

Bristow Group Inc  
Form 10-Q  
February 03, 2010

---

---

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q

R QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2009

OR

£ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 001-31617

Bristow Group Inc.

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

72-0679819  
(IRS Employer  
Identification Number)

2000 W. Sam Houston Pkwy. S.,  
Suite 1700  
Houston, Texas  
(Address of principal executive offices)

77042  
(Zip Code)

Registrant's telephone number, including area code:

(713) 267-7600

None

(Former name, former address and former fiscal year, if changed since  
last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes R No £

Edgar Filing: Bristow Group Inc - Form 10-Q

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

|                         |   |                   |   |   |   |                           |   |
|-------------------------|---|-------------------|---|---|---|---------------------------|---|
| Large accelerated filer | R | Accelerated filer | £ | Non-accelerated filer                         | £ | Smaller reporting company | £ |
|                         |   |                   |   | (Do not check if a smaller reporting company) |   |                           |   |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
£ Yes    R No

Indicate the number shares outstanding of each of the issuer’s classes of Common Stock, as of January 29, 2010.  
35,934,392 shares of Common Stock, \$.01 par value

---

BRISTOW GROUP INC.  
INDEX — FORM 10-Q

|                                | Page |
|--------------------------------|------|
| PART I – FINANCIAL INFORMATION |      |
| Item 1.                        | 2    |
| Item 2.                        | 35   |
| Item 3.                        | 60   |
| Item 4.                        | 60   |
| PART II – OTHER INFORMATION    |      |
| Item 1.                        | 60   |
| Item 1A.                       | 60   |
| Item 6.                        | 61   |
| Signatures                     | 62   |

---

## PART I — FINANCIAL INFORMATION

## Item 1. Financial Statements.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Income  
(2008 As Adjusted – Notes 1 and 4)

|   | Three Months Ended<br>December 31,       |            | Nine Months Ended<br>December 31, |            |
|---|--|------------|-----------------------------------|------------|
|   | 2009                                     | 2008       | 2009                              | 2008       |
|   | (Unaudited)                              |            |                                   |            |
|   | (In thousands, except per share amounts) |            |                                   |            |
| <b>Gross revenue:</b>   |  |            |                                   |            |
| Operating revenue from non-affiliates                               | \$ 260,907                               | \$ 236,491 | \$ 757,440                        | \$ 726,151 |
| Operating revenue from affiliates                                   | 14,581                                   | 16,792     | 46,643                            | 52,492     |
| Reimbursable revenue from non-affiliates                            | 27,615                                   | 28,617     | 78,214                            | 76,196     |
| Reimbursable revenue from affiliates                                | 203                                      | 1,087      | 3,076                             | 3,959      |
|   | 303,306                                  | 282,987    | 885,373                           | 858,798    |
| <b>Operating expense:</b>   |  |            |                                   |            |
| Direct cost   | 189,456                                  | 176,038    | 543,525                           | 551,404    |
| Reimbursable expense  | 28,219                                   | 28,689     | 81,180                            | 79,437     |
| Depreciation and amortization                                       | 20,663                                   | 16,663     | 57,319                            | 47,103     |
| General and administrative  | 30,758                                   | 25,586     | 89,246                            | 78,776     |
|   | 269,096                                  | 246,976    | 771,270                           | 756,720    |
| Gain on GOM Asset Sale  | —  | 37,780     | —                                 | 37,780     |
| Gain (loss) on disposal of assets                                   | 2,448                                    | (102)      | 13,337                            | 5,865      |
| Earnings (losses) from unconsolidated affiliates, net               | 3,068                                    | (1,417)    | 10,625                            | 8,277      |
| Operating income  | 39,726                                   | 72,272     | 138,065                           | 154,000    |
| Interest income   | 365                                      | 1,087      | 797                               | 5,739      |
| Interest expense  | (10,979)                                 | (8,276)    | (31,631)                          | (25,943)   |
| Other income (expense), net   | 3,695                                    | (1,522)    | 4,023                             | 2,240      |
| Income from continuing operations before provision for income taxes |  |            |                                   |            |
|   | 32,807                                   | 63,561     | 111,254                           | 136,036    |
| Provision for income taxes  | (5,681)                                  | (15,861)   | (26,427)                          | (36,494)   |
| Net income from continuing operations                               | 27,126                                   | 47,700     | 84,827                            | 99,542     |
| Loss from discontinued operations, net of tax                       | —  | —          | —                                 | (246)      |
| Net income  | 27,126                                   | 47,700     | 84,827                            | 99,296     |
| Net income attributable to noncontrolling interests                 | (448)                                    | (535)      | (1,256)                           | (2,190)    |
| Net income attributable to Bristow Group                            | 26,678                                   | 47,165     | 83,571                            | 97,106     |
| Preferred stock dividends   | —  | (3,162)    | (6,325)                           | (9,487)    |
| Net income available to common stockholders                         | \$ 26,678                                | \$ 44,003  | \$ 77,246                         | \$ 87,619  |

Edgar Filing: Bristow Group Inc - Form 10-Q

Basic earnings per common share:

|                                     |         |         |         |         |
|-------------------------------------|---------|---------|---------|---------|
| Earnings from continuing operations | \$ 0.74 | \$ 1.51 | \$ 2.43 | \$ 3.18 |
| Loss from discontinued operations   | —       | —       | —       | (0.01)  |
| Net earnings                        | \$ 0.74 | \$ 1.51 | \$ 2.43 | \$ 3.17 |

Diluted earnings per common share:

|                                     |         |         |         |         |
|-------------------------------------|---------|---------|---------|---------|
| Earnings from continuing operations | \$ 0.74 | \$ 1.32 | \$ 2.32 | \$ 2.85 |
| Loss from discontinued operations   | —       | —       | —       | (0.01)  |
| Net earnings                        | \$ 0.74 | \$ 1.32 | \$ 2.32 | \$ 2.84 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets  
(March 31 As Adjusted – Notes 1 and 4)

|  | December 31,<br>2009<br>(Unaudited) | March 31,<br>2009  |
|--|-------------------------------------|--------------------|
|  | (In thousands)                      |                    |
| <b>ASSETS</b>  |                                     |                    |
| <b>Current assets:</b>   |                                     |                    |
| Cash and cash equivalents  | \$ 107,059                          | \$ 300,969         |
| Accounts receivable from non-affiliates, net of allowance for doubtful accounts of \$2.1 million and \$0.6 million, respectively | 196,927                             | 194,030            |
| Accounts receivable from affiliates, net of allowance for doubtful accounts of \$1.9 million and \$3.4 million, respectively     | 34,710                              | 22,644             |
| Inventories  | 187,220                             | 165,438            |
| Prepaid expenses and other current assets  | 26,582                              | 20,226             |
| <b>Total current assets</b>  | <b>552,498</b>                      | <b>703,307</b>     |
| Investment in unconsolidated affiliates  | 203,916                             | 20,265             |
| <b>Property and equipment – at cost:</b>   |                                     |                    |
| Land and buildings   | 93,241                              | 68,961             |
| Aircraft and equipment   | 2,014,147                           | 1,823,011          |
|  | 2,107,388                           | 1,891,972          |
| Less – Accumulated depreciation and amortization   | (400,475)                           | (350,515)          |
|  | 1,706,913                           | 1,541,457          |
| Goodwill   | 46,971                              | 44,654             |
| Other assets   | 23,261                              | 24,888             |
|  | <b>\$2,533,559</b>                  | <b>\$2,334,571</b> |
| <b>LIABILITIES AND STOCKHOLDERS' INVESTMENT</b>  |                                     |                    |
| <b>Current liabilities:</b>  |                                     |                    |
| Accounts payable   | \$ 50,434                           | \$ 44,892          |
| Accrued wages, benefits and related taxes  | 39,486                              | 39,939             |
| Income taxes payable   | 3,429                               | —                  |
| Other accrued taxes  | 2,528                               | 3,357              |
| Deferred revenues  | 22,697                              | 17,593             |
| Accrued maintenance and repairs  | 13,352                              | 10,317             |
| Accrued interest   | 8,609                               | 6,434              |
| Other accrued liabilities  | 18,406                              | 20,164             |
| Deferred taxes   | 9,348                               | 6,195              |
| Short-term borrowings and current maturities of long-term debt   | 19,211                              | 8,948              |
| <b>Total current liabilities</b>   | <b>187,500</b>                      | <b>157,839</b>     |
| Long-term debt, less current maturities  | 698,144                             | 714,965            |
| Accrued pension liabilities  | 99,276                              | 81,380             |
| Other liabilities and deferred credits   | 27,151                              | 16,741             |

Edgar Filing: Bristow Group Inc - Form 10-Q

|  |             |             |
|--|-------------|-------------|
| Deferred taxes   | 149,389     | 127,266     |
| Commitments and contingencies (Note 7)   |             |             |
| Stockholders' investment:  |             |             |
| 5.50% mandatory convertible preferred stock, \$.01 par value, authorized and outstanding   |             |             |
| 0 shares as of December 31 and 4,600,000 shares as of March 31; entitled in liquidation to \$230 million; net of offering costs of \$7.4 million   | —           | 222,554     |
| Common stock, \$.01 par value, authorized 90,000,000 shares; outstanding: 35,904,636 as of December 31 (exclusive of 1,291,325 treasury shares) and 29,111,436 as of March 31 (exclusive of 1,281,050 treasury shares) | 359         | 291         |
| Additional paid-in capital   | 669,174     | 436,296     |
| Retained earnings  | 795,739     | 718,493     |
| Noncontrolling interests   | 10,261      | 11,200      |
| Accumulated other comprehensive loss   | (103,434)   | (152,454)   |
|  | 1,372,099   | 1,236,380   |
|  | \$2,533,559 | \$2,334,571 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows  
(2008 As Adjusted – Notes 1 and 4)

|  | Nine Months Ended<br>December 31, |           |
|--|-----------------------------------|-----------|
|  | 2009                              | 2008      |
|  | (Unaudited)                       |           |
|  | (In thousands)                    |           |
| Cash flows from operating activities:  |                                   |           |
| Net income   | \$ 84,827                         | \$ 99,296 |
| Adjustments to reconcile net income to net cash provided by operating activities:  |                                   |           |
| Depreciation and amortization  | 57,319                            | 47,103    |
| Deferred income taxes  | 18,892                            | 13,802    |
| Loss on disposal of discontinued operations  | —                                 | 379       |
| Discount amortization on long-term debt  | 2,213                             | 1,504     |
| Gain on disposal of assets   | (13,337)                          | (5,865)   |
| Gain on GOM Asset Sale   | —                                 | (37,780)  |
| Gain on Heliservicio investment sale   | —                                 | (1,438)   |
| Stock-based compensation expense   | 9,914                             | 7,697     |
| Earnings from unconsolidated affiliates (in excess of)<br>below dividends received | (6,853)                           | 7,910     |
| Tax benefit related to stock-based compensation                                    | (409)                             | (242)     |
| Increase (decrease) in cash resulting from changes in:                             |                                   |           |
| Accounts receivable  | 794                               | (9,342)   |
| Inventories  | (11,382)                          | (16,600)  |
| Prepaid expenses and other assets  | 14,555                            | (22,887)  |
| Accounts payable   | 4,638                             | 5,657     |
| Accrued liabilities  | 3,216                             | 20,855    |
| Other liabilities and deferred credits   | (1,370)                           | (6,177)   |
| Net cash provided by operating activities  | 163,017                           | 103,872   |
| Cash flows from investing activities:  |                                   |           |
| Capital expenditures   | (250,272)                         | (388,007) |
| Proceeds from asset dispositions   | 74,973                            | 86,681    |
| Acquisitions, net of cash received   | (178,961)                         | (15,590)  |
| Net cash used in investing activities  | (354,260)                         | (316,916) |
| Cash flows from financing activities:  |                                   |           |
| Proceeds from borrowings   | —                                 | 115,000   |
| Debt issuance costs  | —                                 | (3,768)   |
| Repayment of debt and debt redemption premiums                                     | (10,068)                          | (20,996)  |
| Partial prepayment of put/call obligation  | (52)                              | (184)     |
| Preferred Stock dividends paid   | (6,325)                           | (9,487)   |
| Issuance of common stock   | 1,336                             | 225,260   |
| Tax benefit related to stock-based compensation                                    | 409                               | 242       |
| Net cash (used in) provided by financing activities                                | (14,700)                          | 306,067   |
| Effect of exchange rate changes on cash and cash equivalents                       | 12,033                            | (18,420)  |
| Net (decrease) increase in cash and cash equivalents                               | (193,910)                         | 74,603    |
| Cash and cash equivalents at beginning of period                                   | 300,969                           | 290,050   |



Edgar Filing: Bristow Group Inc - Form 10-Q

|   |            |            |
|---|------------|------------|
| Cash and cash equivalents at end of period          | \$ 107,059 | \$ 364,653 |
| Supplemental disclosure of cash flow information:   |            |            |
| Cash paid during the period for:                    |            |            |
| Interest  | \$ 31,830  | \$ 30,446  |
| Income taxes  | \$ 9,904   | \$ 17,109  |
| Non-cash investing activities:                      |            |            |
| Contribution of note receivable and aircraft to RLR | \$ —       | \$ (6,551) |
| Aircraft received for investment in Heliservicio    | \$ —       | \$ 2,410   |

The accompanying notes are an integral part of these condensed consolidated financial statements.

BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

NOTE 1 — BASIS OF PRESENTATION, CONSOLIDATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The condensed consolidated financial statements include the accounts of Bristow Group Inc. and its consolidated entities (“Bristow Group,” “the Company,” “we,” “us,” or “our”) after elimination of all significant intercompany accounts and transactions. Our fiscal year ends March 31, and we refer to fiscal years based on the end of such period. Therefore, the fiscal year ending March 31, 2010 is referred to as fiscal year 2010. Pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (“SEC”), the information contained in the following notes to condensed consolidated financial statements is condensed from that which would appear in the annual consolidated financial statements; accordingly, the condensed consolidated financial statements included herein should be read in conjunction with the consolidated financial statements and related notes thereto contained in our fiscal year 2009 Annual Report (the “fiscal year 2009 Financial Statements”). Operating results for the interim period presented are not necessarily indicative of the results that may be expected for the entire fiscal year.

The condensed consolidated financial statements included herein are unaudited; however, they include all adjustments of a normal recurring nature which, in the opinion of management, are necessary for a fair presentation of the consolidated financial position of the Company as of December 31, 2009, the consolidated results of operations for the three and nine months ended December 31, 2009 and 2008, and the consolidated cash flows for the nine months ended December 31, 2009 and 2008.

The following changes in presentation have been reflected in the condensed consolidated statements of income:

- Gain on disposal of assets which was previously included within operating expense has been reclassified to be included as a separate line below operating expense, but still within operating income. We believe this presentation is preferable as our disposals of assets typically result in gains, which would reduce operating expense and not provide a clear presentation of our costs incurred to generate our revenue.
- Earnings (losses) from unconsolidated affiliates, net which were previously excluded from operating income have been reclassified to be included within operating income. We believe this presentation is preferable as the operations of our unconsolidated affiliates are integral to our operations as these entities are involved in aircraft operations similar to ours in markets where governmental regulations limit foreign ownership of aircraft companies or where conditions favor entering into joint venture arrangement with local partners.

Amounts presented for the three and nine months ended December 31, 2008 have been restated to conform to current period presentation.

We have evaluated subsequent events through the time of filing these condensed consolidated financial statements with the SEC on February 3, 2010.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Foreign Currency

See “Foreign Currency” in Note 1 to the fiscal year 2009 Financial Statements for a discussion of the related accounting policies. Other income (expense), net, in our condensed consolidated statements of income includes foreign currency transaction gains (losses) of \$0.7 million and (\$0.1) million for the three and nine months ended December 31, 2009, respectively, and (\$1.5) million and \$0.2 million, for the three and nine months ended December 31, 2008, respectively. Additionally, other income (expense), net includes \$2.8 million and \$3.9 million of hedging gains realized during the three and nine months ended December 31, 2009, respectively, resulting from termination of forward contracts on euro-denominated aircraft purchase commitments.

The following table presents applicable exchange rates for the indicated periods:

|  | Three Months Ended<br>December 31, |        | Nine Months Ended<br>December 31, |        |
|--|------------------------------------|--------|-----------------------------------|--------|
|  | 2009                               | 2008   | 2009                              | 2008   |
| One British pound sterling into U.S. dollars |                                    |        |                                   |        |
| High   | 1.68                               | 1.78   | 1.70                              | 2.01   |
| Average                                      | 1.63                               | 1.57   | 1.61                              | 1.81   |
| Low  | 1.58                               | 1.44   | 1.44                              | 1.44   |
| At period-end                                | 1.61                               | 1.44   | 1.61                              | 1.44   |
| One euro into U.S. dollars                   |                                    |        |                                   |        |
| High   | 1.51                               | 1.45   | 1.51                              | 1.60   |
| Average                                      | 1.48                               | 1.32   | 1.42                              | 1.46   |
| Low  | 1.42                               | 1.24   | 1.29                              | 1.24   |
| At period-end                                | 1.43                               | 1.39   | 1.43                              | 1.39   |
| One Australian dollar into U.S. dollars      |                                    |        |                                   |        |
| High   | 0.94                               | 0.79   | 0.94                              | 0.98   |
| Average                                      | 0.91                               | 0.67   | 0.84                              | 0.83   |
| Low  | 0.87                               | 0.61   | 0.69                              | 0.61   |
| At period-end                                | 0.90                               | 0.70   | 0.90                              | 0.70   |
| One Nigerian naira into U.S. dollars         |                                    |        |                                   |        |
| High   | 0.0069                             | 0.0087 | 0.0069                            | 0.0088 |
| Average                                      | 0.0067                             | 0.0083 | 0.0067                            | 0.0085 |
| Low  | 0.0066                             | 0.0072 | 0.0063                            | 0.0072 |
| At period-end                                | 0.0067                             | 0.0072 | 0.0067                            | 0.0072 |

Sources: Bank of England and Oanda.com

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

We estimate that the strengthening of these currencies and other currencies versus the U.S. dollar compared to the average exchange rates for the three months ended December 31, 2008 and the deterioration of most of these currencies and other currencies versus the U.S. dollar compared to the average exchange rates for the nine months ended December 31, 2008 had the following impact on our results of operations, net of the effect of hedging gains (in thousands):

|   | Three Months<br>Ended<br>December 31,<br>2009 | Nine Months<br>Ended<br>December 31,<br>2009 |
|---|---|--|
| Revenue   | \$ 15,642                                     | \$ (37,916)                                  |
| Operating expense                                     | (10,583)                                      | 39,046                                       |
| Earnings (losses) from unconsolidated affiliates, net | 115   | (659)  |
| Non-operating expense                                 | 5,055   | 2,953  |
| Income before provision for income taxes              | 10,229  | 3,424  |
| Provision for income taxes                            | (1,735)                                       | (811)  |
| Net income  | \$ 8,494                                      | \$ 2,613                                     |

## Recent Accounting Pronouncements

In December 2007, the Financial Accounting Standards Board (“FASB”) issued a new accounting standard for business combinations. This accounting standard establishes principles and requirements for how the acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, any noncontrolling interest in the acquiree and the goodwill acquired in the business combination or a gain from a bargain purchase, and also establishes disclosure requirements to enable users of the financial statements to evaluate the nature and financial effects of the business combination. This accounting standard became effective for business combinations entered into after April 1, 2009. We applied the provisions of this accounting standard to our acquisition of a 42.5% interest in Líder Aviação Holding S.A. (“Líder”) to the extent applicable to the acquisition of interests in equity method joint ventures. See Note 2 for further details on the Líder acquisition.

On April 1, 2009, we adopted a newly issued accounting standard for noncontrolling interests that establishes accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. This accounting standard changed the accounting and reporting for minority interests by re-characterizing them as noncontrolling interests and classifying them as a component of stockholders’ investment in our condensed consolidated balance sheet and requires net income attributable to both the parent and the noncontrolling interests to be disclosed separately on the face of the condensed consolidated statement of income. The presentation and disclosure requirements of this new accounting standard require retrospective application to all prior periods presented and also requires enhanced disclosures to clearly distinguish between our interests and the interests of noncontrolling owners. Upon adoption of this new accounting standard, we have presented the noncontrolling interest as stockholders’ investment on our condensed consolidated balance sheets as of December 31 and March 31, 2009 and presented net income attributable to noncontrolling interests separately on our condensed consolidated statements of income for the three and nine months ended December 31, 2009 and 2008. Prior year amounts were previously

included in mezzanine stockholders' investment and minority interest expense on our consolidated balance sheets and consolidated statements of income, respectively. The effect as of March 31, 2009 of the adoption of this accounting standard was a reduction in the reported noncontrolling interest in mezzanine equity of \$11.2 million, which was subsequently reclassified as a component of stockholders' investment. No changes in the ownership interests of these subsidiaries occurred during the nine months ended December 31, 2009.

On April 1, 2009, we adopted a newly issued accounting standard regarding enhanced disclosures about an entity's derivative and hedging activities, which does not impact the accounting for such activities. See Note 6 for further discussion and disclosures.

BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

On April 1, 2009, we adopted a newly issued accounting standard regarding convertible debt instruments that may be settled in cash upon conversion. This accounting standard requires entities with cash settled convertibles to bifurcate the securities into a debt component and an equity component and accrete the debt component to par over the expected life of the convertible. This accounting standard must be applied retrospectively to all instruments. In June 2008, we issued 3% Convertible Senior Notes due 2038 (the “3% Convertible Senior Notes”) which are subject to this accounting standard. See Note 5 to the fiscal year 2009 Annual Report for further discussion of the 3% Convertible Senior Notes. Effective April 1, 2009, we applied the provisions of this accounting standard, on a retrospective basis, to our consolidated financial statements. The impact of this accounting standard is provided in Note 4.

In April 2009, the FASB issued a new accounting standard regarding interim fair value disclosures for financial instruments. This accounting standard increases the frequency of fair value disclosures required by previous fair value accounting standards from annual only to quarterly reporting periods. The requirements of this accounting standard are effective for financial statements issued for interim and annual periods ending after June 15, 2009. We adopted this accounting standard as of June 30, 2009. The impact of this accounting standard is provided in Note 5.

In June 2009, the FASB issued a new accounting standard regarding subsequent events which requires entities to disclose the date through which they have evaluated subsequent events and whether the date corresponds with the release of their financial statements. The requirements of this accounting standard are effective for interim and annual periods ending after June 15, 2009. We adopted this accounting standard as of June 30, 2009.

In June 2009, the FASB issued an amendment to the accounting and disclosure requirements for transfers of financial assets. This amendment requires greater transparency and additional disclosures for transfers of financial assets and the entity’s continuing involvement with them and changes the requirements for derecognizing financial assets. In addition, this amendment eliminates the concept of a qualifying special-purpose entity. This amendment is effective for us on April 1, 2010 on a prospective basis. We are currently evaluating the impact of this amendment, if any, on our financial position, cash flows and results of operations.

In June 2009, the FASB issued an amendment to the accounting and disclosure requirements for the consolidation of variable interest entities (“VIEs”). This amendment changes how a reporting entity identifies a controlling financial interest in a VIE from the current quantitative risk and rewards approach to a qualitative approach and requires ongoing assessment of whether an entity is a VIE and whether an interest in a VIE makes the entity the primary beneficiary of the VIE. This amendment is effective for us on April 1, 2010 on a prospective basis. We are currently evaluating the impact of this amendment, if any, on our financial position, cash flows and results of operations.

