

LIBERATE TECHNOLOGIES  
Form 10-Q  
September 16, 2003

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 10-Q**

(Mark one)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended August 31, 2002**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 000-26565**

**LIBERATE TECHNOLOGIES**

(Exact name of registrant as specified in its charter))

**Delaware**  
(State or Other Jurisdiction of Incorporation)

**94-3245315**  
(I.R.S. Employer Identification No.)

**2 Circle Star Way, San Carlos, California**  
(Address of principal executive office)

**94070-6200**  
(Zip Code)

**(650) 701-4000**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☐ No ☒

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

104,006,079 shares of the Registrant's common stock were outstanding as of June 30, 2003.

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**LIBERATE TECHNOLOGIES**  
**FORM 10-Q**  
**For The Quarterly Period Ended August 31, 2002**

**TABLE OF CONTENTS**

|   | <b>Page</b> |
|---|-------------|
| <b>PART I. FINANCIAL INFORMATION</b>  |             |
| Item 1. Financial Statements (Unaudited)  |             |
| Condensed Consolidated Balance Sheets as of May 31, 2002 (As restated) and August 31, 2002          | 2           |
| Condensed Consolidated Statements of Operations for the three months ended August 31, 2001 and 2002 | 3           |
| Condensed Consolidated Statements of Cash Flows for the three months ended August 31, 2001 and 2002 | 4           |
| Notes to Condensed Consolidated Financial Statements  | 5           |
| Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations       | 23          |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk                                  | 54          |
| Item 4. Controls and Procedures   | 54          |
| <b>PART II. OTHER INFORMATION</b>   |             |
| Item 1. Legal Proceedings   | 56          |
| Item 2. Changes in Securities and Use of Proceeds   | 57          |
| Item 3. Defaults Upon Senior Securities   | 57          |
| Item 4. Submission of Matters to a Vote of Security Holders   | 57          |
| Item 5. Other Information   | 58          |
| Item 6. Exhibits and Reports on Form 8-K  | 58          |
| <b>SIGNATURES</b>   | 59          |

**Part I. Financial Information**

**Item 1. Financial Statements**

Concurrent with the filing of this report on Form 10-Q, we are filing a report on Form 10-K/A, which amends our Annual Report on Form 10-K filed on August 8, 2002 with the Securities and Exchange Commission ("SEC") to reflect the restatement of our consolidated financial statements as of, and for the fiscal year ended, May 31, 2002. This report on Form 10-Q revises the preliminary results and financial statements for the quarter ended August 31, 2002 that we issued in a press release on September 26, 2002.

Please consider this report in conjunction with our report on Form 10-K/A for the fiscal year ended May 31, 2002, our reports on Form 10-Q for the quarters ended November 30, 2002 and February 28, 2003, and our annual report on Form 10-K for the fiscal year ended May 31, 2003, which we are filing concurrently with this report. For a discussion of the reasons for our restatement, see Condensed Consolidated Financial Statements ("Financial Statements"), Note 3.

**LIBERATE TECHNOLOGIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands)  
**Unaudited**

|               | May 31,<br>2002<br>(As restated) | August 31,<br>2002 |
|---------------|----------------------------------|--------------------|
| <b>Assets</b> |                                  |                    |

