

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

CALLOWAYS NURSERY INC  
Form 10-Q  
February 13, 2003

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended December 31, 2002

Commission File No. 0-19305

CALLOWAY'S NURSERY, INC.  
(Exact name of registrant as specified in its charter)

Texas  
(State or other jurisdiction of  
incorporation or organization)

75-2092519  
(IRS Employer  
Identification Number)

4200 Airport Freeway  
Fort Worth, Texas 76117-6200  
817.222.1122

(Address, including zip code, of principal executive  
offices and Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES  NO

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

YES  NO

6,651,950 shares of the Registrant's Common Stock, \$.01 par value, were outstanding as of February 12, 2003.

CALLOWAY'S NURSERY, INC.  
FORM 10-Q  
DECEMBER 31, 2002  
TABLE OF CONTENTS

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

FORWARD-LOOKING STATEMENTS OR INFORMATION

PART I - FINANCIAL INFORMATION

ITEM 1

Index to Consolidated Financial Statements (Unaudited):

Condensed Consolidated Balance Sheets

Condensed Consolidated Statements of Operations

Condensed Consolidated Statements of Cash Flows

Notes to Condensed Consolidated Financial Statements

ITEM 2

Management's Discussion and Analysis of Financial Condition and Results of Operations

ITEM 3

Quantitative and Qualitative Disclosures about Market Risk

ITEM 4

Controls and Procedures

PART II - OTHER INFORMATION

Items 1-6

2

FORWARD-LOOKING STATEMENTS OR INFORMATION

This Form 10-Q Report contains forward-looking statements. We are including this statement for the express purpose of providing Calloway's the protections of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 with respect to all forward-looking statements. Several important factors, in addition to the specific factors discussed in connection with such forward-looking statements individually, could affect future results and could cause those results to differ materially from those expressed in the forward-looking statements contained in this Report.

Our expected future results, products and service performance or other non-historical facts are forward-looking and reflect our current perspective of existing trends and information. These statements involve risks and uncertainties that cannot be predicted or quantified and, consequently, actual results may differ materially from those expressed or implied by such forward-looking statements. Such risks and uncertainties include, among others, the seasonality of our business, geographic concentration, the impact of weather and other growing conditions, general economic conditions, the ability to manage growth, the impact of competition, the ability to obtain future financing, government regulations, market risks associated with variable-rate debt, the costs and benefits of discontinuing certain operations, and other risks and uncertainties defined from time to time in our Securities and Exchange

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

Commission filings.

Therefore, each reader of this report is cautioned to consider carefully these factors as well as the specific factors discussed with each forward-looking statement in this Report and disclosed in our filings with the Securities and Exchange Commission as such factors, in some cases, have affected, and in the future (together with other factors) could affect, our ability to implement our business strategy and may cause actual results to differ materially from those contemplated by the statements expressed in this Report.

3

### PART 1. FINANCIAL INFORMATION

#### ITEM 1. FINANCIAL STATEMENTS

CALLOWAY'S NURSERY, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)  
(IN THOUSANDS)  
ASSETS

	DECEMBER 31, 2002	SEPTEMBER 2002
	-----	-----
Cash and cash equivalents	\$ 2,194	\$ 2
Accounts receivable	101	
Inventories	4,051	5
Prepays and other assets	169	
Deferred income taxes, current	1,117	
Income taxes receivable	119	
Current assets of discontinued operations	1,178	1
	-----	-----
Total current assets	8,929	9
Property and equipment, net	11,993	12
Goodwill, net	631	
Deferred income taxes	1,568	1
Other assets	204	
Noncurrent assets of discontinued operations	--	
	-----	-----
Total assets	\$ 23,325	\$ 24
	=====	=====
	LIABILITIES AND SHAREHOLDERS' EQUITY	
Accounts payable	\$ 3,725	\$ 2
Accrued expenses	1,985	2
Notes payable, current	--	
Current portion of long-term debt	509	
Deferred income taxes, current	--	
Current liabilities of discontinued operations	109	
	-----	-----
Total current liabilities	6,328	5

