SIEMENS AKTIENGESELLSCHAFT Form 20-F December 04, 2009

As filed with the Securities and Exchange Commission on December 4, 2009

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 20-F

o REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR(g) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

b ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended September 30, 2009.

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to ____

OR

o SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of event requiring this shell company report ______
Commission file number: 1-15174

Siemens Aktiengesellschaft Wittelsbacherplatz 2 D-80333 Munich Federal Republic of Germany Telephone: +49 (89) 636-00

Securities registered or to be registered pursuant to Section 12(b) of the Act:

Title of each class American Depositary Shares, each representing one Common Share, no par value Row York Stock Exchange Common Shares, no par value* New York Stock Exchange * Listed, not for trading or quotation purposes, but only in connection with the registration of American Depositary Shares pursuant to the requirements of the Securities and Exchange Commission. Securities registered or to be registered pursuant to Section 12(g) of the Act: None

Table of Contents 2

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: None

The number of outstanding shares of each of the issuer s classes of capital or common stock as of September 30, 2009: 866,425,760 common shares, no par value.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes o No b

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

Yes o No b

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes b No o Not applicable o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b

Accelerated filer o

Non-accelerated filer o

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP o International Financial Reporting Standards as issued by the International Accounting Standards Board b

Other o

If Other has been checked in response to the previous question, indicate by check mark which financial statement

item the registrant has elected to follow.

Item 17 o Item 18 o

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes o No b

TABLE OF CONTENTS

		Page
	PART I	
Item 1:	Identity of directors, senior management and advisers	1
Item 2:	Offer statistics and expected timetable	1
Item 3:	Key information	1
	Selected consolidated financial and statistical data	1
	<u>Dividends</u>	3
	Exchange rate information	3
	Risk factors	4
<u>Item 4:</u>	Information on the Company	11
	<u>Overview</u>	11
	Fit ₄ 2010 program	12
	Portfolio activities	13
	Financial performance measures	14
	<u>Description of business</u>	15
	Employees and labor relations	28
	Environmental matters	29
	<u>Property</u>	30
	Intellectual property	31
	<u>Legal proceedings</u>	31
Item 4A:	<u>Unresolved staff comments</u>	40
Item 5:	Operating and financial review and prospects	40
	<u>Introduction</u>	40
	Business and operating environment	41
	Fiscal 2009 compared to fiscal 2008	52
	Fiscal 2008 compared to fiscal 2007	70
	Liquidity and capital resources	82
	Net assets position	94
	Critical accounting estimates	96
	Recent accounting pronouncements	98
	Supplemental financial measures	98
Item 6:	Directors, senior management and employees	104
	<u>Management</u>	104
	Compensation report	108
	Stock-based compensation	123
	Share ownership	125
<u>Item 7:</u>	Major shareholders and related party transactions	128
	Major shareholders	128
	Related party transactions	128
Item 8:	Financial information	129
<u>Item 9:</u>	The offer and listing	129
	<u>Trading markets</u>	129

Table of Contents

		Page
	Market price information	130
	Trading on the New York Stock Exchange	131
<u>Item 10:</u>	Additional information	132
	Articles of association and relevant provisions of German law	132
	<u>Organization</u>	132
	Corporate governance	132
	Objects and purposes	136
	<u>Directors</u>	136
	Rights, preferences and restrictions attaching to our shares	137
	<u>Disclosure requirements</u>	140
	Repurchase of our own shares	140
	<u>Jurisdiction</u>	141
	<u>Material contracts</u>	141
	Exchange controls	141
	<u>Taxation</u>	142
	<u>Documents on display</u>	146
<u>Item 11:</u>	Quantitative and qualitative disclosure about market risk	146
<u>Item 12:</u>	Description of securities other than equity securities	146
	PART II	
<u>Item 13:</u>	Defaults, dividend arrearages and delinquencies	147
<u>Item 14:</u>	Material modifications to the rights of security holders and use of proceeds	147
<u>Item 15:</u>	Controls and procedures	147
	<u>Disclosure controls and procedures</u>	147
	Management s annual report on internal control over financial reporting	147
	Report of the independent registered public accounting firm	148
	Changes in internal control over financial reporting	149
<u>Item 16A:</u>	Audit committee financial expert	149
<u>Item 16B:</u>	<u>Code of ethics</u>	149
<u>Item 16C:</u>	Principal accountant fees and services	149
	Audit committee pre-approval policies	150
	<u>Audit services</u>	150
	Audit-related services	151
<u>Item 16D:</u>	Exemptions from the listing standards for audit committees	151
<u>Item 16E:</u>	<u>Purchases of equity securities by the issuer and affiliated purchasers</u>	152
<u>Item 16F:</u>	Change in registrant s certifying accountant	152
<u>Item 16G:</u>	Corporate governance	153
	PART III	
<u>Item 17:</u>	<u>Financial statements</u>	F-1
	Index to Consolidated Financial Statements	F-2
<u>Item 19:</u>	<u>Exhibits</u>	III-1
Exhibit 1.1		
Exhibit 8.1 Exhibit 12.1		
Exhibit 12.2		
Exhibit 13.1		

