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INFOUSA INC  
Form 10-Q  
May 15, 2001

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SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

Quarterly Report pursuant to Section 13 or 15(d) of the - Securities Exchange Act of 1934

For the quarterly period ended March 31, 2001 or

Transition report pursuant to Section 13 or 15(d) of the - Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-19598

infoUSA INC.

-----  
(exact name of registrant specified in its charter)

DELAWARE

47-0751545

-----  
(State or other jurisdiction of Identification Number)

-----  
(I.R.S. Employer incorporation or organization)

5711 SOUTH 86TH CIRCLE, OMAHA, NEBRASKA

68127

-----  
(Address of principal executive offices)

-----  
(Zip Code)

Registrant's telephone number, including area code (402) 593-4500

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for at least the past 90 days.

Yes  No   
--- ---

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

50,613,409 shares of Common Stock at May 4, 2001

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infoUSA INC.

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December 31, 2000

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infoUSA INC.

FORM 10-Q

FOR THE QUARTER ENDED

MARCH 31, 2001

PART I

FINANCIAL INFORMATION AND  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
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infoUSA INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS  
(in thousands, except share and per share amounts)

	MARCH 31, 2001	DECEMBER 31, 2000
ASSETS	(UNAUDITED)	
Current assets:		
Cash and cash equivalents .....	\$ 22,939	\$ 21,693
Marketable securities .....	202	102
Trade accounts receivable, net of allowances of \$1,275 and \$4,724, respectively .....	52,749	58,501
List brokerage trade accounts receivable .....	14,082	13,499
Income taxes receivable .....	--	4,267
Prepaid expenses .....	7,433	6,067
Deferred marketing costs .....	1,880	2,469
	-----	-----
Total current assets .....	99,285	106,598
	-----	-----
Property and equipment, net .....	53,212	54,709
Intangible assets, net .....	286,508	296,060
Other assets .....	6,120	6,178
	-----	-----
	\$ 445,125	\$ 463,545
	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Current portion of long-term debt .....	\$ 18,292	\$ 17,779
Accounts payable .....	8,208	11,484
List brokerage trade accounts payable .....	14,128	13,981
Accrued payroll expenses .....	6,135	7,458
Income taxes payable .....	1,917	--
Accrued expenses .....	14,196	14,828
Deferred income taxes .....	874	1,688
Deferred revenues .....	20,274	19,437
	-----	-----
Total current liabilities .....	84,024	86,655
	-----	-----
Long-term debt, net of current portion .....	230,444	240,873
Deferred income taxes .....	26,371	29,955
Deferred revenue .....	9,000	12,000
Minority interest .....	3,152	3,092
Stockholders' equity:		
Preferred stock, \$.0025 par value. Authorized 5,000,000 shares; none issued or outstanding .....	--	--
Common stock, \$.0025 par value. Authorized 295,000,000 shares; 51,571,500 shares issued and 50,613,409 outstanding at March 31, 2001 and 51,519,872 shares issued and 50,520,620 outstanding at December 31, 2000 .....	129	129
Paid-in capital .....	94,116	96,539
Retained earnings .....	8,691	6,837
Treasury stock, at cost, 958,091 shares held at March 31, 2001 and 999,252 held at December 31, 2000 .....	(7,021)	(7,271)

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Unamortized stock compensation expense .....	(2,139)	(4,543)
Accumulated other comprehensive loss .....	(1,642)	(721)
	-----	-----
Total stockholders' equity .....	92,134	90,970
	-----	-----
	\$ 445,125	\$ 463,545
	=====	=====

The accompanying notes are an integral part of the consolidated financial statements.

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infoUSA INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in thousands, except per share amounts)

	THREE MONTHS ENDED	
	MARCH 31,	
	2001	2000
	-----	-----
	(UNAUDITED)	
Net sales .....	\$ 73,853	\$ 81,521
Costs and expenses:		
Database and production costs (excluding non-cash stock compensation expense of \$8 and \$21 for the periods ended March 31, 2001 and 2000, respectively) .....	21,387	25,683
Selling, general and administrative (excluding non-cash stock compensation expense of \$69 and \$1,201 for the periods ended March 31, 2001 and 2000, respectively) .....	27,261	37,244
Depreciation and amortization .....	12,733	12,158
Non-cash stock compensation expense .....	77	1,222
Restructuring charges .....	876	--
Acquisition costs .....	--	1,380
	-----	-----
Total operating costs and expenses .....	62,334	77,687
	-----	-----
Operating income .....	11,519	3,834
Other income (expense):		
Investment income .....	245	204
Gain on issuance of subsidiary stock ...	--	2,429
Minority interest in (gain) loss of subsidiary .....	(60)	274
Interest expense .....	(6,914)	(6,784)
	-----	-----
Income (loss) from continuing operations before income taxes and cumulative effect of change in accounting principle	4,790	(43)
Income taxes .....	2,936	247
	-----	-----

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Income (loss) from continuing operations before cumulative effect of change in accounting principle .....	1,854	(290)
Discontinued operations, net of tax .....	--	(1,004)
Cumulative effect of change in accounting principle, net of tax .....	--	(10,266)
	-----	-----
Net income (loss) .....	\$ 1,854	\$ (11,560)
	=====	=====

BASIC EARNINGS PER SHARE:

Income (loss) from continuing operations	\$ 0.04	\$ (0.01)
Loss on discontinued operations .....	--	(0.02)
Cumulative effect of change in accounting principle .....	--	(0.20)
	-----	-----
Net income (loss) .....	\$ 0.04	\$ (0.23)
	=====	=====
Weighted average shares outstanding ....	50,609	49,610
	=====	=====

DILUTED EARNINGS PER SHARE:

Income (loss) from continuing operations	\$ 0.04	\$ (0.01)
Loss on discontinued operations .....	--	(0.02)
Cumulative effect of change in accounting principle .....	--	(0.20)
	-----	-----
Net income (loss) .....	\$ 0.04	\$ (0.23)
	=====	=====
Weighted average shares outstanding ....	50,609	49,610
	=====	=====

The accompanying notes are an integral part of the consolidated financial statements.