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

Deferred rent payable	753	
Long-term debt, net of current portion	8,148	8
	-----	-----
Total liabilities	15,229	14
	-----	-----
Commitments and contingencies		
Non-voting preferred stock, with mandatory redemption provisions	2,641	2
Shareholders' equity:		
Voting convertible preferred stock	--	
Preferred stock	--	
Common stock	69	
Additional paid-in capital	9,966	9
Accumulated deficit	(3,184)	(1)
	-----	-----
Less: Treasury stock, at cost	6,851	8
	(1,396)	(1)
	-----	-----
Total shareholders' equity	5,455	6
	-----	-----
Total liabilities and shareholders' equity	\$ 23,325	\$ 24
	=====	=====

The accompanying notes are an integral part of these condensed consolidated financial statements.

4

CALLOWAY'S NURSERY, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)  
(AMOUNTS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

		THREE MONTHS DECEMBER
		-----
		2002
		-----
Net sales	\$	10,863
Cost of goods sold		6,478
		-----
Gross profit		4,385
		-----
Operating expenses		4,169
Occupancy expenses		821
Advertising expenses		554
Depreciation and amortization		182
Interest expense		200
Interest income		(4)
		-----

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

Total expenses		5,922
		-----
Loss from continuing operations before income taxes		(1,537)
Income tax benefit		(604)
		-----
Loss from continuing operations		(933)
Loss from discontinued operations, net of income tax benefits of \$250 and \$20		(371)
		-----
Net loss		(1,304)
Accretion of preferred stock		(103)
		-----
Net loss attributable to common shareholders	\$	(1,407)
		=====
Weighted average number of common shares outstanding - basic and diluted		6,569
Net loss per common share - basic and diluted		
Loss from continuing operations	\$	(.16)
Loss from discontinued operations	\$	(.05)
Net loss	\$	(.21)

The accompanying notes are an integral part of these condensed consolidated financial statements.

5

CALLOWAY'S NURSERY, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)  
(IN THOUSANDS)

		THREE M
		DECE
		-----
		2002
		-----
Cash flows from operating activities:		
Net loss	\$	(1,304)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Loss from discontinued operations (net of tax)		371
Depreciation and amortization		182
Net change in operating assets and liabilities		1,154
		-----
Net cash provided by operating activities		403
		-----
Cash flows from investing activities -		

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

Additions to property and equipment	(82)
<hr style="border-top: 1px dashed black;"/>	
Cash flows from financing activities:	
Proceeds from issuance of common stock	82
Repayments of debt	(90)
<hr style="border-top: 1px dashed black;"/>	
Net cash used for financing activities	(8)
<hr style="border-top: 1px dashed black;"/>	
Net increase in cash and cash equivalents from continuing operations	313
Net increase (decrease) in cash and cash equivalents from discontinued operations	(594)
<hr style="border-top: 1px dashed black;"/>	
Net increase (decrease) in cash and cash equivalents	(281)
Cash and cash equivalents at beginning of period	2,475
<hr style="border-top: 1px dashed black;"/>	
Cash and cash equivalents at end of period	\$ 2,194
<hr style="border-top: 3px double black;"/>	

The accompanying notes are an integral part of these condensed consolidated financial statements.

6

### CALLOWAY'S NURSERY, INC. AND SUSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### 1. BASIS OF PRESENTATION

These interim unaudited condensed consolidated financial statements were prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). In management's opinion, all adjustments considered necessary for a fair presentation of the consolidated financial position at December 31, 2002, and the results of operations and cash flows for the three-month periods ended December 31, 2002 and 2001 have been made. Such adjustments are of a normal recurring nature.

Because of seasonal and other factors, the results of operations and cash flows for the three-month period ended December 31, 2002 are not necessarily indicative of expected results of operations and cash flows for the fiscal year ending September 30, 2003.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to the SEC rules and regulations referred to above. Accordingly, these financial statements should be read in conjunction with the audited financial statements and related notes for the fiscal year ended September 30, 2002 included in the Form 10-K covering such period.

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

### 2. RECLASSIFICATIONS

Certain amounts for fiscal 2002 have been reclassified to conform to the fiscal 2003 presentation. (See Note 5 - "Exit from Turkey Creek Farms".)

