

APPLICA INC
Form 10-Q
August 06, 2002

Table of Contents

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2002

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934 FOR THE TRANSITION PERIOD FROM _____ TO _____

COMMISSION FILE NUMBER 1-10177

APPLICA INCORPORATED

(Exact Name of Registrant as Specified in its Charter)

Florida

59-1028301

(State or Other Jurisdiction of Incorporation or Organization)

(I.R.S. Employer Identification Number)

5980 Miami Lakes Drive, Miami Lakes, Florida

33014

(Address Of Principal Executive Offices)

(Zip Code)

(305) 362-2611

(Registrant's Telephone Number, Including Area Code)

Former Name, If Changed Since Last Report:
Not Applicable

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirement for the past 90 days. Yes ☒ No ☐

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

| Class | Number of shares outstanding on July 31, 2002 |
|-------------------------------|--|
| Common Stock, \$.10 par value | 23,466,811 |

TABLE OF CONTENTS

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

CONSOLIDATED BALANCE SHEETS

CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

Notes to Consolidated Financial Statements

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Item 3. Quantitative and Qualitative Disclosures About Market Risk

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

Item 6. Exhibits and Reports on Form 8-K.

SIGNATURES

Certifications of Principal Executive Officer

Table of Contents

APPLICA INCORPORATED

INDEX

| | Page |
|---|-------------|
| PART I. FINANCIAL INFORMATION | 3 |
| Item 1. Financial Statements | 3 |
| Consolidated Balance Sheets as of June 30, 2002 and December 31, 2001 | 3 |
| Consolidated Statements of Operations for the Three Months Ended June 30, 2002 and 2001 | 4 |
| Consolidated Statements of Operations for the Six Months Ended June 30, 2002 and 2001 | 5 |
| Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2002 and 2001 | 6 |
| Notes to Consolidated Financial Statements | 7 |
| Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations | 14 |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk | 19 |
| PART II. OTHER INFORMATION | 21 |
| Item 1. Legal Proceedings | 21 |
| Item 6. Exhibits and Reports on Form 8-K | 21 |

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****Applica Incorporated and Subsidiaries****CONSOLIDATED BALANCE SHEETS****Assets**

| | June 30, 2002 (Unaudited) | December 31, 2001 |
|---|--------------------------------------|------------------------------|
| | (In thousands) | |
| Current Assets: | | |
| Cash and cash equivalents | \$ 7,685 | \$ 15,743 |
| Accounts and other receivables, less allowances of \$7,992 in 2002 and \$10,499 in 2001 | 150,071 | 182,950 |
| Receivables from affiliates | 4,124 | 3,531 |
| Inventories | 120,786 | 103,716 |
| Prepaid expenses and other | 18,382 | 11,865 |
| Refundable income taxes | 865 | 689 |
| Future income tax benefits | 32,909 | 23,649 |
| | <hr/> | <hr/> |
| Total current assets | 334,822 | 342,143 |
| Investment in Joint Ventures | 1,396 | 1,412 |
| Property, Plant and Equipment - at cost, less accumulated depreciation of \$110,831 in 2002 and \$100,961 in 2001 | 81,132 | 82,337 |
| Future Income Tax Benefits, Non-Current | 49,789 | 8,055 |
| Goodwill | 59,133 | 170,764 |
| Other Intangibles | 28,670 | 24,648 |
| Other Assets | 5,477 | 4,325 |
| | <hr/> | <hr/> |
| Total Assets | \$ 560,419 | \$ 633,684 |
| | <hr/> | <hr/> |
| <u>Liabilities and Shareholders' Equity</u> | | |
| Current Liabilities: | | |
| Notes payable | \$ 5,453 | |
| Current maturities of long-term debt | 574 | |
| Accounts payable | 60,221 | \$ 38,140 |
| Accrued expenses | 64,872 | 68,533 |
| Current taxes payable | 3,705 | 6,903 |
| Deferred income | 408 | 443 |
| | <hr/> | <hr/> |
| Total current liabilities | 135,233 | 114,019 |
| Other Long-Term Liabilities | 938 | |
| Long-Term Debt, less current maturities | 216,696 | 225,726 |
| Shareholders' Equity: | | |
| Common stock - authorized:75,000 shares of \$.10 par value; issued and outstanding: 23,449 shares in 2002 and 23,319 shares in 2001 | 2,345 | 2,332 |
| Paid-in capital | 155,056 | 154,049 |
| Retained earnings | 60,961 | 145,028 |
| Notes receivable - officer | (1,496) | (1,496) |

Edgar Filing: APPLICA INC - Form 10-Q

| | | |
|---|-------------------|-------------------|
| Accumulated other comprehensive earnings (loss) | (9,314) | (5,974) |
| | <u> </u> | <u> </u> |
| Total shareholders' equity | 207,552 | 293,939 |
| | <u> </u> | <u> </u> |
| Total liabilities and shareholders' equity | \$ 560,419 | \$ 633,684 |
| | <u> </u> | <u> </u> |

The accompanying notes are an integral part of these statements.

Table of Contents**Applica Incorporated and Subsidiaries****CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)**

| | Three Months Ended June 30, | | | |
|---|---------------------------------------|--------|------------|--------|
| | 2002 | | 2001 | |
| | (In thousands, except per share data) | | | |
| Net sales | \$ 168,039 | 100.0% | \$ 161,664 | 100.0% |
| Cost of goods sold | 114,651 | 68.2 | 113,997 | 70.5 |
| Gross profit | 53,388 | 31.8 | 47,667 | 29.5 |
| Selling, general and administrative expenses: | | | | |
| Operating expenses | 48,177 | 28.7 | 45,992 | 28.5 |
| Repositioning charge | 4,884 | 2.9 | | |
| Operating earnings (loss) | 327 | 0.2 | 1,675 | 1.0 |
| Other expense (income): | | | | |
| Interest expense | 3,842 | 2.3 | 5,688 | 3.5 |
| Interest and other income | (406) | (0.2) | (508) | (0.3) |
| | 3,436 | 2.1 | 5,180 | 3.2 |
| Earnings (loss) before equity in net earnings (loss) of joint ventures and income taxes | (3,109) | (1.9) | (3,505) | (2.2) |
| Equity in net earnings (loss) of joint ventures | (89) | (0.0) | | |
| Earnings (loss) before income taxes | (3,198) | (1.9) | (3,505) | (2.2) |
| Income tax expense (benefit) | (1,141) | (0.7) | (906) | (0.6) |
| Net earnings (loss) | \$ (2,057) | (1.2)% | \$ (2,599) | (1.6)% |
| Earnings per common share: | | | | |
| Basic and diluted earnings (loss) per common share | \$ (0.09) | | \$ (0.11) | |

The accompanying notes are an integral part of these statements.

