

HAVERTY FURNITURE COMPANIES INC  
Form 10-Q  
August 02, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from      to

Commission file number: 1-14445

HAVERTY FURNITURE COMPANIES, INC.  
(Exact name of registrant as specified in its charter)

Maryland  
(State of incorporation)

58-0281900  
(I.R.S. Employer Identification No.)

780 Johnson Ferry Road, Suite 800  
Atlanta, Georgia  
(Address of principal executive office)

30342  
(Zip Code)

(404) 443-2900  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer

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Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

The numbers of shares outstanding of the registrant's two classes of \$1 par value common stock as of July 31, 2013, were: Common Stock – 20,032,264; Class A Common Stock – 2,464,755.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

HAVERTY FURNITURE COMPANIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except per share data)

|  | June 30,<br>2013 | December<br>31,<br>2012 |
|--|------------------|-------------------------|
| <b>Assets</b>  |                  |                         |
| <b>Current assets</b>  |                  |                         |
| Cash and cash equivalents  | \$52,260         | \$53,550                |
| Restricted cash and cash equivalents   | 7,015            | 7,013                   |
| Accounts receivable  | 8,290            | 9,710                   |
| Inventories  | 97,738           | 96,902                  |
| Prepaid expenses   | 7,711            | 9,532                   |
| Other current assets   | 5,263            | 3,187                   |
| <b>Total current assets</b>  | <b>178,277</b>   | <b>179,894</b>          |
| Accounts receivable, long-term   | 825              | 814                     |
| Property and equipment   | 191,917          | 193,085                 |
| Deferred income taxes  | 24,002           | 24,366                  |
| Other assets   | 4,116            | 3,937                   |
| <b>Total assets</b>  | <b>\$399,137</b> | <b>\$402,096</b>        |
| <b>Liabilities and Stockholders' Equity</b>  |                  |                         |
| <b>Current liabilities</b>   |                  |                         |
| Accounts payable   | \$20,370         | \$28,178                |
| Customer deposits  | 22,643           | 20,963                  |
| Accrued liabilities  | 30,009           | 33,272                  |
| Deferred income taxes  | 6,595            | 6,595                   |
| Current portion of lease obligations   | 929              | 881                     |
| <b>Total current liabilities</b>   | <b>80,546</b>    | <b>89,889</b>           |
| Lease obligations, less current portion  | 16,988           | 18,473                  |
| Other liabilities  | 29,511           | 34,306                  |
| Commitments  | —                | —                       |
| <b>Total liabilities</b>   | <b>127,045</b>   | <b>142,668</b>          |
| <b>Stockholders' equity</b>  |                  |                         |
| Capital Stock, par value \$1 per share   |                  |                         |
| Preferred Stock, Authorized – 1,000 shares; Issued: None   |                  |                         |
| Common Stock, Authorized – 50,000 shares; Issued: 2013 – 27,724;<br>2012 – 27,212  | 27,724           | 27,212                  |
| Convertible Class A Common Stock, Authorized – 15,000 shares; Issued: 2013 – 3,026;<br>2012 – 3,297  | 3,026            | 3,297                   |
| Additional paid-in capital   | 74,220           | 73,803                  |
| Retained earnings  | 265,624          | 254,310                 |
| Accumulated other comprehensive loss   | (22,782 )        | (23,378 )               |
| Less treasury stock at cost – Common Stock (2013 – 7,731; 2012 – 7,741) and Convertible<br>Class A Common Stock (2013 and 2012 – 522 shares) | (75,720 )        | (75,816 )               |
| <b>Total stockholders' equity</b>  | <b>272,092</b>   | <b>259,428</b>          |

|  |           |           |
|--|-----------|-----------|
| Total liabilities and stockholders' equity | \$399,137 | \$402,096 |
|--|-----------|-----------|

See notes to these condensed consolidated financial statements.