### 3. INVENTORIES

Inventories consist of the following (amounts in thousands):

	December 31, 2002	September 30, 2002	December 31, 2001
	-----	-----	-----
Finished goods	\$ 2,695	\$ 4,006	\$ 2,052
Work in process	1,175	929	1,198
Supplies	181	82	222
	-----	-----	-----
	\$ 4,051	\$ 5,017	\$ 3,472
	=====	=====	=====

7

### CALLOWAY'S NURSERY, INC. AND SUSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

### 4. SEGMENT INFORMATION

The Company has two reportable segments: (i) Retail, and (ii) Growing.

The following is a tabulation of business segment information as of and for the three-month periods ended December 31, 2002 and 2001. Intersegment elimination information is included to reconcile segment data to the condensed consolidated financial statements. Amounts are in thousands:

	Three month period ended December 31, 2002	Three month period ended December 31, 2001
	-----	-----
REVENUES		
From external customers		
Retail	\$ 10,848	\$ 10,211
Growing	15	1
	-----	-----
Totals	10,863	10,212
	-----	-----
From other operating segments		

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

Retail		--	--
Growing		131	18
		-----	-----
Totals		131	18
Elimination of intersegment sales		(131)	(18)
		-----	-----
Total consolidated net sales		\$ 10,863	\$ 10,22
		=====	=====
LOSS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES			
Retail		\$ (1,518)	\$ (50
Growing		(19)	(8
		-----	-----
Total loss from continuing operations before income taxes		\$ (1,537)	\$ (58
		=====	=====

	December 31, 2002	September 30, 2002	December 31, 2001
	-----	-----	-----
TOTAL ASSETS			
Retail	\$ 20,815	\$ 21,715	\$ 21,04
Growing	1,332	1,077	1,51
	-----	-----	-----
Totals	\$ 22,147	\$ 22,792	\$ 22,55
	=====	=====	=====

8

CALLOWAY'S NURSERY, INC. AND SUSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

5. DISCONTINUED OPERATIONS

Disposal of Wholesale Operations

In August 2001 the Company adopted a formal plan to dispose of the wholesale operations, which had been a part of its wholesale and growing segment. The Company exited its wholesale operations as of December 31, 2001. Specifically, the Company ceased in an orderly fashion production and marketing of plants and related products grown or purchased for sale to wholesale customers, including other nursery retailers and landscape contractors.

The disposal of the wholesale operations was completed by December 31, 2001.

Exit from Turkey Creek Farms

In September 2002 the Company decided to sell its Turkey Creek Farms growing



## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

operation and discontinue the merchandise that it produced. The Company incurred operating losses and negative cash flows on Turkey Creek Farms in fiscal 2002 and concluded that market conditions then and for the foreseeable future were such that Turkey Creek Farms was likely to remain uncompetitive.

The Company recorded an inventory write-down of approximately \$1.2 million in fiscal 2002. The assets, liabilities and results of operations for Turkey Creek Farms have been reclassified as discontinued operations in the accompanying condensed consolidated financial statements in accordance with Statement 144 (see Note 2).

Following is a summary of the assets and liabilities of the discontinued operations as of the applicable years (amounts in thousands):

	December 31, 2002	September 30, 2002
	-----	-----
Cash	\$ 2	\$
Accounts receivable	--	
Inventories	--	
Property and equipment held for sale	1,176	1,
	-----	-----
Current assets of discontinued operations	\$ 1,178	\$ 1,
	=====	=====
Noncurrent assets of discontinued operations - property and equipment	\$ --	\$
	=====	=====
Accounts payable	\$ 109	\$
Accrued expenses	--	
	-----	-----
Current liabilities of discontinued operations	\$ 109	\$
	=====	=====

The property and equipment of the discontinued Turkey Creek Farms operation was classified as a current asset at December 31, 2002 and September 30, 2002 since it is expected to be sold in fiscal 2003. The Company has entered into a contract to sell the property and equipment for an amount in excess of its carrying value that, if completed, would be recorded in fiscal 2003.