Table of Contents

Applica Incorporated and Subsidiaries

CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

| | Six Months Ended June 30, | | | |
|--|---------------------------------------|---------|------------|--------|
| | 2002 | | 2001 | |
| | (In thousands, except per share data) | | | |
| Net sales | \$ 311,097 | 100.0% | \$ 313,485 | 100.0% |
| Cost of goods sold | 216,319 | 69.5 | 225,394 | 71.9 |
| Gross profit | 94,778 | 30.5 | 88,091 | 28.1 |
| Selling, general and administrative expenses: | | | | |
| Operating expenses | 90,495 | 29.1 | 88,685 | 28.3 |
| Repositioning charge | 5,246 | 1.7 | | |
| Operating earnings (loss) | (963) | (0.3) | (594) | (0.2) |
| Other expense (income): | | | | |
| Interest expense | 7,657 | 2.4 | 12,371 | 3.9 |
| Interest and other income | (746) | (0.2) | (970) | (0.3) |
| | 6,911 | 2.2 | 11,401 | 3.6 |
| Earnings (loss) before equity in net earnings (loss) of joint ventures, income taxes and cumulative effect of change in accounting principle | (7,874) | (2.5) | (11,995) | (3.8) |
| Equity in net earnings (loss) of joint ventures | (185) | (0.1) | | |
| Earnings (loss) before income taxes and cumulative effect of change in accounting principle | (8,059) | (2.6) | (11,995) | (3.8) |
| Income tax expense (benefit) | (2,821) | (0.9) | (3,113) | (1.0) |
| Earnings (loss) before cumulative effect of change in accounting principle | (5,238) | (1.7) | (8,882) | (2.8) |
| Cumulative effect of change in accounting principle, net of tax benefit of \$42,447 | (78,829) | (25.3) | | |
| Net earnings (loss) | \$ (84,067) | (27.0)% | \$ (8,882) | (2.8)% |
| Earnings per common share: | | | | |
| Earnings (loss) before cumulative effect of change in accounting principle | \$ (0.22) | | \$ (0.38) | |
| Cumulative effect of change in accounting principle | (3.37) | | | |
| Basic and diluted earnings (loss) per common share | \$ (3.59) | | \$ (0.38) | |

The accompanying notes are an integral part of these statements.

Table of Contents**Applica Incorporated and Subsidiaries****CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)**

| | Six Months Ended June 30, | |
|---|--------------------------------------|------------------|
| | 2002 | 2001 |
| | (In thousands) | |
| Cash flows from operating activities: | | |
| Net earnings (loss) | \$ (84,067) | \$ (8,882) |
| Reconciliation to net cash provided by (used in) operating activities: | | |
| Depreciation of property, plant and equipment | 9,984 | 9,753 |
| Amortization of intangible assets | 4,575 | 9,341 |
| Cumulative effect of change in accounting principle, net of tax | 78,829 | |
| Net change in allowance for losses on accounts receivable | (2,644) | (118) |
| Equity in net earnings (loss) of joint venture | 185 | |
| Consulting expense on non-employee stock options | 52 | 25 |
| Net change in deferred income | (35) | (36) |
| Changes in assets and liabilities: | | |
| Accounts and other receivables | 38,279 | 29,425 |
| Inventories | (15,946) | 26,671 |
| Prepaid expenses and other | (6,482) | (2,784) |
| Other assets | (5,659) | 1,178 |
| Accounts payable and accrued expenses | 17,226 | (5,339) |
| Current and deferred income taxes | (11,566) | (6,943) |
| Other liabilities | 509 | |
| Net cash provided by (used in) operating activities | \$ 23,240 | \$ 52,291 |
| Cash flows from investing activities: | | |
| Purchase of Weitech, Inc. | (17,002) | |
| Additions to property, plant and equipment | (8,499) | (14,905) |
| Distributions from (investments in) joint ventures net | (169) | 130 |
| Receivables from affiliates | (559) | (124) |
| Net cash (used in) provided by investing activities | (26,229) | (14,899) |
| Cash flows from financing activities: | | |
| Notes payable | 2,453 | (11,239) |
| Long-term debt net | (8,456) | (33,104) |
| Exercise of stock options and issuance of common stock under employee stock purchase plan | 968 | 461 |
| Interest receivable from officer | (34) | |
| Net cash (used in) provided by financing activities | (5,069) | (43,882) |
| Decrease in cash and cash equivalents | (8,058) | (6,490) |
| Cash and cash equivalents at beginning of period | 15,743 | 16,857 |
| Cash and cash equivalents at end of period | \$ 7,685 | \$ 10,367 |
| Supplemental Disclosures of Cash Flow Information: | | |
| Cash paid during the six-month period ended June 30: | | |
| Interest | \$ 8,097 | \$ 11,434 |
| Income taxes | \$ 9,099 | \$ 3,254 |
| Non-cash investing and financing activities: | | |

Edgar Filing: APPLICA INC - Form 10-Q

On May 31, 2002, Applica Consumer Products, Inc., the U.S. operating subsidiary, purchased all of the outstanding shares of Weitech, Inc. in exchange for \$17,002,094 in cash and \$3,000,000 of notes payable.

The accompanying notes are an integral part of these statements.

Table of Contents**Applica Incorporated and Subsidiaries****Notes to Consolidated Financial Statements****1. SUMMARY OF ACCOUNTING POLICIES****Interim Reporting**

The accompanying unaudited consolidated financial statements include the accounts of Applica Incorporated and its subsidiaries (Applica). All significant intercompany transactions and balances have been eliminated. The unaudited consolidated financial statements have been prepared in conformity with Rule 10-01 of Regulation S-X of the Securities and Exchange Commission and therefore do not include information or footnotes necessary for a complete presentation of financial position, results of operations and cash flows in conformity with accounting principles generally accepted in the United States of America. However, all adjustments (consisting of normal recurring accruals), which, in the opinion of management, are necessary for a fair presentation of the financial statements, have been included. Operating results for the period ended June 30, 2002 are not necessarily indicative of the results that may be expected for the remaining quarters or the year ending December 31, 2002 due to seasonal fluctuations in Applica s business, changes in economic conditions and other factors. For further information, please refer to the Consolidated Financial Statements and Notes thereto contained in Applica s Annual Report on Form 10-K for the year ended December 31, 2001.

Reclassifications

Certain prior period amounts have been reclassified for comparability.

Receivables from Affiliates

Receivables from affiliates include the current portion of receivables due from Applica s joint ventures partners and certain executive officers of Applica. These receivables are due upon demand or upon termination of the applicable employment contract and bear interest at prevailing market interest rates. Receivables due from Applica s executive officers are unsecured.

Foreign Currency Reporting Argentina

Effective January 1, 2002, the functional currency of the Argentinean operation was changed from the Argentinean peso to the US dollar. Accordingly, Applica recognized a \$0.3 million translation loss during the second quarter of 2002 and a \$2.0 million translation loss during the six months ended June 30, 2002.

Inventories

Inventories are stated at the lower of cost or market; cost is determined by the first-in, first-out method. Inventories are comprised of the following:

| | June 30, 2002 | December 31, 2001 |
|-----------------|------------------|----------------------|
| | <hr/> | <hr/> |
| | (In thousands) | |
| Raw materials | \$ 4,007 | \$ 4,264 |
| Work in process | 3,782 | 4,039 |
| Finished goods | 112,997 | 95,413 |
| | <hr/> | <hr/> |
| | \$ 120,786 | \$ 103,716 |
| | <hr/> | <hr/> |

2. SHAREHOLDERS EQUITY**Earnings Per Share**

Edgar Filing: APPLICA INC - Form 10-Q

Basic shares for the three-month periods ended June 30, 2002 and 2001 were 23,386,144 and 23,093,291, respectively. Basic shares for the six-month periods ended June 30, 2002 and 2001 were 23,362,988 and 23,085,231,

Table of Contents

Applica Incorporated and Subsidiaries Notes to Consolidated Financial Statements Continued

respectively. All common stock equivalents have been excluded from the diluted per share calculations in the three-month and six-month periods ended June 30, 2002 and 2001 as their inclusion would have been anti-dilutive.

3. COMMITMENTS AND CONTINGENCIES

Shareholder Litigation and Related Matters. Applica is a defendant in Sherleigh Associates LLC and Sherleigh Associates Inc. Profit Sharing Plan, on their own behalf and on behalf of all others similarly situated v. Windmere-Durable Holdings, Inc., David M. Friedson and Nationsbanc Montgomery Securities LLC, 98-2273-CIV-LENARD which was filed in the United States District Court, Southern District of Florida in October 1998.

