due to production from our South Fort Meade mine as described in the three month discussion above.

The Phosphates segment's North American production of crop nutrient dry concentrates and animal feed ingredients was 6.1 million tonnes for the nine months ended February 28, 2013, compared to 6.2 million tonnes for the same period of the prior year. Our production was impacted by longer planned annual maintenance shut-downs in the first half of fiscal 2013, as well as challenges posed by unusual weather conditions in the first quarter of fiscal year 2013 compared to the same period a year ago.

Costs were impacted by net unrealized mark-to-market derivative gains of \$1.6 million for the nine months ended February 28, 2013, primarily on natural gas and foreign exchange derivatives, compared with losses of \$8.2 million for the same period a year ago.

**Table of Contents****Potash Net Sales and Gross Margin**

The following table summarizes the Potash segment's net sales, gross margin, sales volume and selling price:

| (in millions, except price per tonne or unit)       | Three months ended |                   | 2013-2012      |              | Nine months ended |                   | 2013-2012      |             |
|---|--------------------|-------------------|----------------|--------------|-------------------|-------------------|----------------|-------------|
|   | February 28, 2013  | February 29, 2012 | Change         | Percent      | February 28, 2013 | February 29, 2012 | Change         | Percent     |
| <b>Net sales:</b>                                   |                    |                   |                |              |                   |                   |                |             |
| North America                                       | \$450.2            | \$ 299.1          | \$ 151.1       | 51%          | \$ 1,596.4        | \$ 1,189.8        | \$ 406.6       | 34%         |
| International                                       | 307.8              | 254.1             | 53.7           | 21%          | 901.6             | 1,074.9           | (173.3)        | (16%)       |
| <b>Total</b>  | <b>758.0</b>       | <b>553.2</b>      | <b>204.8</b>   | <b>37%</b>   | <b>2,498.0</b>    | <b>2,264.7</b>    | <b>233.3</b>   | <b>10%</b>  |
| <b>Cost of goods sold</b>                           | <b>449.6</b>       | <b>283.4</b>      | <b>166.2</b>   | <b>59%</b>   | <b>1,374.9</b>    | <b>1,156.9</b>    | <b>218.0</b>   | <b>19%</b>  |
| <b>Gross margin</b>                                 | <b>\$308.4</b>     | <b>\$ 269.8</b>   | <b>\$ 38.6</b> | <b>14%</b>   | <b>\$ 1,123.1</b> | <b>\$ 1,107.8</b> | <b>\$ 15.3</b> | <b>1%</b>   |
| <b>Gross margin as a percent of net sales</b>       | <b>41%</b>         | <b>49%</b>        |                |              | <b>45%</b>        | <b>49%</b>        |                |             |
| <b>Sales volume (in thousands of metric tonnes)</b> |                    |                   |                |              |                   |                   |                |             |
| <b>Crop Nutrients<sup>(a)</sup></b>                 |                    |                   |                |              |                   |                   |                |             |
| North America                                       | 681                | 291               | 390            | 134%         | 2,271             | 1,429             | 842            | 59%         |
| International                                       | 927                | 618               | 309            | 50%          | 2,434             | 2,715             | (281)          | (10%)       |
| <b>Total</b>  | <b>1,608</b>       | <b>909</b>        | <b>699</b>     | <b>77%</b>   | <b>4,705</b>      | <b>4,144</b>      | <b>561</b>     | <b>14%</b>  |
| <b>Non-agricultural</b>                             | <b>163</b>         | <b>182</b>        | <b>(19)</b>    | <b>(10%)</b> | <b>492</b>        | <b>527</b>        | <b>(35)</b>    | <b>(7%)</b> |
| <b>Total</b>  | <b>1,771</b>       | <b>1,091</b>      | <b>680</b>     | <b>62%</b>   | <b>5,197</b>      | <b>4,671</b>      | <b>526</b>     | <b>11%</b>  |
| <b>Average selling price per tonne (FOB plant):</b> |                    |                   |                |              |                   |                   |                |             |
| MOP North America <sup>(b)</sup>                    | \$434              | \$ 531            | \$ (97)        | (18%)        | \$ 463            | \$ 527            | \$ (64)        | (12%)       |
| MOP International                                   | 325                | 411               | (86)           | (21%)        | 364               | 400               | (36)           | (9%)        |
| MOP Average   | 385                | 453               | (68)           | (15%)        | 424               | 445               | (21)           | (5%)        |

(a) Excludes tonnes related to a third-party tolling arrangement.

(b) This price excludes industrial and feed sales.

Three months ended February 28, 2013 and February 29, 2012

The Potash segment's net sales increased to \$758.0 million for the three months ended February 28, 2013, compared to \$553.2 million in the same period a year ago. The increase was primarily due to higher sales volumes that resulted in an increase of approximately \$320 million, partially offset by lower selling prices that resulted in a decrease in net sales of approximately \$110 million.

Our average muriate of potash ( *MOP* ) selling price was \$385 per tonne for the three months ended February 28, 2013, a decrease of \$68 per tonne compared with the same period a year ago. Potash selling prices have decreased due to the factors discussed in the Overview.

The Potash segment's sales volumes increased to 1.8 million tonnes for the three months ended February 28, 2013, compared to 1.1 million tonnes in the same period a year ago, primarily driven by the factors described in the Overview.