### CALLOWAY'S NURSERY, INC. AND SUSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Following is a summary of the operating results of the discontinued operations for the applicable periods (amounts in thousands):

Three Month

Three Mon

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

	Period Ended December 31, 2002	Period En December 2001
	-----	-----
Sales	\$ 200	\$ 1
Cost of goods sold	230	1
	-----	-----
Gross profit (loss)	(30)	
Expenses	591	
	-----	-----
Loss from discontinued operations before income taxes	(621)	
Income tax benefit	(250)	
	-----	-----
Loss from discontinued operations	\$ (371)	\$
	=====	=====

6. NEW ACCOUNTING PRONOUNCEMENTS

Statement 142

The Company adopted Statement of Financial Accounting Standards No. 142, Goodwill and Other Intangible Assets ("Statement 142") as of October 1, 2002 and no longer amortizes goodwill. As of the adoption date the Company had unamortized goodwill in the amount of \$631,000 which was subject to the transition provisions of Statement 142.

In connection with the transitional goodwill impairment evaluation, Statement 142 will require the Company to perform an assessment of whether there is an indication that goodwill is impaired as of the date of adoption. To accomplish this, the Company must identify its reporting units and determine the carrying value of each reporting unit by assigning the assets and liabilities, including the existing goodwill and intangible assets, to those reporting units as of the date of adoption. The Company will then have up to six months from the date of adoption to determine the fair value of each reporting unit and compare it to the reporting unit's carrying amount. To the extent a reporting unit's carrying amount exceeds its fair value, an indication exists that the reporting unit's goodwill may be impaired and the Company must perform the second step of the transitional impairment test. In the second step, the Company must compare the implied fair value of the reporting unit's goodwill, determined by allocating the reporting unit's fair value to all of its assets (recognized and unrecognized) and liabilities in a manner similar to a purchase price allocation in accordance with Statement 141, to its carrying amount, both of which would be measured as of the date of adoption. This second step is required to be completed as soon as possible, but not later than the end of the year of adoption. Any transitional impairment loss will be recognized as the cumulative effect of a change in accounting principle in the Company's consolidated statements of operations, effective as of the first quarter of fiscal 2003.

Because of the extensive effort that will be needed to comply with adopting Statement 142, it is not practicable to reasonably estimate the impact of adopting Statement 142 on the Company's consolidated financial statements at the date of this report, including whether any transitional impairment losses will be required to be recognized as the cumulative effect of a change in accounting principle.

# Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

## CALLOWAY'S NURSERY, INC. AND SUSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

There was no amortization expense for the three month period ended December 31, 2002. The Company's reported net loss for the three month period ended December 31, 2001 adjusted for excluding the effects of goodwill amortization would have been \$373,000 compared to \$1,304,000 for the three month period ended December 31, 2002. The effect on adjusted net loss per share for the three month period ended December 31, 2001 was insignificant.

Statement 148

In December 2002 the Financial Accounting Standards Board ("FASB") issued Statement No. 148, Accounting for Stock-Based Compensation - Transition and Disclosure, an Amendment of FASB Statement No. 123 ("Statement 148"). Statement 148 provides alternative methods of transition for a voluntary change to the fair value-based method of accounting for stock-based employee compensation. In addition, Statement 148 amends the disclosure requirements of FASB Statement No. 123, Accounting for Stock-Based Compensation ("Statement 123") to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation arrangements in each period presented, and provides for a specific tabular format of the pro forma disclosures required by Statement 123.

The Company accounts for its stock options plans under the recognition and measurement principles of APB Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations. No stock-based employee compensation cost is reflected in net loss, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of the grant. The following table illustrates the effect on net loss and loss per share if the Company had applied the fair value recognition provisions of Statement 123 to stock-based employee compensation (amounts in thousands, except per share amounts):

	Three Month Period Ended December 31, 2002
	-----
Net loss, as reported	\$ (1,304)
Total stock-based employee compensation expense determined under fair value based method for all awards, net of related income tax effects	--
	-----
Pro forma net loss	\$ (1,304)
	=====
 Net loss per share:	
Basic and diluted - as reported	\$ (.21)
Basic and diluted - pro forma	\$ (.21)

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### RESULTS OF OPERATIONS

##### INTRODUCTION

In fiscal 2001 the Company adopted a formal plan to dispose of the wholesale operations that had been a part of its wholesale and growing segment. In fiscal 2002 the Company decided to sell its Turkey Creek Farms growing operation and discontinue the merchandise that it produced (see Note 5 to the Condensed Consolidated Financial Statements). Accordingly, the following discussion of results of operations has been separated into (i) Continuing Operations and (ii) Discontinued Operations.