In January 2002, Applica reached an agreement in principle to settle the securities class action litigation and the related derivative claims for approximately \$11.0 million in cash. Applica took a charge of approximately \$1.0 million in the fourth quarter of 2001 for expenses related to the litigation, \$550,000 of which was paid in the first quarter of 2002. Applica expects to pay the remaining \$450,000 in the third quarter of 2002. All other amounts related to the settlement of the litigation were covered under Applica's insurance policies. Under the terms of the settlement, all claims against Applica and all other defendants will be dismissed without any admission of liability or wrongdoing. Settlement is subject to final documentation and court approval. Failure of the court to approve the settlement could result in significant changes in estimated exposures. The settlements in the derivative action and the securities class action are expected to be approved by the applicable court in the third or fourth quarter of 2002.

Salton Litigation. Applica is also a defendant in Salton, Inc. v Windmere-Durable Holdings, Inc. and Windmere Corporation, which was filed in the United States District Court, Northern District of Illinois in January 2001. Discovery procedures have been initiated and are ongoing. The parties are currently engaging in settlement discussions.

Toaster Recall. In February 2002, Applica Consumer Products, Inc., in cooperation with the U.S. Consumer Products Safety Commission, voluntarily recalled approximately 2.1 million Black & Decker® two-slice and four-slice toasters. Applica's Canadian operating subsidiary, Applica Canada Corporation, also recalled approximately 180,000 of these toasters in Canada. In connection therewith, Applica took a charge of \$13.4 million in the fourth quarter of 2001 relating to the estimated expenses of such recalls. Management does not believe the ultimate liability will be materially different.

Currently, one product liability lawsuit has been filed relating to the recalled toasters; however, several claims of property damage or bodily injury have been made. We believe that the amount of ultimate liability of these matters, if any, is not likely to have a material effect on our business, financial condition or results of operations. However, as the outcome of litigation is difficult to predict, significant changes in the estimated exposures could occur.

Other Matters. Applica is subject to other legal proceedings, product liability claims and other claims that arise in the ordinary course of our business. In the opinion of management, the amount of ultimate liability with respect to such matters, if any, in excess of applicable insurance coverage, is not likely to have a material effect on the financial condition, results of operations or liquidity of Applica. However, as the outcome of litigation or other claims is difficult to predict, significant changes in the estimated exposures could occur.

4. REPOSITIONING AND OTHER CHARGES

In the fourth quarter of 2001, Applica recorded charges relating to several events in the aggregate amount of \$14.8 million. These charges included \$6.8 million relating to Applica's decision to consolidate its Shelton, Connecticut office with the headquarters located in Miami Lakes, Florida, as well as certain back-office and supply chain functions in Canada and Latin America. In addition, \$5.2 million of charges related to Applica's execution of a new four-year senior secured revolving credit facility and write-off of fees and expenses associated with the prior credit facility. Also included in the charge was \$1.5 million relating to the devaluation of the Argentinean peso and \$1.0 million related to the settlement of the shareholder class action litigation.

Additionally, Applica Consumer Products, Inc., Applica's U.S. operating subsidiary, in cooperation with the U.S. Consumer Products Safety Commission, voluntarily recalled approximately 2.1 million Black & Decker® two-slice and four-slice toasters. Applica's Canadian operating subsidiary, Applica Canada Corporation, also

Table of Contents

Applica Incorporated and Subsidiaries
Notes to Consolidated Financial Statements Continued

recalled approximately 180,000 of these toasters in Canada. In connection therewith, Applica took a charge of \$13.4 million in the fourth quarter of 2001 relating to the estimated expenses of such recalls.

Accrued liabilities relating to the 2001 repositioning and other charges were as follows:

| Activity | Amount Accrued at | Amount Paid | Amount Accrued at |
|-----------------------------------|----------------------|-------------------|----------------------|
| | Dec. 31, 2001 | (In thousands) | June 30, 2002 |
| Recall | \$ 13,418 | \$ 7,246 | 6,172 |
| Back-office consolidation | 5,179 | 348 | 4,831 |
| Shareholder litigation settlement | 1,000 | 550 | 450 |
| | <u>\$ 19,597</u> | <u>\$ 8,144</u> | <u>\$ 11,453</u> |

In addition, during third and fourth quarters of 2002, Applica expects to incur an additional \$4.8 million in expenses relating to the consolidation of facilities and functions that did not qualify for accrual at December 31, 2001. These expenses will primarily consist of recruitment, severance and moving costs. During the first half of 2002, Applica incurred an expense of \$5.2 million related to the consolidation.

5. ACQUISITION OF WEITECH, INC.

On May 31, 2002, Applica Consumer Products, Inc., the Company's U.S. operating subsidiary, purchased all of the outstanding stock of Weitech, Inc., an electronic pest control company, for approximately \$17.0 million in cash and the issuance of \$3.0 million of notes payable.

The acquisition was accounted for as a purchase in accordance with SFAS 141 and accordingly, the purchase price was allocated based on the estimated fair market values of the identifiable assets and liabilities obtained, resulting in goodwill of approximately \$9.6 million. Goodwill will not be amortized in the future but will be tested for impairment in accordance with the provisions of SFAS 142.

The results of operations of Weitech, Inc. were included in the accompanying consolidated statement of operations since the date of the acquisition. Applica has omitted the unaudited pro forma results of operations showing the business combination as if it had occurred at the beginning of each period presented because the results are not significant to the June 30, 2002 consolidated financial statements.

6. GOODWILL AND INTANGIBLE ASSETS

In June 2001, the Financial Accounting Standards Board approved the issuance of SFAS 142, *Goodwill and Other Intangible Assets*, which establishes new accounting and reporting requirements for goodwill and other intangible assets. The new standards require that all intangible assets acquired that are obtained through contractual or legal right, or are capable of being separately sold, transferred, licensed, rented or exchanged must be recognized as an asset apart from goodwill. Goodwill and intangibles with indefinite lives are no longer amortized, but are subject to an annual assessment for impairment by applying a fair value based test.

Applica applied the provisions of SFAS 142 beginning on January 1, 2002 and performed a transitional fair value based impairment test. Based on the initial impairment test, Applica recognized a non-cash adjustment of \$121.3 million (\$78.8 million, or \$3.37 per share, net of tax) in the first quarter of 2002 to reduce the carrying value of goodwill to its implied fair value, which was estimated using a combination of market-multiples, comparable transactions and discounted cash flow methodologies. Under SFAS 142, the impairment adjustment was reflected as a cumulative effect of change in accounting principle in the first quarter of 2002. Per the provisions of SFAS 142, Applica will no longer record annual amortization of \$5.0 million per year. In connection with adopting SFAS 142, Applica also reassessed the useful lives and the classifications of its identifiable intangible assets and determined that they continue to be appropriate.

