**USA TRUCK INC** Form 10-O August 09, 2012

#### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

Form 10-Q

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[ X ]QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission File Number

0-19858

USA TRUCK, INC. (Exact Name of Registrant as Specified in Its Charter)

Delaware (State or other jurisdiction of incorporation or organization)

71-0556971

(I.R.S. employer identification no.)

3200 Industrial Park Road Van Buren, Arkansas (Address of principal executive offices)

72956 (Zip code)

(479) 471-2500

(Registrant's telephone number, including area code)

Not applicable (Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any,

every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes X No
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):
Large Accelerated Filer Accelerated Filer X Non-Accelerated Filer Smaller Reporting Company
(Do not check if a Smaller Reporting Company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No X
The number of shares outstanding of the registrant's Common Stock, par value \$.01, as of August 3, 2012 is 10,433,377.

## USA TRUCK, INC. TABLE OF CONTENTS

Item		
No.	Caption	Page
	PART I – FINANCIAL INFORMATION	
1.	Financial Statements	
	Consolidated Balance Sheets (unaudited) as of June 30, 2012 and	December 31,
	2011	3
	Consolidated Statements of Operations (unaudited) – Three Months	and Six Months
	Ended June 30, 2012 and June 30, 2011	4
	Consolidated Statements of Comprehensive Income (unaudited) – The	hree Months and
	Six Months Ended June 30, 2012 and June 30, 2011	5
	Consolidated Statement of Stockholders' Equity (unaudited) – Si	x Months Ended
	June 30, 2012	6
	Consolidated Statements of Cash Flows (unaudited) – Six Months	Ended June 30,
	2012 and June 30, 2011	7
	Notes to Consolidated Financial Statements (unaudited)	8
2.	Management's Discussion and Analysis of Financial Condition	and Results of
۷.	Operations	18
3.	Quantitative and Qualitative Disclosures about Market Risk	35
4.	Controls and Procedures	36
	PART II – OTHER INFORMATION	
1.	L e g a	1
1.	Proceedings	36
1A.	Risk Factors	37
2.	Unregistered Sales of Equity Securities and Use of Proceeds	37
3.	Defaults Upon Senior Securities	38
4.	Mine Safety Disclosures	38
5.	Other Information	38
6.	Exhibits	39

2

Signatures

#### ITEM 1.

### PART I – FINANCIAL INFORMATION FINANCIAL STATEMENTS USA TRUCK, INC. CONSOLIDATED BALANCE SHEETS

(UNAUDITED) (in thousands, except share amounts)

June 30,

December 31,

		2012	1	2011
Accepto		2012		2011
Assets				
Current assets:	ф	(20)	¢	2.650
Cash	\$	630	\$	2,659
Accounts receivable:				55.250
Trade, less allowance for doubtful accounts of \$396	o in	64.660		55,359
2012 and \$420 in 2011		61,668		
Other		2,308		1,582
Inventories		1,842		1,831
Prepaid expenses and other current assets		14,438		13,466
Total current assets		80,886		74,897
Property and equipment:				
Land and structures		31,461		31,377
Revenue equipment		361,290		372,331
Service, office and other equipment		16,522		15,853
Property and equipment, at cost		409,273		419,561
Accumulated depreciation and amortization		(155,813)		(160,761)
Property and equipment, net		253,460		258,800
Note receivable		1,991		2,003
Other assets		613		491
Total assets	\$	336,950	\$	336,191
Liabilities and Stockholders' equity				
Current liabilities				
Bank drafts payable	\$	2,102	\$	5,044
Trade accounts payable	·	30,620	·	21,691
Current portion of insurance and claims		4,860		3,418
accruals		,		-, -
Accrued expenses		8,717		7,790
Note payable		458		1,370
Current maturities of long-term debt and capital		90,271		19,146
leases		> 0,= 11		15,1.0
Deferred income taxes		1,310		1,693
Total current liabilities		138,338		60,152
Total current naomities		130,330		00,132
Deferred gain		608		612
Long-term debt and capital leases, less current maturities		33,612		98,927
Deferred income taxes		41,025		45,193
Insurance and claims accruals, less current portion		4,668		4,335
instruire and ciams accrudis, less current portion		7,000		т,333

Stockholders' equity:			
Preferred Stock, \$.01 par value; 1,000,000 shares			
authorized; none issued			
Common Stock, \$.01 par value; authorized			
30,000,000 shares; issued 11,771,765 shares in 20	)12		
and 11,791,997 shares in 2011		118	118
Additional paid-in capital		65,240	65,284
Retained earnings		75,079	83,438
Less treasury stock, at cost (1,339,665 shares in 2	012		
and 1,347,941 shares in 2011)		(21,738)	(21,868)
Total stockholders' equity		118,699	126,972
Total liabilities and stockholders' equity	\$	336,950	\$ 336,191
See notes to consolidated financial statements.			
3			

# USA TRUCK, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

(in thousands, except per share data)

	(in thousands, exce			cept per	• •			
	Three Months Ended			Six Months Ended				
	June 30,				ie 30,			
	2012		2011		2012		2011	
Revenue:								
Trucking revenue	\$ 71,846	\$	85,309		\$ 147,782		\$ 168,184	
Strategic Capacity Solutions	26,253		17,871		43,848		29,439	
revenue								
Intermodal revenue	5,421		5,294		9,712		10,503	
Base revenue	103,520		108,474		201,342		208,126	
Fuel surcharge revenue	26,049		30,553		51,900		54,943	
Total revenue	129,569		139,027		253,242		263,069	
Operating expenses and costs:								
Purchased transportation	35,275		31,480		62,253		56,861	
Salaries, wages and employee	34,717		34,704		70,230		67,805	
benefits Fuel and fuel taxes	20.567		26 222		65 226		71.050	
	30,567		36,332		65,336		71,058	
Depreciation and amortization	11,178		12,489		22,335		25,102	
Operations and maintenance	10,579		10,415		21,510		20,292	
Insurance and claims	5,381		5,700		10,264		11,563	
Operating taxes and licenses	1,389		1,375		2,896		2,773	
Communications and utilities	1,057		1,049		2,079		2,034	
Gain on disposal of assets, net	(724)		(1,341)		(1,266)		(2,256)	
Other	4,479		4,612		8,570		8,807	
Total operating expenses and costs	133,898		136,815		264,207		264,039	
Operating (loss) income	(4,329)		2,212		(10,965)		(970)	
Other expenses (income):	4.000		0.04		• 000			
Interest expense	1,023		821		2,009		1,564	
Other, net	(48)		(26)		(123)		(37)	
Total other expenses, net	975		795		1,886		1,527	
(Loss) income before income taxes	(5,304)		1,417		(12,851)		(2,497)	
Income tax (benefit) expense	(1,818)		819		(4,492)		(379)	
Net (loss) income	\$ (3,486)	\$	598	\$	(8,359)	\$	(2,118)	
Net loss per share information:								
Average shares outstanding (Basic)	10,304		10,306		10,302		10,302	
Basic (loss) income per share	\$ (0.34)	\$	0.06	\$	(0.81)	\$	(0.21)	
Average shares outstanding (Diluted)	10,304		10,317		10,302		10,302	

Diluted (loss) income per share \$ (0.34) \$ 0.06 \$ (0.81) \$ (0.21)

See notes to consolidated financial statements.