#### RESULTS OF OPERATIONS

##### CONTINUING OPERATIONS

##### QUARTER ENDED DECEMBER 31, 2002 COMPARED WITH QUARTER ENDED DECEMBER 31, 2001

Loss from Continuing Operations before Income Taxes for the first quarter of fiscal 2003 (the "December 2002 Quarter") was higher than it was for the first quarter of fiscal 2002 (the "December 2001 Quarter"), primarily due to increased expenses and lower gross margin (gross profit as a percentage of sales).

Sales increased 6%, from \$10.2 million for the December 2001 Quarter to \$10.9 million for the December 2002 Quarter. The increase was primarily attributable to the addition of 7 new retail stores in the San Antonio Market in the fourth quarter of fiscal 2002. The addition of the San Antonio retail stores was also the primary factor in the 17% increase in inventories, from \$3.5 million at December 31, 2001 to \$4.1 million at December 31, 2002.

Same-store sales declined 6%, from \$10.0 for the December 2001 Quarter to \$9.5 for the December 2002 Quarter, indicating reduced demand for the Company's Christmas merchandise, living plants and related gardening products.

Gross Profit increased 1%, from \$4.3 million for the December 2001 Quarter to \$4.4 million for the December 2002 Quarter. However, gross margin declined from 42% for the December 2001 Quarter to 40% for the December 2002 Quarter. The decline was primarily attributable to aggressive price discounting at Christmas to increase sales.

Operating expenses increased 26%. The increase was primarily attributable to the opening of 7 retail stores in the San Antonio market. Same-store operating expenses increased 9%.

Occupancy expenses increased 20%. The increase was primarily attributable to the leasing of 7 retail stores in the San Antonio market.

Advertising expenses increased 17%. The increase was primarily attributable to the advertising in the San Antonio market to support the opening of 7 retail stores there.

Depreciation and amortization declined 23%. The decrease was primarily attributable to (i) goodwill no longer being amortized (See Note 6 to the Condensed Consolidated Financial Statements) and (ii) lower capital expenditures over the past several fiscal years, which has resulted in an increasing number of assets becoming fully-depreciated.

Interest expense declined 12%. The decline was primarily attributable to (i) lower amounts of long-term debt, (ii) lower seasonal borrowings under the revolving line of credit, and (iii) lower interest rates.

#### DISCONTINUED OPERATIONS

Quarter Ended December 31, 2002 Compared with Quarter Ended December 31, 2001

Sales declined 86%, from \$1.4 million for the December 2001 Quarter to \$0.2 million for the December 2002 Quarter. For the December 2001 Quarter, the Company was selling its discontinued wholesale inventories to unrelated third parties. For the fiscal 2002 Quarter, the Company used the remaining inventories of its discontinued Turkey Creek Farms growing operation in its own retail stores.

Gross Profit declined 114%, from \$219,000 for the December 2001 Quarter to a loss of \$30,000 for the December 2002 Quarter. The decline was primarily attributable to the decline in sales.

Expenses increased 114%, from \$276,000 for the December 2001 Quarter to \$591,000 for the December 2002 Quarter. The increase was primarily attributable to the requirements of Statement of Financial Accounting Standards No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets ("Statement 144"), which requires that costs and expenses of discontinued operations be recognized as they are incurred. The estimated costs of discontinuing the wholesale operations had been accrued during fiscal 2001. The Company early adopted Statement 144 in fiscal 2002.

The aforementioned factors caused the Loss before Income Taxes to increase from \$57,000 for the December 2001 Quarter to \$621,000 for the December 2002 Quarter. See Note 5 to the Condensed Consolidated Financial Statements.