Table of Contents

Applica Incorporated and Subsidiaries
Notes to Consolidated Financial Statements Continued

The carrying amount of goodwill attributable to Applica is as follows:

| | (In thousands) |
|---|----------------|
| Goodwill, net of accumulated amortization, at December 31, 2001 | \$ 170,764 |
| Impairment Adjustment | (121,276) |
| Addition resulting from Weitech acquisition | 9,645 |
| | <hr/> |
| Balance at June 30, 2002 | \$ 59,133 |
| | <hr/> |

Components of other intangible assets not subject to amortization consists of \$4.1 million allocated to trademarks acquired in the Weitech acquisition. The components of Applica's intangible assets subject to amortization are as follows:

| | | June 30, 2002 | | December 31, 2001 | |
|----------------|--------------|-----------------------|--------------------------|-----------------------|--------------------------|
| | Average Life | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |
| | (Years) | | | | |
| | | (In thousands) | | | |
| Licenses | 6.5 | \$49,200 | \$(29,155) | \$48,200 | \$(25,525) |
| Contract-Based | 3.3 | 19,722 | (15,247) | 16,651 | (14,678) |
| | | <hr/> | <hr/> | <hr/> | <hr/> |
| | | \$68,922 | \$(44,402) | \$64,851 | \$(40,203) |
| | | <hr/> | <hr/> | <hr/> | <hr/> |

Amortization expense for intangible assets during the first half of 2002 was \$4.2 million. The following table provides information regarding estimated amortization expense for each of the following years ended December 31:

| | (In thousands) |
|------|----------------|
| 2002 | \$8,420 |
| 2003 | 8,704 |
| 2004 | 8,595 |
| 2005 | 1,442 |
| 2006 | 776 |
| 2007 | 469 |

The following table adjusts earnings and earnings per share for the adoption of SFAS 142 for the three months ended June 30, 2002 and 2001:

| | Three Months Ended June 30, | |
|------------------------------|--|-----------|
| | 2002 | 2001 |
| | (In thousands, except per share amounts) | |
| Net earnings (loss): | | |
| Reported net earnings (loss) | \$(2,057) | \$(2,599) |

Edgar Filing: APPLICA INC - Form 10-Q

| | | |
|--|-------------------|-------------------|
| Add: Goodwill amortization, net of tax | | 925 |
| | <u> </u> | <u> </u> |
| Adjusted net earnings (loss) | \$ (2,057) | \$ (1,674) |
| | <u> </u> | <u> </u> |
| Basic and diluted earnings per share: | | |
| Reported net earnings (loss) | \$ (0.09) | \$ (0.11) |
| Add: Goodwill amortization, net of tax | | 0.04 |
| | <u> </u> | <u> </u> |
| Adjusted net earnings (loss) | \$ (0.09) | \$ (0.07) |
| | <u> </u> | <u> </u> |

Table of Contents

Applica Incorporated and Subsidiaries
Notes to Consolidated Financial Statements Continued

The following table adjusts earnings and earnings per share for the adoption of SFAS 142 for the six months ended June 30, 2002 and 2001:

| | Six Months Ended June 30, | |
|---|---|-------------------|
| | 2002 | 2001 |
| | (In thousands, except per share amounts) | |
| Net earnings (loss): | | |
| Reported net earnings (loss) | \$(84,067) | \$(8,882) |
| Add: Goodwill amortization, net of tax | | 1,849 |
| | <u>(84,067)</u> | <u>(7,033)</u> |
| Adjusted net earnings (loss) | (84,067) | (7,033) |
| Add: cumulative effect of change in accounting principle, net of tax | 78,829 | |
| | <u>78,829</u> | |
| Adjusted net earnings (loss) before cumulative effect of change in accounting principle | \$ (5,238) | \$ (7,033) |
| | <u>\$ (5,238)</u> | <u>\$ (7,033)</u> |
| Basic and diluted earnings per share: | | |
| Reported net earnings (loss) | \$ (3.59) | \$ (0.38) |
| Add: Goodwill amortization, net of tax | | 0.08 |
| | <u>(3.59)</u> | <u>(0.30)</u> |
| Adjusted net earnings (loss) | (3.59) | (0.30) |
| Add: cumulative effect of change in accounting principle | 3.37 | |
| | <u>3.37</u> | |
| Adjusted net earnings (loss) before cumulative effect of change in accounting principle | \$ (0.22) | \$ (0.30) |
| | <u>\$ (0.22)</u> | <u>\$ (0.30)</u> |

7. CONDENSED CONSOLIDATING FINANCIAL INFORMATION

Applica Incorporated's domestic subsidiaries are guarantors of its 10% Senior Subordinated Notes due 2008. The following condensed consolidating financial information presents the results of operations, financial position and cash flows of Applica Incorporated (on a stand alone basis), the guarantor subsidiaries (on a combined basis), the non-guarantor subsidiaries (on a combined basis) and the eliminations necessary to arrive at the consolidated results of Applica. The results of operations and cash flows presented below assume that the guarantor subsidiaries were in place for all periods presented. Applica Incorporated and the Subsidiary Guarantors have accounted for investments in their respective subsidiaries on an unconsolidated basis using the equity method of accounting. The Subsidiary Guarantors are wholly-owned subsidiaries of Applica and have fully and unconditionally guaranteed the Notes on a joint and several basis. The Notes contain certain covenants that, among other things, restrict the ability of the Subsidiary Guarantors to make distributions to Applica Incorporated.

Table of Contents

Applica Incorporated and Subsidiaries
Notes to Consolidated Financial Statements **Continued**

Six Months Ended June 30, 2002

| | Applica Incorporated | Guarantors | Non- Guarantors | Eliminations | Consolidated |
|---|-------------------------|-------------|--------------------|--------------|--------------|
| (In thousands) | | | | | |
| Statement of Operations: | | | | | |
| Net sales | \$ | \$ 233,018 | \$ 240,323 | \$(162,244) | \$ 311,097 |
| Cost of goods sold | | 157,219 | 221,344 | (162,244) | 216,319 |
| Gross profit | | 75,799 | 18,979 | | 94,778 |
| Operating (income) expenses | (467) | 73,863 | 17,099 | | 90,495 |
| Repositioning charge | | 5,246 | | | 5,246 |
| Operating earnings (loss) | 467 | (3,310) | 1,880 | | (963) |
| Other (income) expense, net | (48) | 7,605 | (346) | (300) | 6,911 |
| Earnings (loss) before equity in net earnings (loss) of joint ventures and income taxes and cumulative effect of change in accounting principle | 515 | (10,915) | 2,226 | 300 | (7,874) |
| Equity in net earnings (loss) of joint ventures | | (185) | | | (185) |
| Income tax expense (benefit) | | 2 | 6,694 | (9,517) | (2,821) |
| Earnings (loss) before cumulative effect of change in accounting principle | 515 | (11,102) | (4,468) | 9,817 | (5,238) |
| Cumulative effect of change in accounting principle | | (118,141) | | 39,312 | (78,829) |
| Net earnings (loss) | \$ 515 | \$(129,243) | \$ (4,468) | \$ 49,129 | \$ (84,067) |
| Balance Sheet: | | | | | |
| Cash and cash equivalents | \$ | \$ 701 | \$ 6,984 | \$ | \$ 7,685 |
| Accounts and other receivables, net | | 104,115 | 45,956 | | 150,071 |
| Receivables from affiliates | (108,459) | 48,506 | 64,077 | | 4,124 |
| Inventories | | 81,756 | 39,030 | | 120,786 |
| Other current assets | | 7,971 | 15,294 | 28,891 | 52,156 |
| Total current assets | (108,459) | 243,049 | 171,341 | 28,891 | 334,822 |
| Investment in joint ventures | 425,120 | 113,552 | 70,476 | (607,752) | 1,396 |
| Property, plant and equipment, net | | 15,806 | 65,326 | | 81,132 |
| Other assets | 2,418 | 147,862 | 24,815 | (32,026) | 143,069 |
| Total assets | \$ 319,079 | \$ 520,269 | \$ 331,958 | \$(610,887) | \$ 560,419 |
| Notes and acceptance payable | \$ | \$ 3,000 | \$ 2,453 | \$ | \$ 5,453 |
| Accounts payable and accrued expenses | 2 | 45,383 | 79,708 | | 125,093 |
| Current maturities of long-term debt | | 574 | | | 574 |
| Deferred income | | 408 | | | 408 |
| Current taxes payable | | (176) | 2,922 | 959 | 3,705 |
| Total current liabilities | 2 | 49,189 | 85,083 | 959 | 135,233 |
| Long-term debt | 211,292 | 39,734 | 18,866 | (53,196) | 216,696 |