Exhibit 13.2 Exhibit 15.1 Exhibit 15.2 Exhibit 15.3

ii

Table of Contents

FORWARD LOOKING STATEMENTS

This Form 20-F contains forward-looking statements and information that is, statements related to future, not past, events. These statements may be identified by words such as expects. looks forward to. anticipates. plans believes, estimates, will, project or words of similar meaning. Such statements are based on the current expectations and certain assumptions of Siemens management, and are, therefore, subject to certain risks and uncertainties. A variety of factors, many of which are beyond Siemens control, affect Siemens operations, performance, business strategy and results and could cause the actual results, performance or achievements of Siemens to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. For Siemens, particular uncertainties arise, among others, from changes in general economic and business conditions (including margin developments in major business areas and recessionary trends); the possibility that customers may delay the conversion of booked orders into revenue or that prices will decline as a result of continued adverse market conditions to a greater extent than currently anticipated by Siemens management; developments in the financial markets, including fluctuations in interest and exchange rates, commodity and equity prices, debt prices (credit spreads) and financial assets generally; continued volatility and a further deterioration of the capital markets; a worsening in the conditions of the credit business and, in particular, additional uncertainties arising out of the subprime, financial market and liquidity crises; future financial performance of major industries that Siemens serves, including, without limitation, the Sectors Industry, Energy and Healthcare; the challenges of integrating major acquisitions and implementing joint ventures and other significant portfolio measures; the introduction of competing products or technologies by other companies; a lack of acceptance of new products or services by customers targeted by Siemens; changes in business strategy; the outcome of pending investigations and legal proceedings and actions resulting from the findings of these investigations; the potential impact of such investigations and proceedings on Siemens ongoing business including its relationships with governments and other customers; the potential impact of such matters on Siemens financial statements; as well as various other factors. More detailed information about certain of the risk factors affecting Siemens is contained throughout this report and in Siemens other filings with the SEC, which are available on the Siemens website, www.siemens.com, and on the SEC s website, www.sec.gov. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in the relevant forward-looking statement as expected, anticipated, intended, planned, believed, sought, estimated or projected. Siemens does not intend or assume any obligation to update or revise these forward-looking statements in light of developments which differ from those anticipated.

In this Form 20-F, references to we, us, our, Company, Siemens or Siemens AG are to Siemens Aktiengesell and, unless the context otherwise requires, to its consolidated subsidiaries. Throughout this annual report, whenever a reference is made to our Company s website, such reference does not incorporate information from the website by reference into this annual report.

iii

[THIS PAGE INTENTIONALLY LEFT BLANK]

iv

PART I

ITEM 1: IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS

Not applicable.

ITEM 2: OFFER STATISTICS AND EXPECTED TIMETABLE

Not applicable.

ITEM 3: KEY INFORMATION

Selected consolidated financial and statistical data

The accompanying Consolidated Financial Statements have been prepared in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union (EU). The financial statements are also in accordance with IFRS as issued by the IASB. Certain pronouncements have been early adopted, see Notes to Consolidated Financial Statements. Until fiscal year end 2006, our primary financial reporting was prepared in accordance with United States Generally Accepted Accounting Principles (U.S. GAAP).