#### FINANCIAL CONDITION - CAPITAL RESOURCES AND LIQUIDITY

Cash Flows Provided by Operating Activities declined from \$2.5 million for the December 2001 Quarter to \$0.4 million for the December 2002 Quarter. The decline was primarily attributable to (i) a reduction in Inventories of \$1.0 million for the December 2002 Quarter, compared to a reduction in Inventories of \$1.7 for the December 2001 Quarter, and (ii) a Net Loss of \$1.3 million for the December 2002 Quarter compared to a Net Loss of \$0.4 million for the December 2001 Quarter.

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

Cash flows Used for Investing Activities were \$82,000 for the December 2002 Quarter compared to \$35,000 for the December 2001 Quarter. The increase was primarily attributable to a difference in the timing of certain replacements of furniture, fixtures and vehicles. The Company continues to limit the amount spent on capital expenditures during each fiscal year.

Cash Flows Used for Financing Activities were \$8,000 for the December 2002 Quarter compared to \$731,000 for the December 2001 Quarter. During the December 2001 Quarter the Company repaid \$702,000 of seasonal borrowings under its line of credit arrangement. By comparison, there were no borrowings or repayments under the revolving line of credit arrangement during the December 2002 Quarter.

The Company's business is seasonal, and it relies on its revolving line of credit arrangement to provide working capital during seasons of lower sales volumes. Typically, the Company borrows from the revolving line of credit during the quarter ending March 31, and repays those borrowings during the spring selling season included in the quarter ending June 30. Continued availability of funds from the revolving line of credit depends upon the Company's continued compliance with its loan covenants. At December 31, 2002 the Company was in compliance with all of its loan covenants.

14

### CONTRACTUAL OBLIGATIONS AND COMMITMENTS

As of September 30, 2002 the Company had the following contractual obligations (amounts in thousands):

	FISCAL YEAR ENDING			
	2003	2004	2005	2006
Long-term debt (including current portion)	\$ 501	\$ 575	\$ 645	\$ 72
Future minimum lease payments under noncancellable operating leases	2,480	2,408	1,923	1,36
Preferred stock with mandatory redemption provisions (1)	--	3,420	--	
Totals	\$ 2,981	\$ 6,403	\$ 2,568	\$ 2,08

During the December 2002 Quarter there were no changes to the September 30, 2002 amounts other than scheduled principal payments on long-term debt and scheduled rental payments on operating leases.

(1) Carrying amount of \$2,538 as of September 30, 2002 and \$2,641 as of December 31, 2002.

15

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

### CRITICAL ACCOUNTING POLICIES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

Some assets and liabilities by their nature are subject to estimates and assumptions. For the Company, those assets and liabilities include:

- o Inventories;
- o Deferred income taxes;
- o Property and equipment;
- o Goodwill;
- o Accrued expenses;

Inventories - The Company values its inventories using the lower of cost or market on a first-in, first-out basis. The Company conducts physical inventories three times each year: December, June and September.

The Company's retail inventories turn-over several times each year; therefore, the cost of each inventory item is approximately the same as its current replacement cost. Merchandise that is considered to have declined in quality is marked-down to estimated net realizable value on a regular basis. The physical inventories are taken at retail prices and adjusted to cost using sampling techniques that determine a markup percentage for each merchandise category in each market area.

The Company's growing inventories turn over more slowly than the retail inventories, and items continue to grow and absorb costs until they are sold. At each physical inventory, the accumulated cost of growing inventories is compared to published wholesale prices from competing growers on a gallon-equivalent basis, with allowance for the estimated costs of disposal of such inventories. The growing inventories are then recorded at the lower of cost or market. In addition, merchandise that is considered to have declined in quality is marked-down to estimated net realizable value on a regular basis.

Deferred income taxes - As of December 31, 2002 and 2001, and September 30, 2002 the Company has recorded a valuation allowance of \$0 for its deferred tax assets on the weight of available evidence at those balance sheet dates. The primary factor in not providing for a valuation allowance is the expectation that future taxable income and the reversal of temporary differences will be sufficient for the Company to realize the deferred tax assets. Such estimate could change in the future based on the occurrence of one or more future events.

Property and Equipment - The Company reevaluates the propriety of the carrying

## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

amounts of its properties as well as the amortization periods when events and circumstances indicate that impairment may have occurred. Recoverability of assets to be held and used is measured by the comparison of the carrying amount of an asset to future cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. As of December 31, 2002 and September 30, 2002 management believes that no impairment has occurred and that no reduction of the estimated useful lives is warranted.