Edgar Filing: APPLICA INC - Form 10-Q

| | | | | | |
|--|------------|------------|------------|--------------|------------|
| Deferred income taxes | | 22,432 | 2,771 | (25,203) | |
| Other long-term liabilities | | 896 | | 42 | 938 |
| | | | | | |
| Total liabilities | 211,294 | 112,251 | 106,720 | (77,398) | 352,867 |
| Shareholders' equity | 107,785 | 408,018 | 225,238 | (533,489) | 207,552 |
| | | | | | |
| Total liabilities and shareholders' equity | \$ 319,079 | \$ 520,269 | \$ 331,958 | \$ (610,887) | \$ 560,419 |

Cash Flow Information:

| | | | | | |
|---|---------|-------------|-----------|----------|-----------|
| Net cash provided by (used in) operating activities | \$ 358 | \$ (27,527) | \$ 45,800 | \$ 4,609 | \$ 23,240 |
| Net cash provided by (used in) investing activities | 8,040 | 3,759 | (41,290) | 3,262 | (26,229) |
| Net cash provided by (used in) financing activities | (8,398) | 23,713 | (12,513) | (7,871) | (5,069) |
| Cash at beginning | | 756 | 14,987 | | 15,743 |
| Cash at end | | 701 | 6,984 | | 7,685 |

Table of Contents

Applica Incorporated
Notes to Consolidated Financial Statements Continued

Six Months Ended June 30, 2001

| | Applica Incorporated | Guarantors | Non-Guarantors | Eliminations | Consolidated |
|--|-------------------------|------------|----------------|--------------|--------------|
| (In thousands) | | | | | |
| Statement of Operations: | | | | | |
| Net sales | \$ | \$ 236,613 | \$ 215,805 | \$ (138,933) | \$ 313,485 |
| Cost of goods sold | | 175,737 | 188,590 | (138,933) | 225,394 |
| | | | | | |
| Gross profit | | 60,876 | 27,215 | | 88,091 |
| Operating (income) expenses | (696) | 73,713 | 15,244 | 424 | 88,685 |
| | | | | | |
| Operating earnings (loss) | 696 | (12,837) | 11,971 | (424) | (594) |
| Other (income) expense, net | 11,152 | (40) | 289 | | 11,401 |
| | | | | | |
| Earnings (loss) before income taxes | (10,456) | (12,797) | 11,682 | (424) | (11,995) |
| Income tax expense (benefit) | | (9,574) | 6,461 | | (3,113) |
| | | | | | |
| Net earnings (loss) | \$ (10,456) | \$ (3,223) | \$ 5,221 | \$ (424) | \$ (8,882) |
| Balance Sheet: | | | | | |
| Cash and cash equivalents | \$ 6 | \$ 962 | \$ 9,399 | \$ | \$ 10,367 |
| Accounts and other receivables, net | | 107,505 | 49,386 | | 156,891 |
| Receivables from affiliates | (72,058) | 7,770 | 67,693 | | 3,405 |
| Inventories | | 83,606 | 50,043 | | 133,649 |
| Other current assets | | 7,762 | 17,901 | 14,996 | 40,659 |
| | | | | | |
| Total current assets | (72,052) | 207,605 | 194,422 | 14,996 | 344,971 |
| Investments in joint ventures | 425,121 | 113,124 | 70,492 | (607,342) | 1,395 |
| Property, plant and equipment, net | | 19,182 | 64,170 | | 83,352 |
| Other assets | 2,175 | 245,030 | 19,047 | (45,345) | 220,907 |
| | | | | | |
| Total assets | \$ 355,244 | \$ 584,941 | \$ 348,131 | \$ (637,691) | \$ 650,625 |
| | | | | | |
| Notes and acceptances payable | \$ | \$ | \$ 2,255 | \$ | \$ 2,255 |
| Accounts payable and accrued expenses | 3 | 24,580 | 60,542 | | 85,125 |
| Current maturities of long-term debt | 19,569 | | | | 19,569 |
| Deferred income | | 478 | | | 478 |
| Current taxes payable | | 4,899 | 2,567 | (7,466) | |
| | | | | | |
| Total current liabilities | 19,572 | 29,957 | 65,364 | (7,466) | 107,427 |
| Long-term debt | 221,812 | 7,975 | 24,093 | (27,564) | 226,316 |
| Future income tax liabilities | | 25,749 | 2,445 | (28,194) | |
| Other long-term liabilities | | 2,495 | | | 2,495 |
| | | | | | |
| Total liabilities | 241,384 | 66,176 | 91,902 | (63,224) | 336,238 |
| Shareholders' equity | 113,860 | 518,765 | 256,229 | (574,467) | 314,387 |
| | | | | | |
| Total liabilities and shareholders' equity | \$ 355,244 | \$ 584,941 | \$ 348,131 | \$ (637,691) | \$ 650,625 |

Edgar Filing: APPLICA INC - Form 10-Q

Cash Flow Information:

| | | | | | |
|---|-------------|-----------|-----------|-----------|-----------|
| Net cash provided by (used in) operating activities | \$ (12,629) | \$ 14,187 | \$ 37,951 | \$ 12,782 | \$ 52,291 |
| Net cash provided by (used in) investing activities | 41,581 | (11,382) | (41,559) | (3,539) | (14,899) |
| Net cash provided by (used in) financing activities | (28,954) | (6,189) | 504 | (9,243) | (43,882) |
| Cash at beginning | 8 | 4,346 | 12,503 | | 16,857 |
| Cash at end | 6 | 962 | 9,399 | | 10,367 |

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

As used in this Quarterly Report on Form 10-Q, we, our, us, the Company and Applica refer to Applica Incorporated and its subsidiaries, unless the context otherwise requires.

The following discussion and analysis and the related financial data present a review of the consolidated operating results and financial condition of Applica for the three-month and six-month periods ended June 30, 2002 and 2001. This discussion and analysis should be read in conjunction with the Consolidated Financial Statements and Notes thereto contained in Applica's Annual Report on Form 10-K for the year ended December 31, 2001.

Forward Looking Statement Disclosure

This Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. Such statements are indicated by words or phrases such as anticipate, projects, management believes, Applica believes, intends, expects, and similar words or phrases. Such forward-looking statements are subject to certain risks, uncertainties or assumptions and may be affected by certain other factors. These factors include, but are not limited to:

Uncertainties regarding the impact of the terrorist activities and the public's confidence in general.

The failure of our growth strategy.

Our inability to renew the Black & Decker® Trademark License Agreement beyond December 2006.

The infringement or loss of our proprietary rights.

Any significant decline in purchases by our larger customers or pressure from these customers to reduce prices.

The bankruptcy or loss of any major retail customer or supplier.

Weakness in the U.S. retail market and changes in product mix.

Uncertainties in Latin America.

The financial condition of the retail industry.

Fluctuations in cost and availability of raw materials and components.

Product recalls and product liability claims against us or other regulatory actions.

Changing conditions in foreign countries.

Changes in trade relations with China.

Currency fluctuations in our international operations.