We have presented the selected financial data below as of and for each of the years in the five-year period ended September 30, 2009 in accordance with IFRS. For fiscal years 2009, 2008 and 2007, we present our Consolidated Financial Statements prepared in accordance with IFRS. In addition, we published our first IFRS Consolidated Financial Statements for fiscal years 2006 and 2005 as supplemental information in December 2006. The IFRS selected financial data set forth below should be read in conjunction with, and are qualified in their entirety by reference to, the Consolidated Financial Statements and the Notes thereto presented elsewhere in this document.

We have also presented the selected financial data below as of and for each of the years in the three-year period ended September 30, 2007 in accordance with U.S. GAAP. For fiscal years 2009 and 2008, Siemens is not required to prepare and present financial data in accordance with U.S. GAAP. For fiscal years 2007 to 2005, the selected financial data has been derived from a reconciliation of our IFRS Consolidated Financial Statements to U.S. GAAP.

1

Income statement data

	2009(1)	$\begin{array}{c} \text{Year end} \\ \text{2008}^{(1)} \\ \text{(in millions of} \end{array}$	ed Septem 2007 ⁽¹⁾ , except p	$2006^{(1)}$	2005(1)
Amounts in accordance with IFRS:					
Revenue	76,651	77,327	72,448	66,487	55,781
Income from continuing operations before income	,	,	, =,		,,
taxes	3,891	2,874	5,101	3,418	3,594
Income from continuing operations	2,457	1,859	3,909	2,642	2,813
Income (loss) from discontinued operations, net of	,	,	,	,	,
income taxes	40	4,027	129	703	(237)
Net income	2,497	5,886	4,038	3,345	2,576
Basic earnings per share	,	,	,	•	,
Income from continuing operations	2.60	1.91	4.13	2.78	2.96
Income (loss) from discontinued operations	0.05	4.50	0.11	0.74	(0.25)
Net income	2.65	6.41	4.24	3.52	2.71
Diluted earnings per share					
Income from continuing operations	2.58	1.90	3.99	2.77	2.85
Income (loss) from discontinued operations	0.05	4.49	0.11	0.74	(0.23)
Net income	2.63	6.39	4.10	3.51	2.62
	2009(1)		$2007^{(1)}$ $2006^{(1)}$ ions of , except per share data		2005 ⁽¹⁾
Amounts in accordance with U.S. GAAP:	NT/A	NT/A	70.000	77.550	((000
Net sales	N/A	N/A	78,890	77,559	66,089
Income from continuing operations before income	NT/A	NT/A	2.250	2 720	2.540
taxes	N/A	N/A	3,250	3,728	3,549
Income from continuing operations, net of income	NI/A	NT/A	2.064	2.650	2 5 4 2
taxes Income (loss) from discontinued operations, net of	N/A	N/A	2,064	2,650	2,543
	N/A	N/A	353	393	(270)
income taxes Net income	N/A N/A	N/A N/A	2,417	3,043	(379) 2,164
Basic earnings per share	IN/A	IV/A	2,417	3,043	2,104
Income from continuing operations	N/A	N/A	2.30	2.97	2.85
Income (loss) from discontinued operations	N/A	N/A	0.39	0.45	(0.42)
Net income	N/A	N/A	2.69	3.42	2.43
Diluted earnings per share	11//1	14/11	2.07	3.72	2.73
Income from continuing operations	N/A	N/A	2.29	2.85	2.74
Income (loss) from discontinued operations	N/A	N/A	0.39	0.42	(0.41)
Net income	N/A	N/A	2.68	3.27	2.33
	2				

Table of Contents

Balance sheet data

	At September 30,					
	2009	2008	2007	2006	2005	
		(in millions of)				
Amounts in accordance with IFRS:						
Total assets	94,926	94,463	91,555	87,528	81,579	
Long-term debt	18,940	14,260	9,860	13,122	8,040	
Total equity	27,287	27,380	29,627	25,895	23,791	
Common stock	2,743	2,743	2,743	2,673	2,673	
Amounts in accordance with U.S. GAAP:						
Total assets	N/A	N/A	93,470	90,770	85,884	
Long-term debt	N/A	N/A	9,853	13,399	8,436	
Shareholders equity Common stock	N/A	N/A	30,379	28,926	26,632	