infoUSA INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(in thousands)

THREE MONTHS ENDED MARCH 31,	
-----	
2001	2000
-----	-----
(UNAUDITED)	

CASH FLOWS FROM OPERATING ACTIVITIES:

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Net income (loss) .....	\$ 1,854	\$ (11,560)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization .....	12,733	12,356
Amortization of deferred financing costs .	289	289
Deferred income taxes .....	(4,398)	(1,256)
Gain on issuance of subsidiary stock .....	--	(2,429)
Non-cash stock option compensation expense .....	77	1,222
Non-cash 401(k) contribution in common stock .....	120	--
Acquisition costs .....	--	1,368
Minority interest in loss of subsidiary ..	60	(274)
Cumulative change in accounting principle.....	--	10,266
Changes in assets and liabilities, net of effect of acquisitions:		
Trade accounts receivable .....	5,752	1,839
List brokerage trade accounts receivable .....	(583)	2,564
Prepaid expenses .....	(1,308)	(1,245)
Deferred marketing costs .....	589	(168)
Accounts payable .....	(3,276)	4,665
List brokerage trade accounts payable ..	147	(2,337)
Income taxes receivable and payable, net .....	6,184	(2,691)
Accrued expenses and deferred revenue ..	(5,007)	14,193
	-----	-----
Net cash provided by operating activities .....	13,233	26,802
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of other investments .....	(100)	(1,124)
Purchases of property and equipment .....	(1,023)	(4,383)
Acquisitions of businesses .....	--	(2,775)
Software and database development costs ....	(811)	(3,494)
	-----	-----
Net cash used in investing activities .....	(1,934)	(11,776)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Repayment of long-term debt .....	(10,053)	(16,003)
Proceeds from sale of subsidiary common stock .....	--	2,668
Proceeds from exercise of stock options ....	--	3,931
	-----	-----
Net cash used in financing activities .....	(10,053)	(9,404)
Net increase (decrease) in cash and cash equivalents .....	1,246	5,622
Cash and cash equivalents, beginning .....	21,693	10,846
	-----	-----
Cash and cash equivalents, ending .....	\$ 22,939	\$ 16,468
	=====	=====
Supplemental cash flow information:		
Interest paid .....	\$ 3,737	\$ 3,361
	=====	=====

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Income taxes paid .....	\$ 1,150	\$ 2,893
	=====	=====

The accompanying notes are an integral part of the consolidated financial statements.

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infoUSA INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL

The accompanying unaudited financial statements have been prepared on the same basis as the audited consolidated financial statements and, in the opinion of management, contain all adjustments, consisting of normal recurring adjustments, necessary to fairly present the financial information included therein.

The Company suggests that this financial data be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2000 included in the Company's 2000 Annual Report on Form 10-K, filed with the Securities and Exchange Commission. Results for the interim period presented are not necessarily indicative of results to be expected for the entire year.

Effective January 1, 2000, the Company changed its revenue recognition method for data licensing revenue and began to recognize revenue on data license arrangements on a straight-line basis. This change in method was made because a growing proportion of such license revenue is from long-term and continuous access agreements. The Company believes the newly adopted method better reflects the service commitment inherent in its various license agreements. The cumulative effect of the change in method of \$10.3 million is net of income tax benefit of \$3.5 million.

The Company uses derivative financial instruments to manage the risk of a change in interest rates on \$60.5 million of the debt incurred for the acquisition of Donnelley Marketing in July 1999. The Company does not enter into derivative financial instruments for trading or speculative purposes. The Company adopted SFAS No. 133 effective January 1, 2001. Upon adoption, the Company's interest rate swap agreement was designated as a cash flow hedge. The Company recorded a transition adjustment at January 1, 2001 of \$0.3 million, net of tax, as an accumulated other comprehensive loss to record the derivative financial instrument on the Company's financial statements. During the quarter ended March 31, 2001, the Company recorded an unrealized loss on the above derivative financial instrument of \$0.6 million, net of tax, as an accumulated other comprehensive loss in the stockholders equity section of the Consolidated Balance Sheet. In addition, a charge of \$0.1 million was recorded as interest expense in the other income (expense) section of the Consolidated Statement of Operations.

2. EARNINGS PER SHARE INFORMATION

The following table shows the amounts used in computing earnings per share and the effect on the weighted average number of shares of dilutive potential common stock. For the quarter ended March 31, 2001, the average market price of the Company's common stock was greater than the exercise price of all the Company's

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outstanding common stock subject to option. Options on 1.8 million shares of common stock were not included in computing diluted earnings per share for the quarter ended March 31, 2000 because their effects were antidilutive as the Company recorded a net loss for the period.

	THREE MONTHS ENDED MARCH 31,	
	(IN THOUSANDS)	
	2001	2000
	-----	-----
Weighted average number of shares outstanding used in basic EPS.....	50,609	49,610
Net additional common stock equivalent shares outstanding after assumed exercise of stock options.....	--	--
	-----	-----
Weighted average number of shares outstanding used in diluted EPS.....	50,609	49,610
	=====	=====

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3. SEGMENT INFORMATION

The Company currently manages existing operations utilizing financial information accumulated and reported for two business segments.

The small business segment principally engages in the selling of sales lead generation and consumer DVD products to small and medium sized companies, small office and home office businesses and individual consumers. This segment includes the sale of content via the Internet.

The large business segment principally engages in the selling of data processing services, licensed databases, database marketing solutions and list brokerage and list management services to large companies. This segment includes the licensing of databases for Internet directory assistance services.

The small business and large business segments reflect actual net sales, direct order production, and identifiable direct sales and marketing costs related to their operations. The remaining indirect costs are presented as a reconciling item in corporate activities.

Corporate activities principally represent the information systems technology, database compilation, database verification, and administrative functions of the Company. Investment income, interest expense, income taxes, amortization of intangibles, and depreciation expense are only recorded in corporate activities. The Company does not allocate these costs to the two business segments. The Company records unusual or non-recurring items including acquisition costs, non-cash stock compensation expense, gain on issuance of subsidiary stock and minority interest in loss of subsidiary in corporate activities to allow for the analysis of the sales business segments excluding such unusual or non-recurring charges.