Gross margin for the Potash segment increased to \$308.4 million for the three months ended February 28, 2013 from \$269.8 million for the same period in the prior year. Gross margin was favorably impacted by approximately \$200 million related to higher sales volumes, partially offset by an unfavorable impact of approximately \$110 million due to the decrease in selling prices. Approximately \$30 million in increased costs, primarily related to labor



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costs, depreciation and brine inflow management, adversely impacted gross margin. Our gross margin was also negatively impacted by higher inventory levels held by Canpotex as of February 28, 2013, compared to the same period in the prior year. Due to our accounting treatment for sales to Canpotex, which is treated as an equity method investment, these shipments to Canpotex are reflected in our sales volumes but we do not recognize profit on these shipments until they are sold to third parties. These and other factors affecting gross margin and costs are further discussed below. As a result of these factors, gross margin as a percentage of net sales decreased to 41% for the three months ended February 28, 2013, compared to 49% for the same period a year ago.

We incurred \$55.3 million in expenses and \$19.0 million in capital expenditures related to managing the brine inflows at our Esterhazy mine during the third quarter of fiscal year 2013, compared to \$59.0 million and \$11.0 million, respectively, in the third quarter of fiscal year 2012. We have been effectively managing the brine inflows at Esterhazy since 1985, and from time to time we experience changes to the amounts and patterns of brine inflows. During the current quarter, inflows continued to be higher than average but are still estimated to be within the range of our historical experience. Brine inflow costs, beginning in the third quarter of fiscal 2013, included the costs for pumping brine from the mine to a new brine injection site that is remote from our current mine workings. This new remote injection site, which commenced operations in December 2012, enhances our flexibility for disposing of brine that has been pumped out of the mine and, together with increased pumping capacity, is helping us alleviate the effects of constraints on our pumping that began in the latter half of fiscal 2012. These constraints affected available storage capacity in surface ponds and were primarily due to abnormal rainfall in Saskatchewan as well as the downtime of certain of our brine injection wells. The amount of brine stored in the mined out areas at Esterhazy had reached a level higher than past experience as a result of the factors described above, but has not impeded mining. In general, the higher the level of brine stored in the mine, the less time available to mitigate new or increased inflows that exceed our capacity for pumping or disposal of brine outside the mine, and therefore the less time to avoid flooding and/or loss of the mine. As a result of our investments in the new remote injection and increased pumping capacities, however, we have begun to reduce the amount of brine stored in the mine. Brine inflow costs also continue to reflect the cost of addressing changing inflow patterns and inflows from below our mine workings, which can be more complex and costly to manage, as well as higher costs associated with the introduction of horizontal drilling beginning in the second quarter of fiscal 2012. Under a tolling agreement that expired during the third quarter of fiscal 2013, we were entitled to reimbursement of a pro-rata share of operating and capital costs of our Esterhazy mine, including a portion of our costs for managing the brine inflows.

We incurred \$77.1 million in depreciation expense during the third quarter of fiscal 2013 compared to \$58.3 million in the same quarter of the prior year. The higher depreciation relates to more fixed assets being depreciated as they have been brought into service for our sustaining and expansion projects.

We incurred \$40.6 million in Canadian resource taxes for the three months ended February 28, 2013, compared with \$48.0 million in the same period a year ago. These taxes decreased due to higher deductions for capital expenditures related to our expansion projects in the current quarter. We incurred \$14.8 million in royalties in the third quarter of fiscal year 2013, compared to \$16.6 million in the third quarter of fiscal year 2012.

Costs were impacted by net unrealized mark-to-market derivative losses of \$24.1 million for the three months ended February 28, 2013, primarily on foreign currency derivatives, compared with gains of \$3.8 million for the same period a year ago, primarily on foreign currency derivatives.

For the three months ended February 28, 2013, potash production was 2.0 million tonnes compared to 1.8 million tonnes for the three months ended February 29, 2012.

*Nine months ended February 28, 2013 and February 29, 2012*

The Potash segment's net sales increased to \$2.5 billion for the nine months ended February 28, 2013, compared with \$2.3 billion in the same period in the prior year, primarily due to an increase in sales volume that

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resulted in an increase in net sales of approximately \$370 million, partially offset by a decrease in sales prices that resulted in a decrease in net sales of approximately \$140 million.

The Potash segment's sales volumes increased to 5.2 million tonnes for the nine months ended February 28, 2013 compared to 4.7 million tonnes in the same period a year ago, primarily due to increased domestic sales volumes due to an early spring fill program offered in February of the current fiscal year, while the prior fiscal year was constrained by product availability in North America.

Our average MOP selling price was \$424 per tonne for the nine months ended February 28, 2013, a decrease of \$21 per tonne compared with the same period a year ago. Potash selling prices have decreased due to the factors discussed in the Overview.

Gross margin for the Potash segment was \$1.1 billion for the nine months ended February 28, 2013 and February 29, 2012. The gross margin was favorably impacted by approximately \$270 million due to an increase in sales volumes. This was offset by an unfavorable impact of approximately \$140 million due to lower selling prices combined with approximately \$150 million of higher costs primarily related to labor costs, depreciation and brine inflow management. These and other factors affecting gross margin and costs are further discussed below. Gross margin as a percentage of net sales was 45% for nine months ended February 28, 2013 compared to 49% for the same period a year ago.

We incurred \$182.1 million in expenses and \$114.3 million in capital expenditures related to managing the brine inflows at our Esterhazy mine through the nine months ended February 28, 2013, compared to \$142.5 million and \$25.9 million, respectively, for the comparable period of fiscal year 2012. The increases were due to the factors discussed in the three month discussion.

We incurred \$213.5 million in depreciation expense through the third quarter of fiscal year 2013 compared to \$165.0 million in the same period of the prior year. The higher depreciation relates to more fixed assets being depreciated as our sustaining and expansion projects have been brought into service.