## USA TRUCK, INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS (UNAUDITED)

(in thousands)

		Three Months June 30	,		nths Ende ne 30,	d
		2012	2011	2012	,	2011
Net (loss) income	\$	(3,486)	\$ 598	\$ (8,359)	\$	(2,118)
Change in fair value of interest rate swap, net of income tax of \$1 for the six months ended						
June 30, 2011						1
Reclassification of derivative						
net losses to statement of operations, net of income tax of						
\$7 for the six months ended						
June 30, 2011						10
Total comprehensive (loss) income	\$	(3,486)	\$ 598	\$ (8,359)	\$	(2,107)
See notes to consolidated financia	1 state	ements				

See notes to consolidated financial statements.

### USA TRUCK, INC. CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY (UNAUDITED)

(in thousands)

			(111	i iliousullus)	,					
	Cor	nmon								
	St	tock	Ad	ditional						
		Par	P	aid-in	R	etained	Т	reasury		
	Shares	Value		Capital		arnings	-	Stock		Total
Balance at				-						
December 31, 2011	11,792	\$ 118	\$	65,284	\$	83,438		\$ (21,868)	\$	126,972
Excess tax benefit										
from stock options and										
Restricted Stock										
Transfer of stock										
into (out of) Treasury										
Stock				(130)				130		
Stock-based				(150)				130		
				86						86
compensation				80						80
Restricted stock award										
grant	6									
Forfeited restricted										
stock	(26)									
Net share settlement										
related to Restricted										
Stock vesting										
Net loss						(8,359)				(8,359)
						(0,337)				(0,337)
Balance at June 30,	11,772	\$ 118	\$	65,240	\$	75,079	\$	(21,738)	\$	118,699
2012	,	•		,		•		` ' '	•	,

See notes to consolidated financial statements.

#### USA TRUCK, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(in thousands)

(8,359)

(110)

3,778

98,628

(93,528)

(16,007)

(912)

(2,942)

(14,761)

630

2012

\$

Six Months Ended June 30,

2011

(2,118)

\$

1100	Ψ (0,55)	Ψ (=,110)
Adjustments to reconcile net loss to net cash (used in) provided		
by operating activities:		
Depreciation and amortization	22,335	25,102
Provision for doubtful accounts	127	63
Deferred income taxes	(4,492)	(372)
Stock-based compensation	86	(78)
Gain on disposal of assets, net	(1,266)	(2,256)
Recognition of deferred gain	(4)	(3)
Changes in operating assets and liabilities:		
Accounts receivable	(7,162)	(18,707)
Inventories and prepaid expenses	(983)	(1,617)
Trade accounts payable and accrued expenses	6,490	9,295
Insurance and claims accruals	2,182	236
Net cash provided by operating activities	8,954	9,545
Investing activities		
Purchases of property and equipment	(7,839)	(25,294)
Proceeds from sale of property and equipment	11,727	13,596

Decrease in cash (950)(2,029)Cash: Beginning of period 2,659 2,726 End of period \$ \$

Supplemental disclosure of cash flow information:

Net cash provided by (used in) investing activities

Principal payments on capitalized lease obligations

Net cash (used in) provided by financing activities

Net (decrease) increase in bank drafts payable

Cash paid during the period for:

Operating activities

Change in other assets

Financing activities

Borrowings under long-term debt

Principal payments on long-term debt

Principal payments on note payable

Proceeds from exercise of stock options

Net loss

(8)

(11,706)

49,737

(8,459)

(671)

1,211

1,776

269

15

(39,680)

Interest	\$ 2,038	\$ 1,544
Supplemental disclosure of non-cash investing activities:		
Liability incurred for leases on revenue equipment	16,484	15,421
Purchases of revenue equipment included in accounts payable	7,051	6,428
Purchases of fixed assets included in long-term debt	233	

See notes to consolidated financial statements.

#### USA TRUCK, INC.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

June 30, 2012

#### NOTE 1 – BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three and six month periods ended June 30, 2012, are not necessarily indicative of the results that may be expected for the year ending December 31, 2012. For further information, refer to the financial statements, and footnotes thereto, included in our Annual Report on Form 10-K for the year ended December 31, 2011.

Our business is classified into three operating and reportable segments: our Trucking operating segment consisting primarily of our General Freight and Dedicated Freight service offerings; our Strategic Capacity Solutions ("SCS") operating segment consisting entirely of our freight brokerage service offering; and our rail Intermodal operating segment.

The balance sheet at December 31, 2011, has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

By agreement with our customers, and consistent with industry practice, we add a graduated fuel surcharge to the rates we charge our customers as diesel fuel prices increase above an agreed-upon baseline price per gallon. Base revenue in the consolidated statements of operations represents revenue excluding this fuel surcharge revenue.

#### NOTE 2 - REVENUE RECOGNITION

Revenue generated by our Trucking operating segment is recognized in full upon completion of delivery of freight to the receiver's location. For freight in transit at the end of a reporting period, we recognize revenue pro rata based on relative transit time completed as a portion of the estimated total transit time. Expenses are recognized as incurred.

Revenue generated by our SCS and Intermodal operating segments is recognized upon completion of the services provided. Revenue is recorded on a gross basis, without deducting third party purchased transportation costs because we have responsibility for billing and collecting such revenue.

Management believes these policies most accurately reflect revenue as earned and direct expenses, including third party purchased transportation costs, as incurred.

#### NOTE 3 – STOCK-BASED COMPENSATION

The USA Truck, Inc. 2004 Equity Incentive Plan provides for the granting of incentive or nonqualified options or other equity-based awards covering up to 1,050,000 shares of Common Stock to directors, officers and other key employees. No options were granted under this 2004 Equity Incentive Plan for less than the fair market value of the Common Stock as defined in the 2004 Equity Incentive Plan at the date of the grant. Options granted under the 2004

Equity Incentive Plan generally vest ratably over three to five years. The option price under the 2004 Equity Incentive Plan is the fair market value of our Common Stock at the date the options were granted. The exercise prices of outstanding options granted under the 2004 Equity Incentive Plan range from \$6.91 to \$30.22 as of June 30, 2012. At June 30, 2012, 670,886 shares were available for granting future options or other equity awards under this 2004 Equity Incentive Plan. The Company issues new shares upon the exercise of stock options.