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The Company accounts for property and equipment on a consolidated basis. The Company's property and equipment is shared by the Company's business segments. Depreciation expense is recorded in corporate activities.

The Company has no intercompany sales or intercompany expense transactions. Accordingly, there are no adjustments necessary to eliminate amounts between the Company's segments.

The following table summarizes segment information:

	FOR THE THREE MONTHS ENDED MARCH 31		
	SMALL BUSINESS	LARGE BUSINESS	CORPORATE ACTIVITIES
	(IN THOUSANDS)		
Net sales.....	\$35,415	\$38,438	\$ --
Non-cash stock compensation....	--	--	77
Operating income (loss).....	17,383	21,216	(27,080)
Investment income.....	--	--	245
Interest expense.....	--	--	6,914
Income (loss) from continuing operations before income taxes and cumulative effect of change in accounting principle.....	17,383	21,216	(33,809)

	FOR THE THREE MONTHS ENDED MARCH 31		
	SMALL BUSINESS	LARGE BUSINESS	CORPORATE ACTIVITIES
	(IN THOUSANDS)		
Net sales.....	\$39,283	\$42,238	\$ --
Non-cash stock compensation....	--	--	1,222
Acquisition costs.....	--	--	1,380
Operating income (loss).....	11,820	18,614	(26,600)
Investment income.....	--	--	204
Interest expense.....	--	--	6,784
Income (loss) from continuing operations before income taxes and cumulative effect of change in accounting principle.....	11,820	18,614	(30,477)

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Comprehensive income (loss), including the components of other comprehensive income (loss), is as follows:

	FOR THE THREE MONTHS ENDED	
	MARCH 31, 2001	MARCH 31, 2000
----- (IN THOUSANDS) -----		
Net income	\$1,854	\$(11,560)
Other comprehensive income (loss):		
Unrealized gain (loss) from investments:		
Unrealized gains (losses).....	(24)	--
Related tax expense.....	9	--
	-----	-----
Net	(15)	--
	-----	-----
Interest rate swap agreement:		
Gains (losses).....	(1,461)	--
Related tax expense.....	555	--
	-----	-----
Net	(906)	--
	-----	-----
Foreign currency translation adjustments.....	--	7
	-----	-----
Total other comprehensive income (loss).....	(921)	7
	-----	-----
Comprehensive income.....	\$ 933	\$(11,553)
	=====	=====

The components of accumulated other comprehensive income (loss) is as follows:

	FOREIGN CURRENCY TRANSLATION ADJUSTMENTS	GAINS/ (LOSSES) ON DERIVATIVE INSTRUMENTS	UNREALIZED GAINS/ (LOSSES) ON SECURITIES
----- (IN THOUSANDS) -----			
Balance at March 31, 2001.....	\$ (668)	\$ (906)	\$ (68)
	=====	=====	=====
Balance at March 31, 2000.....	\$ (634)	\$ --	\$ --
	=====	=====	=====

### 5. NON-CASH STOCK COMPENSATION EXPENSE

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The Company's partially-owned subsidiary, infoUSA.com, sponsors an Equity Incentive Plan in which shares of common stock are reserved for issuance to officers, directors, employees and consultants of the subsidiary. There were no options granted during the three months ended March 31, 2001. The Company uses Accounting Principles Bulletin (APB) Opinion No. 25 to account for stock-based compensation to employees and directors of the Company and Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation and FASB Interpretation No. 28, Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans for stock-based compensation to non-employees of the Company. As such, the Company has recorded a non-cash charge of \$0.1 million and \$1.2 million, during the quarters ended March 31, 2001 and 2000 respectively, related to stock options for infoUSA.com. The charge was recorded as an addition to paid-in-capital.

### 6. RESTRUCTURING CHARGES

During the first quarter of 2001, the Company recorded restructuring charges due to workforce reductions of \$0.9 million, as a part of the Company's overall strategy to reduce costs and continue commitment to its core businesses. The costs were incurred and paid during the three months ended March 31, 2001. The workforce reduction charges included involuntary employee separation costs for approximately 150 employees in administration, sales support and marketing functions.

During the fourth quarter of 2000, the Company recorded restructuring charges totaling \$5.8 million as a part of the Company's overall strategy to reduce costs and continue commitment to its core businesses. The cost containment program included a reduction in the planned investment in the Company's Internet businesses and plans to reduce total headcount. The Company recorded an accrual of \$3.7 million for the lease buyout of the Foster City, California facility and an accrual of \$2.1 million for workforce reduction charges. The Company paid \$0.7 million of the lease buyout costs related to the Foster City, California facility during the first quarter of 2001, with \$3.0 million of the liability deferred as of March 31, 2001. As of March 31, 2001, employees received cash severance payments totaling \$2.0 million during the first quarter of 2001, with \$0.1 million deferred and scheduled to

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be paid in the second quarter of 2001. At March 31, 2001, these deferred payments totaling \$3.1 million were classified in the Statement of Consolidated Financial Position as other liabilities.

### 7. ACQUISITION COSTS

During the first quarter of 2000, the Company recorded acquisition costs of \$1.4 million associated with the Company's bid to acquire the consumer database division of R.L. Polk. This entity was acquired by Equifax Inc. in May 2000.

### 8. GAIN ON ISSUANCE OF SUBSIDIARY STOCK

During the first quarter of 2000, infoUSA.com, a subsidiary of the Company, completed additional venture capital financing. As a result of the issuance of common stock of this subsidiary, the Company recorded a non-taxable gain of \$2.4 million on the transaction.

### 9. DISCONTINUED OPERATIONS, NET OF TAX

During December 2000, the Company closed the operations of its

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VideoYellowPages.com Internet unit. VideoYellowPages.com recorded a loss from discontinued operations for the quarter ended March 31, 2000 of \$1.0 million, net of income tax benefit of \$0.6 million.

### 10. CONTINGENCIES

The Company and its subsidiaries are involved in legal proceedings, claims and litigation arising in the ordinary course of business. Management believes that any resulting liability should not materially affect the Company's financial position, results of operations, or cash flows.