NOTE 2 — ACQUISITIONS AND DISPOSITION

In January 2010, we acquired an additional 29% interest in Rotorwing Leasing Resources, L.L.C (“RLR”) for \$7.6 million and as a result own 99% of RLR. We have the option to purchase the remaining 1% of RLR on January 18, 2015, or earlier if the current 1% interest holder ceases to be a guarantor of 30% of RLR’s outstanding debt to Whitney National Bank. Additionally, in January 2010, we and our partners contributed \$4.1 million and \$13.1 million, respectively, to Heliservicio Campeche S.A. de C.V. (“Heliservicio”), in which we have a 24% equity method investment. This recent contribution did not change our ownership percentage in Heliservicio. RLR has leased all of its aircraft to Heliservicio. As of December 31, 2009, Heliservicio owed RLR and other Bristow Group subsidiaries \$29.7 million. Subsequent to the January 2010 contributions to Heliservicio, Heliservicio settled a portion of the

amounts due to us and our partners for services provided to Heliservicio in prior periods. Heliservicio has remaining outstanding amounts due to us totaling \$16.8 million as of February 3, 2010; we have provided an allowance for doubtful accounts of \$0.9 million and will continue to monitor closely the appropriateness of using accrual basis accounting for revenue earned from Heliservicio.

On May 26, 2009, we acquired a 42.5% interest in Líder, the largest provider of helicopter and executive aviation services in Brazil, for \$179.9 million, including transaction costs incurred in fiscal years 2010 and 2009. The acquisition was accounted for under the equity method of accounting. In connection with this transaction, Líder purchased one large and four medium aircraft from us for \$55.0 million, resulting in a net cash outlay of \$124.9 million. For the next five years, Bristow Group has the right to provide 100% of Líder's helicopter lease requirements as well as the right to lease 50% of Líder's total medium and large helicopter requirements that it would otherwise fulfill through purchase or finance lease.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

Additionally, the terms of the purchase agreement include incremental earn-out payments of \$8.5 million for each year in the three-year period ending December 31, 2011 and a cumulative earn-out payment up to an additional \$27.6 million based on the achievement of growth targets over the three-year period ending December 31, 2011. If fully earned, these payments would total \$53.1 million. Based on Líder's preliminary unaudited financial results for the period ended December 31, 2009, the initial \$8.5 million earn-out payment was not earned, leaving a maximum possible total of earn-out payments of \$44.6 million. In connection with the acquisition of our interest in Líder, we entered into a shareholders' agreement that defines certain rights held by shareholders of Líder. Pursuant to the shareholders' agreement, we are entitled to appoint one of the five members of Líder's board of directors and our approval is required for certain actions. The shareholders' agreement also includes provisions relating to the transfer of Líder shares, including provisions that restrict the sale by us of our Líder shares for three years, provide us with a right of first refusal on certain secondary sales and a tag along right for transfers of shares and require our consent for an initial public offering by Líder in specified circumstances.

On October 30, 2008, we sold 53 small aircraft operating in the U.S. Gulf of Mexico and related inventory, spare parts, and offshore fuel equipment (the "GOM Asset Sale"). The buyer entered into agreements with our former customers that were supported by the aircraft included in the GOM Asset Sale. The transfer to the buyer of legal title to all 53 aircraft was processed by the U.S. Federal Aviation Administration ("FAA") during October and November 2008.

The following table summarizes the after-tax gain on the GOM Asset Sale recorded in our condensed consolidated statements of income for the three and nine months ended December 31, 2008 (in thousands):

|                                  |           |
|----------------------------------|-----------|
| Sale price                       | \$ 65,000 |
| Net assets sold                  | (23,311)  |
| Transaction expenses             | (3,909)   |
| Pre-tax gain on sale             | 37,780    |
| Provision for income taxes       | (13,363)  |
| After-tax gain on GOM Asset Sale | \$ 24,417 |
| Diluted earnings per share:      |           |
| T h r e e m o n t h s e n d e d  |           |
| December 31, 2008                | \$ 0.69   |
| N i n e m o n t h s e n d e d    |           |
| December 31, 2008                | \$ 0.71   |

On October 31, 2008, we acquired the remaining 51% interest in Bristow Norway from the other Bristow Norway shareholders. We consolidated Bristow Norway effective October 31, 2008 upon our acquisition of 100% of this entity. We previously accounted for Bristow Norway as an equity method investment.

## NOTE 3 — PROPERTY AND EQUIPMENT

During the nine months ended December 31, 2009, we received proceeds of \$75.0 million from the disposal of 20 aircraft and certain other equipment, resulting in a net gain of \$13.3 million. As of December 31 and March 31, 2009, respectively, we had 11 and 10 aircraft held for sale totaling \$9.5 million and \$4.4 million, which were classified in



prepaid expenses and other current assets in our condensed consolidated balance sheets.

Additionally, during the nine months ended December 31, 2009, we made final payments in connection with the delivery of four small, eight medium, seven large and one fixed wing aircraft, and made progress payments on the construction of new aircraft to be delivered in future periods in conjunction with our aircraft commitments (see Note 7) for a total of \$201.7 million. Also, during the nine months ended December 31, 2009, we spent \$34.6 million to upgrade aircraft within our existing fleet and to customize new aircraft delivered for our operations, \$10.2 million for additions to land and buildings and \$3.8 million for various other infrastructure enhancements.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## NOTE 4 — DEBT

Debt as of December 31 and March 31, 2009 consisted of the following:

|   | December<br>31,<br>2009 | March 31,<br>2009 |
|---|-------------------------|-------------------|
| 7 ½% Senior Notes due 2017, including \$0.5 million of unamortized premium  | \$ 350,490              | \$ 350,537        |
| 6 % Senior Notes due 2013   | 230,000                 | 230,000           |
| 3% Convertible Senior Notes due 2038, including \$19.7 million and \$21.9 million of unamortized discount, respectively | 95,280                  | 93,067            |
| Bristow Norway Debt   | 12,465                  | 18,348            |
| RLR Note  | 16,379                  | 17,215            |
| Term loans  | 12,656                  | 14,382            |
| Other debt  | 85                      | 364               |
| Total debt  | 717,355                 | 723,913           |
| Less short-term borrowings and current maturities of long-term debt   | (19,211)                | (8,948)           |
| Total long-term debt  | \$698,144               | \$714,965         |

In June 2008, we completed the sale of \$115 million of 3% Convertible Senior Notes. The notes are convertible, under certain circumstances, using a net share settlement process, into a combination of cash and our common stock. In general, upon conversion of a note, the holder will receive cash equal to the principal amount of the note and common stock to the extent of the note's conversion value in excess of such principal amount. The following table sets forth the stock price and additional shares by which the applicable conversion rate will be increased upon conversion, subject to the terms discussed above.

| Market Value of<br>Common Stock | Number of Shares of<br>Common<br>Stock Issued for Each<br>\$1,000 Principal Amount<br>of 3%<br>Convertible Senior Notes | Total Number of Shares<br>of<br>Common Stock Issued<br>for 3%<br>Convertible Senior Notes |
|---------------------------------|---|---|
| \$46.87 or less                 | 21.3356   | 2,453,594   |
| Between \$46.87 and<br>\$169.99 | 12.9308 to 21.3344  | 1,487,032 to 2,453,593  |
| \$170.00 and above              | 12.9307   | 1,487,031   |

The notes will mature on June 15, 2038 and may not be redeemed by us prior to June 15, 2015, after which they may be redeemed at 100% of principal amount plus accrued and unpaid interest. Holders of the 3% Convertible Senior Notes may require us to repurchase any or all of their notes for cash on June 15, 2015, 2020, 2025, 2030 and 2035, or in the event of a fundamental change, as defined in the indenture for the 3% Convertible Senior Notes (including the delisting of our common stock and certain change of control transactions), at a price equal to 100% of the principal

amount plus accrued and unpaid interest. If a holder elects to convert its notes in connection with certain fundamental changes occurring prior to June 15, 2015, we will increase the applicable conversion rate by a specified number of additional shares of common stock.

Prior to April 1, 2009, accounting standards required that we not separately account for the embedded conversion option in the 3% Convertible Senior Notes. As discussed in Note 1, effective April 1, 2009, we adopted a newly issued accounting standard regarding convertible debt instruments that may be settled in cash upon conversion. This accounting standard requires that convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) be accounted for with a liability component based on the fair value of a similar nonconvertible debt instrument and an equity component based on the excess of the initial proceeds from the convertible debt instrument over the liability component. Such excess represents proceeds related to the conversion option and is recorded as additional paid-in capital. The liability is recorded at a discount, which is then amortized as additional non-cash interest expense over the convertible debt instrument's remaining life. Additionally, this accounting standard requires bifurcation of the debt issuance costs into a component of debt and equity. Our adoption of this accounting standard has been applied retrospectively to all past periods presented for our 3% Convertible Senior Notes issued in June 2008 which are subject to this accounting standard.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

Under the provisions of this accounting standard, the following assumptions were made for our 3% Convertible Senior Notes upon adoption:

|                            |       |
|----------------------------|-------|
|                            | June  |
| Date of issue              | 2008  |
|                            | June  |
| Expected maturity date     | 2015  |
|                            | 7     |
| Remaining life             | years |
| Effective interest rate    | 6.9%  |
| Tax rate over term of debt | 35%   |

The effect of the adoption of this accounting standard on our consolidated balance sheet as of March 31, 2009 was as follows (in thousands):

|                               | As<br>Previously<br>Reported | Effect of<br>Change | As<br>Currently<br>Reported |
|-------------------------------|------------------------------|---------------------|-----------------------------|
| Other assets                  | \$ 25,590                    | \$ (702)            | \$ 24,888                   |
| Total debt                    | 745,846                      | (21,933)            | 723,913                     |
| Deferred income tax liability | 119,589                      | 7,677               | 127,266                     |
| Additional paid-in capital    | 421,391                      | 14,905              | 436,296                     |
| Retained earnings             | 719,844                      | (1,351)             | 718,493                     |

The following information is presented for comparative purposes and illustrates the effect of this accounting standard on our 3% Convertible Senior Notes. The balances of the debt and equity components as of each period presented are as follows (in thousands):

|                                       | December<br>31,<br>2009 | March 31,<br>2009 |
|---------------------------------------|-------------------------|-------------------|
| Equity component – net carrying value | \$ 14,905               | \$ 14,905         |
| Debt component:                       |                         |                   |
| Face amount due at maturity           | \$ 115,000              | \$ 115,000        |
| Unamortized discount                  | (19,720)                | (21,933)          |
| Debt component – net carrying value   | \$ 95,280               | \$ 93,067         |

The effect of the adoption of this accounting standard on our condensed consolidated statements of income for the three and nine months ended December 31, 2008 was as follows (in thousands, except per share amounts):

| Three Months Ended<br>December 31, 2008 | Nine Months Ended<br>December 31, 2008 |
|---|--|
|---|--|

Edgar Filing: Bristow Group Inc - Form 10-Q

|  | As<br>Previously<br>Reported | Effect of<br>Change | As Currently<br>Reported | As<br>Previously<br>Reported | Effect of<br>Change | As Currently<br>Reported |
|--|------------------------------|---------------------|--------------------------|------------------------------|---------------------|--------------------------|
| Interest expense                         | \$ 7,603                     | \$ 673              | \$ 8,276                 | \$ 24,500                    | \$ 1,443            | \$ 25,943                |
| Income tax expense                       | 16,106                       | (245)               | 15,861                   | 37,020                       | (526)               | 36,494                   |
| Net income from<br>continuing operations | 48,128                       | (428)               | 47,700                   | 100,459                      | (917)               | 99,542                   |
| Net income                               | 48,128                       | (428)               | 47,700                   | 100,213                      | (917)               | 99,296                   |
| Diluted earnings per share               | 1.34                         | (0.02)              | 1.32                     | 2.86                         | (0.02)              | 2.84                     |

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

The remaining debt discount is being amortized into interest expense over the expected remaining life of the 3% Convertible Senior Notes using the effective interest rate. The effective interest rate for the three and nine months ended December 31, 2009 and 2008 was 6.9%. Interest expense related to our 3% Convertible Senior Notes for the three and nine months ended December 31, 2009 and 2008 was as follows (in thousands):

|                               | Three Months Ended<br>December 31, |          | Nine Months Ended<br>December 31, |          |
|-------------------------------|------------------------------------|----------|-----------------------------------|----------|
|                               | 2009                               | 2008     | 2009                              | 2008     |
| Contractual coupon interest   | \$ 862                             | \$ 862   | \$ 2,588                          | \$ 1,859 |
| Amortization of debt discount | 751                                | 701      | 2,213                             | 1,504    |
| Total interest expense        | \$ 1,613                           | \$ 1,563 | \$ 4,801                          | \$ 3,363 |

## NOTE 5 — FAIR VALUE DISCLOSURES

Effective April 1, 2009, we adopted a newly issued accounting standard for fair value measurements relating to our nonfinancial assets and liabilities measured on a nonrecurring basis which primarily consist of goodwill, intangible assets and other long-lived assets and assets acquired and liabilities assumed in a business combination. During the three and nine months ended December 31, 2009, there were no triggering events that required fair value measurements of our nonfinancial assets and liabilities.

Assets and liabilities subject to fair value are categorized into one of three different levels depending on the observability of the inputs employed in the measurement, as follows:

- Level 1 - inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 - inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 - inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The following table summarizes the financial instruments we held as of December 31, 2009 which are valued at fair value (in thousands):

|                         | Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Balance as<br>of<br>December<br>31, 2009 | Balance<br>Sheet<br>Classification |
|-------------------------|--|---|--|--|------------------------------------|
| Rabbi trust investments | \$ 2,994   | \$ —  | \$ —   | 2,994                                    | Other assets                       |
|                         | —  | (75)  | —  | (75)                                     |                                    |

| Derivative financial instrument liability |    |       |    |      | Other accrued liabilities |       |
|---|----|-------|----|------|---------------------------|-------|
| Net assets                                | \$ | 2,994 | \$ | (75) | \$                        | 2,919 |

The rabbi trust investments consist of money market and mutual funds whose fair value is based on quoted prices in active markets for identical assets, and are designated as Level 1 within the valuation hierarchy. The rabbi trust investments relate to our non-qualified deferred compensation plan for our senior executives as discussed in Note 9 to the fiscal year 2009 Financial Statements. The methods and assumptions used to estimate the fair values of the derivative financial instrument liability in the table above include the mark-to-market statements from the counterparties, which can be validated using modeling techniques that include market inputs such as publicly available forward market rates, and is designated as Level 2 within the valuation hierarchy.

BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

The fair value of our financial instruments has been estimated in accordance with the accounting standard regarding fair value. The estimated fair value of our total debt as of December 31, 2009 was \$728 million based on quoted market prices for our 7 ½% Senior Notes due 2017, 6 % Senior Notes due 2013 and 3% Convertible Senior Notes and the carrying value for our other debt, which approximates fair value. The fair values of our cash and cash equivalents, accounts receivable and accounts payable approximate their carrying value due to the short-term nature of these items.

NOTE 6 — DERIVATIVES

As discussed in Note 1, effective April 1, 2009, we adopted a newly issued accounting standard regarding enhanced disclosures about an entity's derivative and hedging activities, which requires enhanced disclosure of derivatives and hedging activities on: (a) how and why an entity uses derivative instruments; (b) how derivative instruments and related hedged items are accounted for under the accounting standard regarding accounting for derivative instruments and hedging activities and its related interpretations; and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows.

The designation of a derivative instrument as a hedge and its ability to meet relevant hedge accounting criteria determines how the change in fair value of the derivative instrument will be reflected in the condensed consolidated financial statements. A derivative qualifies for hedge accounting if, at inception, the derivative is expected to be highly effective in offsetting the hedge's underlying cash flows or fair value and the documentation standards of the accounting standard regarding accounting for derivative instruments and hedging activities are fulfilled at the time we enter into the derivative contract. A hedge is designated as a cash flow hedge, fair value hedge, or a net investment in foreign operations hedge based on the exposure being hedged. The asset or liability value of the derivative will change in tandem with its fair value. Changes in fair value, for the effective portion of qualifying hedges, are recorded in accumulated other comprehensive loss. The derivative's gain or loss is released from accumulated other comprehensive loss to match the timing of the effect on earnings of the hedge's underlying cash flows.

We review the effectiveness of our hedging instruments on a quarterly basis. We recognize current period hedge ineffectiveness immediately in earnings, and we discontinue hedge accounting for any hedge that we no longer consider to be highly effective. Changes in fair value for derivatives not designated as hedges or those not qualifying for hedge accounting are recognized in current period earnings. Upon termination of cash flow hedges, we release gains and losses from accumulated other comprehensive loss based on the timing of the underlying cash flows, unless the termination results from the failure of the intended transaction to occur in the expected timeframe. Such an untimely occurrence requires us to immediately recognize in earnings gains and losses previously recorded in accumulated other comprehensive loss.

None of our derivative instruments contain credit-risk-related contingent features. Counterparties to our derivative contracts are high credit quality financial institutions.

We entered into forward contracts during the nine months ended December 31, 2009 and fiscal year 2009 to mitigate our exposure to exchange rate fluctuations on our euro-denominated aircraft purchase commitments, which have been designated as cash flow hedges for accounting purposes. We had no open forward contracts relating to euro-denominated aircraft purchase commitments as of December 31, 2009. We had eight open forward contracts as of March 31, 2009, which had rates ranging from 1.30 U.S. dollars per euro to 1.54 U.S. dollars per euro. These contracts had an underlying nominal value of between €614,625 and €13,217,175, for a total of €86,894,175, with the first



contract expiring in April 2009 and the last in January 2010. The hedge expiring in January 2010 was settled in November 2009. As of March 31, 2009, the fair value of these contracts was a liability of \$8.5 million. As of March 31, 2009, an unrecognized loss of \$5.5 million, net of tax, on these contracts is included as a component of accumulated other comprehensive loss. The derivative liability is included in other accrued liabilities in our condensed consolidated balance sheets. For the three and nine months ended December 31, 2009, we recognized gains of \$2.8 million and \$3.9 million, respectively, relating to settlements of these forward contracts in our condensed consolidated statements of income as a component of other income (expense), net. No gains or losses relating to forward contracts are recognized in our condensed consolidated statements of income for the three and nine months ended December 31, 2008.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

During the three months ended December 31, 2009, we entered into participating forward derivative contracts to mitigate our exposure to exchange rate fluctuations on our euro-denominated third party maintenance contracts. As of December 31, 2009, the fair value of the three open contracts was a liability of \$0.1 million with strike/call prices ranging from 0.9251 British pound sterling per euro to 0.9298 British pound sterling per euro and underlying notional values totaling €2,455,000, expiring in January, February and March 2010. The related strike/put prices and the expiration dates are the same as the calls but have underlying notional values totaling €1,227,500. These contracts were designated as hedges for accounting purposes, and as such, any changes to the fair value of the derivative instruments are recorded in accumulated other comprehensive loss if the hedge is deemed to be effective.

## NOTE 7 — COMMITMENTS AND CONTINGENCIES

Aircraft Purchase Contracts — As of December 31, 2009, we had 11 aircraft on order and options to acquire an additional 54 aircraft.

|  | Three<br>Months<br>Ending<br>March 31,<br>2010 | 2011       | Fiscal Year Ending March 31, |            |            | Total      |
|--|--|------------|------------------------------|------------|------------|------------|
|  | 2010   | 2011       | 2012                         | 2013       | 2014       |            |
| Commitments as of<br>December 31, 2009:    |  |            |                              |            |            |            |
| Number of aircraft:                        |  |            |                              |            |            |            |
| Medium                                     | 6  | —          | —                            | —          | —          | 6          |
| Large                                      | —  | 2(1)       | 3                            | —          | —          | 5          |
|  | 6  | 2          | 3                            | —          | —          | 11         |
| Related expenditures (in<br>thousands) (2) | \$ 24,901                                      | \$ 43,344  | 48,456                       | \$         | —          | \$116,701  |
| Options as of December 31,<br>2009:        |  |            |                              |            |            |            |
| Number of aircraft:                        |  |            |                              |            |            |            |
| Medium                                     | —  | 6          | 11                           | 12         | 12         | 41         |
| Large                                      | —  | —          | 9                            | 4          | —          | 13         |
|  | —  | 6          | 20                           | 16         | 12         | 54         |
| Related expenditures (in<br>thousands) (2) | \$ 11,838                                      | \$ 122,257 | \$ 215,975                   | \$ 258,847 | \$ 232,110 | \$ 841,027 |

(1) We have agreements which allow us to cancel two large aircraft with delivery dates in fiscal year 2011 and commitments totaling \$40.9 million without a termination fee through February 15, 2010 and February 28, 2010.

(2) Includes progress payments on aircraft scheduled to be delivered in future periods.



## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

The following chart presents an analysis of our aircraft orders and options during fiscal year 2010:

|                      | December 31, 2009 |         | Three Months Ended<br>September 30, 2009 |         | June 30, 2009 |         |
|----------------------|-------------------|---------|--|---------|---------------|---------|
|                      | Orders            | Options | Orders                                   | Options | Orders        | Options |
| Beginning of quarter | 12                | 47      | 17                                       | 47      | 24            | 47      |
| Aircraft delivered   | (6)               | —       | (4)                                      | —       | (10)          | —       |
| Aircraft ordered     | 5                 | —       | —  | —       | 3             | —       |
| Cancelled orders     | (2)               | —       | (1)                                      | —       | —             | —       |
| New options          | —                 | 14      | —  | —       | —             | —       |
| Exercised options    | 2                 | (2)     | —  | —       | —             | —       |
| Expired options      | —                 | (5)     | —  | —       | —             | —       |
| End of quarter       | 11                | 54      | 12                                       | 47      | 17            | 47      |

As was the case in prior years, we periodically order aircraft for which we have no options.

**Employee Agreements** — Certain of our employees are represented by collective bargaining agreements and/or unions. These agreements generally include annual escalations of up to 6%. Periodically, certain groups of our employees who are not covered by a collective bargaining agreement consider entering into such an agreement.

During August 2009, the unions representing our national staff in Nigeria were on strike, but have since returned to work.

As a result of recently enacted legislation in Australia, effective July 1, 2009, the engineering workforce in Australia gained the right to be represented by a union. We are currently in consultations about representation arrangements.

In March 2009, we announced that in response to the recent worldwide economic downturn we were freezing management salaries and reviewing staffing levels and compensation structures to properly position the Company to meet changing market conditions while maintaining operational safety. After union consultations in various countries, we have completed staffing changes as part of an overall plan to reduce our work force by 5% to 10%.

Effective April 30, 2009, an officer departed the Company. Additionally, during December 2009, two other officers departed the Company. In connection with these departures, we extended the expiration dates of options to purchase common stock held by two of the officers to November 17, 2009 and July 1, 2010.

During the three and nine months ended December 31, 2009, we recognized approximately \$2.3 million and \$7.4 million, respectively, in compensation expense (inclusive of the expenses recorded for the acceleration of unvested stock options and restricted stock) related to the work force reductions that have occurred to date and the separation between the Company and the three officers.

**Internal Review** — In February 2005, we voluntarily advised the staff of the SEC that the Audit Committee of our board of directors had engaged special outside counsel to undertake a review of certain payments made by two of our affiliated entities in Nigeria. The review of these payments, which initially focused on Foreign Corrupt Practices Act matters, was subsequently expanded by the Audit Committee to cover operations in other countries and other issues

(the "Internal Review"). As a result of the findings of the Internal Review (which was completed in late 2005), our quarter ended December 31, 2004 and prior financial statements were restated. We also provided the SEC with documentation resulting from the Internal Review which eventually resulted in a formal SEC investigation. In September 2007, we consented to the issuance of an administrative cease-and-desist order by the SEC, in final settlement of the SEC investigation. The SEC did not impose any fine or other monetary sanction upon the Company. Without admitting or denying the SEC's findings, we consented to be ordered not to engage in future violations of certain provisions of the federal securities laws involving improper foreign payments, internal controls and books and records. For further information on the restatements, see our Annual Report on Form 10-K for the fiscal year ended March 31, 2005.

BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

Following the settlement with the SEC regarding improper payments made by foreign affiliates of the Company in Nigeria, outside counsel to the Company was contacted by the U.S. Department of Justice (the “DOJ”) and was asked to provide certain information regarding the Internal Review. We intend to continue to be responsive to the DOJ’s requests. At this time, it is not possible to predict what the outcome of the DOJ’s investigation into these matters will be for the Company.