HAVERTY FURNITURE COMPANIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
(In thousands, except per share data – Unaudited)

|   | Three Months Ended<br>June 30, |           | Six Months Ended<br>June 30, |           |
|---|--------------------------------|-----------|------------------------------|-----------|
|   | 2013                           | 2012      | 2013                         | 2012      |
| Net sales   | \$171,114                      | \$151,519 | \$357,204                    | \$315,088 |
| Cost of goods sold                                  | 79,803                         | 71,770    | 165,585                      | 149,997   |
| Gross profit  | 91,311                         | 79,749    | 191,619                      | 165,091   |
| Credit service charges                              | 76                             | 71        | 162                          | 147       |
| Gross profit and other revenue                      | 91,387                         | 79,820    | 191,781                      | 165,238   |
| <b>Expenses:</b>                                    |                                |           |                              |           |
| Selling, general and administrative                 | 83,197                         | 76,409    | 169,859                      | 157,646   |
| Interest, net                                       | 277                            | 158       | 555                          | 319       |
| Provision for doubtful accounts                     | 32                             | 5         | 45                           | 71        |
| Other (income) expense, net                         | 15                             | (518)     | 6                            | (585)     |
|   | 83,521                         | 76,054    | 170,465                      | 157,451   |
| Income before income taxes                          | 7,866                          | 3,766     | 21,316                       | 7,787     |
| Income tax expense                                  | 3,036                          | 1,405     | 8,226                        | 2,969     |
| Net income  | \$4,830                        | \$2,361   | \$13,090                     | \$4,818   |
| <b>Basic earnings per share:</b>                    |                                |           |                              |           |
| Common Stock  | \$0.22                         | \$0.11    | \$0.59                       | \$0.22    |
| Class A Common Stock                                | \$0.20                         | \$0.10    | \$0.56                       | \$0.21    |
| <b>Diluted earnings per share:</b>                  |                                |           |                              |           |
| Common Stock  | \$0.21                         | \$0.11    | \$0.58                       | \$0.22    |
| Class A Common Stock                                | \$0.20                         | \$0.10    | \$0.55                       | \$0.21    |
| <b>Basic weighted average shares outstanding:</b>   |                                |           |                              |           |
| Common Stock  | 19,807                         | 19,023    | 19,654                       | 18,944    |
| Class A Common Stock                                | 2,614                          | 2,989     | 2,682                        | 3,037     |
| <b>Diluted weighted average shares outstanding:</b> |                                |           |                              |           |
| Common Stock  | 22,791                         | 22,313    | 22,754                       | 22,292    |
| Class A Common Stock                                | 2,614                          | 2,989     | 2,682                        | 3,037     |
| <b>Cash dividends per share:</b>                    |                                |           |                              |           |
| Common Stock  | \$0.0400                       | \$0.0400  | \$0.0800                     | \$0.0400  |
| Class A Common Stock                                | \$0.0375                       | \$0.0375  | \$0.0750                     | \$0.0375  |

See notes to these condensed consolidated financial statements.





HAVERTY FURNITURE COMPANIES, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (In thousands – Unaudited)

|                                    | Three Months Ended |         | Six Months Ended |         |
|------------------------------------|--------------------|---------|------------------|---------|
|                                    | June 30,           |         | June 30,         |         |
|                                    | 2013               | 2012    | 2013             | 2012    |
| Net income                         | \$4,830            | \$2,361 | \$13,090         | \$4,818 |
| Other comprehensive income         |                    |         |                  |         |
| Defined benefit pension plans:     |                    |         |                  |         |
| Amortization of prior service cost | 32                 | 52      | 64               | 104     |
| Amortization of net loss           | 266                | 490     | 532              | 980     |
| Other                              | —                  | 50      | —                | 100     |
| Total other comprehensive income   | 298                | 592     | 596              | 1,184   |
| Comprehensive income               | \$5,128            | \$2,953 | \$13,686         | \$6,002 |

See notes to these condensed consolidated financial statements.