We incurred \$177.2 million in Canadian resource taxes for the nine months ended February 28, 2013 compared with \$177.7 million in the same period a year ago. We incurred \$41.7 million in royalties for the nine months ended February 28, 2013, compared to \$49.7 million in the same period of fiscal year 2012.

Costs were favorably impacted by net unrealized mark-to-market derivative gains, primarily on natural gas derivatives, of \$7.4 million for the nine months ended February 28, 2013, compared with losses, primarily on natural gas derivatives, of \$20.7 million for the same period a year ago.

For the nine months ended February 28, 2013, potash production decreased to 5.3 million tonnes compared to 5.5 million tonnes for the same period in the prior year. The decreased potash production was primarily due to the timing and duration of planned maintenance, unplanned mechanical issues and power outages due to inclement weather conditions in the first quarter of the fiscal year, and weak international demand for standard product.

**Table of Contents****Other Income Statement Items**

| (in millions)                                | Three months ended   |                      | 2013-2012 |         |
|--|----------------------|----------------------|-----------|---------|
|  | February 28,<br>2013 | February 29,<br>2012 | Change    | Percent |
| Selling, general and administrative expenses | \$ 90.4              | \$ 91.3              | \$ (0.9)  | (1%)    |
| Other operating expense                      | 58.9                 | 16.8                 | 42.1      | NM      |
| Interest (expense)                           |                      |                      |           |         |
| Interest income                              | 3.6                  | 4.1                  | (0.5)     | (12%)   |
| Interest income, net                         | 3.6                  | 4.1                  | (0.5)     | (12%)   |
| Foreign currency transaction gain (loss)     | 32.3                 | (44.0)               | 76.3      | 173%    |
| Other (expense)                              | (0.4)                | (19.1)               | 18.7      | (98%)   |
| Provision for income taxes                   | 108.9                | 87.0                 | 21.9      | 25%     |

| (in millions)                                | Nine months ended    |                      | 2013-2012 |         |
|--|----------------------|----------------------|-----------|---------|
|  | February 28,<br>2013 | February 29,<br>2012 | Change    | Percent |
| Selling, general and administrative expenses | \$ 304.9             | \$ 293.0             | \$ 11.9   | 4%      |
| Other operating expense                      | 97.8                 | 17.9                 | 79.9      | NM      |
| Interest (expense)                           |                      |                      |           |         |
| Interest income                              | 13.9                 | 13.3                 | 0.6       | 5%      |
| Interest income, net                         | 13.9                 | 13.3                 | 0.6       | 5%      |
| Foreign currency transaction gain (loss)     | (13.0)               | 5.4                  | (18.4)    | NM      |
| Other (expense)                              | (0.9)                | (19.2)               | 18.3      | NM      |
| Provision for income taxes                   | 194.1                | 522.8                | (328.7)   | (63%)   |

**Selling, General and Administrative Expenses**

For the three and nine months ended February 28, 2013, selling general and administrative expenses were \$90.4 million and \$304.9 million, respectively, compared to \$91.3 million and \$293.0 million, for the three and nine months ended February 29, 2012, respectively. The increase in the current fiscal year expense is primarily related to an increase in share based compensation of approximately \$7 million and an increase in consulting and professional services fees of approximately \$6 million for the nine months ended February 28, 2013.

**Other Operating Expense**

For the three and nine months ended February 28, 2013, we had other operating expense of \$58.9 million and \$97.8 million, respectively, compared with \$16.8 million and \$17.9 million, respectively, for the same periods in the prior year. The increase in expense in the current fiscal year is primarily due to an increase of approximately \$51 million related to the settlement of the potash antitrust litigation, of which approximately \$42 million was recorded in the current fiscal quarter.

Other operating expense for the nine months ended February 29, 2012, included approximately \$41 million for insurance proceeds from an unplanned outage at our Faustina ammonia plant, of which approximately \$21 million was received in the third quarter of fiscal year 2012. The insurance proceeds partially offset approximately \$13 million in costs pertaining to the settlement of court proceedings related to the South Fort Meade mine and \$7 million in charitable contributions to the Mosaic Foundation in the third quarter of the prior year.

**Foreign Currency Transaction Gain (Loss)**

For the three and nine months ended February 28, 2013, we recorded a foreign currency transaction gain of \$32.3 million and a loss of \$13.0 million, respectively, compared with a loss of \$44.0 million and a gain of \$5.4 million, respectively, for the same periods in the prior year. For the three months ended February 28, 2013, the





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gain was mainly the result of the effect of the strengthening of the U.S. dollar relative to the Canadian dollar on significant U.S. dollar denominated intercompany receivables and U.S. dollar cash held by our Canadian affiliates and the effect of the weakening of the U.S. dollar relative to the Brazilian Real on significant U.S. dollar denominated payables. For the nine months ended February 28, 2013, the loss was mainly the result of the effect of the weakening of the U.S. dollar relative to the Canadian dollar on significant U.S. dollar denominated intercompany receivables and cash held by our Canadian affiliates.

For the three months ended February 29, 2012, the loss was mainly the result of the effect of the weakening of the U.S. dollar relative to the Canadian dollar on significant U.S. dollar denominated intercompany receivables and cash held by our Canadian affiliates. For the nine months ended February 29, 2012 the gain was mainly the result of the strengthening of the U.S. dollar relative to the Canadian dollar on significant U.S. dollar denominated intercompany receivable and cash held by our Canadian affiliates, partially offset by the effect of the strengthening of the U.S. dollar relative to the Brazilian Real on significant U.S. dollar denominated payables.