As a result of the disclosure and remediation of a number of activities identified in the Internal Review, we may encounter difficulties conducting business in certain foreign countries and retaining and attracting additional business with certain customers. We cannot predict the extent of these difficulties; however, our ability to continue conducting business in these countries and with these customers and through agents may be significantly impacted. We could still face legal and administrative proceedings, the institution of administrative, civil injunctive or criminal proceedings involving us and/or current or former employees, officers and/or directors who are within the jurisdictions of such authorities, the imposition of fines and other penalties, remedies and/or sanctions, including precluding us from participating in business operations in such countries. It is also possible that we may become subject to claims by third parties, possibly resulting in litigation.

In November 2005, two of our consolidated foreign affiliates were named in a lawsuit filed with the High Court of Lagos State, Nigeria by Mr. Benneth Osita Onwubalili and his affiliated company, Kensit Nigeria Limited, which allegedly acted as agents of our affiliates in Nigeria. The claimants allege that an agreement between the parties was terminated without justification and seek damages of \$16.3 million. We responded to this claim in early 2006. There has been minimal activity on this claim since then. We may face further legal action of this type in the future. The matters identified in the Internal Review and their effects could have a material adverse effect on our business, financial condition or results of operations.

As we continue to operate our compliance program, other situations involving foreign operations, similar to those matters disclosed to the SEC in February 2005 and described above, could arise that warrant further investigation and subsequent disclosures. As a result, new issues may be identified that may impact our financial statements and lead us to take other remedial actions or otherwise adversely impact us.

During prior fiscal years, we incurred a total of \$13.6 million in legal and other professional fees related to the Internal Review and related matters. We have incurred no legal or other professional fees in connection with the Internal Review since fiscal year 2007. During the three and nine months ended December 31, 2009, we incurred approximately \$0.1 million and \$0.9 million, respectively, in legal and other professional fees in connection with the DOJ investigation relating to the Internal Review. During the three and nine months ended December 31, 2008, we incurred approximately \$0.1 million and \$0.4 million, respectively, in legal and other professional fees in connection with the DOJ investigation relating to the Internal Review.

Document Subpoena Relating to DOJ Antitrust Investigation — In June 2005, one of our subsidiaries received a document subpoena from the Antitrust Division of the DOJ. The subpoena related to a grand jury investigation of potential antitrust violations among providers of helicopter transportation services in the U.S. Gulf of Mexico. The subpoena focused on activities during the period from January 1, 2000 to June 13, 2005. We believe we have submitted to the DOJ substantially all documents responsive to the subpoena. We have had discussions with the DOJ and provided documents related to our operations in the U.S. as well as internationally. We intend to continue to provide additional information as required by the DOJ in connection with the investigation. There is no assurance that, after review of any information furnished by us or by third parties, the DOJ will not ultimately conclude that

violations of U.S. antitrust laws have occurred. The period of time necessary to resolve the DOJ antitrust investigation is uncertain, and this matter could require significant management and financial resources that could otherwise be devoted to the operation of our business.

The outcome of the DOJ antitrust investigation and any related legal proceedings in other countries could include civil injunctive or criminal proceedings involving us and/or our current or former employees, officers and/or directors, the imposition of fines and other penalties, remedies and/or sanctions, including potential disbarments, and referrals to other governmental agencies. In addition, in cases where anti-competitive conduct is found by the government, there is greater likelihood for civil litigation to be brought by third parties seeking recovery. Any such civil litigation could have serious consequences for our Company, including the costs of the litigation and potential orders to pay restitution or other damages or penalties, including potentially treble damages, to any parties that were determined to be injured as a result of any impermissible anti-competitive conduct. Any of these adverse consequences could have a material adverse effect on our business, financial condition or results of operations. The DOJ antitrust investigation, any related proceedings in other countries and any third-party litigation, as well as any negative outcome that may result from the investigation, proceedings or litigation, could also negatively impact our relationships with customers and our ability to generate revenue.

BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

During prior fiscal years, we incurred a total of \$5.2 million in legal and other professional fees related to this matter. We have incurred no legal or other professional fees in connection with this matter since fiscal year 2008; however, significant expenditures may continue to be incurred in the future.

**Civil Class Action Lawsuit** — On June 12, 2009, Superior Offshore International, Inc. v. Bristow Group Inc., et al, Case No. 1:09-cv-00438, was filed in the U.S. District Court for the District of Delaware. The purported class action complaint, which also names other providers of offshore helicopter services in the Gulf of Mexico as defendants, alleges violations of Section 1 of the Sherman Act. Among other things, the complaint alleges that the defendants unlawfully conspired to raise and maintain the price of offshore helicopter services between January 1, 2001 and December 31, 2005. The plaintiff seeks to represent a purported class of direct purchasers of offshore helicopter services and is asking for, among other things, unspecified treble monetary damages and injunctive relief. The Company intends to defend against this lawsuit vigorously. As this lawsuit is in its initial stage, we are currently unable to determine whether it could have a material affect on our business, financial condition or results of operations. During the nine months ended December 31, 2009, we incurred approximately \$0.2 million in legal and other professional fees in connection with the class action suit.

**Environmental Contingencies** — The U.S. Environmental Protection Agency, also referred to as the EPA, has in the past notified us that we are a potential responsible party, or PRP, at four former waste disposal facilities that are on the National Priorities List of contaminated sites. Under the federal Comprehensive Environmental Response, Compensation, and Liability Act, also known as the Superfund law, persons who are identified as PRPs may be subject to strict, joint and several liability for the costs of cleaning up environmental contamination resulting from releases of hazardous substances at National Priorities List sites. We were identified by the EPA as a PRP at the Western Sand and Gravel Superfund site in Rhode Island in 1984, at the Sheridan Disposal Services Superfund site in Waller County, Texas, in 1989, at the Gulf Coast Vacuum Services Superfund site near Abbeville, Louisiana, in 1989, and at the Operating Industries, Inc. Superfund site in Monterey Park, California, in 2003. We have not received any correspondence from the EPA with respect to the Western Sand and Gravel Superfund sites since February 1991, nor with respect to the Sheridan Disposal Services Superfund site since 1989. Remedial activities at the Gulf Coast Vacuum Services Superfund site were completed in September 1999 and the site was removed from the National Priorities List in July 2001.

The EPA has offered to submit a settlement offer to us in return for which we would be recognized as a de minimis party in regard to the Operating Industries, Inc. Superfund site, but we have not yet received this settlement proposal. Although we have not obtained a formal release of liability from the EPA with respect to any of these sites, we believe that our potential liability in connection with these sites is not likely to have a material adverse effect on our business, financial condition or results of operations.

**Guarantees** — We have guaranteed the repayment of up to £10 million (\$16.1 million) of the debt of FBS Limited, an unconsolidated affiliate. See discussion of this commitment in Note 3 to our fiscal year 2009 Financial Statements. Additionally, we provided an indemnity agreement to Afianzadora Sofimex, S.A. to support issuance of surety bonds on behalf of Heliservicio, another unconsolidated affiliate, from time to time. As of December 31, 2009, surety bonds with an aggregate value of 311 million Mexican pesos (\$23.9 million) and surety bonds denominated in U.S. dollars with an aggregate value of \$1.2 million were outstanding. Furthermore, we have received a counter-guarantee from our partner in Heliservicio for 76% (\$19.1 million) of the surety bonds outstanding. Bristow Norway is also the guarantor under two aircraft leases taken out by a previous subsidiary of Bristow Norway prior to Bristow Norway disposing of that subsidiary and prior to Bristow Group's acquisition of the additional 51% of Bristow



Norway in October 2008 for the sum of \$5.6 million. The purchaser of that subsidiary is legally subject to an obligation to reimburse Bristow Norway for these guarantees under the terms of the Sale and Purchase Agreement by which that subsidiary was sold.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

The following table summarizes our commitments under these guarantees, before the benefit of the counter-guarantee from our partner in Heliservicio, as of December 31, 2009 (in thousands):

| Total    | Amount of Commitment Expiration Per Period |                        |                              |  |
|----------|--|------------------------|------------------------------|--|
|          | Remainder<br>of Fiscal<br>Year 2010        | Fiscal<br>Year<br>2011 | Fiscal<br>Years<br>2012-2013 | Fiscal<br>Year 2014<br>and<br>Thereafter |
| \$46,909 | \$ 2,364                                   | \$1,612                | \$ 25,132                    | \$ 17,801                                |

Other Matters — Although infrequent, aircraft accidents have occurred in the past, and the related losses and liability claims have been covered by insurance, subject to a deductible. We are a defendant in certain claims and litigation arising out of operations in the normal course of business. In the opinion of management, uninsured losses, if any, will not be material to our financial position, results of operations or cash flows.

## NOTE 8 — TAXES

Our effective income tax rates from continuing operations were 17.3% and 25.0% for the three months ended December 31, 2009 and 2008, respectively, and 23.8% and 26.8% for the nine months ended December 31, 2009 and 2008, respectively. The overall effective tax rates for the three and nine months ended December 31, 2008 were impacted by a \$2.6 million benefit related to tax elections filed in the three months ended December 31, 2008 as part of the internal reorganization discussed in Note 8 to the fiscal year 2009 Financial Statements. Excluding these benefits, as well as the impact of the GOM Asset Sale, our overall effective tax rates for the three and nine months ended December 31, 2008 were 25.5% and 28.5%, respectively.

During the three months ended December 31, 2009, we accrued tax contingency related items totaling \$0.5 million, and during the three months ended December 31, 2008, we benefited from tax contingency related items totaling \$0.6 million. During the nine months ended December 31, 2009, we accrued tax contingency related items totaling \$3.7 million, and during the nine months ended December 31, 2008, we benefited from the contingency related items totaling \$1.3 million. Our effective tax rate was also impacted by the indefinite reinvestment outside the U.S. of foreign earnings, upon which no U.S. tax has been provided, and by our ability to realize foreign tax credits.

As of December 31, 2009, there were \$8.5 million of unrecognized tax benefits, all of which would have an impact on our effective tax rate, if recognized. For both the nine months ended December 31, 2009 and 2008, we accrued interest and penalties of \$0.3 million in connection with uncertain tax positions.

U.S. President Barack Obama recently announced a broad outline of his administration's proposals to modify certain aspects of the rules governing the U.S. taxation of certain non-U.S. subsidiaries. Many details of the various proposals remain unknown at this time and any legislation enacting such proposed modifications would require Congressional approval. However, changes to the U.S. tax law related to taxation of non-U.S. subsidiaries could increase our effective tax rate.



## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## NOTE 9 — EMPLOYEE BENEFIT PLANS

## Pension Plans

We have a defined benefit plan for all full-time employees of Bristow Aviation Holdings Limited (“Bristow Aviation”) and Bristow International Aviation (Guernsey) Limited employed on or before December 31, 2007, both of which are closed to future accrual. Additionally, Bristow Norway has a final salary defined benefit pension plan. Further details of these plans are described in Note 9 to our fiscal year 2009 Financial Statements.

The following table provides a detail of the components of net periodic pension cost of these plans:

|  | Three Months Ended<br>December 31, |          | Nine Months Ended<br>December 31, |          |
|--|------------------------------------|----------|-----------------------------------|----------|
|  | 2009                               | 2008     | 2009                              | 2008     |
|  | (In thousands)                     |          |                                   |          |
| Service cost for benefits earned during the period | \$ 58                              | \$ 57    | \$ 170                            | \$ 197   |
| Interest cost on pension benefit obligation        | 6,142                              | 6,145    | 18,154                            | 21,267   |
| Expected return on assets                          | (4,814)                            | (5,551)  | (14,227)                          | (19,212) |
| Amortization of unrecognized losses                | 1,143                              | 1,022    | 3,377                             | 3,537    |
| Net periodic pension cost                          | \$ 2,529                           | \$ 1,673 | \$ 7,474                          | \$ 5,789 |

We pre-funded our contributions of \$14.3 million to our U.K. staff pension plan for the fiscal year ending March 31, 2010 in March 2009. We intend to pre-fund our contributions of \$16.1 million to our U.K. staff pension plan for the fiscal year ending March 31, 2011 in March 2010. The current estimate of our cash contributions to our U.K. expatriate and Norwegian pension plans for fiscal year 2010 is \$7.6 million, \$6.8 million of which was paid during the nine months ended December 31, 2009.

## Incentive Compensation

We have a number of incentive and stock option plans which are described in Note 9 to our fiscal year 2009 Financial Statements.

Stock-based compensation expense, which includes stock options, restricted stock units and restricted stock, totaled \$3.3 million and \$2.8 million for the three months ended December 31, 2009 and 2008, respectively, and totaled \$9.9 million and \$7.7 million for the nine months ended December 31, 2009 and 2008, respectively. Stock-based compensation expense has been allocated to our various business units.

During the three months ended June 30, 2009, we awarded 288,788 stock options at an average exercise price of \$32.90 per share. The key input variables used in valuing these options under the Black Scholes model were: risk-free interest rate of 2.56%; dividend yield of zero; stock price volatility of 52.2%; and expected option lives of 6 years. Also during the three months ended June 30, 2009, we awarded 187,115 shares of restricted stock at an average grant date fair value of \$32.90 per share. During the three months ended September 30, 2009, we awarded 14,000 shares of restricted stock at an average grant date fair value of \$33.11 per share and we awarded no stock options. We awarded no stock options or restricted stock during the three months ended December 31, 2009.

Compensation expense related to performance cash awards during the three and nine months ended December 31, 2009 was \$0.8 million. No compensation expense was recorded related to performance cash awards during the three and nine months ended December 31, 2008.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## NOTE 10 — STOCKHOLDERS' EQUITY AND EARNINGS PER SHARE

Preferred Stock — On September 15, 2009 each outstanding share of our 5.50% mandatory convertible preferred stock was converted into 1.418 shares of common stock. There were 4,600,000 shares of mandatory convertible preferred stock outstanding on the conversion date, and we issued 6,522,800 shares of common stock upon conversion of such preferred stock. For further details, see Note 10 in our fiscal year 2009 Financial Statements.

Earnings Per Share — Basic earnings per common share was computed by dividing income available to common stockholders by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per common share for the three and nine months ended December 31, 2009, respectively, excluded options to purchase 473,609 and 414,974 shares at the weighted average exercise prices of \$39.92 and \$41.15 and 231,581 and 241,071 restricted stock units at weighted average prices of \$40.02 and \$40.22 and zero and 974 restricted stock awards at weighted average prices of zero and \$20.22, which were outstanding during the periods but were anti-dilutive. Diluted earnings per common share for the three and nine months ended December 31, 2008, respectively, excluded options to purchase 415,386 and 348,868 shares at the weighted average exercise price of \$47.94 and \$47.67 and 399,898 and 412,405 restricted stock units at weighted average prices of \$37.40 and \$37.33 and 139,572 and 425 restricted stock awards at weighted average prices of \$50.04 and \$53.36 which were outstanding during the periods but were anti-dilutive. The following table sets forth the computation of basic and diluted earnings per share:

|   | Three Months Ended<br>December 31, |           | Nine Months Ended<br>December 31, |           |
|---|------------------------------------|-----------|-----------------------------------|-----------|
|   | 2009                               | 2008      | 2009                              | 2008      |
| Earnings (in thousands):  |                                    |           |                                   |           |
| Continuing operations:  |                                    |           |                                   |           |
| Income available to common stockholders – basic   | \$ 26,678                          | \$ 44,003 | \$ 77,246                         | \$ 87,865 |
| Preferred stock dividends   | —                                  | 3,162     | 6,325                             | 9,487     |
| Interest expense on assumed conversion of 3%<br>Convertible Senior Notes, net of tax benefit (1)    | —                                  | —         | —                                 | —         |
| Income available to common stockholders –<br>diluted  | \$ 26,678                          | \$ 47,165 | \$ 83,571                         | \$ 97,352 |
| Discontinued operations:  |                                    |           |                                   |           |
| Loss available to common stockholders – basic<br>and diluted  | \$ —                               | \$ —      | \$ —                              | \$ (246)  |
| Net earnings:   |                                    |           |                                   |           |
| Income available to common stockholders – basic   | \$ 26,678                          | \$ 44,003 | \$ 77,246                         | \$ 87,619 |
| Preferred stock dividends   | —                                  | 3,162     | 6,325                             | 9,487     |
| Interest expense on assumed conversion of 3%<br>Convertible Senior Notes, net of tax<br>benefit (1) | —                                  | —         | —                                 | —         |
| Income available to common stockholders –<br>diluted  | \$ 26,678                          | \$ 47,165 | \$ 83,571                         | \$ 97,106 |
| Shares:   |                                    |           |                                   |           |

Edgar Filing: Bristow Group Inc - Form 10-Q

|   |            |            |            |            |
|---|------------|------------|------------|------------|
| Weighted average number of common shares outstanding – basic  | 35,896,054 | 29,101,198 | 31,732,633 | 27,634,829 |
| Assumed conversion of preferred stock outstanding during the period (2)   | —          | 6,522,800  | 3,961,119  | 6,522,800  |
| Assumed conversion of 3% Convertible Senior Notes outstanding during the period (1)   | —          | —          | —          | —          |
| Net effect of dilutive stock options, restricted stock units and restricted stock awards based on the treasury stock method | 374,697    | 4,237      | 375,939    | 27,604     |
| Weighted average number of common shares outstanding – diluted  | 36,270,751 | 35,628,235 | 36,069,691 | 34,185,233 |
| Basic earnings per common share:  |            |            |            |            |
| Earnings from continuing operations   | \$ 0.74    | \$ 1.51    | \$ 2.43    | \$ 3.18    |
| Loss from discontinued operations   | —          | —          | —          | (0.01)     |
| Net earnings  | \$ 0.74    | \$ 1.51    | \$ 2.43    | \$ 3.17    |
| Diluted earnings per common share:  |            |            |            |            |
| Earnings from continuing operations   | \$ 0.74    | \$ 1.32    | \$ 2.32    | \$ 2.85    |
| Loss from discontinued operations   | —          | —          | —          | (0.01)     |
| Net earnings  | \$ 0.74    | \$ 1.32    | \$ 2.32    | \$ 2.84    |

BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

- 
- (1) Diluted earnings per common share for each of the three and nine months ended December 31, 2009 and 2008 excludes approximately 1.5 million potentially dilutive shares initially issuable upon the conversion of our 3% Convertible Senior Notes. The 3% Convertible Senior Notes will be convertible, under certain circumstances, using a net share settlement process, into a combination of cash and our common stock. The initial base conversion price of the notes is approximately \$77.34 (subject to adjustment in certain circumstances), based on the initial base conversion rate of 12.9307 shares of common stock per \$1,000 principal amount of convertible notes. In general, upon conversion of a note, the holder will receive cash equal to the principal amount of the note and common stock to the extent of the note's conversion value in excess of such principal amount. In addition, if at the time of conversion the applicable price of our common stock exceeds the base conversion price, holders will receive up to an additional 8.4049 shares of our common stock per \$1,000 principal amount of notes, as determined pursuant to a specified formula. Such shares did not impact our calculation of diluted earnings per share for the three and nine months ended December 31, 2009 or 2008 as our stock price did not meet or exceed \$77.34 per share.
- (2) For the nine months ended December 31, 2009 and the three and nine months ended December 31, 2008, diluted earnings per common share included weighted average shares resulting from the assumed conversion of our preferred stock at the conversion rate that results in the most dilution: 1.4180 shares of common stock for each share of preferred stock. On September 15, 2009, we converted our preferred stock into 6,522,800 shares of common stock at this conversion rate as previously discussed.

NOTE 11 — SEGMENT INFORMATION

We conduct our business in one segment: Helicopter Services. The Helicopter Services segment's operations are conducted through three divisions: Western Hemisphere, Eastern Hemisphere and Global Training, and ten business units within those divisions. Western Hemisphere and Eastern Hemisphere operate through nine of the business units: U.S. Gulf of Mexico, Arctic, Latin America and Western Hemisphere ("WH") Centralized Operations within the Western Hemisphere, and Europe, West Africa, Australia, Other International and Eastern Hemisphere ("EH") Centralized Operations within the Eastern Hemisphere. Our WH and EH Centralized Operations business units are comprised of our technical services business and other non-flight services business (e.g., provision of maintenance and supply chain parts and services to other Western and Eastern Hemisphere business units) and division level expenses. Bristow Academy is the only business unit within our Global Training division.

Beginning on April 1, 2009, there was no longer a Southeast Asia business unit. Australia is now a separate business unit and Malaysia, China and Vietnam are now included in the Other International business unit. Amounts presented below for the three and nine months ended December 31, 2008 and as of March 31, 2009 have been restated to conform to current period presentation.

Additionally, we previously recorded certain cost reimbursement intercompany transactions between the EH Centralized Operations business unit and other business units as intrasegment revenue. We have reclassified these cost reimbursements from revenue to a reduction in expense. Amounts presented below for the three and nine months ended December 31, 2008 have been restated to conform to current period presentation.



As discussed in Note 1, earnings (losses) from unconsolidated affiliates, net which were previously excluded from operating income have been reclassified to be included within operating income and have been allocated to our business units herein. Amounts presented below for the three and nine months ended December 31, 2008 have been restated to conform to current period presentation.

In December 2009, we announced changes in our organizational structure and business units that will be finalized by March 31, 2010. The Eastern and Western Hemisphere divisional boundaries will be eliminated, and Centralized Operations will be managed under a single global organization. The Other International and Latin America business units will be merged into a single International business unit. The U.S. Gulf of Mexico and Arctic business units will be combined into a single North America business unit.