HAVERTY FURNITURE COMPANIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(In thousands – Unaudited)

|   | Six Months Ended June<br>30, |           |
|---|------------------------------|-----------|
|   | 2013                         | 2012      |
| <b>Cash Flows from Operating Activities:</b>                                      |                              |           |
| Net income  | \$ 13,090                    | \$ 4,818  |
| Adjustments to reconcile net income to net cash provided by operating activities: |                              |           |
| Depreciation and amortization   | 10,486                       | 9,418     |
| Share-based compensation expense  | 2,038                        | 1,321     |
| Provision for doubtful accounts   | 45                           | 71        |
| Other   | 448                          | 545       |
| Changes in operating assets and liabilities:                                      |                              |           |
| Accounts receivable   | 1,364                        | 1,815     |
| Inventories   | (836 )                       | 101       |
| Customer deposits   | 1,680                        | 2,190     |
| Other assets and liabilities  | (4,267 )                     | (954 )    |
| Accounts payable and accrued liabilities  | (11,071 )                    | 1,203     |
| Net cash provided by operating activities   | 12,977                       | 20,528    |
| <b>Cash Flows from Investing Activities:</b>                                      |                              |           |
| Capital expenditures  | (10,225 )                    | (12,821 ) |
| Other   | 4                            | 236       |
| Net cash used in investing activities   | (10,221 )                    | (12,585 ) |
| <b>Cash Flows from Financing Activities:</b>                                      |                              |           |
| Payments on lease obligations   | (437 )                       | (373 )    |
| Dividends paid  | (1,776 )                     | (875 )    |
| Proceeds from exercise of stock options   | 623                          |           |
| Taxes on vested restricted shares   | (2,456 )                     | (515 )    |
| Other financing activities  | —                            | (47 )     |
| Net cash used in financing activities   | (4,046 )                     | (1,810 )  |
| (Decrease) increase in cash and cash equivalents during the period                | (1,290 )                     | 6,133     |
| Cash and cash equivalents at beginning of period                                  | 53,550                       | 49,585    |
| Cash and cash equivalents at end of period  | \$ 52,260                    | \$ 55,718 |

See notes to these condensed consolidated financial statements.

HAVERTY FURNITURE COMPANIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

NOTE A – Business and Reporting Policies

Haverty Furniture Companies, Inc. (“Havertys,” “the Company,” “we,” “our,” or “us”) is a retailer of a broad line of residential furniture in the middle to upper-middle price ranges. We operate all of our stores using the Havertys brand and do not franchise our concept. We operate in one reportable segment, home furnishings retailing. The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, therefore, do not include all information and footnotes required by U.S. generally accepted accounting principles (“U.S. GAAP”) for complete financial statements. The financial statements include the accounts of the Company and its wholly-owned subsidiary. All significant intercompany accounts and transactions have been eliminated in consolidation. We believe all adjustments, normal and recurring in nature, considered necessary for a fair presentation have been included.

The preparation of condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities, and reported amounts of revenue and expenses. Actual results could differ from those estimates.

The Company is subject to various claims and legal proceedings covering a wide range of matters that arise in the ordinary course of its business activities. We believe that any liability that may ultimately result from the resolution of these matters will not have a material adverse effect on our financial condition, results of operations or cash flows.

Changes to U.S. GAAP are established by the Financial Accounting Standards Board (FASB) in the form of accounting standards updates (ASU’s) to the FASB’s Accounting Standards Codification. The Company considers the applicability and impact of all ASU’s. Newly effective ASU’s not noted herein were assessed and determined to be either not applicable or are expected to have minimal impact on our consolidated financial position or results of operations.

Effective January 1, 2013, the Company adopted ASU No. 2013-02, “Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income.” The adoption of ASU 2013-02 concerns presentation and disclosure only and did not have an impact on the Company’s consolidated financial position or results of operations.

In the first quarter of 2013, we recorded an out-of-period adjustment related to our historical accrual process for certain vendors' pricing allowances. The non-cash adjustment increased gross profit by \$0.8 million or \$0.02 per diluted share after tax for the six months ended June 30, 2013. After evaluating the quantitative and qualitative aspects of this correction, management has determined that our previously issued quarterly and annual consolidated financial statements were not materially misstated and that the out-of-period adjustment is immaterial to our estimated full year 2013 results and to our earnings' trends.