Compensation expense related to incentive and nonqualified stock options granted under the Company's plans is included in salaries, wages and employee benefits in the accompanying consolidated statements of operations. The amount of compensation expense recognized, net of forfeiture recoveries, is reflected in the table below for the periods indicated.

	(in thousands)							
	Th	ree Months	Ended			Six Mont	hs Ended	
	June 30,				June 30,			
	2012	2	201	1	201	2	201	1
Compensation expense	\$	27	\$	31	\$	38	\$	31

The table below sets forth the assumptions used to value stock options granted during the periods indicated:

	2012	2011
Dividend yield	0%	0%
Expected volatility	55.3 - 64.0%	22.6 - 67.1%
Risk-free interest rate	0.6 - 0.7%	0.7 - 1.7%
Expected life (in years)	4.00 - 4.25	4.13 - 4.25

The expected volatility is a measure of the expected fluctuation in our share price based on the historical volatility of our stock. The risk-free interest rate is based on an implied yield on United States zero-coupon treasury bonds with a remaining term equal to the expected life of the outstanding options. Expected life represents the length of time we anticipate the options to be outstanding before being exercised. In addition to the above, we also include a factor for anticipated forfeitures, which represents the number of shares under options expected to be forfeited over the expected life of the options.

Information related to option activity for the six months ended June 30, 2012 is as follows:

			Weighted Average		
		Weighted	Remaining	Aggregate	
	Number	Average	Contractual	Intrinsic Value	
	of Options	Exercise Price	Life (in years)	(1)	
Outstanding - beginning of year	127,884	\$ 14.8	0		
Granted	10,504	8.5	55		
Exercised				\$	
Cancelled/forfeited	(17,373)	12.8	66		
Expired	(13,352)	22.1	2		
Outstanding at June 30, 2012	107,663	\$ 13.5	3.0	\$	
Exercisable at June 30, 2012	41,298	\$ 15.9	1.6	\$	

(1) The intrinsic value of outstanding and exercisable stock options is determined based on the amount by which the market value of the underlying stock exceeds the exercise price of the option. The per share market value of our Common Stock, as determined by the closing price on June 29, 2012 (the last trading day of the quarter), was \$4.78.

Compensation expense related to restricted stock awarded under the Company's plans is included in salaries, wages and employee benefits in the accompanying consolidated statements of operations. The compensation expense recognized is based on the market value of our Common Stock on the date the restricted stock award is granted and is not adjusted in subsequent periods. The amount to be recognized, net of forfeiture recoveries, is amortized over the vesting period. The amount of compensation expense recognized is reflected in the table below for the periods indicated.

	(in thousands)									
	Three Months Ended				Six Months Ended					
	June 30,				June 30,					
	2012	2	20	11	2012		2011			
Compensation expense (credit)	\$	51	\$	(124)	\$	48	\$	(110)		

Information related to the restricted stock awarded under the 2004 Equity Incentive Plan for the six months ended June 30, 2012, is as follows:

	Number of	Weighted Averag		
	Shares	Grant Pr	ice (1)	
Nonvested shares – December 31,	146,624	\$	12.14	
2011				
Granted	6,290		7.10	
Forfeited	(26,522)		12.04	
Vested	(2,772)		10.24	
Nonvested shares – June 30, 2012	123,620	\$	11.95	

<sup>(1)</sup> The shares were valued at the closing price of the Company's common stock on the dates of the awards.

On July 16, 2008, the Executive Compensation Committee of the Board of Directors of the Company, pursuant to the 2004 Equity Incentive Plan, granted thereunder awards totaling 200,000 restricted shares of the Company's Common Stock to certain officers of the Company. The grants were made effective as of July 18, 2008 and were valued at \$12.13 per share, which was the closing price of the Company's Common Stock on that date. Each officer's restricted shares of Common Stock will vest in varying amounts over the ten year period beginning April 1, 2011, subject to the Company's attainment of defined retained earnings growth. Management must attain an average five-year trailing retained earnings annual growth rate of 10.0% (before dividends) in order for the shares to qualify for full vesting (pro rata vesting will apply down to 50.0% at a 5.0% annual growth rate). Any shares which fail to vest as a result of the Company's failure to attain a performance goal will forfeit and result in the recovery of the previously recorded expense. These forfeited shares will revert to the 2004 Equity Incentive Plan where they will remain available for grants under the terms of that Plan until that Plan expires in 2014. During the second quarter of 2011, management determined that the performance criteria would not be met for the shares that were scheduled to vest on April 1, 2012 and April 1, 2013. At that time, these shares were deemed forfeited and recorded as Treasury Stock. Accordingly, the shares remain outstanding until their scheduled vesting dates, at which time their forfeitures become effective and the shares revert to the 2004 Equity Incentive Plan. The table below sets forth the information relating to the forfeitures of these shares.

July 16, 2008 Restricted Stock Award Forfeiture	July 16	5.2008	Restricted	Stock Award	l Forfeitures
---	---------	--------	------------	-------------	---------------

	Date Deemed	Shares				
	Forfeited and	Forfeited			Date Shares	
Scheduled Vest	Recorded as	(in	Expense Rec	covered	Returned to	
Date	Treasury Stock	thousands)	(in thousands)		Plan	
April 1, 2011	June 30, 2010	9	\$	70	April 1, 2011	
April 1, 2012	June 30, 2011	8		66	April 1, 2012	
April 1, 2013	June 30, 2011	15		101	April 1, 2013	

During the quarter ended March 31, 2011, an executive officer of the Company submitted his notice to retire effective April 30, 2011. Accordingly, during the quarter ended March 31, 2011, the Company recovered an estimate of the expense associated with 27,910 shares of outstanding, unvested restricted stock held by this executive officer in the approximate amount of \$0.08 million. During the quarter ended June 30, 2011, the Company recovered the remaining amount related to this forfeiture in the amount of approximately \$0.04 million. As of June 30, 2011, all expense previously recorded in relation to this forfeiture has been recovered.

Information set forth in the following table is related to stock options and restricted stock as of June 30, 2012.

	(in thousands, except weighted average data)						
	Stock Opti	ons	Restricted Stock				
Unrecognized compensation expense	\$	95	\$	758			
Weighted average period over which							
unrecognized compensation expense							
is to be recognized (in years)		1.5		4.9			

#### NOTE 4 – REPURCHASE OF EQUITY SECURITIES

On October 21, 2009, the Board of Directors of the Company approved the repurchase of up to 2,000,000 shares of the Company's Common Stock expiring on October 21, 2012. Subject to applicable timing and other legal requirements, these repurchases may be made on the open market or in privately negotiated transactions on terms

approved by the Company's Chairman of the Board or President. Repurchased shares may be retired or held in treasury for future use for appropriate corporate purposes including issuance in connection with awards under the Company's employee benefit plans. During the three and six month periods ended June 30, 2012, we did not repurchase any shares of our Common Stock. Our current repurchase authorization has 2,000,000 shares remaining. We are currently restricted from repurchasing shares without the consent of lenders under our Credit Agreement.