Changes in retailer inventory management or failure of our logistical systems.

Our ability to develop new and innovative products and customer acceptance of such products.

An extended interruption in the operation of our manufacturing facilities.

Production-related risks that could jeopardize our ability to realize anticipated sales and profits.

Seasonality of our operating results.

Competition with other large companies that produce similar products.

Table of Contents

The success of our advertising, marketing and promotional programs.

Adverse effects of newly acquired businesses or product lines.

Our debt agreements contain covenants that restrict our ability to take certain actions.

Government regulations.

Should one or more of these risks, uncertainties or other factors materialize, or should underlying assumptions prove incorrect, actual results, performance, or achievements of Applica may vary materially from any future results, performance or achievements expressed or implied by the forward-looking statements. All subsequent written and oral forward-looking statements attributable to Applica or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements in this paragraph. Readers are cautioned not to place undue reliance on forward-looking statements. Applica undertakes no obligation to publicly revise any forward-looking statements to reflect events or circumstances that arise after the filing of this Quarterly Report on Form 10-Q.

General

Applica is a manufacturer, marketer and distributor of a broad range of branded and private-label small electric consumer goods. In 1998, Applica acquired the Black & Decker Household Products Group and became a leading supplier of brand name small household appliances in the United States. We also manufacture and distribute professional personal care products, home environment products and pet care products, including the LitterMaid® self-cleaning cat litter box. We manufacture and market products under licensed brand names, such as Black & Decker®, our own brand names, such as Windmere®, and other private-label brand names. Our customers include mass merchandisers, specialty retailers and appliance distributors primarily in North America, Latin America and the Caribbean.

We operate manufacturing facilities in China and Mexico. In 2001, approximately 80% of the products sold by Applica were manufactured in such facilities. In addition, we manufacture products for other consumer products companies, which we refer to as contract manufacturing.

During the fourth quarter of 2001, Applica began reporting its operations as one business segment. Previously, we had reported three business segments. The change to one business segment was made to conform to organizational changes we made in the management of our business to more effectively utilize and deploy our assets on a world-wide basis.

On May 31, 2002, Applica Consumer Products, Inc., the Company's U.S. operating subsidiary, acquired the outstanding shares of Weitech, Inc. for a total of \$20 million, including cash and notes and the repayment or assumption of certain of Weitech's outstanding debt. Weitech is a leading provider of electronic pest control products and recorded sales of \$24.9 million for the year ended December 31, 2001 with earnings before interest, taxes, depreciation and amortization of \$4.2 million. Weitech designs, manufactures and distributes products that emit high frequency sound waves to repel a variety of pests. Weitech sells its products through mass market retailers, specialty retailers and mail order catalogs, primarily in the United States. The results of operations of Weitech, Inc. were included in the accompanying consolidated statement of operations since the date of the acquisition.

Table of Contents**Results of Operations**

The operating results of Applica expressed as a percentage of sales are set forth below:

| | Six Months Ended June 30, | |
|---|----------------------------------|-------------|
| | 2002 | 2001 |
| Net sales | 100.0% | 100.0% |
| Cost of goods sold | 69.5 | 71.9 |
| Gross profit | 30.5 | 28.1 |
| Selling, general and administrative expenses: | | |
| Operating expenses | 29.1 | 28.3 |
| Repositioning charge | 1.7 | |
| Operating earnings (loss) | (0.3) | (0.2) |
| Other expense (income) | 2.2 | 3.6 |
| Equity in net earnings (loss) of joint ventures | (0.1) | |
| Earnings (loss) before income taxes and cumulative effect of change in accounting principle | (2.6) | (3.8) |
| Income tax expense (benefit) | (0.9) | (1.0) |
| Earnings (loss) before cumulative effect of change in accounting principle | (1.7) | (2.8) |
| Cumulative effect of change in accounting principle, net of tax benefit | (25.3) | |
| Net earnings (loss) | (27.0)% | (2.8)% |

Three Months Ended June 30, 2002 Compared To Three Months Ended June 30, 2001

Net Sales. Sales for Applica increased by \$6.4 million to \$168.0 million, an increase of 3.9% over the second quarter of 2001. The increase was primarily the result of increases of \$9.8 million in contract manufacturing sales and \$0.8 million in sales of Windmere branded and other products, primarily in the United States. The increase was partially off set by decreases of \$4.2 million in sales of Black & Decker branded products, primarily in Latin America.

Gross Profit Margin. Applica's gross profit margin was 31.8% in the second quarter of 2002 as compared to 29.5% for the same period in 2001. The gross profit margins increased in the second quarter as Applica returned to normal production levels at its manufacturing facilities during 2002 and experienced an improved product mix.

Selling, General and Administrative Expenses. Selling, general and administrative expenses for Applica increased \$2.2 million for the second quarter of 2002 to \$48.2 million as compared to the second quarter of 2001. Such expenses increased as a percentage of sales to 28.7% from 28.5% in the 2001 period. In the second quarter of 2002, advertising and promotion expenses increased \$4.6 million as the result of increased promotion to support new product introductions. Additionally, payroll expense increased \$1.5 million and we experienced an \$0.8 million exchange loss primarily related to the continued devaluation of Latin American currencies. These increases were offset by decreases in amortization expense of \$2.8 million primarily as the result of the adoption of SFAS 142, Goodwill and Other Intangible Assets. Additionally, distribution and freight costs decreased by \$2.0 million during the quarter as the result of our supply chain management program.

In the second quarter of 2002, Applica incurred expenses of \$4.9 million relating to its decision to consolidate its Shelton, Connecticut office with the headquarters located in Miami Lakes, Florida, as well as certain back-office and supply chain functions in Canada and Latin America. These expenses did not qualify for accrual at December 31, 2001. Such consolidation will be completed in the third quarter of 2002. Applica expects to incur an additional \$4.8 million in expenses relating to the consolidation during the remainder of 2002.

Table of Contents

Interest Expense. Interest expense decreased by \$1.8 million, or 32.5%, to \$3.8 million for the three months ended June 30, 2002. Such decrease was largely the result of the reduction of debt by \$25.4 million to \$222.7 million, as compared to \$248.1 million as of June 30, 2001, and lower interest rates.

Taxes. Applica's tax expense is based on an estimated annual aggregation of the taxes on earnings of each of its foreign and domestic operations. In the second quarter of 2002, Applica used an effective tax rate of 35%, as compared to 26% for the second quarter of 2001. The higher rate results from Applica's intent to repatriate earnings from certain of its foreign subsidiaries in 2002.

The earnings of subsidiaries in Canada, Mexico and Latin America (other than Chile) are generally taxed at rates comparable to or higher than 35%, the United States statutory rate. Income tax rates in Hong Kong and Chile range between 8% and 16%. Applica does not make tax provisions for the undistributed earnings of its foreign subsidiaries that it expects will be permanently invested out of the United States.

Earnings Per Share. All common stock equivalents were excluded from the per share calculations in the second quarter of 2002 and 2001 as Applica incurred a net loss in the periods and such inclusion would have been anti-dilutive.

Six Months Ended June 30, 2002 Compared To Six Months Ended June 30, 2001

Net Sales. Sales for Applica decreased by \$2.4 million to \$311.1 million, a decrease of 0.8% over the first half of 2001. The decrease were primarily the result of decreases of \$12.4 million in sales of Windmere branded and other products and \$4.2 million in sales of Black & Decker branded products. The decrease was partially offset by increases of \$14.2 million in contract manufacturing sales.