Goodwill - The Company has assessed the recoverability of its goodwill by determining whether the amortization of the goodwill balance over its remaining life can be recovered through undiscounted future operating cash flows. The amount of goodwill impairment, if any, has been measured based on the projected discounted future operating cash flows using a discount rate reflecting the Company's average cost of funds. The assessment of the recoverability of goodwill could be impacted if estimated future operating cash flows are not achieved. Management believes that no impairment has occurred.

As discussed in Note 6 to the Condensed Consolidated Financial Statements, the Company adopted Statement of Financial Accounting Standards No. 142, Goodwill and Other Intangible Assets effective October 1, 2002, and no longer amortizes goodwill.

Accrued expenses - The Company routinely accrues for various costs and expenses for which it has received goods or services, but for which it has not been invoiced. Typically, accrued expenses include such items as salaries and related taxes, bonuses, and sales and use taxes for which amounts are readily determinable and significant estimates are not necessary. Property taxes are estimated and accrued based on the amounts paid for such taxes for the previous year, until a new tax bill is received. Various other expenses are accrued from time to time before an invoice is rendered based on the estimated costs of those goods or services.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Calloway's is exposed to certain market risks, including fluctuations in interest rates. We do not enter into transactions designed to mitigate such market risk, nor do we enter into any transactions in derivative securities for trading or speculative purposes. As of December 31, 2002, we had no foreign exchange contracts or options outstanding.

We manage our interest rate risk by balancing (a) the amount of variable-rate long-term debt with (b) the amounts due under long-term leases, which typically have fixed rental payments that do not fluctuate with interest rate changes. For our variable-rate debt, interest rate changes generally do not affect the fair market value of such debt, but do impact future operations and cash flows, assuming other factors are held constant.

At December 31, 2002 Calloway's had variable rate debt of \$3.1 million, out of total long-term debt of \$8.7 million. Holding other variables, such as debt levels, constant, a one percentage point increase in interest rates would be expected to have an estimated impact on pre-tax earnings and cash flows for next year of approximately \$31,000 for the variable-rate debt.



## Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

### ITEM 4. CONTROLS AND PROCEDURES

On January 31, 2003 (the "Evaluation Date") an evaluation was performed by the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on that evaluation, the CEO and CFO concluded that the Company's disclosure controls and procedures were effective as of the Evaluation Date. Subsequent to the Evaluation Date there have been no significant changes in the Company's internal controls or in other factors that could significantly affect internal controls and procedures for financial reporting.

### PART 2. OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS.

None.

#### ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS.

None.

#### ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

None.

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

None.

#### ITEM 5. OTHER INFORMATION.

None.

#### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

##### (a) Exhibits:

Exhibit 99(1)	Certification Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
---------------	--

##### (b) Reports on Form 8-K:

None.

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: February 12, 2003

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

CALLOWAY'S NURSERY, INC.

By /s/ James C. Estill

-----  
James C. Estill, President and  
Chief Executive Officer

By /s/ Daniel G. Reynolds

-----  
Daniel G. Reynolds, Vice President  
and Chief Financial Officer

19

CERTIFICATIONS

I, Daniel G. Reynolds, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Calloway's Nursery, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
  - a. Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c. Presented in this quarterly report our conclusions about the effectiveness of the disclosure controls

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

and procedures based on our evaluation as of the evaluation date.

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or other persons performing the equivalent functions):
  - a. All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: February 12, 2003

/s/ Daniel G. Reynolds

-----  
Daniel G. Reynolds  
Vice President and Chief Financial Officer

20

CERTIFICATIONS (CONT.)

I, James C. Estill, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Calloway's Nursery, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:

- a. Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c. Presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the evaluation date.
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or other persons performing the equivalent functions):
- d. All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - e. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: February 12, 2003

/s/ James C. Estill

-----  
James C. Estill  
President and Chief Executive Officer

Edgar Filing: CALLOWAYS NURSERY INC - Form 10-Q

EXHIBIT  
NUMBER  
-----

DESCRIPTION  
-----

99(1)

Certification Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.