#### NOTE 5 – SEGMENT REPORTING

The service offerings we provide relate to the transportation of truckload quantities of freight for customers in a variety of industries. The services generate revenue, and to a great extent incur expenses, primarily on a per mile basis. As the revenue generated by these service offerings is becoming increasingly more significant, management determined that additional disclosures were needed.

	Percent of Total Base Revenue										
	Trucking		SCS		Intermodal						
Three Months Ended											
June 30, 2012	69.4	%	25.4	%	5.2	%					
June 30, 2011	78.6	%	16.5	%	4.9	%					
Six Months Ended											
June 30, 2012	73.4	%	21.8	%	4.8	%					
June 30, 2011	80.8	%	14.1	%	5.1	%					

Except with respect to the components of our operations that do not involve the use of our trucks, key operating statistics for all three operating segments include, for example, revenue per mile and miles per tractor per week. While the operations of our SCS segment typically do not involve the use of our equipment and drivers, we nevertheless provide truckload freight services to our customers through arrangements with third party carriers who are subject to the same general regulatory environment and cost sensitivities imposed upon our Trucking operations. Our Intermodal business does involve the use of our equipment as we utilize our trailers and leased containers, as well as some of our tractors, to provide this service. Accordingly, the operations of this segment are subject to the same general regulatory environment and cost sensitivities imposed upon our Trucking operations.

Assets are not allocated to our SCS segment as our SCS operations provide truckload freight services to our customers through arrangements with third party carriers who utilize their own equipment. Assets are not allocated to our Intermodal segment as our Intermodal containers are utilized under operating leases with BNSF Railway, which are not capitalized. To the extent our Intermodal operations require the use of Company-owned tractors or trailers, they are obtained from our Trucking segment on an as-needed basis. Accordingly, we allocate all of our assets to our Trucking segment. However, depreciation and amortization expense is allocated to our SCS and Intermodal segments based on the various assets specifically utilized to generate revenue. All intercompany transactions between segments are consummated at rates similar to those negotiated with independent third parties. All other expenses are allocated to our SCS and Intermodal segments based on headcount and specifically identifiable direct costs, as appropriate.

A summary of base revenue and fuel surcharge revenue by reportable segments is as follows:

	(in thousands)									
		Revenue								
		Three Mont	ths Ende	ed	Six Months Ended					
		June	30,		June 30,					
	2012		2	2011	2012	2011				
Base revenue										
Trucking	\$	71,846	\$	85,309	147,782	168,184				
SCS		32,392		21,550	54,710	35,485				
Intermodal		5,582		5,881	9,988	11,641				
Eliminations		(6,300)		(4,266)	(11,138)	(7,184)				
Total base revenue		103,520		108,474	201,342	208,126				
Fuel surcharge revenue										

Trucking	20,964	24,742	41,995	45,141
SCS	5,108	4,170	9,133	6,696
Intermodal	1,813	2,189	3,117	3,857
Eliminations	(1,836)	(548)	(2,345)	(751)
Total fuel surcharge revenue	26,049	30,553	51,900	54,943
Total revenue	\$ 129,569	\$ 139,027	\$ 253,242	\$ 263,069

A summary of operating (loss) income by reportable segments is as follows:

(in thousands)
Operating income (loss)

	Three Months Ended June 30,				Six Months Ended June 30,				
	2012		20	11	2	012	2011		
Operating (loss) income									
Trucking	\$	(6,324)	\$	37	\$	(14,280)	\$	(4,080)	
SCS		2,528		2,273		4,072		3,606	
Intermodal		(533)		(98)		(757)		(496)	
Operating (loss) income	\$	(4,329)	\$	2,212	\$	(10,965)	\$	(970)	

A summary of assets by reportable segments is as follows:

(in thousands) **Total Assets** June 30. December 31, 2012 2011 **Total Assets** Trucking \$ 226,915 \$ 231,776 o 110,035 104,415 d n p Other Т 1 \$ \$ 336,950 336,191 o t a Assets

A summary of amortization and depreciation by reportable segments is as follows:

(in thousands) Depreciation and Amortization Three Months Ended Six Months Ended June 30, June 30, 2012 2011 2012 2011 Depreciation and Amortization \$ Trucking 10,466 \$ 11.815 \$ 20.873 23,729 **SCS** 31 17 59 31 Intermodal 103 88 197 188 578 Corporate and Other 569 1.206 1.154 Total Depreciation and Amortization \$ 11,178 \$ 12,489 \$ 22,335 25,102

#### NOTE 6 – NOTE RECEIVABLE

During November 2010, the Company sold its terminal facility in Shreveport, Louisiana. In connection with this sale, the buyer gave the Company cash in the amount of \$0.2 million and a note receivable in the amount of \$2.1 million. The note receivable bears interest at an annual rate of 7.0%, matures in five years and has scheduled principal and interest payments based on a 30-year amortization schedule. A balloon payment in the approximate amount of \$1.9 million is payable to the Company when the note matures in five years. Accordingly, the Company deferred the approximate \$0.7 million gain on the sale of this facility, and will record this gain into earnings as payments on the note receivable are received. During the three and six month periods ended June 30, 2012, the Company recognized approximately \$1,700 and approximately \$3,330, respectively, of this gain. During the three and six month periods ended June 30, 2011, the Company recognized approximately \$1,900 and \$2,700, respectively, of this gain. The Company believes that the note receivable balance at June 30, 2012, in the approximate amount of \$2.0 million, is fully collectible and accordingly has not recorded any valuation allowance against the note receivable.

#### NOTE 7 – PROPERTY AND EQUIPMENT

We review our long-lived assets for impairment in accordance with Topic ASC 360, Property, Plant and Equipment. This authoritative guidance provides that whenever there are certain significant events or changes in circumstances the value of long-lived assets or groups of assets must be tested to determine if their value can be recovered from their future cash flows. In the event that undiscounted cash flows expected to be generated by the asset are less than the carrying amount, the asset or group of assets must be evaluated to determine if an impairment of

value exists. Impairment exists if the carrying value of the asset exceeds its fair value.

In light of the sustained general economic downturn in the United States and world economies, the decline in our market capitalization and our net operating losses in recent years, triggering events and changes in circumstances have occurred, which required us to test our long-lived assets for recoverability at June 30, 2012.