The tables that follow show reportable segment information for the three and nine months ended December 31, 2009 and 2008, reconciled to consolidated totals, and prepared on the same basis as our condensed consolidated financial statements.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

|   | Three Months Ended |                   | Nine Months Ended |                   |
|---|--------------------|-------------------|-------------------|-------------------|
|   | December 31,       |                   | December 31,      |                   |
|   | 2009               | 2008              | 2009              | 2008              |
|   | (In thousands)     |                   |                   |                   |
| <b>Segment gross revenue from external customers:</b> |                    |                   |                   |                   |
| U.S. Gulf of Mexico                                   | \$ 42,352          | \$ 53,695         | \$ 130,338        | \$ 177,695        |
| Arctic  | 3,228              | 3,005             | 13,746            | 14,088            |
| Latin America   | 19,076             | 20,707            | 59,421            | 59,964            |
| WH Centralized Operations                             | 542                | 2,584             | 1,538             | 6,317             |
| Europe  | 118,980            | 102,388           | 346,798           | 295,639           |
| West Africa   | 58,736             | 50,478            | 165,005           | 140,788           |
| Australia   | 38,188             | 24,998            | 96,684            | 87,337            |
| Other International                                   | 14,268             | 17,035            | 43,816            | 51,420            |
| EH Centralized Operations                             | 1,910              | 2,598             | 7,557             | 8,300             |
| Bristow Academy                                       | 6,026              | 5,499             | 20,470            | 17,222            |
| Corporate   | —                  | —                 | —                 | 28                |
| <b>Total segment gross revenue</b>                    | <b>\$ 303,306</b>  | <b>\$ 282,987</b> | <b>\$ 885,373</b> | <b>\$ 858,798</b> |
| <b>Intrasegment gross revenue:</b>                    |                    |                   |                   |                   |
| U.S. Gulf of Mexico                                   | \$ 104             | \$ —              | \$ 193            | \$ —              |
| Arctic  | —                  | —                 | —                 | —                 |
| Latin America   | —                  | —                 | —                 | —                 |
| WH Centralized Operations                             | 919                | 550               | 2,199             | 1,986             |
| Europe  | 287                | 89                | 1,402             | 571               |
| West Africa   | —                  | —                 | —                 | —                 |
| Australia   | —                  | 31                | —                 | 31                |
| Other International                                   | 1                  | 41                | 109               | 814               |
| EH Centralized Operations                             | 743                | 199               | 3,314             | 869               |
| Bristow Academy                                       | —                  | 64                | —                 | 64                |
| <b>Total intrasegment gross revenue</b>               | <b>\$ 2,054</b>    | <b>\$ 974</b>     | <b>\$ 7,217</b>   | <b>\$ 4,335</b>   |
| <b>Consolidated gross revenue reconciliation:</b>     |                    |                   |                   |                   |
| U.S. Gulf of Mexico                                   | \$ 42,456          | \$ 53,695         | \$ 130,531        | \$ 177,695        |
| Arctic  | 3,228              | 3,005             | 13,746            | 14,088            |
| Latin America   | 19,076             | 20,707            | 59,421            | 59,964            |
| WH Centralized Operations                             | 1,461              | 3,134             | 3,737             | 8,303             |
| Europe  | 119,267            | 102,477           | 348,200           | 296,210           |
| West Africa   | 58,736             | 50,478            | 165,005           | 140,788           |
| Australia   | 38,188             | 25,029            | 96,684            | 87,368            |
| Other International                                   | 14,269             | 17,076            | 43,925            | 52,234            |
| EH Centralized Operations                             | 2,653              | 2,797             | 10,871            | 9,169             |
| Bristow Academy                                       | 6,026              | 5,563             | 20,470            | 17,286            |
| Intrasegment eliminations                             | (2,054)            | (974)             | (7,217)           | (4,335)           |
| Corporate   | —                  | —                 | —                 | 28                |

Edgar Filing: Bristow Group Inc - Form 10-Q

|                                  |           |           |           |           |
|----------------------------------|-----------|-----------|-----------|-----------|
| Total consolidated gross revenue | \$303,306 | \$282,987 | \$885,373 | \$858,798 |
|----------------------------------|-----------|-----------|-----------|-----------|

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

|   | Three Months Ended |                 | Nine Months Ended |                  |
|---|--------------------|-----------------|-------------------|------------------|
|   | December 31,       |                 | December 31,      |                  |
|   | 2009               | 2008            | 2009              | 2008             |
|   | (In thousands)     |                 |                   |                  |
| <b>Consolidated operating income (loss) reconciliation:</b> |                    |                 |                   |                  |
| U.S. Gulf of Mexico   | \$ 4,488           | \$ 8,721        | \$ 16,237         | \$ 24,973        |
| Arctic  | 22                 | 184             | 2,712             | 2,603            |
| Latin America   | 4,695              | 5,501           | 16,788            | 19,175           |
| WH Centralized Operations                                   | (4,216)            | (2,509)         | (11,581)          | (2,281)          |
| Europe  | 15,968             | 13,757          | 48,918            | 55,434           |
| West Africa   | 15,092             | 13,167          | 43,796            | 27,707           |
| Australia   | 9,727              | 2,850           | 22,771            | 3,777            |
| Other International   | 1,695              | 5,429           | 11,593            | 12,672           |
| EH Centralized Operations                                   | (422)              | (4,705)         | (1,068)           | (12,370)         |
| Bristow Academy   | (385)              | (168)           | 1,269             | 219              |
| Gain on GOM Asset Sale                                      | —                  | 37,780          | —                 | 37,780           |
| Gain (loss) on disposal of assets                           | 2,448              | (102)           | 13,337            | 5,865            |
| Corporate   | (9,386)            | (7,633)         | (26,707)          | (21,554)         |
| <b>Total consolidated operating income (1)</b>              | <b>\$39,726</b>    | <b>\$72,272</b> | <b>\$138,065</b>  | <b>\$154,000</b> |

|                                      | December 31,       | March 31,          |
|--------------------------------------|--------------------|--------------------|
|                                      | 2009               | 2009               |
|                                      | (In thousands)     |                    |
| <b>Identifiable assets:</b>          |                    |                    |
| U.S. Gulf of Mexico                  | \$ 386,530         | \$ 345,522         |
| Arctic                               | 15,148             | 15,584             |
| Latin America                        | 398,849            | 214,490            |
| WH Centralized Operations            | 11,685             | 12,480             |
| Europe                               | 802,130            | 683,191            |
| West Africa                          | 332,075            | 269,618            |
| Australia                            | 298,897            | 175,031            |
| Other International                  | 101,809            | 110,429            |
| EH Centralized Operations            | 32,579             | 30,241             |
| Bristow Academy                      | 38,075             | 37,961             |
| Corporate                            | 115,782            | 440,024            |
| <b>Total identifiable assets (2)</b> | <b>\$2,533,559</b> | <b>\$2,334,571</b> |

(1) Operating income includes depreciation and amortization expense in the following amounts for the periods presented:

| Three Months Ended |      | Nine Months Ended |      |
|--------------------|------|-------------------|------|
| December 31,       |      | December 31,      |      |
| 2009               | 2008 | 2009              | 2008 |
| (In thousands)     |      |                   |      |

Edgar Filing: Bristow Group Inc - Form 10-Q

|                           |          |          |          |          |
|---------------------------|----------|----------|----------|----------|
| U.S. Gulf of Mexico       | \$ 3,731 | \$ 3,050 | \$10,389 | \$ 8,952 |
| Arctic                    | 196      | 190      | 580      | 616      |
| Latin America             | 2,027    | 2,264    | 6,595    | 6,218    |
| WH Centralized Operations | 335      | 169      | 955      | 418      |
| Europe                    | 7,391    | 5,899    | 20,500   | 15,799   |
| West Africa               | 2,626    | 2,056    | 7,064    | 6,112    |
| Australia                 | 2,442    | 1,298    | 5,775    | 3,881    |
| Other International       | 878      | 967      | 2,602    | 2,909    |
| EH Centralized Operations | 223      | 133      | 604      | 435      |
| Bristow Academy           | 725      | 563      | 1,993    | 1,492    |
| Corporate                 | 89       | 74       | 262      | 271      |
| Consolidated total        | \$20,663 | \$16,663 | \$57,319 | \$47,103 |

(2) Includes \$127.0 million and \$230.1 million of construction in progress within property and equipment on our condensed consolidated balance sheets as of December 31 and March 31, 2009, respectively, which primarily represents progress payments on aircraft to be delivered in future periods.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## NOTE 12 — COMPREHENSIVE INCOME

Comprehensive income (loss) is as follows:

|   | Three Months Ended |           | Nine Months Ended |           |
|---|--------------------|-----------|-------------------|-----------|
|   | December 31,       |           | December 31,      |           |
|   | 2009               | 2008      | 2009              | 2008      |
|   | (In thousands)     |           |                   |           |
| Net income  | \$27,126           | \$ 47,700 | \$ 84,827         | \$ 99,296 |
| Other comprehensive income (loss):  |                    |           |                   |           |
| Currency translation adjustments (1)  | 1,927              | (47,640)  | 40,926            | (91,258)  |
| Income tax effect attributable to pension liability adjustment as a result of internal reorganization (2) | —                  | —         | —                 | (9,371)   |
| Change of interest gain – Bristow Norway (3)  | —                  | 12,300    | —                 | 12,300    |
| Unrealized gain (loss) on cash flow hedges (4)  | (668)              | 283       | 8,094             | (7,425)   |
| Comprehensive income  | \$28,385           | \$ 12,643 | \$133,847         | \$ 3,542  |

(1) During the nine months ended December 31, 2009, the U.S. dollar weakened against the British pound sterling and other currencies, resulting in translation gains recorded as a component of stockholders' investment as of December 31, 2009. During the three and nine months ended December 31, 2008, the U.S. dollar strengthened against the British pound sterling and other currencies, resulting in translation losses recorded as a component of stockholders' investment as of December 31, 2008.

(2) On April 1, 2008, we completed an internal reorganization that restructured our holdings in Bristow Aviation in an effort to simplify our legal entity structure and reduce administrative costs associated with our ownership in Bristow Aviation. In late March 2008, we completed part of this overall restructuring that resulted in the release of \$3.5 million of previously provided U.S. deferred tax on the assets subject to the restructuring. The additional transactions completed on April 1, 2008 resulted in a charge to other comprehensive income as a result of a reduction of \$9.4 million in deferred tax assets associated with our net pension liability; however, these transactions did not result in a material impact on net income.

(3) On October 31, 2008, we acquired the remaining interest in Bristow Norway from the other Bristow Norway shareholders. The Bristow Norway acquisition resulted in a change of interest gain of \$12.3 million in accumulated other comprehensive income in stockholders' investment on our consolidated balance sheet. For further details, see Note 2 to the fiscal year 2009 Financial Statements.

(4) Net of income tax effect of \$(0.4) million and \$4.4 million for the three and nine months ended December 31, 2009, respectively, and \$(0.2) million and \$4.0 million for the three and nine months ended December 31, 2008, respectively.

BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

NOTE 13 — SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION

In connection with the sale of our 7 ½% Senior Notes due 2017, 6 % Senior Notes due 2013 and 3% Convertible Senior Notes, certain of our U.S. subsidiaries (the “Guarantor Subsidiaries”) jointly, severally and unconditionally guaranteed the payment obligations under these notes. The following supplemental financial information sets forth, on a consolidating basis, the balance sheet, statement of income and cash flow information for Bristow Group Inc. (“Parent Company Only”), for the Guarantor Subsidiaries and for our other subsidiaries (the “Non-Guarantor Subsidiaries”). We have not presented separate financial statements and other disclosures concerning the Guarantor Subsidiaries because management has determined that such information is not material to investors.

The supplemental condensed consolidating financial information has been prepared pursuant to the rules and regulations for condensed financial information and does not include all disclosures included in annual financial statements, although we believe that the disclosures made are adequate to make the information presented not misleading. The principal eliminating entries eliminate investments in subsidiaries, intercompany balances and intercompany revenue and expense.

The allocation of the consolidated income tax provision was made using the with and without allocation method.

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Statement of Income

Three Months Ended December 31, 2009

|   | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations | Consolidated |
|---|---------------------------|---------------------------|---|--------------|--------------|
| <b>Revenue:</b>                                     |                           |                           |   |              |              |
| Gross revenue                                       | \$ —                      | \$ 66,407                 | \$ 236,899  | \$ —         | \$ 303,306   |
| Intercompany revenue                                | —                         | 9,449                     | 2,365   | (11,814)     | —            |
|   | —                         | 75,856                    | 239,264   | (11,814)     | 303,306      |
| <b>Operating expense:</b>                           |                           |                           |   |              |              |
| Direct cost   | (385)                     | 44,941                    | 173,119   | —            | 217,675      |
| Intercompany expenses                               | 71                        | 2,200                     | 9,543   | (11,814)     | —            |
| Depreciation and amortization                       | 484                       | 7,215                     | 12,964  | —            | 20,663       |
| General and administrative                          | 12,156                    | 3,741                     | 14,861  | —            | 30,758       |
|   | 12,326                    | 58,097                    | 210,487   | (11,814)     | 269,096      |
| Gain on disposal of assets                          | —                         | 1,374                     | 1,074   | —            | 2,448        |
| Earnings from unconsolidated affiliates, net        | 45,718                    | —                         | 4,407   | (47,057)     | 3,068        |
| Operating income                                    | 33,392                    | 19,133                    | 34,258  | (47,057)     | 39,726       |
| Interest income                                     | 5,268                     | 20                        | 348   | (5,271)      | 365          |
| Interest expense                                    | (10,842)                  | —                         | (5,408)   | 5,271        | (10,979)     |
| Other income (expense), net                         | 6                         | (17)                      | 3,706   | —            | 3,695        |
| Income before provision for income taxes            | 27,824                    | 19,136                    | 32,904  | (47,057)     | 32,807       |
| Allocation of consolidated income taxes             | (969)                     | (2,067)                   | (2,645)   | —            | (5,681)      |
| Net income  | 26,855                    | 17,069                    | 30,259  | (47,057)     | 27,126       |
| Net income attributable to noncontrolling interests | (177)                     | —                         | (271)   | —            | (448)        |
| Net income attributable to Bristow Group            | \$ 26,678                 | \$ 17,069                 | \$ 29,988   | \$ (47,057)  | \$ 26,678    |



## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Statement of Income

Nine Months Ended December 31, 2009

|   | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations | Consolidated |
|---|---------------------------|---------------------------|---|--------------|--------------|
| <b>Revenue:</b>                                     |                           |                           |   |              |              |
| Gross revenue                                       | \$ —                      | \$ 209,856                | \$ 675,517  | \$ —         | \$ 885,373   |
| Intercompany revenue                                | —                         | 25,722                    | 8,669   | (34,391)     | —            |
|   | —                         | 235,578                   | 684,186   | (34,391)     | 885,373      |
| <b>Operating expense:</b>                           |                           |                           |   |              |              |
| Direct cost   | (649)                     | 137,094                   | 488,260   | —            | 624,705      |
| Intercompany expenses                               | 78                        | 8,678                     | 25,635  | (34,391)     | —            |
| Depreciation and amortization                       | 943                       | 20,852                    | 35,524  | —            | 57,319       |
| General and administrative                          | 35,268                    | 11,730                    | 42,248  | —            | 89,246       |
|   | 35,640                    | 178,354                   | 591,667   | (34,391)     | 771,270      |
| Gain on disposal of assets                          | —                         | 3,789                     | 9,548   | —            | 13,337       |
| Earnings from unconsolidated affiliates, net        | 100,390                   | —                         | 11,274  | (101,039)    | 10,625       |
| Operating income                                    | 64,750                    | 61,013                    | 113,341   | (101,039)    | 138,065      |
| Interest income                                     | 56,271                    | 47                        | 656   | (56,177)     | 797          |
| Interest expense                                    | (31,885)                  | —                         | (55,923)  | 56,177       | (31,631)     |
| Other income (expense), net                         | 960                       | (550)                     | 3,613   | —            | 4,023        |
| Income before provision for income taxes            | 90,096                    | 60,510                    | 61,687  | (101,039)    | 111,254      |
| Allocation of consolidated income taxes             | (5,994)                   | (8,046)                   | (12,387)  | —            | (26,427)     |
| Net income  | 84,102                    | 52,464                    | 49,300  | (101,039)    | 84,827       |
| Net income attributable to noncontrolling interests | (531)                     | —                         | (725)   | —            | (1,256)      |
| Net income attributable to Bristow Group            | \$ 83,571                 | \$ 52,464                 | \$ 48,575   | \$(101,039)  | \$ 83,571    |



## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Statement of Income

Three Months Ended December 31, 2008

|  | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations | Consolidated |
|--|---------------------------|---------------------------|---|--------------|--------------|
| <b>Revenue:</b>  |                           |                           |   |              |              |
| Gross revenue  | \$ 93                     | \$ 82,609                 | \$ 200,285  | \$ —         | \$ 282,987   |
| Intercompany revenue                                     | —                         | 7,407                     | 5,288   | (12,695)     | —            |
|  | 93                        | 90,016                    | 205,573   | (12,695)     | 282,987      |
| <b>Operating expense:</b>                                |                           |                           |   |              |              |
| Direct cost  | (105)                     | 52,731                    | 152,101   | —            | 204,727      |
| Intercompany expenses                                    | —                         | 5,418                     | 7,277   | (12,695)     | —            |
| Depreciation and amortization                            | 179                       | 6,058                     | 10,426  | —            | 16,663       |
| General and administrative                               | 9,191                     | 3,371                     | 13,024  | —            | 25,586       |
|  | 9,265                     | 67,578                    | 182,828   | (12,695)     | 246,976      |
| Gain (loss) on GOM Asset Sale                            | (3,354)                   | 41,134                    | —   | —            | 37,780       |
| Gain (loss) on disposal of assets                        | —                         | 126                       | (228)   | —            | (102)        |
| Earnings (losses) from<br>unconsolidated affiliates, net | 59,586                    | —                         | (832)   | (60,171)     | (1,417)      |
| Operating income   | 47,060                    | 63,698                    | 21,685  | (60,171)     | 72,272       |
| Interest income  | 17,507                    | 16                        | 917   | (17,353)     | 1,087        |
| Interest expense   | (8,863)                   | —                         | (16,766)  | 17,353       | (8,276)      |
| Other income (expense), net                              | 604                       | 509                       | (2,635)   | —            | (1,522)      |
| Income before provision for<br>income taxes              | 56,308                    | 64,223                    | 3,201   | (60,171)     | 63,561       |
| Allocation of consolidated<br>income taxes               | (8,901)                   | (2,551)                   | (4,409)   | —            | (15,861)     |
| Net income (loss) from<br>continuing operations          | 47,407                    | 61,672                    | (1,208)   | (60,171)     | 47,700       |
| Net income attributable to<br>noncontrolling interests   | (242)                     | —                         | (293)   | —            | (535)        |
| Net income (loss) attributable to<br>Bristow Group       | \$47,165                  | \$ 61,672                 | \$ (1,501)  | \$ (60,171)  | \$ 47,165    |



## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Statement of Income

Nine Months Ended December 31, 2008

|   | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations | Consolidated |
|---|---------------------------|---------------------------|---|--------------|--------------|
| <b>Revenue:</b>   |                           |                           |   |              |              |
| Gross revenue   | \$ 166                    | \$ 263,466                | \$ 595,166  | \$ —         | \$ 858,798   |
| Intercompany revenue  | —                         | 19,996                    | 17,094  | (37,090)     | —            |
|   | 166                       | 283,462                   | 612,260   | (37,090)     | 858,798      |
| <b>Operating expense:</b>   |                           |                           |   |              |              |
| Direct cost   | 491                       | 167,945                   | 462,405   | —            | 630,841      |
| Intercompany expenses   | —                         | 17,361                    | 19,729  | (37,090)     | —            |
| Depreciation and amortization                                       | 352                       | 17,464                    | 29,287  | —            | 47,103       |
| General and administrative  | 21,695                    | 12,298                    | 44,783  | —            | 78,776       |
|   | 22,538                    | 215,068                   | 556,204   | (37,090)     | 756,720      |
| Gain on GOM Asset Sale  | (3,354)                   | 41,134                    | —   | —            | 37,780       |
| Gain on disposal of assets  | —                         | 1,658                     | 22,551  | (18,344)     | 5,865        |
| <b>Earnings (losses) from unconsolidated affiliates, net</b>        |                           |                           |   |              |              |
| Operating income  | 129,631                   | 114,640                   | 84,876  | (175,147)    | 154,000      |
| Interest income   | 60,427                    | 106                       | 2,079   | (56,873)     | 5,739        |
| Interest expense  | (27,045)                  | —                         | (55,771)  | 56,873       | (25,943)     |
| Other income (expense), net   | 3,860                     | 778                       | (2,398)   | —            | 2,240        |
| Income before provision for income taxes                            | 166,873                   | 115,524                   | 28,786  | (175,147)    | 136,036      |
| Allocation of consolidated income taxes                             | (69,073)                  | (10,091)                  | 42,670  | —            | (36,494)     |
| Net income from continuing operations                               | 97,800                    | 105,433                   | 71,456  | (175,147)    | 99,542       |
| Net income attributable to noncontrolling interests                 | (694)                     | —                         | (1,496)   | —            | (2,190)      |
| Net income attributable to Bristow Group from continuing operations | 97,106                    | 105,433                   | 69,960  | (175,147)    | 97,352       |
| <b>Discontinued operations:</b>                                     |                           |                           |   |              |              |
| Loss from discontinued operations before                            | —                         | (379)                     | —   | —            | (379)        |

Edgar Filing: Bristow Group Inc - Form 10-Q

|  |           |           |           |             |           |
|--|-----------|-----------|-----------|-------------|-----------|
| provision for income taxes                           |           |           |           |             |           |
| Benefits for income taxes on discontinued operations | —         | 133       | —         | —           | 133       |
| Loss from discontinued operations                    | —         | (246)     | —         | —           | (246)     |
| Net income attributable to Bristow Group             | \$ 97,106 | \$105,187 | \$ 69,960 | \$(175,147) | \$ 97,106 |

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Balance Sheet

As of December 31, 2009

|  | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations   | Consolidated |
|--|---------------------------|---------------------------|---|----------------|--------------|
| <b>ASSETS</b>  |                           |                           |   |                |              |
| <b>Current assets:</b>   |                           |                           |   |                |              |
| Cash and cash equivalents                                      | \$ 18,192                 | \$ 3,786                  | \$ 85,081   | \$ —           | \$ 107,059   |
| Accounts receivable  | 9,829                     | 71,293                    | 172,869   | (22,354)       | 231,637      |
| Inventories  | —                         | 86,404                    | 100,816   | —              | 187,220      |
| Prepaid expenses and other current assets                      | 744                       | 7,731                     | 49,874  | (31,767)       | 26,582       |
| Total current assets   | 28,765                    | 169,214                   | 408,640   | (54,121)       | 552,498      |
| Intercompany investment  | 992,230                   | 104,482                   | 135,568   | (1,232,280)    | —            |
| Investment in unconsolidated affiliates                        | —                         | 7,835                     | 196,081   | —              | 203,916      |
| Intercompany notes receivable                                  | 1,116,666                 | —                         | (184,534)   | (932,132)      | —            |
| <b>Property and equipment – at cost:</b>                       |                           |                           |   |                |              |
| Land and buildings   | 211                       | 54,232                    | 38,798  | —              | 93,241       |
| Aircraft and equipment   | 10,734                    | 760,713                   | 1,242,700   | —              | 2,014,147    |
|  | 10,945                    | 814,945                   | 1,281,498   | —              | 2,107,388    |
| <b>Less: Accumulated depreciation and amortization</b>         |                           |                           |   |                |              |
|  | (1,796)                   | (139,784)                 | (258,895)   | —              | (400,475)    |
|  | 9,149                     | 675,161                   | 1,022,603   | —              | 1,706,913    |
| Goodwill   | —                         | 4,486                     | 42,485  | —              | 46,971       |
| Other assets   | 112,365                   | 1,184                     | 184,022   | (274,310)      | 23,261       |
|  | \$2,259,175               | \$ 962,362                | \$ 1,804,865  | \$ (2,492,843) | \$ 2,533,559 |
| <b>LIABILITIES AND STOCKHOLDERS' INVESTMENT</b>                |                           |                           |   |                |              |
| <b>Current liabilities:</b>                                    |                           |                           |   |                |              |
| Accounts payable   | \$ 1,850                  | \$ 10,561                 | \$ 50,758   | \$ (12,735)    | \$ 50,434    |
| Accrued liabilities  | 17,218                    | 22,655                    | 110,020   | (41,386)       | 108,507      |
| Deferred taxes   | (1,591)                   | —                         | 10,939  | —              | 9,348        |
| Short-term borrowings and current maturities of long-term debt | 5,487                     | —                         | 13,724  | —              | 19,211       |
| Total current liabilities                                      | 22,964                    | 33,216                    | 185,441   | (54,121)       | 187,500      |

Edgar Filing: Bristow Group Inc - Form 10-Q

|   |             |            |             |               |             |
|---|-------------|------------|-------------|---------------|-------------|
| Long-term debt, less current maturities       | 670,283     | —          | 27,861      | —             | 698,144     |
| Intercompany notes payable                    | —           | 357,056    | 675,076     | (1,032,132)   | —           |
| Accrued pension liabilities                   | —           | —          | 99,276      | —             | 99,276      |
| Other liabilities and deferred credits        | 4,587       | 8,174      | 188,700     | (174,310)     | 27,151      |
| Deferred taxes                                | 114,870     | 7,266      | 27,253      | —             | 149,389     |
| Stockholders' investment:                     |             |            |             |               |             |
| Common stock                                  | 359         | 4,996      | 34,479      | (39,475)      | 359         |
| Additional paid-in-capital                    | 669,174     | 17,888     | 473,242     | (491,130)     | 669,174     |
| Retained earnings                             | 795,739     | 533,766    | 45,706      | (579,472)     | 795,739     |
| Noncontrolling interests                      | 5,304       | —          | 4,957       | —             | 10,261      |
| Accumulated other comprehensive income (loss) | (24,105)    | —          | 42,874      | (122,203)     | (103,434)   |
|   | 1,446,471   | 556,650    | 601,258     | (1,232,280)   | 1,372,099   |
|   | \$2,259,175 | \$ 962,362 | \$1,804,865 | \$(2,492,843) | \$2,533,559 |



## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Balance Sheet

As of March 31, 2009

|  | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations  | Consolidated |
|--|---------------------------|---------------------------|---|---------------|--------------|
| <b>ASSETS</b>  |                           |                           |   |               |              |
| <b>Current assets:</b>   |                           |                           |   |               |              |
| Cash and cash equivalents  | \$ 226,691                | \$ 5,445                  | \$ 68,833   | \$ —          | \$ 300,969   |
| Accounts receivable  | 11,931                    | 67,047                    | 172,974   | (35,278)      | 216,674      |
| Inventories  | —                         | 82,422                    | 83,016  | —             | 165,438      |
| Prepaid expenses and other<br>current assets                         | 1,000                     | 6,200                     | 30,676  | (17,650)      | 20,226       |
| Total current assets   | 239,622                   | 161,114                   | 355,499   | (52,928)      | 703,307      |
| Intercompany investment  | 924,815                   | 62,990                    | 251,960   | (1,239,765)   | —            |
| Investment in<br>unconsolidated affiliates                           | 1,631                     | 150                       | 18,484  | —             | 20,265       |
| Intercompany notes<br>receivable                                     | 835,439                   | —                         | (8,709)   | (826,730)     | —            |
| <b>Property and equipment – at<br/>cost:</b>                         |                           |                           |   |               |              |
| Land and buildings   | 212                       | 48,770                    | 19,979  | —             | 68,961       |
| Aircraft and equipment   | 7,280                     | 768,709                   | 1,047,022   | —             | 1,823,011    |
|  | 7,492                     | 817,479                   | 1,067,001   | —             | 1,891,972    |
| <b>Less: Accumulated<br/>depreciation and<br/>amortization</b>       |                           |                           |   |               |              |
|  | (1,511)                   | (129,675)                 | (219,329)   | —             | (350,515)    |
|  | 5,981                     | 687,804                   | 847,672   | —             | 1,541,457    |
| Goodwill   | —                         | 4,486                     | 40,168  | —             | 44,654       |
| Other assets   | 113,735                   | 1,151                     | 186,726   | (276,724)     | 24,888       |
|  | \$2,121,223               | \$ 917,695                | \$ 1,691,800  | \$(2,396,147) | \$2,334,571  |
| <b>LIABILITIES AND STOCKHOLDERS' INVESTMENT</b>                      |                           |                           |   |               |              |
| <b>Current liabilities:</b>  |                           |                           |   |               |              |
| Accounts payable   | \$ 938                    | \$ 20,772                 | \$ 50,230   | \$ (27,048)   | \$ 44,892    |
| Accrued liabilities  | 11,458                    | 22,703                    | 90,594  | (26,951)      | 97,804       |
| Deferred taxes   | (1,575)                   | —                         | 7,770   | —             | 6,195        |
| Short-term borrowings and<br>current maturities<br>of long-term debt | 3,040                     | —                         | 5,908   | —             | 8,948        |
| Total current liabilities  | 13,861                    | 43,475                    | 154,502   | (53,999)      | 157,839      |

Edgar Filing: Bristow Group Inc - Form 10-Q

|   |             |            |             |               |             |
|---|-------------|------------|-------------|---------------|-------------|
| Long-term debt, less current maturities       | 670,565     | —          | 44,400      | —             | 714,965     |
| Intercompany notes payable                    | —           | 355,150    | 572,148     | (927,298)     | —           |
| Accrued pension liabilities                   | —           | —          | 81,380      | —             | 81,380      |
| Other liabilities and deferred credits        | 3,340       | 8,567      | 181,964     | (177,130)     | 16,741      |
| Deferred taxes                                | 97,503      | 6,299      | 23,464      | —             | 127,266     |
| Stockholders' investment:                     |             |            |             |               |             |
| Preferred stock                               | 222,554     | —          | —           | —             | 222,554     |
| Common stock                                  | 291         | 4,996      | 9,646       | (14,642)      | 291         |
| Additional paid-in-capital                    | 436,296     | 17,906     | 542,992     | (560,898)     | 436,296     |
| Retained earnings                             | 718,493     | 481,302    | 12,860      | (494,162)     | 718,493     |
| Noncontrolling interests                      | 7,107       | —          | 4,093       | —             | 11,200      |
| Accumulated other comprehensive income (loss) | (48,787)    | —          | 64,351      | (168,018)     | (152,454)   |
|   | 1,335,954   | 504,204    | 633,942     | (1,237,720)   | 1,236,380   |
|   | \$2,121,223 | \$ 917,695 | \$1,691,800 | \$(2,396,147) | \$2,334,571 |

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Statement of Cash Flows

Nine Months Ended December 31, 2009

|   | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations | Consolidated |
|---|---------------------------|---------------------------|---|--------------|--------------|
| Net cash provided by (used in) operating activities                     | \$ (42,032)               | \$ 38,772                 | \$ 166,277  | \$ —         | \$ 163,017   |
| Cash flows from investing activities:                                   |                           |                           |   |              |              |
| Capital expenditures  | (4,024)                   | (104,115)                 | (142,133)   | —            | (250,272)    |
| Proceeds from asset dispositions  | —                         | 60,588                    | 14,385  | —            | 74,973       |
| Acquisition, net of cash received                                       | —                         | —                         | (178,961)   | —            | (178,961)    |
| Net cash used in investing activities                                   | (4,002)                   | (43,527)                  | (306,709)   | —            | (354,260)    |
| Cash flows from financing activities:                                   |                           |                           |   |              |              |
| Repayment of debt and debt redemption premiums                          | (1,726)                   | —                         | (8,342)   | —            | (10,068)     |
| Increases (decreases) in cash related to intercompany advances and debt | (170,278)                 | 3,096                     | 167,182   | —            | —            |
| Dividends paid  | 15,729                    | —                         | (15,729)  | —            | —            |
| Partial prepayment of put/call obligation                               | (52)                      | —                         | —   | —            | (52)         |
| Preferred Stock dividends paid  | (6,325)                   | —                         | —   | —            | (6,325)      |
| Issuance of common stock  | 1,336                     | —                         | —   | —            | 1,336        |
| Tax benefit related to stock-based compensation                         | 409                       | —                         | —   | —            | 409          |
| Net cash provided by (used in) financing activities                     | (160,907)                 | 3,096                     | 143,111   | —            | (14,700)     |
| Effect of exchange rate changes on cash and cash equivalents            | (1,536)                   | —                         | 13,569  | —            | 12,033       |
| Net increase (decrease) in cash and cash equivalents                    | (208,499)                 | (1,659)                   | 16,248  | —            | (193,910)    |
| Cash and cash equivalents at beginning of period                        | 226,691                   | 5,445                     | 68,833  | —            | 300,969      |
|   | \$ 18,192                 | \$ 3,786                  | \$ 85,081   | \$ —         | \$ 107,059   |

Cash and cash equivalents at end  
of period

32

---

## BRISTOW GROUP INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — (Continued)  
(Unaudited)

## Supplemental Condensed Consolidating Statement of Cash Flows

Nine Months Ended December 31, 2008

|   | Parent<br>Company<br>Only | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries<br>(In thousands) | Eliminations | Consolidated |
|---|---------------------------|---------------------------|---|--------------|--------------|
| Net cash provided by (used in)<br>operating activities                        | \$ (110,090)              | \$ (81,511)               | \$ 197,310  | \$ 98,163    | \$ 103,872   |
| Cash flows from investing<br>activities:                                      |                           |                           |   |              |              |
| Capital expenditures  | (1,241)                   | (135,321)                 | (251,445)   | —            | (388,007)    |
| Proceeds from asset dispositions  | —                         | 72,434                    | 14,247  | —            | 86,681       |
| Acquisitions, net of cash received  | —                         | 356                       | (15,946)  | —            | (15,590)     |
| Net cash used in investing<br>activities                                      | (1,241)                   | (62,531)                  | (253,144)   | —            | (316,916)    |
| Cash flows from financing<br>activities:                                      |                           |                           |   |              |              |
| Proceeds from borrowings  | 115,000                   | —                         | —   | —            | 115,000      |
| Debt issuance costs   | (3,768)                   | —                         | —   | —            | (3,768)      |
| Repayment of debt and debt<br>redemption premiums                             | (1,725)                   | —                         | (19,271)  | —            | (20,996)     |
| Increases (decreases) in cash<br>related to intercompany<br>advances and debt | (190,325)                 | 155,535                   | 132,953   | (98,163)     | —            |
| Partial prepayment of put/call<br>obligation                                  | (184)                     | —                         | —   | —            | (184)        |
| Dividends paid  | 12,900                    | —                         | (12,900)  | —            | —            |
| Preferred Stock dividends paid  | (9,487)                   | —                         | —   | —            | (9,487)      |
| Issuance of common stock  | 225,260                   | —                         | —   | —            | 225,260      |
| Tax benefit related to stock-based<br>compensation                            | 242                       | —                         | —   | —            | 242          |
| Net cash provided by financing<br>activities                                  | 147,913                   | 155,535                   | 100,782   | (98,163)     | 306,067      |
| Effect of exchange rate changes<br>on cash and cash equivalents               | 3,630                     | —                         | (22,050)  | —            | (18,420)     |
| Net increase in cash and cash<br>equivalents                                  | 40,212                    | 11,493                    | 22,898  | —            | 74,603       |
|   | 226,494                   | 361                       | 63,195  | —            | 290,050      |

|  |            |           |           |    |   |            |
|--|------------|-----------|-----------|----|---|------------|
| Cash and cash equivalents at beginning of period |            |           |           |    |   |            |
| Cash and cash equivalents at end of period       | \$ 266,706 | \$ 11,854 | \$ 86,093 | \$ | — | \$ 364,653 |

Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders  
Bristow Group Inc.:

We have reviewed the condensed consolidated balance sheet of Bristow Group Inc. and subsidiaries (the Company) as of December 31, 2009, and the related condensed consolidated statements of income for the three- and nine-month periods ended December 31, 2009 and 2008, and the related condensed consolidated statements of cash flows for the nine-month periods ended December 31, 2009 and 2008. These condensed consolidated financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of the Company as of March 31, 2009, and the related consolidated statements of income, stockholders' investment, and cash flows for the year then ended (not presented herein); and in our report dated May 21, 2009 we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of March 31, 2009 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ KPMG LLP

Houston, Texas  
February 3, 2010

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations.

Management’s Discussion and Analysis of Financial Condition and Results of Operations, or MD&A, should be read in conjunction with the accompanying unaudited condensed consolidated financial statements and the notes thereto as well as our Annual Report on Form 10-K for the fiscal year ended March 31, 2009 (the “fiscal year 2009 Annual Report”) and the MD&A contained therein. In the discussion that follows, the terms “Current Quarter” and “Comparable Quarter” refer to the three months ended December 31, 2009 and 2008, respectively, and the terms “Current Period” and “Comparable Period” refer to the nine months ended December 31, 2009 and 2008, respectively. Our fiscal year ends March 31, and we refer to fiscal years based on the end of such period. Therefore, the fiscal year ending March 31, 2010 is referred to as “fiscal year 2010.”

Forward-Looking Statements

This Quarterly Report contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (the “Exchange Act”). Forward-looking statements are statements about our future business, strategy, operations, capabilities and results; financial projections; plans and objectives of our management; expected actions by us and by third parties, including our customers, vendors, competitors and regulators; and other matters. Some of the forward-looking statements can be identified by the use of words such as “believes”, “belief”, “expects”, “plans”, “anticipates”, “intends”, “projects”, “estimates”, “may”, “might”, “will”, “could”, “should”, “intends”, “anticipates”, “plans”, “expects” and other similar words; however, all statements in this Quarterly Report, other than statements of historical fact or historical financial results are forward-looking statements.

Our forward-looking statements reflect our views and assumptions on the date we are filing this Quarterly Report regarding future events and operating performance. We believe that they are reasonable, but they involve known and unknown risks, uncertainties and other factors, many of which may be beyond our control, that may cause actual results to differ materially from any future results, performance or achievements expressed or implied by the forward-looking statements. Accordingly, you should not put undue reliance on any forward-looking statements. Factors that could cause our forward-looking statements to be incorrect and actual events or our actual results to differ from those that are anticipated include all of the following:

- the risks and uncertainties described under “Item 1A. Risk Factors” in our fiscal year 2009 Annual Report;
- the level of activity in the oil and natural gas industry is lower than anticipated;
- production-related activities become more sensitive to variances in commodity prices;
- the major oil companies do not continue to expand internationally;
- market conditions are weaker than anticipated;
- we are unable to acquire additional aircraft due to limited availability or unable to exercise aircraft purchase options;
- we are unable to obtain financing or we are unable to draw on our credit facilities;
- we are not able to re-deploy our aircraft to regions with greater demand;
- we do not achieve the anticipated benefit of our fleet renewal and growth strategy; and



- the outcome of the U.S. Department of Justice (“DOJ”) investigations, which are ongoing, have a greater than anticipated financial or business impact.

All forward-looking statements in this Quarterly Report are qualified by these cautionary statements and are only made as of the date of this Quarterly Report. We do not undertake any obligation, other than as required by law, to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## Executive Overview

This Executive Overview only includes what management considers to be the most important information and analysis for evaluating our financial condition and operating performance. It provides the context for the discussion and analysis of the financial statements which follows and does not disclose every item impacting our financial condition and operating performance.

## General

We are a leading provider of helicopter services to the worldwide offshore energy industry and one of two helicopter service providers to the offshore energy industry with global operations. We have significant operations in most major offshore oil and gas producing regions of the world, including the North Sea, the U.S. Gulf of Mexico, Nigeria, Australia and Latin America, and we generated 81% of our revenue from international operations during the Current Period. We have a long history in the helicopter services industry, with our two principal legacy companies, Bristow Helicopters Ltd. and Offshore Logistics, Inc., having been founded in 1955 and 1969, respectively.

We conduct our business in one segment: Helicopter Services. The Helicopter Services segment's operations are conducted through three divisions, Western Hemisphere, Eastern Hemisphere and Global Training, and through ten business units within those divisions:

- Western Hemisphere
  - U.S. Gulf of Mexico
  - Arctic
  - Latin America
  - Western Hemisphere (“WH”) Centralized Operations
- Eastern Hemisphere
  - Europe
  - West Africa
  - Australia
  - Other International
  - Eastern Hemisphere (“EH”) Centralized Operations
- Global Training
  - Bristow Academy

We provide helicopter services to a broad base of major integrated, national and independent oil and gas companies. Customers charter our helicopters to transport personnel between onshore bases and offshore platforms, drilling rigs and installations. A majority of our helicopter revenue is attributable to oil and gas production activities, which have historically provided a more stable source of revenue than exploration and development related

activities. As of December 31, 2009, we operated 379 aircraft (including 340 owned aircraft, 33 leased aircraft and 6 aircraft operated for one of our customers; 11 of the owned aircraft are held for sale) and our unconsolidated affiliates operated or managed 196 aircraft in addition to those aircraft leased from us. Our Global Training division is approved to provide helicopter flight training to the commercial pilot and flight instructor level by both the U.S. Federal Aviation Administration and the European Joint Aviation Authority. Bristow Academy, which forms the central core of our Global Training division, operates 74 aircraft (including 55 owned and 19 leased aircraft) and employs 183 people, including 86 flight instructors and 8 ground instructors. The Global Training division supports, coordinates, standardizes, and in the case of the Bristow Academy schools, directly manages our flight training activities.

Edgar Filing: Bristow Group Inc - Form 10-Q

The chart below presents (1) the number of helicopters in our fleet and their distribution among the business units of our Helicopter Services segment as of December 31, 2009; (2) the number of helicopters we had on order or under option as of December 31, 2009; and (3) the percentage of gross revenue each of our business units provided during the Current Period. For additional information regarding our commitments and options to acquire aircraft, see Note 7 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report.

|   | Percentage<br>of<br>Current<br>Period<br>Revenue | Aircraft in Consolidated Fleet<br>Helicopters |            |           |           |            | Unconsolidated |                   |            |
|---|--|---|------------|-----------|-----------|------------|----------------|-------------------|------------|
|   |  | Small   | Medium     | Large     | Training  | Fixed Wing | Total<br>(1)   | Affiliates<br>(2) | Total      |
| U.S. Gulf of Mexico                     | 15%  | 62  | 26         | 7         | —         | —          | 95             | —                 | 95         |
| Arctic                                  | 1%   | 13  | 2          | —         | —         | 1          | 16             | —                 | 16         |
| Latin America                           | 7%   | 5   | 32         | 2         | —         | —          | 39             | 89                | 128        |
| WH Centralized<br>Operations            | —%   | —   | —          | —         | —         | —          | —              | —                 | —          |
| Europe                                  | 39%  | —   | 11         | 40        | —         | —          | 51             | —                 | 51         |
| West Africa                             | 19%  | 12  | 32         | 5         | —         | 4          | 53             | —                 | 53         |
| Australia                               | 11%  | 2   | 10         | 18        | —         | —          | 30             | —                 | 30         |
| Other International                     | 5%   | —   | 11         | 10        | —         | —          | 21             | 44                | 65         |
| EH Centralized<br>Operations            | 1%   | —   | —          | —         | —         | —          | —              | 63                | 63         |
| Bristow Academy                         | 2%   | —   | —          | —         | 74        | —          | 74             | —                 | 74         |
| <b>Total</b>                            | <b>100%</b>                                      | <b>94</b>                                     | <b>124</b> | <b>82</b> | <b>74</b> | <b>5</b>   | <b>379</b>     | <b>196</b>        | <b>575</b> |
| Aircraft not currently<br>in fleet: (3) |  |   |            |           |           |            |                |                   |            |
| On order                                |  | —   | 6          | 5         | —         | —          | 11             |                   |            |
| Under option                            |  | —   | 41         | 13        | —         | —          | 54             |                   |            |

(1) Includes 11 aircraft held for sale.

(2) The 196 aircraft operated or managed by our unconsolidated affiliates are in addition to those aircraft leased from us.

(3) This table does not reflect aircraft which our unconsolidated affiliates may have on order or under option.

In December 2009, we announced that the following key changes in our organizational structure will be made to improve operations and financial performance. These changes will not be finalized until March 31, 2010.

- The Eastern and Western Hemisphere divisional boundaries will be eliminated, and Centralized Operations will be managed under a single global organization.
- The Other International and Latin America business units will be merged into a single International business unit.
- The U.S. Gulf of Mexico and Arctic business units will be combined into a single North America business unit.
- A global shared services organization will be created to support finance, accounting, human resources and information technology.

## Our Strategy

Our goal is to advance our position as a leading helicopter services provider to the offshore energy industry. We intend to employ the following strategies to achieve this goal:

- **Grow our business.** We plan to continue to grow our business globally and increase our revenue and profitability, subject to managing through cyclical downturns in the energy industry. We have a footprint in most major oil and gas producing regions of the world, and we expect to have the opportunity to expand and deepen our presence in many of these markets. We anticipate this growth will result primarily from the deployment of new aircraft into markets where we expect they will be most profitably employed, as well as by executing opportunistic acquisitions and investments. Through our relationships with our existing customers, we are aware of future business opportunities in the markets we currently serve that would allow us to grow through fleet additions. Our acquisition-related growth may include increasing our role and participation with existing unconsolidated affiliates or investing in new companies, and may include increasing our position in existing markets or expanding into new markets.

- Be the preferred provider of helicopter services. We position our business as the preferred provider of helicopter services by maintaining strong relationships with our customers and providing safe and high-quality service. We focus on maintaining relationships with our customers' field operations and corporate management. We believe that this focus helps us better anticipate customer needs and provide our customers with the right aircraft in the right place at the right time, which in turn allows us to better manage our existing fleet and capital investment program. We also leverage our close relationships with our customers to establish mutually beneficial operating practices and safety standards worldwide. By applying standard operating and safety practices across our global operations, we are able to provide our customers with consistent, high-quality service in each of their areas of operation. By better understanding our customers' needs and by virtue of our global operations and safety standards, we have effectively competed against other helicopter service providers based on aircraft availability, customer service, safety and reliability, and not just price.
- Integrate our global operations. We are an integrated global operator, and we intend to continue to identify and implement further opportunities to integrate our global organization. We have integrated our operations among previously independently managed businesses, created a global flight and maintenance standards group, improved our global asset allocation and made other changes in our corporate and field operations.

## Market Outlook

Our core business is providing helicopter services to the worldwide oil and gas industry. Our customers' operating expenditures in the production sector are the principal source of our revenue, while their exploration and development capital expenditures provide a lesser portion of our revenue. Our customers typically base their capital expenditure budgets on their long-term commodity price expectations and not exclusively on the current spot price. In 2009, the credit, equity and commodity markets were volatile causing many of our oil company customers to reduce capital spending plans and defer projects. Thus far in 2010, oil prices have stabilized in the \$70-\$80 range. We believe that the continued stability of oil prices may lead to confidence among our customers and increased capital expenditure budgets.

While we are cautiously optimistic that the economic conditions will gradually recover, we continue to implement our cost reduction efforts and work with our customers to improve the efficiency of their operations. Our global operations and critical mass of helicopters provide us with diversity of geographic and customer focus to help mitigate risks associated with single markets or customers and allows us to respond to increased demand in certain markets through redeployment of assets.

Although some of the global demand for our services has softened, the fundamental long-term challenge for our industry is the limited availability of new aircraft and the need throughout the industry to retire many of the older aircraft in the worldwide fleet. Currently manufacturers have some available aircraft; however, we expect constraints on supply of new large aircraft to resume. The aftermarket for sales of our older aircraft has softened, reflecting fewer buyers with available capital, and sale prices have also declined, but to a lesser extent.

We continue to expect to grow our business through the delivery of aircraft on order and potentially through acquisitions and investments, subject to managing through cyclical downturns in the energy industry. Additionally, during this fiscal year we have invested in Brazil, an emerging market and potential growth area through our acquisition of a 42.5% interest in Líder Aviação Holding S.A. ("Líder"). See Note 2 in the "Notes to Condensed Consolidated Financial Statements" included elsewhere in this Quarterly Report.

Since the beginning of fiscal year 2007, we have raised approximately \$1.0 billion of capital in a mix of debt and equity with both public and private financings. During this same period we have spent \$1.3 billion on capital expenditures to grow our business. We expect that our cash on deposit as of December 31, 2009 of \$107.1 million, cash flow from operations and aircraft sales as well as the \$100 million borrowing capacity under our revolving credit

facility will be sufficient to satisfy our capital commitments, including our remaining aircraft purchase commitments of \$116.7 million as of December 31, 2009. We plan to continue to be disciplined in our capital commitment program. Therefore, we do not foresee an immediate need to raise capital through new financings. However, we currently see an active bid market for new helicopter contract work for clients and our view on capital needs may vary based on the success of bids in the marketplace. See “Items 1A. Risk Factors” in Part II of our fiscal year 2009 Annual Report for a discussion of some of the risks associated with the financial and credit crisis and worldwide economic downturn.