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### infoUSA INC. AND SUBSIDIARIES MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### GENERAL

The Company is a leading provider of business and consumer information, data processing and database marketing services. The Company's key assets include proprietary databases of 14 million businesses and 250 million consumers in the United States and Canada. We believe our proprietary content is the most comprehensive and accurate data available. We leverage these key assets by selling through multiple distribution channels to over 3 million customers that include small and medium-size businesses, Fortune 1000 companies, consumers, and Internet users.

This discussion and analysis contains forward-looking statements, including without limitation statements in the discussion of comparative results of operations, accounting standards and liquidity and capital resources, within the meaning of Section 21E of the Securities Exchange Act of 1934 and Section 27A of the Securities Act of 1933, which are subject to the "safe harbor" created by those sections. The Company's actual future results could differ materially from those projected in the forward-looking statements. Some factors which could cause future actual results to differ materially from the company's recent results or those projected in the forward-looking statements are described in "Factors Affecting Operating Results" below. The Company assumes no obligation to update the forward-looking statement or such factors.

#### RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, selected financial information and other data. The amounts and related percentages may not be fully comparable due to the acquisitions of American Church Lists during March 2000, idEXEC in May 2000 and Getko Direct Response of Canada (Getko) in May 2000:

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THREE MONTHS  
ENDED  
MARCH 31, 2001

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CONSOLIDATED STATEMENT OF OPERATIONS DATA:

Net sales.....	100%
Costs and expenses:	
Database and production costs.....	29
Selling, general and administrative.....	37
Depreciation and amortization.....	17
Non-cash stock compensation expense.....	--
Restructuring charges.....	1
Acquisition costs.....	--
	-----
Total costs and expenses.....	84
	-----
Operating income.....	16
Other income (expense), net.....	(9)
	-----
Income (loss) from continuing operations before income taxes and cumulative effect of change in accounting principle...	7
Income taxes.....	4
	-----
Income (loss) from continuing operations before cumulative effect of change in accounting principle.....	3
Discontinued operations, net of tax.....	--
Cumulative effect of change in accounting principle, net of tax.....	--
	-----
Net income (loss).....	3%
	=====

OTHER DATA:

SALES BY SEGMENT:

	(in tho
Small business.....	\$ 35,415
Large business.....	38,438
	-----
Total.....	\$ 73,853
	=====

SALES BY SEGMENT AS A PERCENTAGE OF NET SALES:

Small business.....	48%
Large business.....	52
	-----
Total.....	100%
	=====

Amortization expense of goodwill and related intangibles (1)...	\$ 7,784
	=====
Earnings before, interest, taxes, depreciation and amortization, (EBITDA), as adjusted (2).....	\$ 24,329
	=====
EBITDA, as adjusted, as a percentage of net sales.....	33%
	=====

Cash Flow Data:

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Net cash from operating activities .....	\$ 13,096 =====
Net cash used in investing activities .....	(1,934) =====
Net cash used in financing activities .....	(9,916) =====

(1) This represents amortization expense recorded by the Company on all intangibles recorded as part of the acquisition of other companies, and excludes amortization related to deferred financing costs, software development costs, and other intangible assets not recorded as part of an acquisition of another company.

(2) "EBITDA, as adjusted" is defined as operating income (loss) adjusted to exclude depreciation, amortization and non-cash stock compensation expenses. EBITDA is presented because it is a widely accepted indicator of a company's ability to incur and service debt and of the Company's cash flows from operations excluding any non-recurring items. However, EBITDA, as adjusted, does not purport to represent cash provided by operating activities as reflected in the Company's consolidated statements of cash flows, is not a measure of financial performance under generally accepted accounting principles ("GAAP") and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP. Also, the measure of EBITDA, as adjusted, may not be comparable to similar measures reported by other companies.

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### Overview

The Company has supplemented its internal growth through strategic acquisitions. The Company has completed thirteen acquisitions since mid-1996. Through these acquisitions, the Company has increased its presence in the consumer marketing information industry, greatly increased its ability to provide data processing solutions, added two consumer CD-Rom product lines, increased its presence in list management and list brokerage services and broadened its offerings of business marketing information.

The Company has previously made certain disclosures relative to the continuing results of operations of acquired companies where appropriate and possible, although the Company has in the case of all acquisitions since 1996, immediately integrated the operations of the acquired companies into existing operations of the Company. Generally, the results of operations for these acquired activities are no longer separately accounted for from existing activities. The Company cannot report on the results of operations of acquired companies upon completion of the integration as the results are "commingled" with existing results. Additionally, upon integration of acquired operations, the Company frequently combines acquired products or features with existing products, and experiences significant cross-selling of products between business units, including sales of acquired products by existing business units and sales by acquired business units of existing products. Due to recent and potential future acquisitions, future results of operations will not be comparable to historical data. While the results cannot be accurately quantified, a number of the acquisitions have had a significant impact on net sales.

Since the beginning of 1999, operating costs have increased significantly due to the Company's execution of the planned expansion of certain Internet

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initiatives, including infoUSA.com, BusinessCreditUSA.com, VideoYellowPages.com and ListBazaar.com. During the fourth quarter of 2000, the Company reevaluated its Internet Strategy. The Company realized spending was too high on advertising and brand activities that were not profitable. The Company cut back on investments in all four Internet initiatives. The operations of Videoyellowpages.com were discontinued in December of 2000. The Company realized it did not have the resources required to make this idea succeed. The Company cut back dramatically the investment in BusinessCreditUSA.com and ListBazaar.com. businesses and have rolled them back into the core business. Leveraging off of the high traffic from the infoUSA.com and our partner's website, we are able to make BusinessCreditUSA.com and List Bazaar.com profitable and successful distribution channels for our proprietary content and Business Credit Reports. We also reduced the staff and infrastructure in infoUSA.com. The issuance of subsidiary stock to outside investors allowed the Company to execute our planned expansion of infoUSA.com as an online provider of white and yellow page directory assistance and an Internet destination for sales and marketing tools and information without affecting working capital of core business operations. The dramatic changes in the Internet market required us to focus on preserving the remaining investment and revise our strategy for turning infoUSA.com into a profitable subsidiary. infoUSA.com reduced its staff from approximately 85 people to 15 people by the end of March 2001, with most of the administrative, overhead and support functions being rolled back under the parent company.