We test for the recoverability of all of our long-lived assets as a single group at the entity level and examine the forecasted future cash flows generated by our revenue equipment, including its eventual disposition, to determine if those cash flows exceed the carrying value of our long-lived assets. At June 30, 2012, we determined that no impairment of value existed.

#### **NOTE 8 – CLAIMS LIABILITIES**

We are self-insured up to certain limits for bodily injury, property damage, workers' compensation, cargo loss and damage claims and medical benefits. Provisions are made for both the estimated liabilities for known claims as incurred and estimates for those incurred but not reported.

Our self-insurance retention levels are \$0.5 million for workers' compensation claims per occurrence, \$0.05 million for cargo loss and damage claims per occurrence and \$1.0 million for bodily injury and property damage claims per occurrence. For medical benefits, the Company self-insures up to \$0.25 million per plan participant per year with an aggregate claim exposure limit determined by our year-to-date claims experience and the number of covered lives. We are completely self-insured for physical damage to our own tractors and trailers, except that we carry catastrophic physical damage coverage to protect against natural disasters. We maintain insurance above the amounts for which we self-insure, to certain limits, with licensed insurance carriers. We have excess general, auto and employer's liability coverage in amounts substantially exceeding minimum legal requirements.

We record claims accruals at the estimated ultimate payment amounts based on information such as individual case estimates or historical claims experience. The current portion reflects the amounts of claims expected to be paid in the next twelve months. In making the estimates of ultimate payment amounts and the determinations of the current portion of each claim we rely on past experience with similar claims, negative or positive developments in the case and similar factors. We re-evaluate these estimates and determinations each reporting period based on developments that occur and new information that becomes available during the reporting period.

#### NOTE 9 - ACCRUED EXPENSES

Accrued expenses consisted of the following:

											(in thousands)					
											J	une 3	0,	Decer	nber 31,	
													2012	2	011	
Sala	aries,	wag	ges a	nd emp	oloyee l	enet	fits					\$	4,055	\$	3,411	
O			t		h			e			r		4,662		4,379	
(1)																
T	o	t	a	1	a	c	c	r	u	e	d	\$	8,717	\$	7,790	
exp	enses	S														

(1) As of June 30, 2012 and December 31, 2011, no single item included within other accrued expenses exceeded 5.0% of our total current liabilities.

NOTE 10 -NOTE PAYABLE

On October 14, 2011, the Company entered into an unsecured note payable of \$1.8 million. The note, which is scheduled to mature on September 1, 2012, is payable in monthly installments of principal and interest of approximately \$0.2 million and bears interest at 1.9%. The balance of the note payable at June 30, 2012 was approximately \$0.5 million. The note is being used to finance a portion of the Company's annual insurance premiums and is payable to a third party other than the insurance company.

#### NOTE 11 – LONG-TERM DEBT

Long-term debt consisted of the following:

	(in t	thousands)		
	Ju	ine 30,	Dece	ember 31,
	,	2011		
Revolving credit agreement (1)	\$	73,900	\$	68,800
Capitalized lease obligations and other long-term debt (2)		49,983		49,273
		123,883		118,073
Less current maturities		90,271		19,146
Long-term debt and capital leases, less current maturities	\$	33,612	\$	98,927

(1) On April 19, 2010, we entered into a Credit Agreement with Branch Banking and Trust Company as Administrative Agent, which replaced our Amended and Restated Senior Credit Facility scheduled to mature on September 1, 2010. The Credit Agreement provides for available borrowings of up to \$100.0 million, including letters of credit not to exceed \$25.0 million. Availability may be reduced by a borrowing base limit as defined in the Credit Agreement. The Credit Agreement provides an accordion feature allowing us to increase the maximum borrowing amount by up to an additional \$75.0 million in the aggregate in one or more increases, subject to certain conditions. The Credit Agreement bears variable interest based on the type of borrowing and on the Administrative Agent's prime rate or the London Interbank Offered Rate plus a certain percentage, which is determined based on our attainment of certain financial ratios. A quarterly commitment fee is payable on the unused portion of the credit line and bears a rate which is determined based on our attainment of certain financial ratios. The obligations of the Company under the Credit Agreement are guaranteed by the Company and secured by a pledge of substantially all of the Company's assets with the exception of real estate. The Credit Agreement includes usual and customary events of default for a facility of this nature and provides that, upon the occurrence and continuation of an event of default, payment of all amounts payable under the Credit Agreement may be accelerated, and the lenders' commitments may be terminated. The Credit Agreement contains certain restrictions and covenants relating to, among other things, dividends, liens, acquisitions and dispositions outside of the ordinary course of business, and affiliate transactions. The new Credit Agreement will expire on April 19, 2014.

Borrowings under the Credit Agreement are classified as "base rate loans," "LIBOR loans" or "Euro dollar loans." Base rate loans accrue interest at a base rate equal to the Administrative Agent's prime rate plus an applicable margin that is adjusted quarterly between 0.0% and 1.5%, based on the Company's leverage ratio. LIBOR loans accrue interest at LIBOR plus an applicable margin that is adjusted quarterly between 2.00% and 3.75% based on the Company's leverage ratio. Euro dollar loans accrue interest at the LIBOR rate in effect at the beginning of the month in which the borrowing occurs plus an applicable margin that is adjusted quarterly between 2.00% and 3.75% based on the Company's leverage ratio. On a quarterly basis, the Company must pay a fee on the unused amount of the revolving credit facility of between 0.25% and 0.375% based on the Company's leverage ratio, and it must pay an annual administrative fee to the Administrative Agent of 0.03% of the total commitments.

On March 8, 2012, we entered into a Second Amendment to Credit Agreement (the "Second Amendment") with Branch Banking and Trust Company, as Administrative Agent (the "Agent"), Regions Bank, as Syndications Agent, U.S. Bank National Association, Bank of America, N.A., and BancorpSouth (collectively, the "Lenders"), which amends the Credit Agreement, dated April 19, 2010, by and among the Company, the Agent, and the Lenders. We amended the Credit Agreement to prevent a default and ease two of the financial covenants.

The Second Amendment, among other things, (i) amended the "Applicable Margin" and "Applicable Unused Fee Rate" as set forth in the tables below, (ii) eased the consolidated leverage ratio through the 2012 calendar year such that, where previously the ratio of consolidated debt to consolidated EBITDAR was not to exceed 3.00 to 1.00, now the consolidated leverage ratio is not to exceed 3.60 to 1.00 for the period January 1, 2012 through June 30, 2012; 3.40 to 1.00 for the period July 1, 2012 through September 30, 2012; 3.25 to 1.00 for the period October 1, 2012 through December 31, 2012; and 3.00 to 1.00 for the period commencing January 1, 2013 and at all times thereafter, and (iii) eased the consolidated fixed charge coverage ratio through the 2012 calendar year such that, where previously the consolidated fixed charge coverage ratio was not to be less than 1.40 to 1.00, now the consolidated fixed charge coverage ratio is not to fall below 1.00 to 1.00 for the period January 1, 2012 through June 30, 2012; 1.10 to 1.00 for the period July 1, 2012 through September 30, 2012; 1.20 to 1.00 for the period October 1, 2012 through December 31, 2012; and 1.40 to 1.00 for the period commencing January 1, 2013 and at all times thereafter.