## Results of Operations

The following tables present our operating results and other income statement information for the applicable periods:

|   | Three Months Ended<br>December 31, |            | Favorable<br>(Unfavorable) |         |
|---|------------------------------------|------------|----------------------------|---------|
|   | 2009<br>(Unaudited)                | 2008       |                            |         |
| (In thousands, except per share<br>amounts, percentages and flight hours) |                                    |            |                            |         |
| <b>Gross revenue:</b>   |                                    |            |                            |         |
| Operating revenue   | \$ 275,488                         | \$ 253,283 | \$ 22,205                  | 8.8 %   |
| Reimbursable revenue  | 27,818                             | 29,704     | (1,886)                    | (6.3)%  |
| Total gross revenue   | 303,306                            | 282,987    | 20,319                     | 7.2 %   |
| <b>Operating expense:</b>   |                                    |            |                            |         |
| Direct cost   | 189,456                            | 176,038    | (13,418)                   | (7.6)%  |
| Reimbursable expense  | 28,219                             | 28,689     | 470                        | 1.6 %   |
| Depreciation and amortization   | 20,663                             | 16,663     | (4,000)                    | (24.0)% |
| General and administrative  | 30,758                             | 25,586     | (5,172)                    | (20.2)% |
|   | 269,096                            | 246,976    | (22,120)                   | (9.0)%  |
| Gain on GOM Asset Sale (1)  | —                                  | 37,780     | (37,780)                   | *       |
| Gain (loss) on disposal of assets (2)                                     | 2,448                              | (102)      | 2,550                      | *       |
| Earnings (losses) from unconsolidated<br>affiliates, net (2)              | 3,068                              | (1,417)    | 4,485                      | 316.5%  |
| Operating income  | 39,726                             | 72,272     | (32,546)                   | (45.0)% |
| Interest income (expense), net  | (10,614)                           | (7,189)    | (3,425)                    | (47.6)% |
| Other income (expense), net   | 3,695                              | (1,522)    | 5,217                      | 342.8 % |
| Income before provision for income taxes                                  | 32,807                             | 63,561     | (30,754)                   | (48.4)% |
| Provision for income taxes  | (5,681)                            | (15,861)   | 10,180                     | 64.2 %  |
| Net income  | 27,126                             | 47,700     | (20,574)                   | (43.1)% |
| Net income attributable to noncontrolling<br>interests                    | (448)                              | (535)      | 87                         | 16.3 %  |
| Net income attributable to Bristow Group                                  | \$ 26,678                          | \$ 47,165  | \$ (20,487)                | (43.4)% |
| Diluted earnings per common share   | \$ 0.74                            | \$ 1.32    | \$ (0.58)                  | (43.9)% |
| Operating margin (3)  | 13.1%                              | 25.5%      | (12.4) %                   | (48.6)% |
| Flight hours (4)  | 54,522                             | 67,127     | (12,605)                   | (18.8)% |

\* percentage change not meaningful



Edgar Filing: Bristow Group Inc - Form 10-Q

|   | Nine Months Ended<br>December 31, |            | Favorable<br>(Unfavorable) |         |
|---|-----------------------------------|------------|----------------------------|---------|
|   | 2009<br>(Unaudited)               | 2008       |                            |         |
| (In thousands, except per share<br>amounts, percentages and flight hours) |                                   |            |                            |         |
| <b>Gross revenue:</b>   |                                   |            |                            |         |
| Operating revenue   | \$ 804,083                        | \$ 778,643 | \$ 25,440                  | 3.3 %   |
| Reimbursable revenue  | 81,290                            | 80,155     | 1,135                      | 1.4 %   |
| Total gross revenue   | 885,373                           | 858,798    | 26,575                     | 3.1 %   |
| <b>Operating expense:</b>   |                                   |            |                            |         |
| Direct cost   | 543,525                           | 551,404    | 7,879                      | 1.4 %   |
| Reimbursable expense  | 81,180                            | 79,437     | (1,743)                    | (2.2)%  |
| Depreciation and amortization   | 57,319                            | 47,103     | (10,216)                   | (21.7)% |
| General and administrative  | 89,246                            | 78,776     | (10,470)                   | (13.3)% |
|   | 771,270                           | 756,720    | (14,550)                   | (1.9)%  |
| Gain on GOM Asset Sale (1)  | —                                 | 37,780     | (37,780)                   | *       |
| Gain on disposal of assets (2)  | 13,337                            | 5,865      | 7,472                      | 127.4 % |
| Earnings (losses) from unconsolidated<br>affiliates, net (2)              | 10,625                            | 8,277      | 2,348                      | 28.4 %  |
| Operating income  | 138,065                           | 154,000    | (15,935)                   | (10.3)% |
| Interest income (expense), net  | (30,834)                          | (20,204)   | (10,630)                   | (52.6)% |
| Other income (expense), net   | 4,023                             | 2,240      | 1,783                      | 79.6 %  |
| Income before provision for income taxes                                  | 111,254                           | 136,036    | (24,782)                   | (18.2)% |
| Provision for income taxes  | (26,427)                          | (36,494)   | 10,067                     | 27.6 %  |
| Net income from continuing operations                                     | 84,827                            | 99,542     | (14,715)                   | (14.8)% |
| Loss from discontinued operations   | —                                 | (246)      | 246                        | 100.0 % |
| Net income  | 84,827                            | 99,296     | (14,469)                   | (14.6)% |
| Net income attributable to noncontrolling<br>interests                    | (1,256)                           | (2,190)    | 934                        | 42.6 %  |
| Net income attributable to Bristow Group                                  | \$ 83,571                         | \$ 97,106  | \$ (13,535)                | (13.9)% |
| Diluted earnings per common share   | \$ 2.32                           | \$ 2.84    | \$ (0.52)                  | (18.3)% |
| Operating margin (3)  | 15.6%                             | 17.9%      | (2.3) %                    | (12.8)% |
| Flight hours (4)  | 172,980                           | 217,338    | (44,358)                   | (20.4)% |

\* percentage change not meaningful

- (1) On October 30, 2008, we sold 53 small aircraft and related assets operating in the U.S. Gulf of Mexico for \$65 million (the "GOM Asset Sale"). For further details, see Note 2 in "Notes to Consolidated Financial Statements" included elsewhere in this Quarterly Report.
- (2) Gain on disposal of assets which was previously included within operating expense has been reclassified in this Quarterly Report to be included as a separate line below operating expense, but still within operating income. Earnings (losses) from unconsolidated affiliates, net which were previously included in non-operating income have been reclassified in this Quarterly Report to be included within operating income. Amounts presented for the Comparable Quarter and Comparable Period have been restated to conform to Current Quarter and Current Period presentation. See Note 1 in the "Notes to Condensed Consolidated Financial

Edgar Filing: Bristow Group Inc - Form 10-Q

Statements” included elsewhere in this Quarterly Report for further discussion of these changes in presentation.

(3) Operating margin is calculated as operating income divided by gross revenue.

(4) Excludes flight hours from Bristow Academy and unconsolidated affiliates.

40

---

### Current Quarter Compared to Comparable Quarter

Gross revenue in the Current Quarter increased from the Comparable Quarter primarily as a result of the inclusion of a full quarter of revenue during the Current Quarter from the consolidation of Bristow Norway following our October 31, 2008 acquisition of the 51% interest in Bristow Norway that we did not previously own, which added \$17.7 million in revenue, and increases in rates charged to customers. Additionally, the Current Quarter includes the favorable impact of \$15.6 million on revenue primarily within our Europe and Australia business units resulting from changes in exchange rates. The increase in gross revenue was partially offset by a decrease in revenue in the U.S. Gulf of Mexico as a result of the GOM Asset Sale and lower demand for our services in that market.

Operating expense increased primarily due to the addition of \$15.1 million in expense from Bristow Norway, increases in depreciation expense resulting from the addition of new aircraft, increases in insurance premiums and increases in salaries and benefits primarily due to increased incentive compensation as well as \$1.7 million in additional compensation expense in connection with the departure of two of the Company's officers during the Current Quarter. Also during the Current Quarter, we recorded charges of \$2.9 million to reduce the carrying value of obsolete inventory. Additionally, the Current Quarter includes an increase in operating expense of \$10.6 million resulting from changes in exchange rates, which increased operating expense in our Europe and Australia business units, and decreased operating expense in our West Africa business unit. The increase in operating expense was partially offset by a reduction in operating costs in the U.S. Gulf of Mexico resulting from the GOM Asset Sale and a decrease in global fuel costs. During the Current Quarter, an aircraft was damaged when a controlled landing was performed in West Africa as part of emergency procedures employed by the crew. This incident resulted in a charge across all of our business units during the Current Quarter of \$2.0 million.

Operating income in the Comparable Quarter includes \$37.8 million in gains generated from the GOM Asset Sale. Excluding the impact of the GOM Asset Sale in the Comparable Quarter, operating income and operating margin would have been \$34.5 million and 12.2%, respectively. Operating income improved, when taking out the effect of the GOM Asset Sale, as a result of the Bristow Norway acquisition, improved results in West Africa, Australia and EH Centralized Operations, an increase in gain on sale of assets of \$2.6 million and a \$4.5 million increase in earnings (losses) from unconsolidated affiliates, net, partially offset by decreased operating income in certain other business units, including the U.S. Gulf of Mexico and Other International. The changes in exchange rates discussed above had a favorable impact on operating income of \$5.2 million in the Current Quarter.

The Current Quarter includes earnings from our recent investment in Líder of \$1.8 million partially offset by an increase in equity losses from Heliservicio Campeche S.A. de C.V. ("Heliservicio") of \$0.8 million. The Comparable Quarter includes pre-acquisition equity losses from Bristow Norway of \$2.6 million. See further discussion of Líder and Heliservicio included in "– Business Unit Operating Results – Current Quarter Compared to Comparable Quarter – Latin America" and Bristow Norway included in "– Business Unit Operating Results – Current Quarter Compared to Comparable Quarter – Europe."

Net income and diluted earnings per common share for the Current Quarter were affected by the items discussed above affecting operating income, a \$3.4 million increase in interest expense, net, a \$5.2 million increase in other income (expense), net, and a \$10.2 million decrease in our provision for income taxes. Other income (expense), net includes hedging gains of \$2.8 million in the Current Quarter. Our provision for income taxes was unfavorably impacted in the Current Quarter by tax contingency items and changes in our expected foreign tax credit utilization totaling \$1.0 million. Our provision for income taxes in the Comparable Quarter was favorably impacted by a benefit related to tax elections filed in the Comparable Quarter as part of an internal reorganization and the resolution of uncertain tax positions totaling \$4.0 million. See further discussion in "– Business Unit Operating Results – Current Quarter Compared to Comparable Quarter – Interest Expense, Net," "– Business Unit Operating Results – Current Quarter Compared to Comparable Quarter – Other Income (Expense), Net" and in "– Business Unit Operating Results – Current Quarter Compared to Comparable Quarter – Taxes."

Excluding the impact of the compensation expense associated with the departure of two officers, the aircraft incident charge, the hedging gains and the tax items discussed above, diluted earnings per share would have been \$0.80 in the Current Quarter. Excluding the gains generated from the GOM Asset Sale and the tax items discussed above, diluted earnings per share would have been \$0.54 in the Comparable Quarter.

As discussed above, our results for the Current Quarter were favorably impacted by the changes in exchange rates, which resulted in an increase in net income of \$6.1 million and diluted earnings per common share of \$0.17. These increases are reflected in our results for Europe, West Africa and Australia, and in other income (expense), net. See further discussion in “– Business Unit Operating Results – Current Period Compared to Comparable Period – Other Income (Expense), Net.”

#### Current Period Compared to Comparable Period

The increase in gross revenue is primarily due to our October 31, 2008 acquisition of the 51% interest in Bristow Norway that we did not previously own, increased rates charged to customers and increased reimbursable revenue. The acquisition of Bristow Norway increased revenue by \$82.4 million from the Comparable Period to the Current Period. These increases were partially offset by decreases in revenue in the U.S. Gulf of Mexico resulting from the GOM Asset Sale and lower demand for services in that market, a decrease in fuel costs rebilled to our customers and the favorable impact of \$37.9 million from changes in exchange rates, primarily on revenue for our Europe business unit.

Operating expense increased primarily due to the addition of \$74.8 million in expense from Bristow Norway and increases in depreciation expense as a result of new aircraft purchased. The increase was partially offset by a reduction in operating costs in the U.S. Gulf of Mexico resulting from the GOM Asset Sale, a decrease in global fuel costs, a decrease in costs within our Australia business unit and a \$39.0 million decrease in operating expense resulting from changes in exchange rates (which primarily reduced operating expense in Europe and West Africa). General and administrative expense increased primarily from an increase in salaries and benefits including increased incentive compensation expense during the Current Period and the separation between the Company and three officers that resulted in \$4.8 million of additional compensation expense during the Current Period.

Operating income during the Comparable Period includes \$37.8 million relating to the GOM Asset Sale. Excluding the impact of the GOM Asset Sale in the Comparable Period, operating income and operating margin would have been \$116.2 million and 13.5%, respectively. Excluding the impact of the GOM Asset Sale, operating income improved \$21.8 million in the Current Period primarily as a result of improved results in West Africa and Australia and an increase in gain on disposal of assets of \$7.5 million, partially offset by decreased operating income in certain other business units, including WH Centralized Operations, the U.S. Gulf of Mexico and Europe as well as increased general and administrative expenses discussed above.

Net income and diluted earnings per common share for the Current Period were affected by the items affecting operating income, a \$10.6 million increase in interest expense, net and a \$10.1 million decrease in our provision for income taxes. Other income (expense), net includes hedging gains of \$3.9 million in the Current Period. Our provision for income taxes was favorably impacted in the Current Period by tax contingency items and changes in our expected foreign tax credit utilization totaling \$5.2 million. Our provision for income taxes was favorably impacted in the Comparable Period by a benefit related to tax elections filed in the Comparable Quarter as part of an internal reorganization and the resolution of uncertain tax positions totaling \$4.7 million. See further discussion in “– Business Unit Operating Results – Current Period Compared to Comparable Period – Interest Expense, Net” and in “– Business Unit Operating Results – Current Period Compared to Comparable Period – Taxes.”

Excluding the impact of the compensation expense associated with the departure of the three officers, the hedging gains and taxes items discussed above, diluted earnings per share would have been \$2.48 in the Current Period. Excluding the gains generated from the GOM Asset Sale and the tax items discussed above, diluted earnings per share would have been \$2.01 in the Comparable Period.



## Business Unit Operating Results

The following discussion sets forth certain operating information for the ten business units comprising our Helicopter Services segment. Intercompany lease revenue and expense are eliminated from our segment reporting, and depreciation expense of aircraft is presented in the segment that operates the aircraft.

Beginning on April 1, 2009, there was no longer a Southeast Asia business unit. Australia is now a separate business unit and Malaysia, China and Vietnam are now included in the Other International business unit. Amounts presented below for the Comparable Quarter and Comparable Period have been restated to conform to Current Quarter and Current Period presentation.

Additionally, we previously recorded certain cost reimbursement intercompany transactions between the EH Centralized Operations business unit and other business units as intrasegment revenue. We have reclassified these cost reimbursements from revenue to a reduction in expense. Amounts presented below for the Comparable Quarter and Comparable Period have been restated to conform to Current Quarter and Current Period presentation.

As discussed in Note 1 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report, earnings (losses) from unconsolidated affiliates, net which were previously included in non-operating income have been reclassified to be included within operating income and have been allocated to our business units herein. Amounts presented below for the Comparable Quarter and Comparable Period have been restated to conform to Current Quarter and Current Period presentation.

As discussed above, in December 2009 we announced changes in our organizational structure and business units that will be finalized by March 31, 2010. The Eastern and Western Hemisphere divisional boundaries will be eliminated, and Centralized Operations will be managed under a single global organization. The Other International and Latin America business units will be merged into a single International business unit. The U.S. Gulf of Mexico and Arctic business units will be combined into a single North America business unit.

## Current Quarter Compared to Comparable Quarter

Set forth below is a discussion of the operations of our business units. Our consolidated results are discussed under “Results of Operations” above.

## U.S. Gulf of Mexico

|                   | Three Months Ended                                  |           | Favorable<br>(Unfavorable) |         |
|-------------------|---|-----------|----------------------------|---------|
|                   | December 31,<br>2009                                | 2008      |                            |         |
|                   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue     | \$ 42,456   | \$ 53,695 | \$ (11,239)                | (20.9)% |
| Operating expense | \$ 37,968   | \$ 44,974 | \$ 7,006                   | 15.6 %  |
| Operating margin  | 10.6%   | 16.2%     | (5.6)%                     | (34.6)% |
| Flight hours      | 16,452  | 25,445    | (8,993)                    | (35.3)% |

The decrease in flight hours, gross revenue and operating expense is primarily due to the GOM Asset Sale as well as an overall decline in the demand for aircraft in this market resulting from decreased drilling activity. The GOM Asset Sale resulted in a decrease in revenue and flight hours of \$3.3 million and 4,171, respectively. In connection with this sale, we entered into a Transition Services Agreement (“TSA”) with the buyer under which we agreed to operate the aircraft included in the GOM Asset Sale until operational control was transferred to the buyer’s FAA operating

certificate. During the Comparable Quarter we generated \$1.8 million of revenue under the TSA. Although we took measures to reduce operating expense in response to the decline in demand for aircraft in this market, we were not able to fully protect our operating margins which deteriorated from the Comparable Quarter.



## Arctic

|                   | Three Months Ended                                  |          | Favorable<br>(Unfavorable) |         |
|-------------------|---|----------|----------------------------|---------|
|                   | December 31,<br>2009                                | 2008     |                            |         |
|                   | (In thousands, except percentages and flight hours) |          |                            |         |
| Gross revenue     | \$ 3,228  | \$ 3,005 | \$ 223                     | 7.4 %   |
| Operating expense | \$ 3,206  | \$ 2,821 | \$ (385)                   | (13.6)% |
| Operating margin  | 0.7%  | 6.1%     | (5.4)%                     | (88.5)% |
| Flight hours      | 1,260   | 1,279    | (19)                       | (1.5)%  |

Although Arctic flight hours decreased 1.5% from the Comparable Quarter, gross revenue increased primarily due to a shift in fleet mix to aircraft earning higher rates.

Operating expense increased primarily due to increases in maintenance, salaries, insurance and travel expenses. The operating margin decreased from the Comparable Quarter due to the increased costs in the Current Quarter. As in prior fiscal years, we anticipate the results of this business unit to be lower during the three months ending March 31, 2010 as a result of lower winter activity levels.

## Latin America

|   | Three Months Ended                                  |           | Favorable<br>(Unfavorable) |         |
|---|---|-----------|----------------------------|---------|
|   | December 31,<br>2009                                | 2008      |                            |         |
|   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue   | \$ 19,076   | \$ 20,707 | \$ (1,631)                 | (7.9)%  |
| Operating expense   | \$ 14,833   | \$ 14,566 | \$ (267)                   | (1.8)%  |
| Earnings (losses) from<br>unconsolidated<br>affiliates, net | \$ 452  | \$ (640)  | \$ 1,092                   | 170.6 % |
| Operating margin  | 24.6%   | 26.6%     | (2.0)%                     | (7.5)%  |
| Flight hours  | 7,906   | 10,836    | (2,930)                    | (27.0)% |

Flight hours and gross revenue decreased primarily due to decreased activity in Mexico and Trinidad and our exit from Peru and Columbia, partially offset by an increase in aircraft maintenance support provided on aircraft in Brazil.

Operating margin declined from the Comparable Quarter due to the decrease in activity in Mexico and Trinidad while we continue to incur fixed costs, partially offset by increases in earnings (losses) from unconsolidated affiliates, net. We are in the process of implementing cost savings to offset lost revenue in Mexico and Trinidad. Earnings (losses) from unconsolidated affiliates, net improved primarily due to the addition of \$1.8 million of earnings in the Current Quarter from our investment in Líder on May 26, 2009. Partially offsetting this was \$0.8 million of additional losses generated in the Current Quarter versus the Comparable Quarter from our investment in Heliservicio. Equity in earnings from our investment in Líder included \$1.0 million attributable to foreign currency transaction gains.

In January 2010, we acquired an additional 29% interest in Rotorwing Leasing Resources, L.L.C ("RLR") for \$7.6 million and as a result own 99% of RLR. We have the option to purchase the remaining 1% of RLR on January 18, 2015, or earlier if the current 1% interest holder ceases to be a guarantor of 30% of RLR's outstanding debt to Whitney National Bank. Additionally, in January 2010, we and our partners contributed \$4.1 million and \$13.1 million, respectively, to Heliservicio in which we have a 24% equity method investment. This recent contribution did not

change our ownership percentage in Heliservicio. RLR has leased all of its aircraft to Heliservicio. As of December 31, 2009, Heliservicio owed RLR and other Bristow Group subsidiaries \$29.7 million. Subsequent to the January 2010 contributions to Heliservicio, Heliservicio settled a portion of the amounts due to us and our partners for services provided to Heliservicio in prior periods. Heliservicio has remaining outstanding amounts due to us totaling \$16.8 million as of February 3, 2010; we have provided an allowance for doubtful accounts of \$0.9 million and will continue to monitor closely the appropriateness of using accrual basis accounting for revenue earned from Heliservicio.

## WH Centralized Operations

|                   | Three Months Ended<br>December 31, |            | Favorable<br>(Unfavorable) |         |
|-------------------|------------------------------------|------------|----------------------------|---------|
|                   | 2009                               | 2008       |                            |         |
|                   | (In thousands, except percentages) |            |                            |         |
| Gross revenue     | \$ 1,461                           | \$ 3,134   | \$ (1,673)                 | (53.4)% |
| Operating expense | 5,677                              | 5,643      | (34)                       | (0.6)%  |
| Operating loss    | \$ (4,216)                         | \$ (2,509) | \$ (1,707)                 | (68.0)% |

Our WH Centralized Operations business unit is comprised of our technical services business, other non-flight services business (e.g., provision of maintenance and supply chain parts and services to other Western Hemisphere business units) and division level expenses. Operating expense reflects costs associated with other support services net of the related charges to the other Western Hemisphere business units.

Gross revenue for WH Centralized Operations, which consists entirely of technical services revenue, decreased as a result of a reduction in part sales.

Operating expense for WH Centralized Operations increased due to lower recovery of maintenance expense from our other Western Hemisphere business units as a result of reduced flight activity.

## Europe

|   | Three Months Ended<br>December 31,                  |            | Favorable<br>(Unfavorable) |         |
|---|---|------------|----------------------------|---------|
|   | 2009  | 2008       |                            |         |
|   | (In thousands, except percentages and flight hours) |            |                            |         |
| Gross revenue   | \$ 119,267  | \$ 102,477 | \$ 16,790                  | 16.4 %  |
| Operating expense   | \$ 103,307  | \$ 86,137  | \$ (17,170)                | (19.9)% |
| Earnings (losses) from<br>unconsolidated<br>affiliates, net | \$ 8  | \$ (2,583) | \$ 2,591                   | 100.3 % |
| Operating margin  | 13.4 %  | 13.4 %     | — %                        | — %     |
| Flight hours  | 13,597  | 13,241     | 356                        | 2.7 %   |

Gross revenue and flight hours for Europe increased during the Current Quarter primarily as a result of the consolidation of Bristow Norway (\$17.7 million and 1,556 hours, respectively), an increase of \$0.7 million in revenue in the Current Quarter related to contractual rate escalations and retroactive rate adjustments applicable to services performed in prior periods, and a favorable impact from changes in exchange rates, partially offset by a reduction in flight activity. During the Current Quarter, we were awarded two contract renewals. The first contract renewal has expected revenue of approximately \$500 million over five years starting July 1, 2010, with the opportunity to earn an additional \$500 million in revenue in connection with five one-year renewal options. The second contract renewal has expected revenue of approximately \$180 million over five years starting April 1, 2010. These contracts will utilize eight of our large aircraft.

Operating expense for Europe increased primarily due to the consolidation of Bristow Norway (\$15.1 million) and the impact of changes in exchange rates. Earnings (losses) from unconsolidated affiliates, net was a loss of \$2.6 million in the Comparable Quarter related to equity losses in Norway that were not incurred in the Current Quarter because we now consolidate Bristow Norway. Operating income improved by \$2.2 million during the Current Quarter as a

result of the consolidation of Bristow Norway, a favorable impact from changes in exchange rates and additional revenue from contractual rate escalations and retroactive rate adjustments. Despite the improvement in operating income, operating margin remained flat due to the reduction in flight activity in the Current Quarter compared to the Comparable Quarter. Additionally, our operating margin for Bristow Norway is lower than the remainder of Europe, reducing overall margins for this business unit.

## West Africa

|                   | Three Months Ended                                  |           | Favorable<br>(Unfavorable) |         |
|-------------------|---|-----------|----------------------------|---------|
|                   | December 31,<br>2009                                | 2008      |                            |         |
|                   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue     | \$ 58,736   | \$ 50,478 | \$ 8,258                   | 16.4 %  |
| Operating expense | \$ 43,644   | \$ 37,311 | \$ (6,333)                 | (17.0)% |
| Operating margin  | 25.7%   | 26.1%     | (0.4)%                     | (1.5)%  |
| Flight hours      | 9,175   | 9,884     | (709)                      | (7.2)%  |

Flight hours for West Africa decreased as a result of a decrease in demand for aircraft in this market by certain existing customers, partially offset by the addition of one new contract and additional ad hoc work. Despite the decrease in flight hours, gross revenue increased due to rate escalations under existing contracts and higher rates earned on the new contract and on the ad hoc work, partially offset by an unfavorable impact from changes in exchange rates.