### Net sales

Net sales of the Company for the quarter ended March 31, 2001 were \$73.9 million, a decrease of 9% from \$81.5 million for the same period of 2000. The decrease in net sales is principally due to softer customer demand and a general slow-down in the United States economy. However, net sales for the quarter ended March 31, 2001 of \$73.9 million, increased 5% over the \$70.4 million recorded for the fourth quarter of 2000.

Net sales of the small business segment for the quarter ended March 31, 2001 were \$35.4 million, a 10% decrease from \$39.3 million for the same period of 2000. The small business segment principally engages in the selling of sales lead generation and consumer DVD products to small to medium sized companies, small office and home office businesses and individual consumers. This segment also includes the sale of content via the Internet. The decrease in net sales is principally due to softer customer demand and a general slow-down in the United States economy, with \$1.8 million of the decrease specifically related to the sale of consumer DVD products. Net sales for sales lead products were \$2.1 million lower than the first quarter of 2000, partially due to a nonrecurring sale of consumer data of approximately \$1.0 million during the first quarter of 2000 to the United States Census Bureau for Census 2000. These amounts are not fully comparable due to the acquisition of American Church Lists in March 2000 and Getko Direct Response of Canada (Getko) in May 2000. The Company immediately integrated the operations of the acquired companies into existing operations. The Company cannot report the results of operations of acquired companies upon completion of the integration as the results are "commingled" with existing results. Additionally, upon integration of acquired operations, the Company frequently combines acquired products or features with existing products, and experiences significant cross-selling of products between business units, including sales of acquired products by existing business units and sales by acquired business units of existing products.

Net sales of the large business segment for the quarter ended March 31, 2001

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were \$38.4 million, a 9% decline from \$42.2 million for the same period of 2000. The decrease in net sales is principally due to softer customer demand, a general slow-down in the United States economy and the adverse impact from a postal rate increase on its customers. These amounts are not fully comparable due to the acquisition of idEXEC in May 2000. The Company immediately integrated the operations of the idEXEC into existing operations and cannot report the results of idEXEC separately upon completion of the integration as the results are "commingled" with existing results. Additionally, upon integration of acquired operations, the Company frequently combines acquired products or features with existing products, and experiences significant cross-selling of products between business units, including sales of acquired products by existing business units and sales by acquired business units of existing products.

### Database and production costs

Database and production costs for the quarter ended March 31, 2001 were \$21.4 million, or 29% of net sales, compared to \$25.7 million, or 31% of net sales for the same period of 2000. The decrease in database and production costs as a percentage of net sales is primarily due to favorable changes in product sales mix in the large business segment and reduced costs associated with the Internet businesses initiated by the Company in December 2000. Database and production costs for the large business segment were 31% of net sales for the quarter ended March 31, 2001, compared to 33% of net sales for the same period of 2000, reflecting a decrease of approximately \$2.0 million for database and production costs associated with the large business segment. Database and production costs for the Internet businesses decreased \$1.0 million to \$4.0 million for the quarter ended March 31, 2001 from \$5.0 million for the same period of 2000.

### Selling, general and administrative expenses

Selling, general and administrative expenses for the quarter ended March 31, 2001 were \$27.3 million, or 37% of net sales, compared to \$37.2 million, or 46% of net sales for the same period of 2000. The decrease in selling, general and administrative expenses as a percentage of net sales is principally due to the Company's cost reduction efforts related to various Internet initiatives. Selling, general and administrative expenses were \$1.0 million related to the various Internet divisions for the quarter ended March 31, 2001 reflecting a decrease \$6.0 million, or 8% of net sales, from \$7.0 million for the same period of 2000.

### Depreciation and amortization expenses

Depreciation and amortization expenses for the quarter ended March 31, 2001 were \$12.7 million, or 17% of net sales, compared to \$12.2 million, or 15% of net sales for the same period of 2000. The increase in depreciation and amortization expenses is principally due to amortization of software capitalization and website development costs.

### Non-cash stock compensation expense

During the quarter ended March 31, 2001, the Company recorded a non-cash charge of \$0.1 million, or less than 1% of net sales, compared to \$1.2 million, or 1% of net sales, for the same period of 2000, related to the issuance of stock options for infoUSA.com, a subsidiary of the Company. The decrease in non-cash stock compensation expense is due to the workforce reduction of infoUSA.com, described above in the "Overview" section, and the decrease in the fair value of the subsidiary's stock.

### Restructuring costs



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During the quarter ended March 31, 2001, the Company recorded restructuring charges due to workforce reductions of \$0.9 million as a part of the Company's overall strategy to reduce costs and continue commitment to its core businesses. The workforce reduction charges included involuntary employee separation costs for approximately 150 employees.

During 2000, the Company recorded restructuring charges of \$5.8 million as a part of the Company's overall strategy to reduce costs and continue commitment to its core businesses. The cost containment program included a reduction in the planned investment in the Company's Internet businesses and plans to reduce total headcount in response to lower revenue expectations due to the slowing economy. The Company recorded a \$3.7 million accrual for the lease buyout of the Foster City, California facility and \$2.1 million for workforce reduction charges. The Company has paid \$0.7 million of the lease buyout costs related to the Foster City, California facility during the first quarter of 2001, with \$3.0 million of the liability deferred. As of March 31, 2001, employees received cash severance payments totaling \$1.8 million during the first quarter of 2001, with \$0.1 million deferred and scheduled to be paid in the second quarter of 2001. At March 31, 2001, these deferred payments were classified in the Statement of Consolidated Financial Position as other liabilities.

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### Acquisition costs

During the quarter ended March 31, 2000, the Company recorded charges totaling \$1.4 million, or 2% of net sales, related to the Company's unsuccessful bid to acquire the consumer database division of R.L. Polk. This entity was acquired by Equifax Inc. in May 2000.