Gross Profit Margin. Applica's gross profit margin was 30.5% in the first half of 2002 as compared to 28.1% for the same period in 2001. The gross profit margins increased in the first half as Applica returned to normal production levels at its manufacturing facilities. Additionally, Applica experienced an improved product mix in the first six months of 2002.

Selling, General and Administrative Expenses. Selling, general and administrative expenses for Applica increased \$1.8 million for the first six months of 2002 to \$90.5 million as compared to 2001. Such expenses increased as a percentage of sales to 29.1% from 28.3% in the 2001 period. In the first six months of 2002, advertising and promotion expenses increased \$5.4 million as the result of increased promotion to support new product introductions. Additionally, payroll expense increased \$2.0 million and we experienced a \$2.2 million exchange loss primarily related to the continued devaluation of Latin American currencies. These increases were offset by decreases in amortization expense of \$4.8 million primarily as the result of the adoption of SFAS 142, *Goodwill and Other Intangible Assets*. Additionally, distribution and freight costs decreased by \$3.2 million during the quarter as the result of our supply chain management program.

In the first six months of 2002, Applica incurred expenses of \$5.2 million relating to its decision to consolidate its Shelton, Connecticut office with the headquarters located in Miami Lakes, Florida, as well as certain back-office and supply chain functions in Canada and Latin America. These expenses did not qualify for accrual at December 31, 2001. Such consolidation will be completed in the third quarter of 2002. Applica expects to incur an additional \$4.8 million in expenses relating to the consolidation during the remainder of 2002.

In June 2001, the Financial Accounting Standards Board approved the issuance of SFAS 142, *Goodwill and Other Intangible Assets*, which establishes new accounting and reporting requirements for goodwill and other intangible assets. The new standard requires that all intangible assets acquired that are obtained through contractual or legal right, or are capable of being separately sold, transferred, licensed, rented or exchanged must be recognized as an asset apart from goodwill. Goodwill and intangibles with indefinite lives are no longer amortized, but are subject to an annual assessment for impairment by applying a fair value based test.

Applica applied the provisions of SFAS 142 beginning on January 1, 2002 and performed a transitional fair valued based impairment test. Based on its initial impairment tests, Applica recognized an adjustment of \$121.3 million (\$78.8 million, or \$3.37 per share, net of tax) in the first quarter of 2002 to reduce the carrying value of goodwill to its implied fair value. Under SFAS 142, the impairment adjustment was reflected as a cumulative effect of change in accounting principle in the first quarter of 2002. Additionally, Applica will no longer record annual amortization of \$5.0 million per year.

Table of Contents

For additional information regarding SFAS 142, see Note 6 of the Notes to Consolidated Financial Statements included in Part I of this Form 10-Q.

Interest Expense. Interest expense decreased by \$4.7 million, or 38.1%, to \$7.7 million for the six months ended June 30, 2002, as compared to \$12.4 million for the 2001 period. Such decrease was largely the result of the reduction of debt and lower interest rates.

Taxes. Applica's tax expense is based on an estimated annual aggregation of the taxes on earnings of each of its foreign and domestic operations. In the first six months of 2002, Applica used an effective tax rate of 35%, as compared to 26% for 2001. The higher rate results from Applica's intent to repatriate earnings from certain of its foreign subsidiaries in 2002.

The earnings of subsidiaries in Canada, Mexico and Latin America (other than Chile) are generally taxed at rates comparable to or higher than 35%, the United States statutory rate. Income tax rates in Hong Kong and Chile range between 8% and 16%. Applica does not make tax provisions for the undistributed earnings of its foreign subsidiaries that it expects will be permanently invested out of the United States.

Earnings Per Share. All common stock equivalents were excluded from the per share calculations in the six months ended June 30, 2002 and 2001 as Applica incurred a net loss in the periods and such inclusion would have been anti-dilutive.

Liquidity and Capital Resources

At June 30, 2002, Applica's working capital was \$199.6 million, as compared to \$237.5 million at June 30, 2001. At June 30, 2002 and 2001, Applica's current ratio was 2.5 to 1 and 3.2 to 1, respectively, and its quick ratio was 1.2 to 1 and 1.6 to 1. Changes in working capital reflect several factors including execution of the new banking facility, decreases in inventory and accounts receivable, and increased expenses due to the toaster recall and closing of the Shelton office.

Cash balances decreased to \$7.7 million for the quarter ended June 30, 2002 from \$10.4 million in 2001.

The net cash provided by operating activities totaled \$23.2 million in the first half of 2002, as compared to cash provided by operating activities of \$52.3 million in 2001. Both periods reflect continued improvements in working capital.

Cash used in investing activities totaled approximately \$26.2 million for the period, as compared to \$14.9 million for 2001, and reflected the acquisition of Weitech, Inc., as well as equipment at Applica's manufacturing facilities and tooling for new products.

Cash used in financing activities totaled approximately \$5.1 million in the period, as compared to \$43.9 million provided by financing activities in 2001, reflecting a net reduction in long-term borrowings.

Applica's primary sources of liquidity are its cash flow from operations and borrowings under its \$205 million four-year asset-based senior secured revolving credit facility. As of July 31, 2002, Applica was borrowing approximately \$99.7 million under the facility and had approximately \$22.7 million available for future cash borrowings. Advances under the facility are primarily based upon percentages of outstanding eligible accounts receivable and inventories. The credit facility includes a \$10,000,000 sublimit for the issuance of letters of credit. All amounts outstanding under the credit facility are payable on December 28, 2005.

At Applica's option, interest accrues on the loans made under the credit facility at either:

LIBOR (adjusted for any reserves), plus a specified margin which is determined by Applica's leverage ratio and is currently set at 2.35% (4.21% at June 30, 2002); or

the Base Rate (which is Bank of America's prime rate), plus a specified margin, currently 0.35% (5.10% at June 30, 2002).

Table of Contents

Swing loans up to \$15.0 million bear interest at the Base Rate plus a specified margin, currently 0.35% (5.10% at June 30, 2002).

In April 2002, Applica Consumer Products, Inc., Applica's U.S. operating subsidiary, entered into a five-year \$6.0 million mortgage on its headquarters building located in Miami Lakes, Florida. The mortgage loan bears interest at an annual rate of 7.25%, with monthly principal and interest payments based on a 20-year amortization. A final balloon payment is due at the end of the term. The mortgage is secured by the property and the building located thereon.

Certain of Applica's foreign subsidiaries have approximately \$35.4 million in trade finance lines of credit, payable on demand, which are secured by the subsidiaries' tangible and intangible property, and in some cases, a guarantee by the parent company, Applica Incorporated. Outstanding borrowings by Applica's Hong Kong subsidiaries are primarily in Hong Kong dollars.

Applica's aggregate capital expenditures for the six months ended June 30, 2002 totaled \$8.5 million, as compared to \$14.9 million for 2001. Applica anticipates that the total capital expenditures for 2002 will be approximately \$24.0 million, which includes the cost of equipment at our manufacturing facilities and tooling for new products. Applica plans to fund such capital expenditures from cash flow from operations and, if necessary, borrowings under its credit facility.

At June 30, 2002, debt as a percent of total capitalization was 51.8%, as compared to 44.1% at June 30, 2001. The increase was primarily due to the reduction in shareholders' equity as the result of the non-cash goodwill write-down required by SFAS 142.