**Other (Expense)**

For the three and nine months ended February 29, 2012, we recorded a pre-tax charge of approximately \$20 million for the call premium related to the redemption of the remaining \$469.3 million aggregate principal amount of our 7-5/8% Senior Notes due December 2016.

**Provision for Income Taxes**

|                           | <b>Effective Tax<br/>Rate</b>     | <b>Provision<br/>for<br/>Income<br/>Taxes</b> |
|---------------------------|-----------------------------------|---|
| <b>Three months ended</b> |                                   |   |
| February 28, 2013         | 24.0%                             | \$ 108.9                                      |
| February 29, 2012         | 24.5%                             | 87.0  |
|                           | <b>Effective<br/>Tax<br/>Rate</b> | <b>Provision for<br/>Income Taxes</b>         |
| <b>Nine months ended</b>  |                                   |   |
| February 28, 2013         | 12.2%                             | \$ 194.1                                      |
| February 29, 2012         | 27.0%                             | 522.8   |

Income tax expense was \$108.9 million and \$194.1 million and effective tax rates were 24.0% and 12.2% for the three and nine months ended February 28, 2013, respectively. For the three and nine months ended February 29, 2012, we had income tax expense of \$87.0 million and \$522.8 million and effective tax rates of 24.5% and 27.0%, respectively. Our income tax rate in fiscal year 2013 is impacted by the mix of earnings across the jurisdictions in which we operate and by a benefit associated with depletion.

For the nine months ended February 28, 2013, tax expense specific to the period included a benefit of \$179.3 million related to the resolution of certain tax matters. Additionally, the income tax rate for the three and nine months ended February 28, 2013, excluding the items specific to the period, is lower than the income tax rate for three and nine months ended February 29, 2012 due to a more favorable mix of earnings.

**Critical Accounting Estimates**

The Condensed Consolidated Financial Statements are prepared in conformity with U.S. GAAP. In preparing the Condensed Consolidated Financial Statements, we are required to make various judgments, estimates and assumptions that could have a significant impact on the results reported in the Condensed Consolidated Financial Statements. We base these estimates on historical experience and other assumptions believed to be reasonable by management under the circumstances. Changes in these estimates could have a material effect on our Condensed Consolidated Financial Statements.

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Our significant accounting policies, including our significant accounting estimates, are summarized in Note 2 to the Condensed Consolidated Financial Statements in this report. A more detailed description of our significant accounting policies is included in Note 3 to the Consolidated Financial Statements in our 10-K Report. Further information regarding our critical accounting estimates is included in Management's Discussion and Analysis of Results of Operations and Financial Condition in our 10-K Report.

### **Liquidity and Capital Resources**

As of February 28, 2013, we had \$3.3 billion in cash and cash equivalents. Funds generated by operating activities, available cash and cash equivalents, and our credit facilities continue to be our most significant sources of liquidity. We believe funds generated from the expected results of operations and available cash and cash equivalents will be sufficient to finance our operations, including our expansion plans, existing strategic initiatives and expected dividend payments, for the remainder of fiscal 2013. There can be no assurance, however, that we will continue to generate cash flows at or above current levels. In addition, we have a \$750.0 million credit facility, of which \$737.3 million was available for working capital needs and investment opportunities as of February 28, 2013.

The following table represents a comparison of the net cash provided by operating activities, net cash used in investing activities, and net cash used in financing activities for the nine months ended February 28, 2013 and February 29, 2012:

| (in millions)                             | Nine months ended       |                         | 2013-2012  |          |
|---|-------------------------|-------------------------|------------|----------|
|   | February<br>28,<br>2013 | February<br>29,<br>2012 | \$ Change  | % Change |
| <b>Cash Flow</b>                          |                         |                         |            |          |
| Net cash provided by operating activities | \$ 1,032.8              | \$ 1,476.5              | \$ (443.7) | (30%)    |
| Net cash used in investing activities     | (1,230.0)               | (1,181.8)               | (48.2)     | (4%)     |
| Net cash used in financing activities     | (301.0)                 | (969.1)                 | 668.1      | 69%      |

All of our cash and cash equivalents are diversified in highly rated investment vehicles. Approximately \$1.6 billion of cash and cash equivalents are held by non-U.S. subsidiaries, the majority of which is held in U.S. accounts, as of February 28, 2013. The majority of our funds are not subject to significant foreign currency exposures, as the bulk of these funds are held in U.S. denominated investments. These funds may create foreign currency transaction gains or losses, however, depending on the functional currency of the entity holding the cash. In addition, there are no significant restrictions that would preclude us from bringing these funds back to the U.S.; however, there would be an income tax expense impact on remitting approximately \$0.6 billion of cash associated with certain undistributed earnings, that are part of the permanently reinvested earnings discussed in Note 14 to our Consolidated Financial Statements in our 10-K Report.

#### *Operating Activities*

Net cash flow generated from operating activities has provided us with a significant source of liquidity. During the nine months ended February 28, 2013 and February 29, 2012, net cash provided by operating activities was \$1.0 billion and \$1.5 billion, respectively. During the nine months ended February 28, 2013, operating cash flows were primarily generated from net earnings. These were partially offset by lower customer prepayments combined with the effect of an increase in inventories, as we rebuilt North American phosphates inventories in anticipation of a strong spring application season from low levels at the beginning of the fiscal year.

#### *Investing Activities*

Net cash used in investing activities was \$1.2 billion for each of the nine month periods ended February 28, 2013 and February 29, 2012. Investing activities in fiscal year 2013 were primarily composed of capital expenditures of \$1.2 billion in the nine months ended February 28, 2013, of which \$396.7 million related to our Potash expansion projects.