#### **New Pricing**

			Applicable
Ratio of Consolidated Debt	Euro-Dollar Loans and	Base Rate	Unused Fee
to Consolidated EBITDAR	Letters of Credit	Loans	Rate
Greater than 3.00 to 1.00	3.75%	1.50%	0.375%
Greater than 2.75 to 1.00			
but less than or equal to 3.00 to 1.00	3.25%	1.00%	0.375%
Greater than 2.25 to 1.00			
but less than or equal to 2.75 to 1.00	2.75%	0.5%	0.30%
Greater than 1.75 to 1.00			
but less than or equal to 2.25 to 1.00	2.50%	0.25%	0.25%
Less than or equal to 1.75 to 1.00	2.00%	0%	0.25%

#### **Prior Pricing**

			Applicable
Ratio of Consolidated Debt	Euro-Dollar Loans and	Base Rate	Unused Fee
to Consolidated EBITDAR	Letters of Credit	Loans	Rate
Greater than 2.75 to 1.00	3.25%	1.0%	0.375%
Greater than 2.25 to 1.00			
but less than or equal to 2.75 to 1.00	2.75%	0.5%	0.30%
Greater than 1.75 to 1.00			
but less than or equal to 2.25 to 1.00	2.50%	0.25%	0.25%
Less than or equal to 1.75 to 1.00	2.00%	0%	0.25%

In exchange for these amendments, the Company agreed to pay fees of \$250,000.

The interest rate on our overnight borrowings under the Credit Agreement at June 30, 2012 was 4.25%. The interest rate including all borrowings made under the Credit Agreement at June 30, 2012 was 4.1%. The interest rate on the Company's borrowings under the agreements for the six months ended June 30, 2012 was 4.0%. A quarterly commitment fee is payable on the unused portion of the credit line and bears a rate which is determined based on our attainment of certain financial ratios. At June 30, 2012, the rate was 0.375% per annum. The Credit Agreement is collateralized by revenue equipment having a net book value of \$165.4 million at June 30, 2012, and all trade and other accounts receivable. The Credit Agreement requires us to meet certain financial covenants (i.e., a maximum leverage ratio of 3.6 and a minimum fixed charge ratio of 1.0) and to maintain a minimum tangible net worth of approximately \$106.4 million at June 30, 2012. The covenants would prohibit the payment of dividends by us if such payment would cause us to be in violation of any of the covenants. As the Company reprices its debt on a quarterly basis, the borrowings under the Credit Agreement approximate its fair value. And, at June 30, 2012, the Company had outstanding \$2.2 million in letters of credit and had approximately \$23.9 million available under the Credit Agreement.

At June 30, 2012, we were not in compliance with all of the financial covenants contained in our Credit Agreement. We paid a ten (10) basis points fee (\$100,000) to obtain a waiver from our bank group for such non-compliance and, if the Credit Agreement is not refinanced by August 24, 2012, we will be charged an additional thirty (30) basis points fee (\$300,000) for the extension of the waiver. Commencing September 7, 2012, and at various dates through October 31, 2012, we must take further steps to protect the interests of our existing

lenders if the Credit Agreement is not refinanced by such dates.

Subsequent to June 30, 2012, we must continue to comply with our financial covenants. We do not believe that we will be in compliance with all of our covenants based upon our September 30, 2012 results. Because the waiver does not extend to financial covenants measured after June 30, 2012, and because we do not expect to be in compliance with the financial covenants based upon September 30, 2012 results, the amount due under the Credit Agreement has been classified as current in the accompanying consolidated balance sheet at June 30, 2012. If we do not refinance our Credit Agreement prior to the next measurement of financial covenants and we are unable to comply with such covenants, we would intend to seek an additional waiver at such time. We cannot assure you that any such waiver would be obtained or that amounts outstanding would not be accelerated.

The Company is currently negotiating with a lender to obtain a new credit facility. If the Company is successful in obtaining the new credit facility, the proceeds will be used in part to pay off the outstanding balance of the Credit Agreement, fund certain fees and expenses associated with obtaining the new credit facility, finance working capital and capital expenditures and provide for general corporate purposes.

(2) Capitalized lease obligations in the amount of \$49.7 million have various termination dates extending through November 2015 and contain renewal or fixed price purchase options. The effective interest rates on the leases range from 1.6% to 4.0% at June 30, 2012. The lease agreements require us to pay property taxes, maintenance and operating expenses.

#### NOTE 12 – LEASES AND COMMITMENTS

We lease certain revenue equipment under capital leases with terms of 36, 42 or 45 months. Balances related to these capitalized leases are included in property and equipment in the accompanying consolidated balance sheets and are set forth in the table below for the periods indicated.

			(in thousa	ands)		
	Capitalize	ed Costs	Accumulated A	mortization	Net Boo	k Value
June 30, 2012	\$	63,576	\$	13,441	\$	50,135
December 31, 2011		72,272		22,525		49.747

We have entered into leases with lenders who participate in the Credit Agreement. Those leases contain cross-default provisions with the Credit Agreement. We have also entered into leases with other lenders who do not participate in our Credit Agreement. Multiple leases with lenders who do not participate in our Credit Agreement or Revolver generally contain cross-default provisions.

We routinely monitor our equipment acquisition needs and adjust our purchase schedule from time to time based on our analysis of factors such as new equipment prices, the condition of the used equipment market, demand for our freight services, prevailing interest rates, technological improvements, fuel efficiency, equipment durability, equipment specifications, our operating performance and the availability of qualified drivers.

As of June 30, 2012, for the remainder of 2012, we had commitments for purchases of non-revenue equipment in the amount of \$0.01 million and commitments for the purchases of revenue equipment in the amount of approximately \$25.3 million, none of which is cancelable by us upon advance written notice. We anticipate taking delivery of these purchases throughout the remainder of 2012.