For further information, refer to the consolidated financial statements and footnotes thereto included in Havertys' Annual Report on Form 10-K for the year ended December 31, 2012.

NOTE B – Restricted Cash and Cash Equivalents

Our insurance carrier requires us to collateralize a portion of our workers' compensation obligations. These escrowed funds are shown as restricted cash and cash equivalents on our consolidated balance sheet and are investments in money market funds held by an agent. The annual agreement with our carrier governing these funds expires on

December 31, 2013.

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HAVERTY FURNITURE COMPANIES, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

## NOTE C – Accounts Receivable

Amounts financed under our in-house credit programs were, as a percent of net sales, approximately 4.0% and 5.1% during the first six months of 2013 and 2012, respectively. The credit program selected most often by our customers is “12 months no interest with equal monthly payments.” The terms of the other programs vary as to payment terms (30 days to three years) and interest rates (0% to 21%). The receivables are collateralized by the merchandise sold.

Accounts receivable balances resulting from certain credit promotions have scheduled payment amounts which extend beyond one year. These receivable balances have been historically collected earlier than the scheduled dates. The amounts due per the scheduled payment dates approximate as follows: \$8.5 million in one year, \$0.7 million in two years, \$0.3 million beyond two years for receivables outstanding at June 30, 2013.

Accounts receivable are shown net of the allowance for doubtful accounts of \$0.4 million at June 30, 2013 and December 31, 2012. We provide an allowance utilizing a methodology which considers the balances in problem and delinquent categories of accounts, historical write-offs, existing economic conditions and management judgment. Interest assessments are continued on past-due accounts but no “interest on interest” is recorded. Delinquent accounts are generally written off automatically after the passage of nine months without receiving a full scheduled monthly payment. Accounts are written off sooner in the event of a discharged bankruptcy or other circumstances that make further collections unlikely.

We believe that the carrying value of existing customer receivables, net of allowances, approximates fair value because of their short average maturity. Concentrations of credit risk with respect to customer receivables are limited due to the large number of customers comprising our account base and their dispersion across 16 states.

## NOTE D – Interim LIFO Calculations

An actual valuation of inventory under the LIFO method can be made only at the end of each year based on actual inventory levels. Accordingly, interim LIFO calculations must necessarily be based on management’s estimates. Since these estimates may be affected by factors beyond management’s control, interim results are subject to change based upon the final year-end LIFO inventory valuations.

## NOTE E – Accumulated Other Comprehensive Loss

The following summarizes the change in balance and the reclassification from Accumulated Other Comprehensive Loss to the Condensed Consolidated Statement of Income (amounts in thousands):

|  | Three Months<br>Ended<br>June 30, 2013 | Six Months Ended<br>June 30, 2013 |
|--|--|-----------------------------------|
| Beginning balance                              | \$ (23,080 )                           | \$ (23,378 )                      |
| Amortization of defined benefit pension items: |  |                                   |
| Prior service costs                            | 52                                     | 104                               |
| Actuarial loss                                 | 428                                    | 856                               |
|  | 480                                    | 960                               |
| Tax  | (182 )                                 | (364 )                            |

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|   |              |              |
|---|--------------|--------------|
| Total amount reclassified from accumulated other comprehensive loss | 298          | 596          |
| Ending balance  | \$ (22,782 ) | \$ (22,782 ) |

The pension items noted above are included in the components of net periodic cost for pension plans (see Note H).

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HAVERTY FURNITURE COMPANIES, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

## NOTE F – Income Taxes

Our tax provision for interim periods is determined using an estimate of our annual effective tax rate, adjusted for discrete items, if any, that are taken into account in the relevant period. Each quarter we update our estimate of the annual effective tax rate, and if our estimated tax rate changes, we make a year to date adjustment.

Our effective tax rates for the six months ended June 30, 2013 and 2012 were 38.6% and 38.1%, respectively.