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### *Financing Activities*

Net cash used in financing activities for the nine months ended February 28, 2013, was \$301.0 million, compared to \$969.1 million for the same period in fiscal year 2012. In the prior year, approximately \$1.2 billion of cash was used to repurchase Mosaic shares from the MAC Trusts and \$505 million of cash was used to redeem the 7-5/8% Senior Notes due 2016. This use of cash was partially offset by net proceeds of \$736 million received from the public offering of New Senior Notes in the second quarter of fiscal year 2012. In the current year, cash used in financing activities is primarily due to an increase in our quarterly dividend amount from \$0.05 per share in the first quarter of fiscal year 2012 to \$0.25 per share in the first quarter of the current fiscal year. This resulted in an increase in the dividend payments to \$320.0 million for the nine months ended February 28, 2013, from \$66.1 million for the same period a year ago.

### *Debt Instruments, Guarantees and Related Covenants*

See Note 12 to the Consolidated Financial Statements in our 10-K Report for additional information relating to our financing arrangements.

### *Financial Assurance Requirements*

In addition to various operational and environmental regulations related to our Phosphates segment, we are subject to financial assurance requirements. In various jurisdictions in which we operate, particularly Florida and Louisiana, we are required to pass a financial strength test or provide credit support, typically in the form of surety bonds or letters of credit. Further information regarding financial assurance requirements is included in Management's Discussion and Analysis of Results of Operations and Financial Condition in our 10-K Report and under "EPA RCRA Initiative" in Note 10 to our Condensed Consolidated Financial Statements in this report.

### *Off-Balance Sheet Arrangements and Obligations*

Information regarding off-balance sheet arrangements and obligations is included in Management's Discussion and Analysis of Results of Operations and Financial Condition in our 10-K Report.

### *Contingencies*

Information regarding contingencies is hereby incorporated by reference to Note 10 to our Condensed Consolidated Financial Statements in this report.

### **Cautionary Statement Regarding Forward Looking Information**

All statements, other than statements of historical fact, appearing in this report constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements include, among other things, statements about our expectations, beliefs, intentions or strategies for the future, statements concerning our future operations, financial condition and prospects, statements regarding our expectations for capital expenditures, statements concerning our level of indebtedness and other information, and any statements of assumptions regarding any of the foregoing. In particular, forward-looking statements may include words such as "anticipate," "believe," "could," "estimate," "exp," "intend," "may," "potential," "predict," "project" or "should."

These statements involve certain risks and uncertainties that may cause actual results to differ materially from expectations as of the date of this filing.

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Factors that could cause reported results to differ materially from those expressed or implied by the forward-looking statements include, but are not limited to, the following:

business and economic conditions and governmental policies affecting the agricultural industry where we or our customers operate, including price and demand volatility resulting from periodic imbalances of supply and demand;

changes in farmers' application rates for crop nutrients;

changes in the operation of world phosphate or potash markets, including continuing consolidation in the crop nutrient industry, particularly if we do not participate in the consolidation;

pressure on prices realized by us for our products;

the expansion or contraction of production capacity or selling efforts by competitors or new entrants in the industries in which we operate;

the ability of Mosaic, Ma'aden and SABIC to agree upon definitive agreements relating to the prospective joint venture for the Wad Al Shamal Phosphate Project, the final terms of any such definitive agreements, the ability of the joint venture to obtain project financing in acceptable amounts and upon acceptable terms, the future success of current plans for the joint venture and any future changes in those plans;

build-up of inventories in the distribution channels for our products that can adversely affect our sales volumes and selling prices;

seasonality in our business that results in the need to carry significant amounts of inventory and seasonal peaks in working capital requirements, and may result in excess inventory or product shortages;

changes in the costs, or constraints on supplies, of raw materials or energy used in manufacturing our products, or in the costs or availability of transportation for our products;

rapid drops in the prices for our products and the raw materials we use to produce them that can require us to write down our inventories to the lower of cost or market;

the effects on our customers of holding high cost inventories of crop nutrients in periods of rapidly declining market prices for crop nutrients;

the lag in realizing the benefit of falling market prices for the raw materials we use to produce our products that can occur while we consume raw materials that we purchased or committed to purchase in the past at higher prices;

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customer expectations about future trends in the selling prices and availability of our products and in farmer economics;

disruptions to existing transportation or terminaling facilities;

shortages of railcars, barges or ships for carrying our products and raw materials;

the effects of and change in trade, monetary, environmental, tax and fiscal policies, laws and regulations;

foreign exchange rates and fluctuations in those rates;

tax regulations, currency exchange controls and other restrictions that may affect our ability to optimize the use of our liquidity;

other risks associated with our international operations;

adverse weather conditions affecting our operations, including the impact of potential hurricanes, excess rainfall or drought;

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further developments in judicial or administrative proceedings including without limitation settlements thereof and actions taken by courts with respect to approvals of settlements, complaints that Mosaic's operations are adversely impacting nearby business operations or properties, or resolution of global tax audit activity;

difficulties or delays in receiving, challenges to, increased costs of obtaining or satisfying conditions of, or revocation or withdrawal of, required governmental and regulatory approvals including permitting activities;

changes in the environmental and other governmental regulation that applies to our operations, including the possibility of further federal or state legislation or regulatory action affecting greenhouse gas emissions or of restrictions or liabilities related to elevated levels of naturally-occurring radiation that arise from disturbing the ground in the course of mining activities or possible efforts to reduce the flow of excess nutrients into the Mississippi River Basin or the Gulf of Mexico;

the potential costs and effects of implementing federal or state water quality standards for the discharge of nitrogen and/or phosphorus into Florida waterways;