Operating expense increased due to an increase in salaries, maintenance, insurance and freight. Also, during the Current Quarter we recorded a charge of \$1.8 million to reduce the carrying value of obsolete inventory. The increase in operating expense was partially offset by a favorable impact from changes in exchange rates. Excluding the impact of changes in exchange rates, the operating margin for West Africa was 22.4% in the Current Quarter, which was reduced from the Comparable Quarter primarily due to the charge for obsolete inventory in the Current Quarter.

We experience periodic disruption to our operations related to civil unrest and violence. During August 2009, the unions representing our national staff in Nigeria were on strike, but have since returned to work while discussions are ongoing. These factors have made and are expected to continue to make our operating results from Nigeria unpredictable.

## Australia

|                   | Three Months Ended                                  |           | Favorable<br>(Unfavorable) |         |
|-------------------|---|-----------|----------------------------|---------|
|                   | December 31,<br>2009                                | 2008      |                            |         |
|                   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue     | \$ 38,188   | \$ 25,029 | \$ 13,159                  | 52.6 %  |
| Operating expense | \$ 28,461   | \$ 22,179 | \$ (6,282)                 | (28.3)% |
| Operating margin  | 25.5%   | 11.4%     | 14.1 %                     | 123.7 % |
| Flight hours      | 3,304   | 3,649     | (345)                      | (9.5)%  |

Flight hours for Australia decreased primarily due to a reduction in flying by a major customer, partially offset by new contracts. Despite the decrease in flight hours, gross revenue increased due to higher rates earned on the new contracts and a favorable impact from changes in exchange rates. During the Current Quarter, we were awarded a contract renewal with additional aircraft with expected revenue of approximately \$180 million over six and a half years commencing in January 2010, with the opportunity of four one-year extensions. This contract will utilize two of our existing large aircraft, plus an anticipated two new medium aircraft.

Operating expense increased primarily due to the impact of changes in exchange rates. The increase in operating margin is a result of an increase in aircraft on contract, some of which are new aircraft at higher rates, and the unfavorable impact on operating margins in the Comparable Quarter of salary, maintenance and other costs on aircraft

that were not fully operational as a result of delays in planned contracts, unscheduled maintenance and re-positioning of aircraft.

## Other International

|   | Three Months Ended                                  |           | Favorable<br>(Unfavorable) |         |
|---|---|-----------|----------------------------|---------|
|   | December 31,<br>2009                                | 2008      |                            |         |
|   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue   | \$ 14,269   | \$ 17,076 | \$ (2,807)                 | (16.4)% |
| Operating expense   | \$ 12,647   | \$ 11,697 | \$ (950)                   | (8.1)%  |
| Earnings (losses) from<br>unconsolidated<br>affiliates, net | \$ 73   | \$ 50     | \$ 23                      | 46.0 %  |
| Operating margin  | 11.9%   | 31.8%     | (19.9)%                    | (62.6)% |
| Flight hours  | 2,828   | 2,793     | 35                         | 1.3 %   |

Gross revenue for Other International decreased primarily due to a decrease in revenue in Kazakhstan (due to our aircraft in Kazakhstan being grounded since mid-October 2009), Mauritania (due to the non renewal of a contract) and Ghana (as this was a short-term contract in the Comparable Quarter), partially offset by increases in revenue in Libya (due to a new contract), Malaysia and Russia (due to increased reimbursable revenue).

We currently lease two aircraft to our Kazakhstan joint venture, Atyrau Bristow Air Services (“ABAS”). These aircraft have previously been operated in Kazakhstan by ABAS on the air operating certificate (“AOC”) of our partner in this joint venture. Our partner’s AOC expired in mid-October 2009 and was not renewed. As a result, our aircraft have been grounded in Kazakhstan since mid-October 2009. Since discussions with other AOC holders in Kazakhstan under whose AOC we were seeking to operate our aircraft were unsuccessful, neither we nor ABAS are operating in this market, which will result in a reduction in revenue and operating income. During the Current Period, we had revenue from our operations in Kazakhstan totaling \$7.8 million and operating income totaling \$3.7 million (including \$2.5 million of reversal of bad debt reserve during the three months ended September 30, 2009) versus \$8.9 million of revenue and \$1.0 million of operating income in the Comparable Period.

Operating expense increased due to the increase in activity in Libya, Malaysia and Russia resulting in increases in maintenance, salaries, training and travel expenses. These increases were partially offset by a reduction in costs in Mauritania and Ghana. Additionally, we continued to incur operating expenses in Kazakhstan while our aircraft have been grounded. The decrease in revenue in Kazakhstan was the primary driver behind the decrease in operating margin for Other International.

## EH Centralized Operations

|   | Three Months Ended                 |            | Favorable<br>(Unfavorable) |        |
|---|------------------------------------|------------|----------------------------|--------|
|   | December 31,<br>2009               | 2008       |                            |        |
|   | (In thousands, except percentages) |            |                            |        |
| Gross revenue   | \$ 2,653                           | \$ 2,797   | \$ (144)                   | (5.1)% |
| Operating expense   | 5,610                              | 9,258      | 3,648                      | 39.4 % |
| Earnings (losses) from<br>unconsolidated<br>affiliates, net | 2,535                              | 1,756      | 779                        | 44.4 % |
| Operating income (loss)                                     | \$ (422)                           | \$ (4,705) | \$ 4,283                   | 91.0 % |

Our EH Centralized Operations business unit is comprised of our technical services business, other non-flight services business (e.g., provision of maintenance and supply chain parts and services to other Eastern Hemisphere business units) and division level expenses. Operating expense reflects costs associated with other support services net of the related charge to the other Eastern Hemisphere business units.

Gross revenue for EH Centralized Operations decreased slightly as a result of a decrease in spare part and technical design sales.

Operating expense decreased from the Comparable Quarter primarily due to an increase in maintenance and overhead allocations to other business units as well as less exposure to the impact of changes in foreign exchange rates as the result of allocating these foreign exchange exposures to the other business units, partially offset by a \$1.1 million charge recorded during the Current Quarter to reduce the carrying value of obsolete inventory.



## Bristow Academy

|                   | Three Months Ended<br>December 31, |          | Favorable<br>(Unfavorable) |          |
|-------------------|------------------------------------|----------|----------------------------|----------|
|                   | 2009                               | 2008     |                            |          |
|                   | (In thousands, except percentages) |          |                            |          |
| Gross revenue     | \$ 6,026                           | \$ 5,563 | \$ 463                     | 8.3 %    |
| Operating expense | \$ 6,411                           | \$ 5,731 | \$ (680)                   | (11.9)%  |
| Operating margin  | (6.4)%                             | (3.0)%   | (3.4) %                    | (113.3)% |

Gross revenue for Bristow Academy increased primarily as a result of increased military training since the Comparable Quarter.

Operating expense increased primarily due to increased business volume as well as costs of operating additional aircraft. The operating margin declined due the holiday break in the military training program as we continued to incur fixed operating expenses over that time period.

## Corporate

|                   | Three Months Ended<br>December 31, |            | Favorable<br>(Unfavorable) |         |
|-------------------|------------------------------------|------------|----------------------------|---------|
|                   | 2009                               | 2008       |                            |         |
|                   | (In thousands, except percentages) |            |                            |         |
| Gross revenue     | \$ —                               | \$ —       | \$ —                       | — %     |
| Operating expense | 9,386                              | 7,633      | (1,753)                    | (23.0)% |
| Operating loss    | \$ (9,386)                         | \$ (7,633) | \$ (1,753)                 | (23.0)% |

Corporate operating expense primarily represents costs of our corporate office and other general and administrative costs not allocated to our business units. Corporate operating expense increased from the Comparable Quarter primarily due to compensation costs of \$1.7 million resulting from the departure of two officers during the Current Quarter and higher expense recorded for incentive compensation during the Current Quarter.

## Interest Expense, Net

|                               | Three Months Ended<br>December 31, |            | Favorable<br>(Unfavorable) |         |
|-------------------------------|------------------------------------|------------|----------------------------|---------|
|                               | 2009                               | 2008       |                            |         |
|                               | (In thousands, except percentages) |            |                            |         |
| Interest income               | \$ 365                             | \$ 1,087   | \$ (722)                   | (66.4)% |
| Interest expense              | (11,405)                           | (11,649)   | 244                        | 2.1 %   |
| Amortization of debt discount | (751)                              | (701)      | (50)                       | (7.1)%  |
| Amortization of debt fees     | (496)                              | (496)      | —                          | — %     |
| Capitalized interest          | 1,673                              | 4,570      | (2,897)                    | (63.4)% |
| Interest expense, net         | \$ (10,614)                        | \$ (7,189) | \$ (3,425)                 | (47.6)% |

Interest income decreased as a result of our shift in cash from higher yielding investments to lower yielding, U.S. government investments in response to the condition of global financial markets as well as lower levels of cash and cash equivalents available for investment. Capitalized interest decreased due to a decrease in the average amount of construction in progress during the Current Quarter.



## Other Income (Expense), Net

|                                 | Three Months Ended                 |                      | Favorable<br>(Unfavorable) |        |
|---------------------------------|------------------------------------|----------------------|----------------------------|--------|
|                                 | 2009                               | December 31,<br>2008 |                            |        |
|                                 | (In thousands, except percentages) |                      |                            |        |
| Foreign currency gains (losses) | \$ 731                             | \$ (1,522)           | \$ 2,253                   | *      |
| Other                           | 2,964                              | —                    | 2,964                      | 100.0% |
| Total                           | \$ 3,695                           | \$ (1,522)           | \$ 5,217                   | 342.8% |

\* percentage change not meaningful

The increase in foreign currency gains primarily resulted from the revaluation of intercompany loans denominated in currencies other than the functional currencies of certain subsidiaries as certain exchange rates shifted during the Current Quarter. Foreign currency transaction losses for the Comparable Quarter primarily resulted from the impact of the strengthening U.S. dollar against the Nigerian naira on the revaluation of Nigerian naira intercompany receivable balances on the books of a subsidiary with a U.S. dollar functional currency and the strengthening euro against the British pound sterling on the revaluation of euro-denominated obligations on the books of a subsidiary with a British pound sterling functional currency. Other income (expense), net also includes \$2.8 million of hedging gains realized during the Current Quarter due to termination of forward contracts on euro-denominated aircraft purchase commitments. For further details on our derivative contracts, see Note 6 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report.

## Taxes

|   | Three Months Ended                 |                      | Favorable<br>(Unfavorable) |        |
|---|------------------------------------|----------------------|----------------------------|--------|
|   | 2009                               | December 31,<br>2008 |                            |        |
|   | (In thousands, except percentages) |                      |                            |        |
| Effective tax rate for continuing operations                                  | 17.3%                              | 25.0%                | 7.7%                       | 30.8%  |
| Net foreign tax on non-U.S. earnings  | \$ 2,636                           | \$ 4,324             | \$ 1,688                   | 39.0%  |
| Tax on foreign earnings indefinitely reinvested abroad                        | (10,304)                           | (10,484)             | (180)                      | *      |
| Increase (decrease) in valuation allowance for foreign tax credit utilization | 456                                | (25)                 | (481)                      | *      |
| Expense (benefit) from change in tax contingency                              | 461                                | (587)                | (1,048)                    | *      |
| Tax expense on GOM Asset Sale   | —                                  | 13,363               | 13,363                     | 100.0% |

\* percentage change not meaningful

Our effective tax rate for the Current Quarter and Comparable Quarter was reduced by the permanent reinvestment outside the U.S. of foreign earnings, upon which no U.S. tax has been provided, and by the amount of our foreign source income and our ability to realize foreign tax credits.

## Current Period Compared to Comparable Period

Set forth below is a discussion of operations of our business units. Our consolidated results are discussed under “Results of Operations” above.

## U.S. Gulf of Mexico

|                   | Nine Months Ended<br>December 31,                   |            | Favorable<br>(Unfavorable) |         |
|-------------------|---|------------|----------------------------|---------|
|                   | 2009  | 2008       |                            |         |
|                   | (In thousands, except percentages and flight hours) |            |                            |         |
| Gross revenue     | \$ 130,531  | \$ 177,695 | \$ (47,164)                | (26.5)% |
| Operating expense | \$ 114,294  | \$ 152,722 | \$ 38,428                  | 25.2 %  |
| Operating margin  | 12.4%   | 14.1%      | (1.7)%                     | (12.1)% |
| Flight hours      | 54,593  | 97,975     | (43,382)                   | (44.3)% |

The decrease in flight hours, gross revenue and operating expense is primarily due to the GOM Asset Sale as well as an overall decline in the demand for aircraft in this market resulting from decreased drilling activity. The GOM Asset Sale resulted in a decrease in revenue and flight hours of \$24.8 million and 29,875, respectively. Additionally, both revenue and operating expense decreased as a result of a decrease in fuel costs, which are generally recovered from our customers, due to a combination of a decrease in fuel price and lower flight hours. Operating margin has deteriorated due to the decline in demand in this market discussed above.

## Arctic

|                   | Nine Months Ended<br>December 31,                   |           | Favorable<br>(Unfavorable) |         |
|-------------------|---|-----------|----------------------------|---------|
|                   | 2009  | 2008      |                            |         |
|                   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue     | \$ 13,746   | \$ 14,088 | \$ (342)                   | (2.4)%  |
| Operating expense | \$ 11,034   | \$ 11,485 | \$ 451                     | 3.9 %   |
| Operating margin  | 19.7%   | 18.5%     | 1.2%                       | 6.5 %   |
| Flight hours      | 6,451   | 7,411     | (960)                      | (13.0)% |

Although Arctic flight hours decreased 13.0% from the Comparable Period, gross revenue remained relatively flat due to a shift in fleet mix to aircraft with higher billing rates.

Operating expense decreased due to decreases in maintenance, fuel, salaries and reimbursable expenses as a result of the reduction in flight activity. The operating margin improvement related to the fleet mix shift coupled with several cost savings initiatives implemented during the Current Period.

## Latin America

|                   | Nine Months Ended<br>December 31                    |           | Favorable<br>(Unfavorable) |         |
|-------------------|---|-----------|----------------------------|---------|
|                   | 2009  | 2008      |                            |         |
|                   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue     | \$ 59,421   | \$ 59,964 | \$ (543)                   | (0.9)%  |
| Operating expense | \$ 46,776   | \$ 42,795 | \$ (3,981)                 | (9.3)%  |
|                   | \$ 4,143  | \$ 2,006  | \$ 2,137                   | 106.5 % |

|   |        |        |         |         |
|---|--------|--------|---------|---------|
| Earnings (losses) from unconsolidated affiliates, net |        |        |         |         |
| Operating margin                                      | 28.3%  | 32.0%  | (3.7)%  | (11.6)% |
| Flight hours  | 25,766 | 28,970 | (3,204) | (11.1)% |

Gross revenue for Latin America decreased slightly due to decreased demand for services in Trinidad and exit from Peru and Columbia, partially offset by additional contracts in Mexico and increased revenue in Brazil (due to a combination of additional flight hours and an increase in aircraft maintenance support provided on aircraft in Brazil). During the Comparable Period, we restructured our ownership interests in certain joint ventures which resulted in several changes effective April 1, 2008, including the consolidation of RLR, return to the accrual basis of accounting for revenue recognition with Heliservicio and application of the equity method of accounting to our investment in Heliservicio. Collectively these transactions are referred to as the Mexico Reorganization.

Operating expense for Latin America increased primarily due to increased activity in Mexico and Brazil offset by a decrease in operating expense for Peru and Columbia as we have exited these markets and Trinidad as a result of decreased activity in that market. The decrease in operating margin is primarily due to the Mexico Reorganization in the Comparable Period, which resulted in additional operating income during that period, and reduced equity earnings in Mexico in the Current Period compared to the Comparable Period.

Earnings (losses) from unconsolidated affiliates, net increased primarily due to the addition of \$4.0 million of earnings from our investment in Líder on May 26, 2009 and a decrease in equity losses of \$0.9 million from our investment in Heliservicio in the Current Period, partially offset by the collection of past due receivables of RLR resulting in \$3.6 million of additional equity earnings during the Comparable Period.

For discussion of additional matters related to operations in Latin America, see “— Current Quarter Compared to Comparable Quarter — Latin America” included elsewhere in this Quarterly Report.

#### WH Centralized Operations

|                         | Nine Months Ended                  |            | Favorable<br>(Unfavorable) |         |
|-------------------------|------------------------------------|------------|----------------------------|---------|
|                         | December 31,<br>2009               | 2008       |                            |         |
|                         | (In thousands, except percentages) |            |                            |         |
| Gross revenue           | \$ 3,737                           | \$ 8,303   | \$ (4,566)                 | (55.0)% |
| Operating expense       | 15,318                             | 10,584     | (4,734)                    | (44.7)% |
| Operating income (loss) | \$(11,581)                         | \$ (2,281) | \$ (9,300)                 | *       |

\* percentage change not meaningful

Gross revenue for WH Centralized Operations, which consists entirely of technical services revenue, decreased as a result of a reduction in part sales.

Operating expense for WH Centralized Operations increased primarily due to lower recovery of maintenance expense from our other Western Hemisphere business units as a result of reduced flight activity.

#### Europe

|   | Nine Months Ended                                   |           | Favorable<br>(Unfavorable) |         |
|---|---|-----------|----------------------------|---------|
|   | December 31,<br>2009                                | 2008      |                            |         |
|   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue   | \$348,200   | \$296,210 | \$ 51,990                  | 17.6 %  |
| Operating expense                                     | \$299,351   | \$240,425 | \$(58,926)                 | (24.5)% |
| Earnings (losses) from unconsolidated affiliates, net | \$ 69   | \$ (351)  | \$ 420                     | 119.7 % |
| Operating margin                                      | 14.0%   | 18.7%     | (4.7)%                     | (25.1)% |
| Flight hours  | 42,694  | 33,812    | 8,882                      | 26.3 %  |

Gross revenue and flight hours for Europe increased primarily as a result of the consolidation of Bristow Norway effective October 31, 2008 resulting in an increase of \$82.4 million and 9,997 hours, respectively, new contracts in the North Sea and an increase in reimbursable revenue, partially offset by the unfavorable impact of changes in exchange rates and a lower level of contractual escalation billings in the Current Period.

Operating expense for Europe increased primarily due to the consolidation of Bristow Norway (\$74.8 million). The increase in operating expense was partially offset by reduced operating expense resulting from the impact of changes in exchange rates. As a result of the consolidation of Bristow Norway, which earned a lower operating margin than the remainder of the Europe business unit and a lower level of contractual escalation billings, operating margin for Europe decreased compared to the Comparable Period.

For discussion of additional matters related to operations in Europe, see “— Current Quarter Compared to Comparable Quarter — Europe” included elsewhere in this Quarterly Report.



## West Africa

|                   | Nine Months Ended                                   |            | Favorable<br>(Unfavorable) |        |
|-------------------|---|------------|----------------------------|--------|
|                   | December 31,<br>2009                                | 2008       |                            |        |
|                   | (In thousands, except percentages and flight hours) |            |                            |        |
| Gross revenue     | \$ 165,005  | \$ 140,788 | \$ 24,217                  | 17.2 % |
| Operating expense | \$ 121,209  | \$ 113,081 | \$ (8,128)                 | (7.2)% |
| Operating margin  | 26.5%   | 19.7%      | 6.8 %                      | 34.5 % |
| Flight hours      | 26,595  | 29,129     | (2,534)                    | (8.7)% |

Flight hours for West Africa decreased as a result of a decrease in demand for aircraft in this market by certain existing customers, partially offset by the addition of one new contract and ad hoc work. Despite the decrease in flight hours, gross revenue increased due to rate escalations under existing contracts and higher rates earned on the new contract and on ad hoc flying.

The increase in operating expense was primarily a result of increases in salaries and benefits, freight, training and travel and meals. Also, during the Current Period we recorded a charge of \$1.8 million to reduce the carrying value of obsolete inventory. The increase in operating expense was partially offset by a favorable impact from changes in exchange rates. Excluding the impact of changes in exchange rates, the operating margin for West Africa was 21.2% in the Current Quarter, which was improved over the Comparable Period due to rate escalations under existing contracts and higher rates earned on the new contract and ad hoc work.

For discussion of additional matters related to operations in West Africa, see “— Current Quarter Compared to Comparable Quarter — West Africa” included elsewhere in this Quarterly Report.

## Australia

|                   | Nine Months Ended                                   |           | Favorable<br>(Unfavorable) |         |
|-------------------|---|-----------|----------------------------|---------|
|                   | December 31,<br>2009                                | 2008      |                            |         |
|                   | (In thousands, except percentages and flight hours) |           |                            |         |
| Gross revenue     | \$ 96,684   | \$ 87,368 | \$ 9,316                   | 10.7 %  |
| Operating expense | \$ 73,913   | \$ 83,591 | \$ 9,678                   | 11.6 %  |
| Operating margin  | 23.6%   | 4.3%      | 19.3%                      | *       |
| Flight hours      | 8,978   | 11,502    | (2,524)                    | (21.9)% |

\* percentage change not meaningful

Flight hours for Australia decreased due to a decrease in activity in this market since the Comparable Period. Despite the decrease in flight hours, gross revenue increased due to an increase in aircraft on contract, some of which are new aircraft earning higher rates, and an increase in reimbursable revenue.

Operating expense decreased primarily due to decreased activity and cost reduction initiatives including decreases in salaries and benefits, maintenance expense, fuel, travel and training expenses. Operating expense was also decreased as a result of the reversal of costs previously accrued in fiscal year 2009 for tax items as favorable rulings were obtained from the tax authorities in these matters during the Current Period. During the Comparable Period, we incurred salary, maintenance and other costs on aircraft that were not fully operational as a result of delays in planned contracts, unscheduled maintenance and re-positioning of aircraft. Additionally, compensation costs for the

Comparable Period included adjustments to employee and expatriate taxes related to prior periods totaling \$2.2 million resulting from clarification of tax regulations in certain jurisdictions. Operating margin improved due to both an increase in aircraft on contract, some of which are new aircraft earnings higher rates, and the decrease in costs discussed above.

For discussion of additional matters related to operations in Australia, see “— Current Quarter Compared to Comparable Quarter — Australia” included elsewhere in this Quarterly Report.

## Other International

|  | Nine Months Ended                                   |                      | Favorable<br>(Unfavorable) |         |
|--|---|----------------------|----------------------------|---------|
|  | 2009  | December 31,<br>2008 |                            |         |
|  | (In thousands, except percentages and flight hours) |                      |                            |         |
| Gross revenue  | \$ 43,925   | \$ 52,234            | \$ (8,309)                 | (15.9)% |
| Operating expense  | \$ 32,413   | \$ 39,757            | \$ 7,344                   | 18.5 %  |
| Earnings (losses) from<br>unconsolidated affiliates, net | \$ 81   | \$ 195               | \$ (114)                   | (58.5)% |
| Operating margin   | 26.4%   | 24.3%                | 2.1 %                      | 8.6 %   |
| Flight hours   | 7,903   | 8,539                | (636)                      | (7.4)%  |

Gross revenue for Other International decreased primarily due to a decrease in revenue in Kazakhstan (due to our aircraft in Kazakhstan being grounded since mid-October 2009), Russia (due to the inclusion in the Comparable Period of \$1.2 million in escalation charges to a customer and increased rates), Mauritania, Egypt and Turkmenistan (due to ending of short-term contracts), and a decrease in revenue resulting from changes in exchange rates, partially offset by increases in revenue in Libya (due to a new contract) and Malaysia (due to increased activity).