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|   | May 31,<br>2002<br>(As restated) | August 31,<br>2002 |
|---|----------------------------------|--------------------|
| <b>Current assets:</b>                                |                                  |                    |
| Cash and cash equivalents                             | \$ 111,396                       | \$ 89,324          |
| Short-term investments                                | 106,228                          | 59,343             |
| Accounts receivable, net                              | 12,975                           | 8,385              |
| Receivable from affiliate                             | 174                              | 174                |
| Prepaid expenses and other current assets             | 6,979                            | 7,372              |
| Total current assets                                  | 237,752                          | 164,598            |
| Property and equipment, net                           | 14,500                           | 12,721             |
| Long-term investments                                 | 183,409                          | 184,320            |
| Goodwill, net   | 208,764                          | 34,630             |
| Restricted cash                                       | 9,199                            | 9,226              |
| Other assets  | 27,317                           | 33,506             |
| Total assets  | \$ 680,941                       | \$ 439,001         |
| <b>Liabilities and Stockholders' Equity</b>           |                                  |                    |
| <b>Current liabilities:</b>                           |                                  |                    |
| Accounts payable                                      | \$ 2,641                         | \$ 2,210           |
| Accrued liabilities                                   | 13,720                           | 22,096             |
| Accrued payroll and related expenses                  | 5,073                            | 3,526              |
| Capital lease obligations, current portion            | 296                              | 140                |
| Deferred revenues                                     | 25,471                           | 21,366             |
| Total current liabilities                             | 47,201                           | 49,338             |
| Capital lease obligations, net of current portion     | 10                               |                    |
| Long-term excess facilities charges                   | 5,828                            | 19,474             |
| Other long-term liabilities                           | 1,883                            | 1,974              |
| Total liabilities                                     | 54,922                           | 70,786             |
| <b>Commitments and contingencies (Notes 8 and 13)</b> |                                  |                    |
| <b>Stockholders' equity:</b>                          |                                  |                    |
| Common stock  | 1,076                            | 1,038              |
| Contributed and paid-in-capital                       | 1,497,596                        | 1,489,636          |
| Deferred stock-based compensation                     | (1,163)                          | (880)              |
| Accumulated other comprehensive income (loss)         | 518                              | (259)              |
| Accumulated deficit                                   | (872,008)                        | (1,121,320)        |
| Total stockholders' equity                            | 626,019                          | 368,215            |
| Total liabilities and stockholders' equity            | \$ 680,941                       | \$ 439,001         |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**LIBERATE TECHNOLOGIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except per share data)  
**Unaudited**

|   | Three months ended<br>August 31, |              |
|---|----------------------------------|--------------|
|   | 2001                             | 2002         |
| <b>Revenues:</b>  |                                  |              |
| License and royalty   | \$ 8,830 (1)                     | \$ 1,117     |
| Service   | 8,426 (1)                        | 8,244        |
| Total revenues  | 17,256                           | 9,361        |
| <b>Cost of revenues:</b>  |                                  |              |
| License and royalty   | 478                              | 432          |
| Service   | 9,444 (1)                        | 11,349       |
| Total cost of revenues  | 9,922                            | 11,781       |
| Gross margin  | 7,334                            | (2,420)      |
| <b>Operating expenses:</b>  |                                  |              |
| Research and development  | 12,521                           | 8,746        |
| Sales and marketing   | 6,603                            | 5,877        |
| General and administrative  | 3,391                            | 3,711        |
| Excess facilities charges and related asset impairment            | 7,479 (2)                        | 17,090       |
| Restructuring costs   |                                  | 2,036        |
| Amortization of deferred costs related to warrants                | 4,711 (1)                        | 941          |
| Amortization and impairment of goodwill and intangible assets     | 55,210                           | 849          |
| Amortization of deferred stock-based compensation                 | 434                              | 411          |
| Write-off of acquired in-process research and development         |                                  | 300          |
| Total operating expenses  | 90,349                           | 39,961       |
| Loss from operations  | (83,015)                         | (42,381)     |
| <b>Interest income, net</b>                                       | 5,350                            | 2,502        |
| <b>Other income (expense), net</b>                                | (113)(2)                         | 254          |
| Loss before income tax provision                                  | (77,778)                         | (39,625)     |
| <b>Income tax provision</b>                                       | 219                              | 398          |
| Loss before cumulative effect of a change in accounting principle | (77,997)                         | (40,023)     |
| <b>Cumulative effect of a change in accounting principle</b>      |                                  | (209,289)    |
| Net loss  | \$ (77,997)                      | \$ (249,312) |

|   | Three months ended<br>August 31, |           |
|---|----------------------------------|-----------|
|   |                                  |           |
| Basic and diluted loss per share before cumulative effect of a change in accounting principle | \$ (0.74)                        | \$ (0.38) |
| Basic and diluted net loss per share  | \$ (0.74)                        | \$ (2.35) |
| Shares used in computing basic and diluted net loss per share                                 | 105,004                          | 106,051   |

(1) Historical amounts have been reclassified in accordance with EITF 01-09 and 01-14.

(2) Certain amounts have been reclassified.

The accompanying notes are an integral part of these condensed consolidated financial statements.