### Operating income

Including the factors previously described, the Company had operating income of \$11.5 million, or 16% of net sales for the quarter ended March 31, 2001, compared to operating income of \$3.8 million, or 5% of net sales for the same period in 2000.

Operating income for the small business segment for the quarter ended March 31, 2001 was \$17.4 million, or 49% of net sales, as compared to \$11.8 million, or 30% of net sales for the same period in 2000. The increase in operating income as a percentage of net sales is principally due to the Company's cost reduction efforts related to various Internet initiatives. Substantially all costs related to the Internet divisions are included in the small business segment. See the sections "Overview" and "Selling, general and administrative expenses" for additional information describing the Internet divisions and the effects on the results of operations.

Operating income for the large business segment for the quarter ended March 31, 2001 was \$21.2 million, or 55% of net sales, as compared to \$18.6 million, or 44% of net sales for the same period in 2000. The increase in operating income as a percentage of net sales is principally related to the Company's cost reduction efforts and a change in the product sales mix previously described in the section "Database and production costs."

### Other income (expense), net

Other income (expense) net, was \$(6.7) million, or (9)% of net sales, and \$(3.9) million, or (5)% of net sales, for the quarters ended March 31, 2001 and

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2000, respectively. Other income (expense) is comprised of interest expense, investment income, minority interest in subsidiary and other income or expense items which do not represent components of operating income (expense) of the Company.

Interest expense was \$6.9 million and \$6.8 million for the quarters ended March 31, 2001 and 2000, respectively. Investment income was \$0.2 million for the quarters ended March 31, 2001 and 2000.

During the quarter ended March 31, 2000, infoUSA.com, a subsidiary of the Company, completed additional private equity financing. As a result of the issuance of stock of this subsidiary, the Company recorded a gain of \$2.4 million on the transaction. The issuance of subsidiary stock to outside investors allowed the Company to continue to execute its planned expansion related to infoUSA.com as an online provider of white and yellow page directory assistance and an internet destination for sales and marketing tools and information without affecting working capital of existing operations.

Minority interest in (gain) loss of subsidiary of \$(0.1) million and \$0.3 million for the quarters ended March 31, 2001 and 2000, respectively, represents the unaffiliated investors' share of infoUSA.com's net loss (gain) for the period then ended.

### Income taxes

A provision for income taxes of \$2.9 million and \$0.2 million was recorded for the quarters ended March 31, 2001 and 2000, respectively. The gain the Company recorded on the issuance of subsidiary stock during the first quarter of 2000 was not subject to income tax expense. The provisions for income taxes also reflect the inclusion of amortization of certain intangibles in taxable income not deductible for tax purposes. The provisions for income taxes in 2001 and 2000 do not include the tax benefit of net losses associated with infoUSA.com, as this entity is not included in the Company's consolidated federal income tax return from this date forward and recoverability of these assets is uncertain.

### Discontinued operations, net of tax

During December 2000, the Company closed the operations of its VideoYellowPages.com Internet unit. VideoYellowPages.com recorded revenues of \$0.1 million and operating expenses of \$1.7 million, for a pre-tax operating loss of \$1.6 million during the first quarter of 2000.

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### Cumulative effect of accounting change, net of tax

During 2000, the Company changed its revenue recognition method for data licensing revenue. Effective January 1, 2000 the Company began to recognize revenue on data license arrangements on a straight-line basis. This change in method was made because a growing proportion of such license revenue is from long-term and continuous access agreements. The Company believes the newly adopted method better reflects the service commitment inherent in its various license agreements. The cumulative effect of the change in method of \$10.3 million is net of income tax benefit of \$3.5 million.

### EBITDA, as adjusted

Excluding the non-cash stock compensation expense, the Company's EBITDA, as

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adjusted, was \$24.3 million, or 33% of net sales for the quarter ended March 31, 2001, and \$17.2 million, or 21% of net sales for the same period in 2000.

### LIQUIDITY AND CAPITAL RESOURCES

#### General information:

During 1999 in conjunction with the acquisition of Donnelley, the Company negotiated a credit arrangement ("Senior Debt Credit Facility") that includes a Revolving Credit Facility of \$25.0 million, as amended. During 2000, the Company sought and obtained certain modifications to the Credit Facility to permit continued availability of borrowing under such facility. As of March 31, 2001, the Company had no borrowings under the Revolving Credit Facility, with the exception of two outstanding letters of credit in the amount of \$6.7 million reducing the availability under the Revolving Credit Facility to \$18.3 million.

The Company is subject to certain financial covenants in the Credit Facilities, including minimum consolidated interest coverage ratio, maximum consolidated leverage ratio and minimum consolidated EBITDA. Management believes the Company is in compliance with or has obtained waivers for all restrictive covenants of the Company's various debt facilities.

The Company has scheduled to make a voluntary prepayment of \$3.0 million on its Senior Debt Credit Facility during May 2001.

The Company believes that its existing sources of liquidity and cash generated from operations, assuming no significant acquisitions, will satisfy the Company's projected working capital and other cash requirements for at least the next 12 months. To the extent the Company experiences growth in the future, the Company anticipates that its operating and investing activities may use cash. Any such future growth and any acquisitions of other technologies, products or companies may require the Company to obtain additional equity or debt financing, which may not be available or may be dilutive.

#### Consolidated Statements of Cash Flows Information:

As of March 31, 2001, the Company's principal sources of liquidity included cash and cash equivalents of \$22.9 million. Substantially all of this cash is held by the Company's subsidiary, infoUSA.com, and may only be used by this subsidiary. As of March 31, 2001, the Company had working capital of \$15.3 million, with substantially all the working capital held by infoUSA.com. The Company's access to the working capital of its subsidiary, infoUSA.com, is restricted.

Net cash provided by operating activities during the three months ended March 31, 2001, totaled \$13.2 million compared to \$26.8 million during the same period of 2000. The decrease is principally the result of the receipt of \$12.0 million during the first quarter of 2000 which represented a customer deposit on a long-term data license arrangement.