#### NOTE 13 – INCOME TAXES

During the three months ended June 30, 2012 and 2011, our effective tax rates were 34.3% and 57.8%, respectively. During the six months ended June 30, 2012 and 2011, our effective tax rates were 35.0% and 15.2%, respectively. Income tax expense varies from the amount computed by applying the statutory federal tax rate to income before income taxes primarily due to state income taxes, net of federal income tax effect, adjusted for permanent differences, the most significant of which is the effect of the per diem pay structure for drivers. Drivers may elect to receive non-taxable per diem pay in lieu of a portion of their taxable wages. This per diem program increases our drivers' net pay per mile, after taxes, while decreasing gross pay, before taxes. As a result, salaries, wages and employee benefits are slightly lower, and our effective income tax rate is higher than the statutory rate. Generally, as pre-tax income increases, the impact of the driver per diem program on our effective tax rate decreases because aggregate per diem pay becomes smaller in relation to pre-tax income. Due to the partially nondeductible effect of per diem pay, our tax rate will fluctuate in future periods based on fluctuations in earnings and in the number of drivers who elect to receive this pay structure.

We account for any uncertainty in income taxes by determining whether it is more likely than not that a tax position we have taken in a tax return will be sustained upon examination by the appropriate taxing authority based on the

technical merits of the position. In that regard, we have analyzed filing positions in our federal and applicable state tax returns as well as in all open tax years. The only periods subject to examination for our federal returns are the 2009, 2010 and 2011 tax years. We believe that our income tax filing positions and deductions will be sustained on audit and do not anticipate any adjustments that will result in a material change to our consolidated financial position, results of operations and cash flows. In conjunction with the above, our policy is to recognize interest related to unrecognized tax benefits as interest expense and penalties as operating expenses. We have not recorded any unrecognized tax benefits through June 30, 2012.

#### NOTE 14 - CHANGE IN ACCOUNTING ESTIMATE

Effective May 1, 2011, the Company changed the time period over which it depreciates its 2005 model year and newer trailers and it changed the amount of the salvage value to which those trailers are being depreciated. The depreciation time period was changed to 14 years from 10 years and the salvage value was changed to \$500 from 25.0% of the original purchase price. The Company believes that both of these changes more clearly and appropriately reflect the state of the current trailer market and thus, will more reasonably and accurately report the value of the trailers on the balance sheet. This change is being accounted for as a change in estimate. This change in estimate resulted in a reduction of depreciation expense as set forth in the following table:

	(in thousands, except per share data)					
	Pre-tax	Basis	Net of	Tax	Per Share	Effect
Three Months Ended						
June 30, 2012	\$	568	\$	350	\$	0.03
June 30, 2011		402		248		0.02
Six Months Ended						
June 30, 2012	\$	1,141	\$	704	\$	0.07
June 30, 2011		402		248		0.02

#### NOTE 15 – LOSS PER SHARE

Basic loss per share is computed based on the weighted average number of shares of Common Stock outstanding during the period. Diluted loss per share is computed by adjusting the weighted average number of shares of Common Stock outstanding by Common Stock equivalents attributable to dilutive stock options and restricted stock. The computation of diluted loss per share does not assume conversion, exercise, or contingent issuance of securities that would have an antidilutive effect on loss per share.

The following table sets forth the computation of basic and diluted loss per share:

	(in thousands, except per share amounts)							
	Three Months Ended			Six Months Ended			ed	
	June 30,			June 30,				
	,	2012	2	2011	,	2012	,	2011
Numerator:								
Net (loss) income	\$	(3,486)	\$	598	\$	(8,359)	\$	(2,118)
Denominator:								
Denominator for basic loss per share –								
weighted average shares		10,304		10,306		10,302		10,302
Effect of dilutive securities:								
Employee stock options and restricted stock				11				
Denominator for diluted loss per share –								
adjusted weighted average shares and								
assumed conversions		10,304		10,317		10,302		10,302
Basic per share	\$	(0.34)	\$	0.06	\$	(0.81)	\$	(0.21)
Diluted (loss) earnings per share	\$	(0.34)	\$	0.06	\$	(0.81)	\$	(0.21)
Weighted average anti-dilutive employee								
stock options and restricted stock		177		121		175		125

#### **NOTE 16 – LITIGATION**

We are party to routine litigation incidental to our business, primarily involving claims for personal injury and property damage incurred in the transportation of freight. We maintain insurance to cover liabilities in excess of certain self-insured retention levels. Though management believes these claims to be routine and immaterial to our long-term financial position, adverse results of one or more of these claims could have a material adverse effect on our financial position or results of operations in any given reporting period.

On July 28, 2008, a former commission sales agent, Mr. William Blankenship ("Blankenship"), filed an action in the United States District Court, Western District of Arkansas entitled William Blankenship, Jr. v. USA Truck, Inc.,

asking the court to set aside a previously consummated settlement agreement between the parties. The matter was dismissed by the District Court based upon our Motion to Dismiss, but was later reinstated by the 8th Circuit Court of Appeals and set for trial in the United States District Court in Fort Smith, Arkansas. In October 2011, the trial was held in the United States District Court and the jury returned a favorable verdict for the Company on all counts and determined that the Company had no additional liability in this matter. On December 13, 2011, the Court entered an order awarding the Company its costs and attorney's fees incurred in defending the case totaling approximately \$0.2 million. Blankenship has now appealed the jury verdict and Court order.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Forward-Looking Statements

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended. These statements generally may be identified by their use of terms or phrases such as "expects," "estimates," "anticipates," "projects," "believes," "plans," "in "may," "will," "should," "could," "potential," "continue," "future" and terms or phrases of similar substance. Forward-statements are based upon the current beliefs and expectations of our management and are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified, which could cause future events and actual results to differ materially from those set forth in, contemplated by, or underlying the forward-looking statements. Accordingly, actual results may differ from those set forth in the forward-looking statements. Readers should review and consider the factors that may affect future results and other disclosures by the Company in its press releases, Annual Report on Form 10-K and other filings with the Securities and Exchange Commission. Additional risks associated with our operations are discussed in our Annual Report on Form 10-K for the year ended December 31, 2011 under the heading "Risk Factors" in Item 1A of that report and updates, if any, to that information are included in Item 1A of Part II of this report. We disclaim any obligation to update or revise any forward-looking statements to reflect actual results or changes in the factors affecting the forward-looking information. In light of these risks and uncertainties, the forward-looking events and circumstances discussed in this report might not occur.

All forward-looking statements attributable to us, or persons acting on our behalf, are expressly qualified in their entirety by this cautionary statement.

References to the "Company," "we," "us," "our" and words of similar import refer to USA Truck, Inc. and its subsidiary.

The following discussion should be read in conjunction with our consolidated financial statements and notes thereto and other financial information that appears elsewhere in this report.

#### Overview

The following Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to help the reader understand USA Truck, Inc., our operations and our present business environment. MD&A is provided as a supplement to, and should be read in conjunction with, our consolidated financial statements and notes thereto and other financial information that appears elsewhere in this report. This overview summarizes the MD&A, which includes the following sections:

Our Business – a general description of our business, the organization of our operations and the service offerings that comprise our operations.