## NOTE G – Fair Value of Financial Instruments

The fair values of our cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, accounts payable and customer deposits approximate their carrying values due to their short-term nature. The assets related to our self-directed, non-qualified deferred compensation plans for certain executives and employees are valued using quoted market prices multiplied by the number of shares held, a Level 1 valuation technique. The assets related to our deferred compensation plans totaled approximately \$1.8 million at June 30, 2013 and \$1.5 million at December 31, 2012 and are included in other assets. The related liability of the same amount is included in other liabilities.

## NOTE H – Pension Plans

We have a defined benefit pension plan covering substantially all employees hired on or before December 31, 2005. The pension plan was closed to any employee hired after that date. The benefits are based on years of service and the employee's final average compensation. Effective January 1, 2007, no new benefits are earned under this plan for additional years of service after December 31, 2006.

We also have a non-qualified, non-contributory supplemental executive retirement plan (SERP) for employees whose retirement benefits are reduced due to their annual compensation levels. The SERP limits the total amount of annual retirement benefits that may be paid to a participant in the SERP from all sources (Retirement Plan, Social Security and the SERP) to \$125,000. The SERP is not funded so we pay benefits directly to participants.

Net pension costs included the following components (in thousands):

|  | Three Months Ended<br>June 30, |          | Six Months Ended<br>June 30, |          |
|--|--------------------------------|----------|------------------------------|----------|
|  | 2013                           | 2012     | 2013                         | 2012     |
| Service cost-benefits earned during period     | \$27                           | \$31     | \$54                         | \$62     |
| Interest cost on projected benefit obligations | 877                            | 943      | 1,754                        | 1,886    |
| Expected return on plan assets                 | (1,243 )                       | (1,118 ) | (2,486 )                     | (2,236 ) |
| Amortization of prior service costs            | 52                             | 52       | 104                          | 104      |
| Amortization of actuarial loss                 | 428                            | 490      | 856                          | 980      |
| Net pension costs                              | \$141                          | \$398    | \$282                        | \$796    |





HAVERTY FURNITURE COMPANIES, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

## NOTE I – Stock Based Compensation Plans:

As more fully discussed in Note 11 of the notes to the consolidated financial statements in our 2012 Annual Report on Form 10-K, we have options and awards outstanding for Common Stock under two stock-based employee compensation plans.

The following table summarizes our share option and award activity during the six months ended June 30, 2013:

|                                     | Restricted Stock Awards |                                 | Stock-Settled<br>Appreciation Rights |                                 | Options   |                                    |
|-------------------------------------|-------------------------|---------------------------------|--------------------------------------|---------------------------------|-----------|------------------------------------|
|                                     | Shares or<br>Units      | Weighted-Average<br>Award Price | Rights                               | Weighted-Average<br>Award Price | Shares    | Weighted-Average<br>Exercise Price |
| Outstanding at December<br>31, 2012 | 555,925                 | \$ 12.28                        | 121,749                              | \$ 8.85                         | 50,000    | \$ 20.56                           |
| Granted                             | 161,150                 | 18.13                           | 112,000                              | 18.14                           | —         | —                                  |
| Exercised or restrictions<br>lapsed | (277,475 )              | 12.24                           | (72,049 )                            | 8.94                            | (30,000 ) | \$ 20.75                           |
| Forfeited or expired<br>(options)   | (2,350 )                | 14.56                           | —                                    | —                               | (2,000 )  | \$ 15.90                           |
| Outstanding at June 30,<br>2013     | 437,250                 | \$ 14.45                        | 161,700                              | \$ 15.25                        | 18,000    | \$ 20.75                           |
| Exercisable at June 30,<br>2013     | —                       | —                               | 49,700                               | 8.72                            | 18,000    | \$ 20.75                           |

Grants of restricted common stock and stock-settled appreciation rights are made to certain officers and key employees under the 2004 LTIP Plan. The restrictions on the awards generally lapse annually, primarily over four year periods. The compensation is being charged to selling, general and administrative expense over the respective grants' vesting periods, primarily on a straight-line basis. Stock based compensation expense for the six months ended June 30 was approximately \$2.0 million in 2013 and \$1.3 million in 2012. The aggregate intrinsic value of outstanding restricted common stock grants was \$10.1 million at June 30, 2013. The aggregate intrinsic value of vested and outstanding stock-settled appreciation rights at June 30, 2013 was approximately \$0.7 million and \$1.3 million, respectively.