**LIBERATE TECHNOLOGIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)  
Unaudited

|   | Three months ended<br>August 31, |              |
|---|----------------------------------|--------------|
|   | 2001                             | 2002         |
| <b>Cash flows from operating activities:</b>                                |                                  |              |
| Net loss  | \$ (77,997)                      | \$ (249,312) |
| Adjustments to reconcile net loss to net cash used in operating activities: |                                  |              |
| Cumulative effect of a change in accounting principle                       |                                  | 209,289      |
| Amortization of deferred costs related to warrants                          | 5,720                            | 2,085        |
| Depreciation and amortization   | 1,803                            | 2,000        |
| Asset impairment charges  | 503                              | 1,010        |
| Amortization of intangible assets   | 781                              | 783          |
| Non-cash stock-based compensation expense                                   | 434                              | 411          |
| Write-off of acquired in-process research and development                   |                                  | 300          |
| Loss on disposal of property and equipment                                  | 300                              | 31           |
| Amortization of goodwill and assembled workforce                            | 54,429                           |              |
| Provision for (recovery of) doubtful accounts                               | 63                               | (160)        |
| Changes in operating assets and liabilities, net of acquisitions:           |                                  |              |
| Accounts receivable   | (573)                            | 5,643        |
| Prepaid expenses and other current assets                                   | 1,804                            | 947          |
| Other assets  | (93)                             | 183          |
| Accounts payable  | 81                               | (1,109)      |
| Accrued liabilities   | 715                              | 2,684        |

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|  | Three months ended<br>August 31, |           |
|--|----------------------------------|-----------|
| Accrued payroll and related expenses                 | 460                              | (1,547)   |
| Deferred revenues                                    | (6,601)                          | (5,611)   |
| Other long-term liabilities                          | 4,190                            | 13,737    |
| Net cash used in operating activities                | (13,981)                         | (18,636)  |
| <b>Cash flows from investing activities:</b>         |                                  |           |
| Proceeds from maturity of investments                | 156,457                          | 83,924    |
| Cash used in acquisitions, net of cash received      |                                  | (38,085)  |
| Purchase of investments                              | (95,112)                         | (36,736)  |
| Purchase of equity investments                       | (750)                            | (1,214)   |
| Purchases of property and equipment                  | (1,159)                          | (524)     |
| Increase in restricted cash                          |                                  | (27)      |
| Net cash provided by investing activities            | 59,436                           | 7,338     |
| <b>Cash flows from financing activities:</b>         |                                  |           |
| Repurchase of common stock                           |                                  | (9,957)   |
| Principal payments on capital lease obligations      | (170)                            | (166)     |
| Proceeds from issuance of common stock               | 1,673                            | 126       |
| Net cash provided by (used in) financing activities  | 1,503                            | (9,997)   |
| Effect of exchange rate changes on cash              | (205)                            | (777)     |
| Net increase (decrease) in cash and cash equivalents | 46,753                           | (22,072)  |
| Cash and cash equivalents, beginning of period       | 126,989                          | 111,396   |
| Cash and cash equivalents, end of period             | \$ 173,742                       | \$ 89,324 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Unaudited**

**Note 1. Description of Business**

Liberate is a leading provider of digital infrastructure software and services for cable networks. Our software supports a wide variety of services, including interactive and enhanced TV, on-demand video, service management, and provisioning of voice and high-speed data communications.

**Note 2. Significant Accounting Policies**

**Basis of Presentation**

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Our unaudited condensed consolidated financial statements include the accounts of Liberate and our subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. These interim financial statements are unaudited and reflect all adjustments that we believe are necessary to provide a fair statement of the financial position and the results of operations for the interim periods in accordance with the rules of the SEC. However, these condensed consolidated statements omit certain information and footnote disclosures necessary to conform to generally accepted accounting principles. These statements should be read in conjunction with the audited consolidated financial statements and notes included in our Form 10-K/A for our 2002 fiscal year and our Form 10-K for our 2003 fiscal year, filed concurrently with this Form 10-Q. The results of operations for the interim periods reported do not necessarily indicate the results expected for the full fiscal year or for any future period.

In this report, we sometimes use the words "fiscal" or "FY" followed by a year to refer to our fiscal years, which end on May 31 of the specified year. We also sometimes use "Q1," "Q2," "Q3," and "Q4" to refer to our fiscal quarters, which end on August 31, November 30, the last day of February, and May 31 of each year.