the financial resources of our competitors, including state-owned and government-subsidized entities in other countries;

the possibility of defaults by our customers on trade credit that we extend to them or on indebtedness that they incur to purchase our products and that we guarantee;

any significant reduction in customers' liquidity or access to credit that they need to purchase our products;

rates of return on, and the investment risks associated with, our cash balances;

the effectiveness of our risk management strategy;

the effectiveness of the processes we put in place to manage our significant strategic priorities, including the expansion of our Potash business;

actual costs of various items differing from management's current estimates, including, among others, asset retirement, environmental remediation, reclamation or other environmental obligations, or Canadian resource taxes and royalties;

the costs and effects of legal proceedings and regulatory matters affecting us including environmental or administrative proceedings or complaints that our operations are adversely impacting nearby property uses;

the success of our efforts to attract and retain highly qualified and motivated employees;

strikes, labor stoppages or slowdowns by our work force or increased costs resulting from unsuccessful labor contract negotiations;

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brine inflows at our Esterhazy, Saskatchewan potash mine as well as potential inflows at our other shaft mines;

accidents involving our operations, including potential fires, explosions, seismic events or releases of hazardous or volatile chemicals;

terrorism or other malicious intentional acts;

other disruptions of operations at any of our key production and distribution facilities, particularly when they are operating at high operating rates;

changes in antitrust and competition laws or their enforcement;

actions by the holders of controlling equity interests in businesses in which we hold a noncontrolling interest;

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the adequacy of our property, business interruption and casualty insurance policies to cover potential hazards and risks incident to our business, and our willingness and ability to maintain current levels of insurance coverage as a result of market conditions, our loss experience and other factors;

restrictions on our ability to execute certain actions and potential liabilities imposed on us by the agreements relating to the Cargill Transaction; and

other risk factors reported from time to time in our Securities and Exchange Commission reports.

Material uncertainties and other factors known to us are discussed in Item 1A, Risk Factors, of our 10-K Report.

We base our forward-looking statements on information currently available to us, and we undertake no obligation to update or revise any of these statements, whether as a result of changes in underlying factors, new information, future events or other developments.



**Table of Contents****ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to the impact of fluctuations in the relative value of currencies, fluctuations in the purchase price of natural gas, ammonia and sulfur consumed in operations, and changes in freight costs as well as changes in the market value of our financial instruments. We periodically enter into derivatives in order to mitigate our foreign currency risks and the effects of changing commodity prices and freight prices, but not for speculative purposes. See Note 16 to the Consolidated Financial Statements in our 10-K Report and Note 11 to the Condensed Consolidated Financial Statements in this report.

**Foreign Currency Exchange Contracts**

As of February 28, 2013 and May 31, 2012, the fair value of our major foreign currency exchange contracts were (\$40.8) million and (\$13.5) million, respectively. The table below provides information about Mosaic's significant foreign exchange derivatives.

| (in millions US\$)  | As of February 28, 2013   |          |                  | As of May 31, 2012       |                  |
|---|---------------------------|----------|------------------|--------------------------|------------------|
|   | Expected Maturity Date    |          | Fair Value       | Expected Maturity Date   | Fair Value       |
|   | Years ending May 31, 2013 | 2014     |                  | Year ending May 31, 2013 |                  |
| <b>Foreign Currency Exchange Forwards</b>                 |                           |          |                  |                          |                  |
| <b>Canadian Dollar</b>                                    |                           |          |                  |                          |                  |
| Notional (million US\$) short                             | \$ 420.6                  | \$ 680.9 | \$ (33.8)        | \$ 1,157.9               | \$ (28.2)        |
| Weighted Average Rate Canadian dollar to U.S. dollar      | 1.0104                    | 0.9986   |                  | 0.9896                   |                  |
| <b>Foreign Currency Exchange Non-Deliverable Forwards</b> |                           |          |                  |                          |                  |
| <b>Brazilian Real</b>                                     |                           |          |                  |                          |                  |
| Notional (million US\$) long                              | \$ 134.5                  | \$ 1.6   | \$ 0.5           | \$ 394.6                 | \$ 4.6           |
| Weighted Average Rate Brazilian real to U.S. dollar       | 2.0198                    | 2.1890   |                  | 1.9634                   |                  |
| Notional (million US\$) short                             | \$ 42.5                   | \$ 49.7  |                  | \$ 110.3                 |                  |
| Weighted Average Rate Brazilian real to U.S. dollar       | 2.0353                    | 2.1237   |                  | 1.9179                   |                  |
| <b>Indian Rupee</b>                                       |                           |          |                  |                          |                  |
| Notional (million US\$) long                              | \$ 78.4                   | \$ 110.6 | \$ (7.3)         | \$ 141.7                 | \$ 10.1          |
| Weighted Average Rate Indian rupee to U.S. dollar         | 55.6310                   | 57.7737  |                  | 52.6348                  |                  |
| <b>Foreign Currency Exchange Futures</b>                  |                           |          |                  |                          |                  |
| <b>Brazilian Real</b>                                     |                           |          |                  |                          |                  |
| Notional (million US\$) long                              | \$ 16.0                   |          | \$               | \$ 31.5                  | \$               |
| Weighted Average Rate Brazilian real to U.S. dollar       | 1.9825                    |          |                  | 1.9537                   |                  |
| Notional (million US\$) short                             |                           |          |                  | \$ 15.8                  |                  |
| Weighted Average Rate Brazilian real to U.S. dollar       |                           |          |                  | 1.9984                   |                  |
| <b>Indian Rupee</b>                                       |                           |          |                  |                          |                  |
| Notional (million US\$) long                              | \$ 6.0                    | \$ 1.5   | \$ (0.2)         |                          |                  |
| Weighted Average Rate Brazilian real to U.S. dollar       | 56.5963                   | 54.7733  |                  |                          |                  |
| <b>Total Fair Value</b>                                   |                           |          | <b>\$ (40.8)</b> |                          | <b>\$ (13.5)</b> |

Further information regarding foreign currency exchange rates and derivatives is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our 10-K Report and Note 11 to the Condensed Consolidated Financial Statements in this report.