As of June 30, 2013, the remaining unamortized compensation cost related to unvested equity awards was approximately \$5.7 million and scheduled to be recognized over a weighted-average period of 2.9 years.

## NOTE J – Earnings Per Share

We report our earnings per share using the two-class method. The income per share for each class of common stock is calculated assuming 100% of our earnings are distributed as dividends to each class of common stock based on their contractual rights.

The Common Stock of the Company has a preferential dividend rate of at least 105% of the dividend paid on the Class A Common Stock. The Class A Common Stock, which has ten votes per share as opposed to one vote per share for

the Common Stock (on all matters other than the election of directors), may be converted at any time on a one-for-one basis into Common Stock at the option of the holder of the Class A Common Stock.

HAVERTY FURNITURE COMPANIES, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

The following is a reconciliation of the earnings and number of shares used in calculating the diluted earnings per share for Common Stock and Class A Common Stock (in thousands):

|   | Three Months Ended<br>June 30, |               | Six Months Ended<br>June 30, |               |
|---|--------------------------------|---------------|------------------------------|---------------|
|   | 2013                           | 2012          | 2013                         | 2012          |
| <b>Numerator:</b>   |                                |               |                              |               |
| <b>Common:</b>  |                                |               |                              |               |
| Distributed earnings  | \$797                          | \$762         | \$1,577                      | \$762         |
| Undistributed earnings  | 3,497                          | 1,293         | 10,013                       | 3,421         |
| Basic   | 4,294                          | 2,055         | 11,590                       | 4,183         |
| Class A Common earnings   | 536                            | 306           | 1,500                        | 635           |
| Diluted   | \$4,830                        | \$2,361       | \$13,090                     | \$4,818       |
| <b>Class A Common:</b>  |                                |               |                              |               |
| Distributed earnings  | \$96                           | \$113         | \$199                        | \$113         |
| Undistributed earnings  | 440                            | 193           | 1,301                        | 522           |
|   | \$536                          | \$306         | \$1,500                      | \$635         |
| <b>Denominator:</b>   |                                |               |                              |               |
| <b>Common:</b>  |                                |               |                              |               |
| Weighted average shares outstanding - basic   | 19,807                         | 19,023        | 19,654                       | 18,944        |
| Assumed conversion of Class A Common Stock  | 2,614                          | 2,989         | 2,682                        | 3,037         |
| Dilutive options, awards and common stock equivalents   | 370                            | 301           | 418                          | 311           |
| <b>Total weighted-average diluted Common Stock</b>  | <b>22,791</b>                  | <b>22,313</b> | <b>22,754</b>                | <b>22,292</b> |
| <b>Class A Common:</b>  |                                |               |                              |               |
| Weighted average shares outstanding   | 2,614                          | 2,989         | 2,682                        | 3,037         |
| Antidilutive shares excluded from the denominator due to the options' exercise prices being greater than the average market price | —                              | 292           | —                            | 292           |

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Net Sales

Our sales are generated by customer purchases of home furnishings. Revenue is recognized upon delivery to the customer.