### Computation of Basic and Diluted Net Loss Per Share

We compute basic net loss per share using the weighted average number of shares of common stock outstanding during the periods presented. We report net income per share based on fully diluted shares, which includes the weighted average number of shares of common stock, stock options, and warrants outstanding. As we have recorded a net loss for all periods presented, net loss per share on a diluted basis is equivalent to basic net loss per share because converting outstanding stock options and warrants would be anti-dilutive. Accordingly, we did not include 17,553,130 potential shares in the calculations for the period ended August 31, 2001, or 24,297,673 potential shares in the calculations for the period ended August 31, 2002.

### Stock-Based Compensation

In December 2002, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 148, "Accounting for Stock-Based Compensation Transition and Disclosure" an amendment of FASB Statement No. 123." Under SFAS 148, we are required to disclose the impact on net income and earnings per share assuming the adoption of SFAS 123. This disclosure requirement is effective for both quarterly reports filed on Form 10-Q and annual reports filed on Form 10-K for fiscal years ended after December 31, 2002.

### Recent Accounting Pronouncements

In August 2001, the FASB issued SFAS No. 143, "Accounting for Asset Retirement Obligations." SFAS 143 establishes financial accounting and reporting obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. SFAS 143 requires that the fair

value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. The associated asset retirement costs are capitalized as part of the carrying amount of the long-lived asset. The liability is accreted to its present value each period while the cost is depreciated over its useful life. This statement will be effective in fiscal 2004. Although we have not yet assessed the impact of adopting SFAS 143, we do not expect that the adoption will materially affect our financial position, results of operations, or cash flows.

In June 2002, the FASB issued SFAS No. 146, "Accounting for Exit or Disposal Activities." SFAS 146 addresses significant issues regarding the recognition, measurement, and reporting of costs that are associated with exit and disposal activities, including restructuring activities that are currently accounted for under Emerging Issues Task Force ("EITF") No. 94-03, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (Including Certain Costs Incurred in a Restructuring)." SFAS 146 also establishes accounting standards for costs related to termination of a contract that is not a capital lease and certain involuntary termination benefits for employees. Under SFAS 146, severance packages for employees in transition are earned and expensed as the exit transition is completed. Our restructurings tend to include transitional employees whose costs were accrued immediately under EITF 94-03. Under SFAS 146, severance packages for employees in transition are earned and expensed as the exit transition is completed. Our restructurings tend to include transitional employees whose costs were accrued immediately under EITF 94-03. SFAS 146 covers exit or disposal activities that are initiated after December 31, 2002. The adoption of SFAS 146 did not materially affect the dollar impact of our restructuring charges on our condensed consolidated financial statements, but did affect the timing of when those restructuring charges were recognized, generally causing them to be recognized in a later quarter.

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In November 2002, the EITF reached a consensus on EITF No. 00-21, "Revenue Arrangements with Multiple Deliverables." EITF 00-21 provides guidance on how to account for arrangements that involve the delivery or performance of multiple products, services, and/or rights to use assets. The provisions of EITF 00-21 will apply to revenue arrangements entered into in fiscal periods beginning after June 15, 2003. We are currently evaluating the effect that the adoption of EITF 00-21 will have on our results of operations and financial condition.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation-Transition and Disclosure, an amendment of FASB Statement No. 123." Under SFAS 148, we are required to disclose the impact on net income and earnings per share assuming the adoption of SFAS 123. This disclosure requirement is effective for both quarterly reports filed on Form 10-Q and annual reports filed on Form 10-K for fiscal years ended after December 31, 2002.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." SFAS 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances). SFAS 150 is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003 for public companies. We believe that the adoption of SFAS 150 will not have a material effect on our financial position, results of operations, or cash flows.

### Effects of Recent Accounting Pronouncements

In April 2001, the FASB issued EITF No. 01-03, "Accounting in a Purchase Business Combination for Deferred Revenue of an Acquiree." EITF 01-03 provides guidance regarding the recognition of deferred revenue as a liability with respect to business combinations. In March 2002, the FASB reached consensus that an acquiring entity should recognize a liability related to a revenue arrangement of an acquired entity only if it has assumed a legal obligation to provide goods, services, or other

6

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consideration to a customer. The amount assigned to this liability should be based on its fair value at the date of the acquisition. We adopted the guidelines set forth in EITF 01-03 to record deferred revenues we received in connection with the Sigma Systems Group (Canada) acquisition in August 2002. See Note 4.