**Table of Contents****Commodities**

As of February 28, 2013 and May 31, 2012, the fair value of our natural gas commodities contracts were (\$8.7) million and (\$21.4) million, respectively.

The table below provides information about our natural gas derivatives which are used to manage the risk related to significant price changes in natural gas.

| (in millions)                      | As of February 28, 2013 |         |         |            | As of May 31, 2012     |         |            |
|------------------------------------|-------------------------|---------|---------|------------|------------------------|---------|------------|
|                                    | Expected Maturity Date  |         |         |            | Expected Maturity Date |         |            |
|                                    | Years ending May 31,    |         |         | Fair Value | Years ending           |         | Fair Value |
| 2013                               | 2014                    | 2015    | 2013    |            | 2014                   |         |            |
| <b>Natural Gas Swaps</b>           |                         |         |         |            |                        |         |            |
| Notional (million MMBtu) long      | 4.8                     | 12.2    | 3.4     | \$ (8.7)   | 17.7                   | 6.6     | \$ (21.4)  |
| Weighted Average Rate (US\$/MMBtu) | \$ 3.41                 | \$ 4.47 | \$ 3.82 |            | \$ 3.26                | \$ 4.37 |            |
| <b>Total Fair Value</b>            |                         |         |         | \$ (8.7)   |                        |         | \$ (21.4)  |

Further information regarding commodities and derivatives is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our 10-K Report and Note 11 to the Condensed Consolidated Financial Statements in this report.

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**ITEM 4. CONTROLS AND PROCEDURES**

**(a) Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures designed to ensure that information required to be disclosed in our filings under the Securities Exchange Act of 1934 is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (ii) accumulated and communicated to management, including our principal executive officer and our principal financial officer, to allow timely decisions regarding required disclosures. Our management, with the participation of our principal executive officer and our principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this quarterly report on Form 10-Q. Our principal executive officer and our principal financial officer have concluded, based on such evaluations, that our disclosure controls and procedures were effective for the purpose for which they were designed as of the end of such period.

**(b) Changes in Internal Control Over Financial Reporting**

Our management, with the participation of our principal executive officer and our principal financial officer, have evaluated any change in our internal control over financial reporting that occurred during the three months ended February 28, 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. Our management, with the participation of our principal executive officer and principal financial officer, did not identify any such change during the three months ended February 28, 2013.

**Table of Contents****PART II. OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

We have included information about legal and environmental proceedings in Note 10 to our Condensed Consolidated Financial Statements in this report. This information is incorporated herein by reference.

We are also subject to the following legal and environmental proceedings in addition to those described in Note 10 of our Condensed Consolidated Financial Statements in this report:

*EPA Clean Air Act Initiative.* In August 2008, we attended a meeting with the U.S. Environmental Protection Agency ( *EPA* ) and U.S. Department of Justice ( *DOJ* ) at which we reiterated our responses to an August 2006 request from EPA under Section 114 of the Federal Clean Air Act (the *CAA* ) for information and copies of records relating to compliance with National Emission Standards for Hazardous Air Pollutants for hydrogen fluoride at our Riverview, New Wales, Bartow, South Pierce and Green Bay facilities in Florida. During the third fiscal quarter of 2013, we finalized and funded the previously reported settlement with the EPA and DOJ to resolve this matter for an immaterial amount.

*Water Quality Regulations for Nutrient Discharges in Florida.* On December 7, 2010, we filed a lawsuit in the U.S. District Court for the Northern District of Florida, Pensacola Division, against the EPA challenging a rule adopted by the EPA that set numeric water quality standards (the *NNC Rule* ) for nitrogen and/or phosphorus in Florida lakes and streams. Our lawsuit was subsequently transferred to the U.S. District Court for the Northern District of Florida, Tallahassee Division (the *Tallahassee District Court* ), for consolidation with a number of lawsuits brought by other parties challenging the NNC Rule. The NNC Rule set criteria that would require drastic reductions in the levels of nutrients discharged into Florida lakes and streams, and would have required us and others to significantly limit discharges of these nutrients in Florida beginning in March 2012. Our lawsuit asserted, among other matters, that the criteria set by EPA did not comport with the requirements of the Federal Water Pollution Control Act or the Administrative Procedure Act, and sought a declaration that the NNC Rule is arbitrary, capricious, an abuse of discretion and not in accordance with law, and vacating the NNC Rule and remanding it for further rulemaking proceedings consistent with the Federal Water Pollution Control Act and its implementing regulations.

In February 2012, the Tallahassee District Court invalidated the NNC Rule in part and upheld it in part, and remanded the invalid parts of the rule to the EPA for reconsideration and reproposal. The Tallahassee District Court subsequently ordered that the effective date of the parts of the NNC Rule that the court had upheld and any parts re-proposed to comply with the court's order be postponed until January 2013. Although we have not appealed, several other parties have appealed certain of the Tallahassee District Court's rulings.

The NNC Rule includes an option to seek approval for alternative water quality criteria for specific waters or stream segments, where the science or water quality data demonstrated that the alternative criteria would be adequately protective. We are exploring the use of alternative criteria, where appropriate; however, we cannot presently predict whether we will be able to obtain approval of site-specific alternative criteria or the extent to which such approved criteria would moderate the impacts of the NNC Rule on us.