The following outlines our sales and comp-store sales increases and decreases for the periods indicated (dollars in millions, amounts and percentages may not always add to totals due to rounding):

| Period     | 2013          |                      |             |                             |             | 2012          |                      |             |                             |             |
|------------|---------------|----------------------|-------------|-----------------------------|-------------|---------------|----------------------|-------------|-----------------------------|-------------|
|            | Total Dollars | Net Sales % Increase | \$ Increase | Comp-Store Sales % Increase | \$ Increase | Total Dollars | Net Sales % Increase | \$ Increase | Comp-Store Sales % Increase | \$ Increase |
| Q1         | \$ 186.1      | 13.8 %               | \$ 22.5     | 11.5 %                      | \$ 18.7     | \$ 163.6      | 6.1 %                | \$ 9.4      | 5.7 %                       | \$ 8.7      |
| Q2         | 171.1         | 12.9                 | 19.6        | 11.2                        | 16.7        | 151.5         | 5.9                  | 8.4         | 5.6                         | 8.0         |
| First Half | \$ 357.2      | 13.4 %               | \$ 42.1     | 11.3 %                      | \$ 35.4     | \$ 315.1      | 6.0 %                | \$ 17.8     | 5.7 %                       | \$ 16.7     |
| Q3         | —             | —                    | —           | —                           | —           | 172.7         | 11.1                 | 17.3        | 10.0                        | 15.4        |
| Q4         | —             | —                    | —           | —                           | —           | 182.3         | 8.4                  | 14.0        | 6.0                         | 10.1        |
| Year       | —             | —                    | —           | —                           | —           | \$ 670.1      | 7.9 %                | \$ 49.2     | 6.8 %                       | \$ 42.2     |

Stores are non-comparable if open for less than one year or if the selling square footage has been changed significantly during the past 12 full months. Large clearance sales events from warehouse or temporary locations are excluded from comparable store sales as are periods when stores are closed.

Our average written ticket is up approximately 7.7% for the second quarter and 10.3% for the first half of the year. Sales in the custom order segment of our upholstery business and casual dining product categories continued to show strength in the second quarter of 2013 increasing 21.7% and 30.4%, respectively, over the prior year corresponding period.

## Gross Profit

Gross profit for the second quarter of 2013 was 53.4%, up 80 basis points compared to 52.6% in the prior year period. Gross profit for the six months ended June 30, 2013 was \$191.6 million, which included an additional \$0.8 million out-of-period adjustment recorded in the first quarter. Excluding the 20 basis point impact of the adjustment, gross profit for the first half was 53.4%, up 100 basis points compared to 52.4% in the prior year period.

The primary factors in generating this gross profit improvement were: our expansion of upper-middle price point products in our assortment, an abnormally high level of accessory close outs in the prior year, our focus on pricing discipline, and reduced inbound ocean freight costs.

We plan to remain competitive, but not overly aggressive with our pricing structure. Gross profit margins for the second half of 2013 are expected to be better than the 52.7% margin recorded for the second half of 2012 but modestly below the first half adjusted rate of 53.4%.

Substantially all of our occupancy and home delivery costs are included in selling, general and administrative expenses as are a portion of our warehousing expenses. Accordingly, our gross profit may not be comparable to those entities that include these costs in cost of goods sold.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

Selling, General and Administrative Expenses

Selling, general and administrative ("SG&A") expenses are comprised of five categories: selling; occupancy; delivery and certain warehousing costs; advertising and marketing; and administrative.

Total SG&A expenses as a percent of sales for the three months ended June 30, 2013 decreased 1.8% to 48.6% from 50.4% in the prior year period. Total SG&A dollars for the second quarter of 2013 increased \$6.8 million compared to the prior year period. Selling expenses increased \$2.1 million as commissions and credit costs rose in line with sales. Advertising expense increased \$1.5 million as we increased our television spending. Our administrative expenses increased \$1.8 million for employee costs including: wages, increased stock compensation expense, payroll taxes and employee group health benefit costs.

SG&A costs for the first half of 2013 decreased 2.4% to 47.6% as a percent of sales from 50.0%. Total SG&A dollars for the six months ended June 30, 2013 rose \$12.2 million compared to the prior year period. This change includes increases of \$4.5 million in selling expenses as commissions and credit costs rose in line with sales, additional advertising expense of \$1.2 million, and increased compensation and related payroll benefit costs of \$3.7 million.

Our fixed and discretionary type expenses within SG&A costs for the full year 2013 are