During the quarter ended March 31, 2001, the Company spent \$1.0 million for additions of property and equipment, \$0.8 million related to software and database development costs, \$0.1 million for the purchase of marketable securities and \$10.1 million on the repayment of long-term debt. The Company made a voluntary prepayment of \$3.0 million on its Senior Debt Credit Facility during the quarter ended March 31, 2001.

During the quarter ended March 31, 2000, the Company received cash proceeds of \$2.7 million on the issuance of stock in its subsidiary infoUSA.com and \$4.0 million from the exercise of stock options.

#### Consolidated Balance Sheet Information:

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Trade accounts receivable decreased from \$58.5 million at December 31, 2000 to \$52.7 million at March 31, 2001, with related days sales outstanding ("DSO") of 71 days compared to 64 days, respectively. The decrease is principally due to the enforcement of stricter credit policies and the performance of more aggressive collection practices.

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Intangible assets, net of amortization, decreased from \$296.1 million at December 31, 2000 to \$286.5 million at March 31, 2001. The decrease is principally due to the amortization of capitalized software development costs and assets related to the acquisitions described in the "Overview" section. Depreciation and amortization expense totaled \$12.7 million during the quarter ended March 31, 2001.

Long term debt decreased from \$258.7 million at December 31, 2000 to \$248.7 million at March 31, 2001. The Company made repayments on long-term debt totaling \$10.1 million during the quarter ended March 31, 2001.

### ACCOUNTING STANDARDS

In June 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 133, Accounting for Derivative Instruments and Hedging Activities ("SFAS 133"). SFAS 133 requires that all derivatives be recognized as either assets or liabilities in the balance sheet and measured at their fair value. If certain conditions are met, a derivative may be specifically designated as (i) a hedge of the exposure to changes in the fair value of a recognized asset or liability or an unrecognized firm commitment, (ii) a hedge of the exposure to variable cash flows of a forecasted transaction or (iii) a hedge of the foreign currency exposure of a net investment in a foreign operation, an unrecognized firm commitment, an available-for-sale security or a foreign-currency denominated forecasted transaction. SFAS 133, as amended by Statement of Financial Accounting Standards No. 137, is effective for all fiscal quarters of fiscal years beginning after June 15, 2000.

The Company uses derivative financial instruments to manage the risk of a change in interest rates on \$60.5 million of the debt incurred for the acquisition of Donnelley Marketing in July 1999. The Company does not enter into derivative financial instruments for trading or speculative purposes. The Company adopted SFAS No. 133 effective January 1, 2001. Upon adoption, the Company's interest rate swap agreement was designated as a cash flow hedge. The Company recorded a transition adjustment at January 1, 2001 of \$0.3 million, net of tax, as an accumulated other comprehensive loss to record the derivative financial instrument on the Company's financial statements. During the quarter ended March 31, 2001, the Company recorded an unrealized loss on the above derivative financial instrument of \$0.6 million, net of tax, as an accumulated other comprehensive loss in the stockholders equity section of the Consolidated Balance Sheet. In addition, a charge of \$0.1 million was recorded as interest expense in the other income (expense) section of the Consolidated Statement of Operations.

### FACTORS THAT MAY AFFECT OPERATING RESULTS

Our Internet strategy is subject to review and revision.

Our Internet strategy is to leverage our proprietary content into multiple vertical market applications and provide marketing solutions for electronic

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commerce applications. The strategy we introduced in fiscal 2000 -- of being an incubator of Internet database companies -- has been revised to a strategy of developing more efficient and profitable applications of our content through the Internet. We cannot guarantee that our customers will choose to have our products and services delivered to them over the Internet. If we are successful in developing Internet applications, we may face strong competition from current and potential competitors, including other Internet companies and other providers of business and consumer databases. We will review our Internet strategy from time to time and may continue to revise it.

Our markets are highly competitive and many of our competitors have greater resources than we do.

The business and consumer marketing information industry in which we operate is highly competitive. Intense competition could harm us by causing, among other things, price reductions, reduced gross margins, and loss of market share. Our competition includes:

- In consumer sales lead generation products, Acxiom, Experian (a subsidiary of Great Universal Stores, P.L.C. ("GUS")), and Equifax, both directly and through reseller networks.
- In data processing services, Acxiom, May & Speh, Experian, Direct Marketing Technologies (a subsidiary of GUS), Snyder Communications, Inc. and Harte-Hanks Communications, Inc.
- In business sales lead generation products, Experian and Dun's Marketing Services ("DMS"), a division of Dun & Bradstreet. DMS, which relies upon information compiled from Dun & Bradstreet's credit database, tends to focus on marketing to large companies.

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- In business directory publishing, from Regional Bell Operating Companies and many smaller, regional directory publishers.
- In consumer products, certain smaller producers of CD-Rom products.
- Technologies which companies may install and implement in-house as part of their internal IS functions, instead of purchasing or outsourcing such functions.

In addition, we may face competition from new entrants to the business and consumer marketing information industry as a result of the rapid expansion of the Internet, which creates a substantial new channel for distributing business information to the market. Many of our competitors have longer operating histories, better name recognition and greater financial resources than we do, which may enable them to implement their business strategies more readily than we can.

We are highly leveraged. If we are unable to service our debt as it becomes due, our business would be harmed.

As of March 31, 2001, we had total indebtedness of approximately \$248.7 million, including \$106.0 million of Notes under an indenture (the "Indenture") and \$127.7 million under a \$195 million Senior Secured Credit Agreement. Substantially all of our assets are pledged as security under the terms of the Credit Agreement. The indebtedness under the Credit Agreement was incurred in connection with our acquisition of Donnelley Marketing in 1999. Our ability to

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pay principal and interest on the Notes issued under the Indenture and the indebtedness under the Credit Agreement and to satisfy our other debt obligations will depend upon our future operating performance. Our performance will be affected by prevailing economic conditions and financial, business and other factors. Certain of these factors are beyond our control. The future availability of revolving credit under the Credit Agreement will depend on, among other things, our ability to meet certain specified financial ratios and maintenance tests. We expect that our operating cash flow should be sufficient to meet our operating expenses, to make necessary capital expenditures and to service our debt requirements as they become due. If we are unable to service our indebtedness, however, we will be forced to take actions such as reducing or delaying acquisitions and/or capital expenditures, selling assets, restructuring or refinancing our indebtedness (including the Notes issued under the Indenture and the Credit Agreement) or seeking additional equity capital. We may not be able to implement any such measures or obtain additional financing.