Results of Operations – an analysis of our consolidated results of operations for the periods presented in our consolidated financial statements and a discussion of seasonality, the potential impact of inflation and fuel availability and cost.

Off-Balance Sheet Arrangements – a discussion of significant financial arrangements, if any, that are not reflected on our balance sheet.

Liquidity and Capital Resources – an analysis of cash flows, sources and uses of cash, debt, equity and contractual obligations.

Critical Accounting Estimates – a discussion of accounting policies that require critical judgment and estimates.

#### Our Business

We operate primarily in the for-hire truckload segment of the trucking industry. Customers in a variety of industries engage us to haul truckload quantities of freight, with the trailer we use to haul that freight being assigned exclusively to that customer's freight until delivery. Our business is classified into three operating and reportable segments: our Trucking operating segment consisting primarily of our General Freight and Dedicated Freight service offerings; our SCS operating segment consisting entirely of our freight brokerage service offering; and our rail Intermodal operating segment.

Substantially all of our base revenue from the three reportable segments is generated by transporting, or arranging for the transportation of, freight for customers and is predominantly affected by the rates per mile received from our customers and similar operating costs.

Our SCS and Intermodal operating segments are intended to provide services which complement our Trucking services, primarily to existing customers of our Trucking operating segment. A majority of the customers using our SCS and Intermodal services are also customers of our Trucking operating segment.

The following chart describes the base revenue of our three segments.

	Trucking							
	Three Montl	hs Ended	Six Month	Six Months Ended,				
	June 3	June 30,		30,				
	2012	2011	2012	2011				
Base revenue (in thousands)	71,846	85,309	147,782	168,184				
Percent of revenue	69.4 %	78.6 %	73.4 %	80.8 %				
	SCS							
	Three Montl	hs Ended	Six Month	Six Months Ended,				
	June 3	30,	June	30,				
	2012	2011	2012	2011				
Base revenue (in thousands)	26,253	17,871	43,848	29,439				
Percent of revenue	25.4 %	16.5 %	21.8 %	14.1 %				
	Intermodal							
	Three Montl	hs Ended	Six Months Ended,					
	June 30,		June 30,					
	2012	2011	2012	2011				
Base revenue (in thousands)	5,421	5,294	9,712	10,503				
Percent of revenue	5.2 %	4.9 %	4.8 %	5.1 %				

We generally charge customers for our services on a per-mile basis. The expenses which have a major impact on our profitability are the variable costs of transporting freight for our customers. The variable costs include fuel expense, insurance and claims and driver-related expenses, such as wages and benefits.

Trucking. Trucking includes the following primary service offerings provided to our customers:

- General Freight. Our General Freight service offering provides truckload freight services as a short- to medium-haul common carrier. We have provided General Freight services since our inception and we derive the largest portion of our revenue from these services.
- Dedicated Freight. Our Dedicated Freight service offering is a variation of our General Freight service, whereby we agree to make our equipment and drivers available to a specific customer for shipments over particular routes at specified times. In addition to serving specific customer needs, our Dedicated Freight service offering also aids in driver recruitment and retention.

Strategic Capacity Solutions. Our SCS operating segment consists entirely of our freight brokerage service offering which matches customer shipments with available equipment of authorized carriers and provides services that complement our Trucking operations. We provide these services primarily to our existing Trucking customers, many

of whom prefer to rely on a single carrier, or a small group of carriers, to provide all their transportation needs. To date, a majority of the customers of SCS have also engaged us to provide services through one or more of our Trucking service offerings.

Intermodal. Our rail Intermodal service offering provides our customers cost savings over General Freight with a slightly slower transit speed, while allowing us to reposition our equipment.

#### **Results of Operations**

#### **Executive Overview**

USA Truck's net loss for the second quarter of 2012 narrowed compared to the past three sequential quarters. Bright spots included continued strong performance in our SCS segment, improved base revenue per manned tractor and lower fuel expense. Unfortunately, progress in these areas was hampered by lackluster performance in our Trucking segment where unmanned tractors and lack of network efficiency continued to diminish asset productivity.

In our SCS segment, total revenue grew by 36.4%, to \$29.6 million, and operating income grew 11.2%, to \$2.5 million, compared with the second quarter of 2011. An increase in purchased transportation expense pressured our gross margin, and our fixed costs rose faster than freight volumes as our continued growth necessitated the addition of branch offices. During the quarter ended June 30, 2012, total revenue from our intermodal operations decreased approximately 1.5% compared to the same period of the prior year. These two asset-light business units together produced over 28% of our total second quarter revenue.

Though our operational execution of manned tractors improved sequentially, our Trucking operations took a step backward compared to the same quarter of 2011 as average trucking revenue per tractor per week declined approximately 9.2%, to \$2,546. Loaded revenue per mile increased for the first time in two quarters to \$1.63 but remained 1.7% below last year's level. At 10.9%, our empty mile factor was the same in both the second quarter and the prior year's second quarter, but showed material improvement sequentially. Poor tractor utilization was the main inhibitor to performance.

Three primary factors negatively impacted our tractor utilization during the quarter. First, a less robust U.S. economy, particularly in manufacturing, depressed volumes. Freight demand was not too weak for carriers with established networks to operate profitably. However, given our present network, the depressed volumes hindered our efforts to optimize our freight mix as there was less opportunity to obtain better loads. While we are actively working to optimize our freight network, we expect it to take several months to show meaningful results.

Second, our operational execution has been disappointing. However, during the second quarter, we did show progress as evidenced by the improved revenue per manned truck per week. Additionally, to assist us in improving our operational execution, we have hired experienced key personnel and engaged industry consultants to analyze our processes and recommend improvements. Their main focus is to increase our percentage of tractors available for dispatch each day, to improve our freight planning efficiency, and to improve our freight mix.

Third, our unmanned tractor count averaged 12.2% for the quarter, driven by a challenging environment for hiring drivers and an inefficient network making it hard to retain them. The peak reached 14.1% of our fleet before a series of internal recruiting and retention initiatives began yielding results, reducing it to 11.7% at the end of the quarter. We continue to evaluate our options to remedy this problem.

At June 30, 2012, our outstanding debt, less cash, represented 50.9% of our balance sheet capitalization, compared to 47.4% at December 31, 2011. At June 30, 2012, we were not in compliance with all of the financial covenants contained in our revolving credit agreement. We paid a ten (10) basis points fee (\$100,000) to obtain a waiver from our bank group for such non-compliance. Concurrently, we are negotiating a new five-year revolving credit facility with a different lender that will replace our current revolving credit agreement. If we are able to close the new facility, we anticipate it will afford us improved pricing and significantly greater financial flexibility. If we are unable to close the new facility by August 24