The Florida Department of Environmental Protection (the *FDEP* ) has adopted state rules that could supplant many, or potentially all, of the requirements of the NNC Rule and mitigate some of the potential adverse effects of the NNC Rule. In June 2012, the FDEP rule was upheld by a state administrative law judge in an administrative proceeding challenging the rule brought by certain nongovernmental organizations and the FDEP rule was submitted to the EPA for approval. In July 2012, the nongovernmental organizations appealed the state administrative law judge's decision upholding the FDEP rule to the Florida First District Court of Appeal. In February 2013, the Florida First District Court of Appeal upheld the administrative law judge's decision.

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In November 2012, the EPA approved the FDEP rule. The EPA also proposed two rules that would establish new federal nutrient criteria for (i) streams and unimpaired lakes, and (ii) coastal waters, certain estuaries not covered in the FDEP rule and flowing waters in South Florida. Pursuant to an order of the Tallahassee District Court, the EPA must adopt final versions of these rules by August 31, 2013 and September 30, 2013, respectively.

The EPA has stated that the criteria in the two new proposed rules either would supplement the scope of the FDEP rule, or would apply to all waters in Florida in the event that the FDEP rule does not go into effect. By its terms, the FDEP rule will not take effect until EPA withdraws the criteria upheld by the Tallahassee District Court in February 2012. The EPA also suggested that if FDEP takes further action or provides clarifications to the existing FDEP rule that would address nutrient discharges to waters not covered by the FDEP rule, the EPA would take other action, including not finalizing its proposed rules and withdrawing its current nutrient rules. In connection with that process, the EPA has proposed to extend the effective date of all of its final NNC Rules from January 6, 2013 until November 15, 2013.

Separately, in November 2012, the EPA proposed total maximum daily load standards, including standards for total nitrogen and total phosphorus, for a number of waterways flowing into Tampa Bay in Florida. The waterways include sections of the Alafia River, which is a receiving water for permitted discharges from several of our operations.

On March 15, 2013, the EPA and the FDEP announced that the agencies had reached an agreement in principle under which the FDEP, not the EPA, would implement numeric nutrient criteria for Florida's waters. Among other things, the agreement is contingent upon the State of Florida passing legislation requiring the development of numeric nutrient criteria for certain categories of other water bodies and the FDEP adopting by rule a standard for implementing numeric nutrient criteria in Florida.

Subject to further litigation or rulemaking developments, we expect that compliance with the requirements of nutrient criteria rules could adversely affect our Florida Phosphate operations, require significant capital expenditures and substantially increase our annual operating expenses.

*Nutrient Discharges into the Gulf of Mexico and Mississippi River Basin.* On March 13, 2012, the Gulf Restoration Network, the Missouri Coalition for the Environment, the Iowa Environmental Council, the Tennessee Clean Water Network, the Minnesota Center for Environmental Advocacy, Sierra Club, the Waterkeeper Alliance, Inc., the Prairie Rivers Network, the Kentucky Waterways Alliance, the Environmental Law & Policy Center and the Natural Resources Defense Council, Inc. brought a lawsuit in the U.S. District Court for the Eastern District of Louisiana against the EPA, seeking to require it to establish numeric nutrient criteria for nitrogen and phosphorous in the Mississippi River basin and the Gulf of Mexico. The EPA had previously denied a 2008 petition seeking such standards. On May 30, 2012, the court granted our motion to intervene in this lawsuit.

We intend to defend vigorously the EPA's decision not to establish numeric nutrient criteria for nitrogen and phosphorous in the Mississippi River basin and the Gulf of Mexico. In the event that the EPA were to adopt such a rule, we cannot predict what its requirements would be or the effects it would have on us or our customers.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

Pursuant to our employee stock plans relating to the grant of employee stock options, stock appreciation rights, restricted stock unit awards, and other equity-based awards, we have granted and may in the future grant employee stock options to purchase shares of our common stock for which the purchase price may be paid by means of delivery to us by the optionee of shares of our common stock that are already owned by the optionee (at a value equal to market value on the date of the option exercise). During the periods covered by this report, no options to purchase shares of our common stock were exercised for which the purchase price was so paid.

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**ITEM 4. MINE SAFETY DISCLOSURES**

Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K is included in Exhibit 95 to this report.

**ITEM 6. EXHIBITS**

Reference is made to the Exhibit Index on page E-1 hereof.

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**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE MOSAIC COMPANY

by: /s/ ANTHONY T. BRAUSEN  
Anthony T. Brausen

**Senior Vice President Finance and Chief**

**Accounting Officer (on behalf of the registrant and as  
principal accounting officer)**

March 28, 2013

**Table of Contents****Exhibit Index**

| <b>Exhibit No</b> | <b>Description</b>   | <b>Incorporated Herein by<br/>Reference to</b> | <b>Filed with<br/>Electronic<br/>Submission</b> |
|-------------------|--|--|---|
| 31.1              | Certification Required by Rule 13a-14(a).  |  | X   |
| 31.2              | Certification Required by Rule 13a-14(a).  |  | X   |
| 32.1              | Certification Required by Rule 13a-14(b) and<br>Section 1350 of Chapter 63 of Title 18 of the<br>United States Code. |  | X   |
| 32.2              | Certification Required by Rule 13a-14(b) and<br>Section 1350 of Chapter 63 of Title 18 of the<br>United States Code. |  | X   |
| 95                | Mine Safety Disclosures  |  | X   |
| 101               | Interactive Data Files   |  | X   |

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