The terms of our current indebtedness restrict our ability to take certain actions that fit our business strategy.

Our existing credit facilities contain certain covenants which restrict our ability to:

- Incur additional indebtedness;
- Pay dividends and make certain other similar payments;
- Guarantee indebtedness of others;
- Enter into certain transactions with affiliates;
- Consummate certain asset sales, certain mergers and consolidations, sales or other dispositions of all or substantially all of our assets
- Acquire other companies; and
- Obtain dividends or certain other payments from our subsidiaries.

These restrictions may impair our ability to take certain actions that fit our business strategy. A breach of any of these covenants could result in an event of default under the terms of our existing credit facilities. Upon the occurrence of an event of default, the lenders could elect to declare all amounts outstanding, together with accrued interest, to be immediately due and payable. If the payment of any such indebtedness is accelerated, our assets may not be sufficient to repay in full the indebtedness under our credit facilities and our other indebtedness. Moreover, if we were unable to repay amounts owed to the lenders under our credit facilities, the lenders could foreclose on our assets that secure the indebtedness.

Under the terms of our current indebtedness, the occurrence of a change of control of infoUSA could have serious adverse financial consequences to us.

If a change of control of infoUSA were to occur, we would in certain circumstances be required to make an offer to purchase all outstanding Notes under the Indenture at a purchase price equal to 101% of the principal amount of the Notes, together with accrued and unpaid interest. There can be no guarantee that, if this were to happen, we would have sufficient funds to purchase the Notes. In addition, a change of control and any repurchase of the Notes upon a

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change of control may constitute an event of default under our other current or future credit facilities. In that event, our obligations under such credit facilities could be declared due and payable by the lenders, and the lenders may also have the right to be paid for all outstanding obligations under such credit facilities before we repurchase any of the Notes.

Fluctuations in our operating results may result in decreases in the market price of our common stock.

Our operating results may fluctuate on a quarterly and annual basis. Our expense levels are relatively fixed and are based, in part, on our expectations as to future revenues. As a result, unexpected changes in revenue levels may have a disproportionate effect on operating performance in any given period. In some period or periods our operating results may be below the expectations of public market analysts and investors. Our failure to meet analyst or investor expectations could result in a decrease in the market price of our common stock.

If we do not adapt our products and services to respond to changes in technology, they could become obsolete.

We provide marketing information and services to our customers in a variety of formats, including printed formats, electronic formats such as CD-Rom and DVD, and over the Internet. Advances in information technology may result in changing customer preferences for products and product delivery formats. If we do not successfully adapt our products and services to take advantage of changes in technology and customer preferences, our business, financial condition and results of operations would be adversely affected.

We have adopted an Internet strategy because we believe that the Internet represents an important and rapidly evolving market for marketing information products and services. Our business, financial condition and results of operations would be adversely affected if we:

- Fail to develop products and services that are well suited to the Internet market;
- Experience difficulties that delay or prevent the successful development, introduction and marketing of these products and services; or
- Fail to achieve sufficient traffic to our Internet sites to generate significant revenues, or to successfully implement electronic commerce operations.

Changes in laws and regulations relating to data privacy could adversely affect our business.

We engage in direct marketing, as do many of our customers. Certain data and services provided by us are subject to regulation by federal, state and local authorities in the United States as well as those in Canada and the United Kingdom. In addition, growing concerns about individual privacy and the collection, distribution and use of information about individuals have led to self-regulation of such practices by the direct marketing industry through guidelines suggested by the Direct Marketing Association and to increased federal and state regulation. There is increasing awareness and concern among the general public regarding marketing and privacy concerns, particularly as it relates to the Internet. This concern is likely to result in new laws and regulations. Compliance with existing federal, state and local laws and regulations and industry self-regulation has not to date seriously affected our business, financial condition or results of operations. Nonetheless, federal, state and local laws and regulations designed to protect the public from the misuse of personal information in the marketplace and adverse publicity or potential litigation concerning the commercial use of such information may

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increasingly affect our operations. This could result in substantial regulatory compliance or litigation expense or a loss of revenue.

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Our business would be harmed if we do not successfully integrate future acquisitions.

Our business strategy includes continued growth through acquisitions of complementary products, technologies or businesses. We have made thirteen acquisitions since mid-1996 and completed the integration of these acquisitions into our existing business by the end of 2000. We continue to evaluate strategic opportunities available to us and intend to pursue opportunities that we believe fit our business strategy. Acquisitions of companies, products or technologies may result in the diversion of management's time and attention from day-to-day operations of our business and may entail numerous other risks, including difficulties in assimilating and integrating acquired operations, databases, products, corporate cultures and personnel, potential loss of key employees of acquired businesses, difficulties in applying our internal controls to acquired businesses, and particular problems, liabilities or contingencies related to the businesses being acquired. To the extent our efforts to integrate future acquisitions fail, our business, financial condition and results of operations would be adversely affected.

### QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is not exposed to significant future earnings or cash flow exposures from changes in interest rates on long-term debt as a significant portion of the Company's debt is at fixed interest rates and the Company has entered into long-term interest rate swap agreements used to reduce the potential impact of changes in interest rates on floating rate debt. The Company is not exposed to material future earnings or cash flow exposures from fluctuations in foreign currency exchange rates as operating results related to foreign operations are not material.

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infoUSA INC.  
FORM 10-Q

FOR THE QUARTER ENDED

MARCH 31, 2001

PART II

OTHER INFORMATION

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits

None



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(b) Report on Form 8-K

The Company filed a report on Form 8-K with the Securities and Exchange Commission on April 19, 2001.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

infoUSA INC.

Date: May 14, 2001

/s/ STORMY L. DEAN

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Stormy L. Dean, Chief Financial Officer  
(principal financial officer)

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