Operating expense decreased primarily due to a reduction in activity in Russia, a reduction in maintenance costs and reversal of bad debt expense of \$2.5 million in Kazakhstan, a reduction in costs in Mauritania and Egypt and the impact of changes in exchange rates. These decreases were partially offset by an increase in costs in Libya (due to a new contract) and Malaysia (due to increased activity). The decrease in operating expense in these markets resulted in the increase in operating margin for this business unit, which was partially offset by lost operating income since October 2009 in Kazakhstan.

For discussion of additional matters related to operations in Other International, see “— Current Quarter Compared to Comparable Quarter — Other International” included elsewhere in this Quarterly Report.

## EH Centralized Operations

|  | Nine Months Ended                  |                      | Favorable<br>(Unfavorable) |        |
|--|------------------------------------|----------------------|----------------------------|--------|
|  | 2009                               | December 31,<br>2008 |                            |        |
|  | (In thousands, except percentages) |                      |                            |        |
| Gross revenue  | \$ 10,871                          | \$ 9,169             | \$ 1,702                   | 18.6 % |
| Operating expense  | 18,271                             | 28,018               | 9,747                      | 34.8 % |
| Earnings (losses) from<br>unconsolidated affiliates, net | 6,332                              | 6,479                | (147)                      | (2.3)% |
| Operating loss   | \$ (1,068)                         | \$ (12,370)          | \$ 11,302                  | 91.4 % |

Gross revenue for EH Centralized Operations increased as a result of an increase in spare part and technical design sales.

Operating expense decreased primarily due to an increase in maintenance and overhead allocations to other business units as well as less exposure to the impact of changes in foreign exchange rates as the result of allocating these foreign exchange exposures to the other business units, a higher charge taken in the Comparable Period versus the Current Period to reduce the carrying value of obsolete inventory and unusually high heavy maintenance expense incurred in the Comparable Period.

Earnings (losses) from unconsolidated affiliates, net decreased due to the stronger U.S. dollar during the Current Period compared to the Comparable Period.

## Bristow Academy

|                   | Nine Months Ended                  |           | Favorable<br>(Unfavorable) |         |
|-------------------|------------------------------------|-----------|----------------------------|---------|
|                   | December 31,                       |           |                            |         |
|                   | 2009                               | 2008      |                            |         |
|                   | (In thousands, except percentages) |           |                            |         |
| Gross revenue     | \$ 20,470                          | \$ 17,286 | \$ 3,184                   | 18.4 %  |
| Operating expense | \$ 19,201                          | \$ 17,067 | \$ (2,134)                 | (12.5)% |
| Operating margin  | 6.2%                               | 1.3%      | 4.9%                       | 376.9 % |

Gross revenue for Bristow Academy increased as a result of increased military training and the acquisition of additional training aircraft.

Operating expense increased primarily due to increased business volume as well as costs of operating additional aircraft. The operating margin improved due to the fact that the military training contracts yield a higher margin of return. During the Current Period, approximately 150 pilots graduated from Bristow Academy; we hired 4 graduates as instructors at Bristow Academy and 15 graduates as pilots (mostly former instructors) into our other business units.

## Corporate

|                                       | Nine Months Ended                  |             | Favorable<br>(Unfavorable) |          |
|---------------------------------------|------------------------------------|-------------|----------------------------|----------|
|                                       | December 31,                       |             |                            |          |
|                                       | 2009                               | 2008        |                            |          |
|                                       | (In thousands, except percentages) |             |                            |          |
| Gross revenue                         | \$ —                               | \$ 28       | \$ (28)                    | (100.0)% |
| Operating expense                     | 26,707                             | 21,530      | (5,177)                    | (24.0)%  |
| Losses from unconsolidated affiliates | —                                  | 52          | 52                         | 100.0 %  |
| Operating loss                        | \$(26,707)                         | \$ (21,554) | \$ (5,153)                 | (23.9)%  |

Corporate operating expense primarily represents costs of our corporate office and other general and administrative costs not allocated to our business units. Corporate operating expense increased from the Comparable Period due to \$3.1 million of compensation costs from an Executive Officer's departure during April 2009, \$1.7 million of compensation costs from the departure of two additional officers during December 2009 and higher expense recorded for incentive compensation during the Current Period.

## Interest Expense, Net

|                               | Nine Months Ended                  |             | Favorable<br>(Unfavorable) |         |
|-------------------------------|------------------------------------|-------------|----------------------------|---------|
|                               | December 31,                       |             |                            |         |
|                               | 2009                               | 2008        |                            |         |
|                               | (In thousands, except percentages) |             |                            |         |
| Interest income               | \$ 797                             | \$ 5,739    | \$ (4,942)                 | (86.1)% |
| Interest expense              | (34,129)                           | (33,872)    | (257)                      | (0.8)%  |
| Amortization of debt discount | (2,213)                            | (1,504)     | (709)                      | (47.1)% |
| Amortization of debt fees     | (1,489)                            | (1,408)     | (81)                       | (5.8)%  |
| Capitalized interest          | 6,200                              | 10,841      | (4,641)                    | (42.8)% |
| Interest expense, net         | \$(30,834)                         | \$ (20,204) | \$ (10,630)                | (52.6)% |

Interest income decreased as a result of our shift in cash from higher yielding investments to lower yielding U.S. government investments in response to the condition of global financial markets as well as a decrease in cash invested during the Current Period. Capitalized interest decreased due to a decrease in the average amount of construction in progress during the Current Period.

## Other Income (Expense), Net

|                           | Nine Months Ended                  |                      | Favorable     |          |
|---------------------------|------------------------------------|----------------------|---------------|----------|
|                           | 2009                               | December 31,<br>2008 | (Unfavorable) |          |
|                           | (In thousands, except percentages) |                      |               |          |
| Foreign currency (losses) | \$ (74)                            | \$ 160               | \$ (234)      | (146.3)% |
| Other                     | 4,097                              | 2,080                | 2,017         | 97.0 %   |
| Total                     | \$ 4,023                           | \$ 2,240             | \$ 1,783      | 79.6 %   |

Other income (expense), net includes \$3.9 million of hedging gains realized during the Current Period due to termination of forward contracts on a euro-denominated aircraft purchase commitments. During the Comparable Period, we realized \$1.4 million in gains from the Mexico Reorganization, which represented the majority of other income (expense), net in that period.

## Taxes

|   | Nine Months Ended                  |                      | Favorable     |        |
|---|------------------------------------|----------------------|---------------|--------|
|   | 2009                               | December 31,<br>2008 | (Unfavorable) |        |
|   | (In thousands, except percentages) |                      |               |        |
| Effective tax rate for continuing operations                                  | 23.8%                              | 26.8%                | 3.0%          | 11.2%  |
| Net foreign tax on non-U.S. earnings  | \$ 12,266                          | \$ 17,100            | \$ 4,834      | 28.3%  |
| Tax on foreign earnings indefinitely reinvested abroad                        | (31,895)                           | (27,637)             | 4,258         | *      |
| Increase (decrease) in valuation allowance for foreign tax credit utilization | 1,503                              | (46)                 | (1,549)       | *      |
| Expense (benefit) from change in tax contingency                              | 3,720                              | (1,329)              | (5,049)       | *      |
| Tax expense on GOM Asset Sale   | —                                  | 13,363               | 13,363        | 100.0% |

\* percentage change not meaningful

Our effective tax rate for the Current Period and Comparable Period was reduced by the permanent reinvestment outside the U.S. of foreign earnings, upon which no U.S. tax has been provided, and by the amount of our foreign source income and our ability to realize foreign tax credits.

## Discontinued operations

Discontinued operations for the Comparable Period incurred \$0.2 million after-tax loss. The \$0.2 million after-tax loss resulted from purchase price adjustments from the sale of Grasso Production Management.

## Liquidity and Capital Resources

## Financial Condition and Sources of Liquidity

See “Market Outlook” included elsewhere in this Quarterly Report for further discussion.

Cash and cash equivalents were \$107.1 million and \$301.0 million as of December 31 and March 31, 2009, respectively. Working capital as of December 31 and March 31, 2009 was \$365.0 million and \$545.5 million, respectively. The decrease in cash and cash equivalents and working capital was primarily a result of the \$179.0 million in cash paid (including transaction costs incurred in fiscal year 2010) to acquire the 42.5% interest in Líder as discussed in Note 2 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report.



## Cash Flows

## Operating Activities

Net cash flows provided by operating activities totaled \$163.0 million during the Current Period compared to \$103.9 million during the Comparable Period. Changes in non-cash working capital used \$11.8 million in cash flows from operating activities for the Current Period compared to \$22.3 million used in cash flows from operating activities in the Comparable Period.

## Investing Activities

Cash flows used in investing activities totaled \$354.3 million and \$316.9 million for the Current Period and Comparable Period, respectively. Cash was used for capital expenditures as follows:

|                                      | Nine Months Ended<br>December 31, |           |
|--------------------------------------|-----------------------------------|-----------|
|                                      | 2009                              | 2008      |
| Number of aircraft delivered:        |                                   |           |
| Small                                | 4                                 | 4         |
| Medium                               | 8                                 | 11        |
| Large                                | 7                                 | 9         |
| Fixed wing                           | 1                                 | —         |
| Training                             | —                                 | 4         |
| Total aircraft                       | 20                                | 28        |
| Capital expenditures (in thousands): |                                   |           |
| Aircraft and related equipment       | \$236,248                         | \$383,351 |
| Other                                | 14,024                            | 4,656     |
| Total capital expenditures           | \$250,272                         | \$388,007 |

Included in aircraft and related equipment in the table above are final payments in connection with the delivery of aircraft and progress payments on the construction of new aircraft to be delivered in future periods in conjunction with our aircraft commitments (discussed in additional detail in Note 7 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report) of \$201.7 million and an additional \$34.6 million to upgrade aircraft within our existing aircraft fleet and to customize new aircraft delivered for our operations during the Current Period. Also, during the Current Period, we acquired a 42.5% investment in Líder for \$179.0 million.

Included in aircraft and related equipment in the table above are final payments in connection with the delivery of aircraft and progress payments on the construction of new aircraft to be delivered in future periods of \$188.9 million and \$20.1 million to upgrade aircraft within our existing aircraft fleet and to customize new aircraft delivered for our operations during the Comparable Period.

During the Current Period we received proceeds of \$75.0 million primarily from the disposal of 20 aircraft and certain other equipment, which together resulted in a net gain of \$13.3 million. During the Comparable Period, we sold 53 small aircraft and related assets operating in the U.S. Gulf of Mexico in the GOM Asset Sale for \$65 million resulting in a pre-tax gain of \$37.8 million. See Note 2 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report. In addition to the GOM Asset Sale, during the Comparable Period we received proceeds of \$21.7 million primarily from the disposal of 12 aircraft and certain other equipment, which together resulted in a net gain of \$6.3 million. Also, during the Comparable Period we recorded a \$0.4 million loss related to non-recoverable deductibles under our insurance policies for hurricane damage.



Due to the significant investment in aircraft made in both the Current Period and Comparable Period, net capital expenditures exceeded cash flow from operations, and we expect this will continue to be the case through the end of fiscal year 2010. Also in fiscal year 2010, we expect to invest approximately \$40 million in various infrastructure enhancements, including aircraft facilities, training centers and technology. Through December 31, 2009, we had incurred \$31.3 million towards these projects.

#### Financing Activities

Cash flows used in financing activities was \$14.7 million during the Current Period compared to \$306.1 million provided by financing activities during the Comparable Period. During the Current Period, cash was used for the payment of preferred stock dividends of \$6.3 million and repayment of debt totaling \$10.1 million and cash was provided by issuance of common stock upon exercise of stock options of \$1.3 million. Preferred stock dividends on our 5.5% mandatory convertible preferred stock will not be paid in future periods because on September 15, 2009 each outstanding share of the preferred stock was converted into 1.418 shares of common stock resulting in the issuance of 6,522,800 shares of common stock. During the Comparable Period, cash was provided by our issuance of the 3% Convertible Senior Notes resulting in net proceeds of \$111.2 million, by our issuance of 4,996,900 shares of common stock in a public offering and private placement in June 2008 resulting in net proceeds of \$224.2 million and by our receipt of proceeds of \$1.1 million from the exercise of options to acquire shares of our common stock by our employees. Additionally, during the Comparable Period, cash was used for the payment of preferred stock dividends of \$9.5 million and the repayment of debt totaling \$21.0 million.

#### Future Cash Requirements

##### Contractual Obligations, Commercial Commitments and Off Balance Sheet Arrangements

We have various contractual obligations which are recorded as liabilities in our condensed consolidated balance sheet. Other items, such as certain purchase commitments, interest payments and other executory contracts are not recognized as liabilities in our condensed consolidated balance sheet but are included in the table below. For example, we are contractually committed to make certain minimum lease payments for the use of property and equipment under operating lease agreements.

The following tables summarize our significant contractual obligations and other commercial commitments on an undiscounted basis as of December 31, 2009 and the future periods in which such obligations are expected to be settled in cash. In addition, the table reflects the timing of principal and interest payments on outstanding borrowings. Additional details regarding these obligations are provided in Note 7 in the “Notes to Consolidated Financial Statements” included in the fiscal year 2009 Annual Report and in Note 7 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report:

|  | Total               | Payments Due by Period                            |                              |                   |                     |                 |
|--|---------------------|---|------------------------------|-------------------|---------------------|-----------------|
|  |                     | Three<br>Months<br>Ending<br>March<br>31,<br>2010 | Fiscal Year Ending March 31, |                   |                     |                 |
|  |                     |   | 2011                         | 2012 –<br>2013    | 2014 and<br>beyond  | Other           |
| (In thousands)                                   |                     |   |                              |                   |                     |                 |
| <b>Contractual obligations:</b>                  |                     |   |                              |                   |                     |                 |
| <b>Long-term debt and short-term borrowings:</b> |                     |   |                              |                   |                     |                 |
| Principal (1)                                    | \$ 736,586          | \$ 1,214  | \$ 15,693                    | \$ 7,186          | \$ 712,493          | \$ —            |
| Interest   | 365,278             | 14,385  | 45,179                       | 89,652            | 216,062             | —               |
| Aircraft operating leases (2)                    | 66,259              | 2,330   | 7,586                        | 9,559             | 46,784              | —               |
| Other operating leases (3)                       | 65,306              | 5,799   | 18,233                       | 11,105            | 30,169              | —               |
| Capital lease obligation                         | 12,063              | 142   | 1,025                        | 2,356             | 8,540               | —               |
| Pension obligations (4)                          | 196,234             | 17,031  | 24,000                       | 48,946            | 106,257             | —               |
| Aircraft purchase obligations (5)                | 116,701             | 24,901  | 43,344                       | 48,456            | —                   | —               |
| Other purchase obligations (6)                   | 21,904              | 21,597  | 102                          | 205               | —                   | —               |
| Tax reserves (7)                                 | 8,494               | —   | —                            | —                 | —                   | 8,494           |
| <b>Total contractual cash obligations</b>        | <b>\$ 1,588,825</b> | <b>\$ 87,399</b>                                  | <b>\$ 155,162</b>            | <b>\$ 217,465</b> | <b>\$ 1,120,305</b> | <b>\$ 8,494</b> |
| <b>Other commercial commitments:</b>             |                     |   |                              |                   |                     |                 |
| Debt guarantees (8)                              | \$ 16,148           | \$ —  | \$ —                         | \$ 16,148         | \$ —                | \$ —            |
| Other guarantees (9)                             | 30,761              | 2,364   | 1,612                        | 8,984             | 17,801              | —               |
| Letters of credit                                | 1,657               | 1,392   | 265                          | —                 | —                   | —               |
| Contingent consideration (10)                    | 44,625              | —   | 8,500                        | 36,125            | —                   | —               |
| Other commitments (11)                           | 84,107              | —   | 18,883                       | 19,224            | 46,000              | —               |
| <b>Total commercial commitments</b>              | <b>\$ 177,298</b>   | <b>\$ 3,756</b>                                   | <b>\$ 29,260</b>             | <b>\$ 80,481</b>  | <b>\$ 63,801</b>    | <b>\$ —</b>     |

(1) Excludes unamortized premium on the 7½% Senior Notes due 2017 of \$0.5 million and unamortized discount on the 3% Senior Convertible Notes of \$19.7 million.

(2) Primarily represents separate operating leases for nine aircraft with a subsidiary of General Electric Capital Corporation with terms of fifteen years expiring in August 2023.

- (3) Represents minimum rental payments required under operating leases that have initial or remaining non-cancelable lease terms in excess of one year.
- (4) Represents expected funding for pension benefits in future periods. These amounts are undiscounted and are based on the expectation that the U.K. and Norway pension plans will be fully funded in approximately ten years. As of December 31, 2009, we had recorded on our condensed consolidated balance sheet a \$99.3 million pension liability associated with these obligations. Also, the timing of the funding is dependent on actuarial valuations and resulting negotiations with the plan trustees.
- (5) For further details on our aircraft purchase obligations, see Note 7 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report.
- (6) Other purchase obligations primarily represent unfilled purchase orders for aircraft parts and commitments associated with upgrading facilities at our bases.
- (7) Represents gross unrecognized tax benefits (see discussion in Note 7 in the “Notes to Consolidated Financial Statements” included in the fiscal year 2009 Annual Report) that may result in cash payments being made to certain tax authorities. We are not able to reasonably estimate in which future periods this amount will ultimately be settled and paid.

- (8) We have guaranteed the repayment of up to £10 million (\$16.1 million) of the debt of FBS, an unconsolidated affiliate. This amount is not included in the “Contractual Obligations” section of the table above.
- (9) Relates to an indemnity agreement between us and Afianzadora Sofimex, S.A. to support issuance of surety bonds on behalf of Heliservicio from time to time. As of December 31, 2009, surety bonds denominated in Mexican pesos with an aggregate value of 311 million Mexican pesos (\$23.9 million) were outstanding and surety bonds denominated in U.S. dollars with an aggregate value of \$1.2 million were outstanding. Furthermore, we have received a counter-guarantee from our partner in Heliservicio, for 76% (\$19.1 million) of the surety bonds outstanding. Bristow Norway is also the guarantor under two aircraft leases taken out by a previous subsidiary of Bristow Norway prior to Bristow Norway disposing of that subsidiary and prior to Bristow Group’s acquisition of the additional 51% of Bristow Norway in October 2008 for the sum of \$5.6 million. The purchaser of that subsidiary is legally subject to an obligation to reimburse Bristow Norway for these guarantees under the terms of the Sale and Purchase Agreement by which that subsidiary was sold.
- (10) The Líder purchase agreement includes incremental and cumulative earn-out payments based upon the achievement of growth targets over the three-year period ending December 31, 2011. Based on Líder’s preliminary unaudited results for the period ended December 31, 2009, the initial \$8.5 million earn-out payment was not earned, leaving a maximum possible total earn-out payments of \$44.6 million.
- (11) In connection with the Bristow Norway acquisition (see Note 2 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report), we granted the former partner in this joint venture an option that if exercised would require us to acquire up to five aircraft from them at fair value upon the expiration of the lease terms for such aircraft. One of the options was exercised in December 2009. Two of these aircraft are not currently operated by Bristow Norway, but our former partner has agreed to purchase the aircraft and lease the aircraft to Bristow Norway for an initial period of five years, with three one-year options for extension, as soon as practicable. The remaining two aircraft leases expire in June 2010 and August 2011.

We do not expect the guarantees shown in the table above to become obligations that we will have to fund.

#### Capital Commitments

We have commitments and options to make capital expenditures over the next five fiscal years to purchase additional aircraft, including aircraft associated with the commitments reflected in the table above. Although a similar number of our existing aircraft may be sold during the same period, the additional aircraft on order are expected to provide incremental fleet capacity in terms of revenue and operating margin. See Note 7 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report for a detail of the number of aircraft under commitments and the number of aircraft under options expected to be delivered in the current and subsequent five fiscal years by aircraft size along with the related expenditures, and for a rollforward of aircraft commitments and options for the Current Period.

#### Critical Accounting Policies and Estimates

See Item 7. “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates” in the fiscal year 2009 Annual Report for a discussion of our critical accounting policies. There have been no material changes to our critical accounting policies and estimates provided in the fiscal year 2009 Annual Report.

#### Recent Accounting Pronouncements

See Note 1 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report for discussion of recent accounting pronouncements.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

We may be exposed to certain market risks arising from the use of financial instruments in the ordinary course of business. This risk arises primarily as a result of potential changes in the fair market value of financial instruments that would result from adverse fluctuations in foreign currency exchange rates, credit risk, and interest rates as discussed in “Item 7A. Quantitative and Qualitative Disclosures about Market Risk” in the fiscal year 2009 Annual Report and Note 1 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report.

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

As of December 31, 2009, we carried out an evaluation, under the supervision of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of December 31, 2009 to provide reasonable assurance that information required to be disclosed in our reports filed or submitted under the Exchange Act was (i) accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, to allow timely decisions regarding required disclosure and (ii) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms.

Changes in Internal Control Over Financial Reporting

There were no changes during the three months ended December 31, 2009 in our internal control over financial reporting that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

PART II — OTHER INFORMATION

Item 1. Legal Proceedings.

On June 12, 2009, Superior Offshore International, Inc. v. Bristow Group Inc., et al, Case No. 1:09-cv-00438, was filed in the U.S. District Court for the District of Delaware. The purported class action complaint, which also names other providers of offshore helicopter services in the Gulf of Mexico as defendants, alleges violations of Section 1 of the Sherman Act. Among other things, the complaint alleges that the defendants unlawfully conspired to raise and maintain the price of offshore helicopter services between January 1, 2001 and December 31, 2005. The plaintiff seeks to represent a purported class of direct purchasers of offshore helicopter services and is asking for, among other things, unspecified treble monetary damages and injunctive relief. The Company intends to defend against this lawsuit vigorously. As this lawsuit is in its initial stage, we are currently unable to determine whether it could have a material affect on our business, financial condition or results of operations.

We have certain other actions or claims pending that have been discussed and previously reported in Part I. Item 3. “Legal Proceedings” in the fiscal year 2009 Annual Report. Developments in these previously reported matters are described in Note 7 in the “Notes to Condensed Consolidated Financial Statements” included elsewhere in this Quarterly Report.

Item 1A. Risk Factors.



There have been no material changes during the nine months ended December 31, 2009 in our “Risk Factors” as discussed in our fiscal year 2009 Annual Report on Form 10-K.

Item 6. Exhibits.

The following exhibits are filed as part of this Quarterly Report:

| Exhibit<br>Number | Description of Exhibit   |
|-------------------|--|
| 10.1              | Indemnity Agreement (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K dated November 10, 2009).                             |
| 15.1*             | Letter from KPMG LLP dated February 3, 2010 regarding unaudited interim information.   |
| 31.1**            | Rule 13a-14(a) Certification by Chief Executive Officer of Registrant.   |
| 31.2**            | Rule 13a-14(a) Certification by Chief Financial Officer of Registrant.   |
| 32.1**            | Certification of Chief Executive Officer of registrant pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2**            | Certification of Chief Financial Officer of Registrant pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |

---

\* Filed herewith.  
\*\* Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BRISTOW GROUP INC.

By: /s/ Elizabeth D. Brumley  
Elizabeth D. Brumley  
Vice President, Finance and Chief Financial Officer

By: /s/ Brian J. Allman  
Brian J. Allman  
Chief Accounting Officer and Corporate Controller

February 3, 2010

Index to Exhibits

| Exhibit<br>Number | Description of Exhibit   |
|-------------------|--|
| 10.1              | Indemnity Agreement (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K dated November 10, 2009).                             |
| 15.1*             | Letter from KPMG LLP dated February 3, 2010 regarding unaudited interim information.   |
| 31.1**            | Rule 13a-14(a) Certification by Chief Executive Officer of Registrant.   |
| 31.2**            | Rule 13a-14(a) Certification by Chief Financial Officer of Registrant.   |
| 32.1**            | Certification of Chief Executive Officer of registrant pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2**            | Certification of Chief Financial Officer of Registrant pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |

---

\*

Filed herewith.

\*\*

Furnished herewith.