Applica's ability to make scheduled payments of principal of, or to pay the interest on, or to refinance, its indebtedness, or to fund planned capital expenditures, product research and development expenses and marketing expenses will depend on its future performance, which, to a certain extent, is subject to general economic, financial, competitive, legislative, regulatory, and international and United States domestic political factors and other factors that are beyond its control. Based upon the current level of operations and anticipated cost savings and revenue growth, management believes that cash flow from operations and available cash, together with available borrowings under its credit facility and other facilities, will be adequate to meet Applica's future liquidity needs for at least the next several years. There can be no assurance that Applica's business will generate sufficient cash flow from operations, that anticipated revenue growth and operating improvements will be realized or that future borrowings will be available under the credit facility in an amount sufficient to enable Applica to service its indebtedness, including the outstanding 10% notes, or to fund its other liquidity needs. In addition, there can be no assurance that Applica will be able to effect any needed refinancing on commercially reasonable terms or at all.

Applica is also involved in certain ongoing litigation. See Part II. Item 1 Legal Proceedings.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Interest Rate Risk Management

Applica is exposed to the impact of interest rate changes. Applica's objective is to manage the impact of interest rate changes on earnings and cash flows and on the market value of its borrowings. Applica maintains fixed rate debt as a percentage of its net debt between a minimum and maximum percentage, which is set by policy.

It is Applica's policy to enter into interest rate risk management transactions only to the extent considered necessary to meet its objectives as set forth above. Applica does not enter into interest rate risk management transactions for speculative purposes.

Outstanding as of June 30, 2002 were interest rate management contracts on approximately \$81.0 million notional principal amount with a negative fair value of \$0.3 million. In addition, Applica had an \$80.0 million forward starting interest rate cap with a positive fair value of \$0.3 million. The negative/positive market value represents the amount Applica would pay/receive upon exiting the contracts at June 30, 2002 and was determined based on quotes obtained from Applica's financial institutions. The net negative market value related to interest rate risk management contracts is included as other long-term liabilities as of June 30, 2002. Applica does not intend to exit these contracts at this time.

Table of Contents

Significant interest rate risk management instruments held by Applica as of June 30, 2002 included pay-floating swaps, pay-fixed swaps and interest rate caps. The pay-floating swap effectively converts medium term obligations to LIBOR-rate indexed variable-rate instruments. Pay-fixed swaps effectively convert floating-rate obligations to fixed-rate instruments. Interest rate caps provide protection against rising interest rates. All swaps have maturity dates that mirror the maturity date of the underlying hedged transaction. For the period ending June 30, 2002, Applica did not discontinue any hedges due to the probability that the original underlying forecasted transaction would not occur.

The impact of interest rate risk management activities on income during the quarter and six months ending June 30, 2002 was not material.

Foreign Exchange Risk Management

Applica transacts business globally and is subject to risks associated with changing foreign exchange rates. Applica's objective is to reduce earnings and cash flow volatility associated with foreign exchange rate changes to allow management to focus attention on core business issues and challenges. By policy, Applica maintains hedge coverage between minimum and maximum percentages of its forecasted foreign exchange exposures for periods not to exceed twenty-four months. The gains and losses on these contracts offset changes in the value of the related exposures.

It is Applica's policy to enter into foreign currency transactions only to the extent considered necessary to meet its objectives as set forth above. Applica does not enter into foreign currency transactions for speculative purposes.

Outstanding as of June 30, 2002 were \$84.1 million notional of contracts to purchase and/or sell foreign currency forward with a negative fair market value of approximately \$2.1 million. The market value represents the amount Applica would pay upon exiting the contracts at June 30, 2002 and was determined based on quotes obtained from Applica's financial institutions. This amount is included in prepaid expenses and other assets as of June 30, 2002. Applica does not intend to exit these contracts at this time.

Applica enters into various contracts that change in value as foreign exchange rates change to protect the value of its existing foreign currency assets and liabilities, commitments and forecasted foreign currency revenues. Applica uses option strategies and forward contracts that provide for the sale of foreign currencies to hedge forecasted revenues and expenses. Applica also uses forward contracts to hedge foreign currency assets and liabilities. While these hedging instruments are subject to fluctuations in value, such fluctuations are offset by changes in the value of the underlying exposures being hedged. The principal currencies hedged are the Mexican peso, Chinese renminbi, Hong Kong dollar and Canadian dollar.

The impact of foreign exchange risk management activities on operating income during the quarter and six months ending June 30, 2002 was not material.

Additional Information

For additional information, see Item 7A. Quantitative and Qualitative Disclosures About Market Risk in Applica's Annual Report on Form 10-K for the year ended December 31, 2001.

Table of Contents

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

Shareholder Litigation and Related Matters. Applica is a defendant in Sherleigh Associates LLC and Sherleigh Associates Inc. Profit Sharing Plan, on their own behalf and on behalf of all others similarly situated v. Windmere-Durable Holdings, Inc., David M. Friedson and Nationsbanc Montgomery Securities LLC, 98-2273-CIV-LENARD which was filed in the United States District Court, Southern District of Florida in October 1998.

In January 2002, Applica reached an agreement in principle to settle the securities class action litigation and the related derivative claims for approximately \$11.0 million in cash. Applica took a charge of approximately \$1.0 million in the fourth quarter of 2001 for expenses related to the litigation, \$550,000 of which was paid in the first quarter of 2002. Applica expects to pay the remaining \$450,000 in the third quarter of 2002. All other amounts related to the settlement of the litigation were covered under Applica's insurance policies. Under the terms of the settlement, all claims against Applica and all other defendants will be dismissed without any admission of liability or wrongdoing. Settlement is subject to final documentation and court approval. Failure of the court to approve the settlement could result in significant changes in estimated exposures. The settlements in the derivative action and the securities class action are expected to be approved by the applicable court in the third or fourth quarter of 2002.

Salton Litigation. Applica is also a defendant in Salton, Inc. v Windmere-Durable Holdings, Inc. and Windmere Corporation, which was filed in the United States District Court, Northern District of Illinois in January 2001. Discovery procedures have been initiated and are ongoing. The parties are currently engaging in settlement discussions.

Toaster Recall. In February 2002, Applica Consumer Products, Inc., in cooperation with the U.S. Consumer Products Safety Commission, voluntarily recalled approximately 2.1 million Black & Decker® two-slice and four-slice toasters. Applica's Canadian operating subsidiary, Applica Canada Corporation, also recalled approximately 180,000 of these toasters in Canada. In connection therewith, Applica took a charge of \$13.4 million in the fourth quarter of 2001 relating to the estimated expenses of such recalls. Management does not believe the ultimate liability will be materially different.

Currently, one product liability lawsuit has been filed relating to the recalled toasters; however, several claims of property damage or bodily injury have been made. We believe that the amount of ultimate liability of these matters, if any, is not likely to have a material effect on our business, financial condition or results of operations. However, as the outcome of litigation is difficult to predict, significant changes in the estimated exposures could occur.

Other Matters. Applica is subject to other legal proceedings, product liability claims and other claims that arise in the ordinary course of our business. In the opinion of management, the amount of ultimate liability with respect to such matters, if any, in excess of applicable insurance coverage, is not likely to have a material effect on the financial condition, results of operations or liquidity of Applica. However, as the outcome of litigation or other claims is difficult to predict, significant changes in the estimated exposures could occur.

Item 6. Exhibits and Reports on Form 8-K.

- (a) Exhibits:
 - 99.1 Certifications of Principal Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. 1350
- (b) Reports on Form 8-K:
 - None.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

APPLICA INCORPORATED

(Registrant)

August 5, 2002

By: /s/ Harry D. Schulman

Harry D. Schulman
President, Chief Operating Officer and Secretary

August 5, 2002

By: /s/ Terry L. Polistina

Terry L. Polistina
Senior Vice President and Chief Financial Officer (Chief
Financial and Accounting Officer)