In June 2002, we adopted SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," which superseded SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of." Under SFAS 144, we periodically review long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of these assets may not be recoverable. We measure recoverability of these assets by comparing their carrying amount to the future undiscounted cash flows that they are expected to generate. Impairment reflects the amount by which the carrying value of the assets exceeds their fair market value. The adoption of SFAS 144 did not materially affect our financial position, results of operations, or cash flows.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections." SFAS 145 rescinds SFAS No. 4 "Reporting Gains and Losses from Extinguishment of Debt," and an amendment of that Statement, SFAS No. 64, "Extinguishments of Debt Made to Satisfy Sinking-Fund Requirements." SFAS 145 also rescinds SFAS No. 44, "Accounting for Intangible Assets of Motor Carriers." SFAS 145 amends SFAS No. 13, "Accounting for Leases," to eliminate an inconsistency between the required accounting for sale-leaseback transactions and the required accounting for certain lease modifications that have economic effects that are similar to sale-leaseback transactions. SFAS 145 also amends other existing authoritative pronouncements to make various technical corrections, clarify meanings, or describe their applicability under changed conditions. We adopted SFAS 145 for our fiscal year beginning June 1, 2002, and do not expect that the adoption will materially affect our financial position, results of operations, or cash flows.

### Cumulative Effect of a Change in Accounting Principle

On June 1, 2002, we adopted SFAS No. 141, "Business Combinations" and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS 141 requires us to account for all business combinations initiated after June 30, 2001 using the purchase method of accounting. Under SFAS 142, we no longer amortize the remaining balances of goodwill. Rather, we tested goodwill for impairment immediately upon the date of adoption and will continue to test goodwill for impairment at least once a year. Under SFAS 141 and SFAS 142, the value of an assembled workforce is no longer considered an identifiable intangible asset with a definite useful life, and accordingly, we reclassified the net balance of \$526,000 to goodwill as of June 1, 2002. See Note 5.



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SFAS 142 requires a different valuation methodology than SFAS 121 and is more likely to result in impairment because SFAS 142 uses discounted rather than undiscounted cash flows. Based on the criteria of SFAS 142, we determined that we had one reporting segment at the time we adopted SFAS 142. Our testing and analysis process included obtaining an independent appraisal of the fair value of Liberate based on two valuation approaches. The first valuation approach determined our market capitalization based on our fair value on the date of adoption using our average stock price over a range of days in May and June 2002. This average stock price was increased by a control premium based on premiums paid for control of comparable companies. The second valuation used a discounted cash flows approach.

This analysis resulted in an allocation of fair values to identifiable tangible and intangible assets and an implied valuation of goodwill of zero as of June 1, 2002. Comparing this goodwill fair value to the carrying value resulted in a goodwill impairment of \$209.3 million, with no income tax effect, at June 1, 2002. We recorded the impairment as the cumulative effect of a change in accounting principle

7

on our condensed consolidated statement of operations for Q1 FY03. We will record any future impairment as operating expenses.

As required by SFAS 142, a reconciliation of previously reported net loss and net loss per share to the amounts adjusted for the exclusion of goodwill and assembled workforce is as follows (in thousands, except per share data):

|  | <b>Three months ended<br/>August 31,</b> |              |
|--|--|--------------|
|  | <b>2001</b>                              | <b>2002</b>  |
| Net loss, as reported  | \$ (77,997)                              | \$ (249,312) |
| Add back:  |  |              |
| Amortization of goodwill and assembled workforce, net of tax                             | 54,429                                   |              |
| Cumulative effect of a change in accounting principle                                    |  | 209,289      |
| Loss before cumulative effect of a change in accounting principle, as adjusted           | \$ (23,568)                              | \$ (40,023)  |
| Basic and diluted net loss per share, as reported  | \$ (0.74)                                | \$ (2.35)    |
| Add back:  |  |              |
| Amortization of goodwill and assembled workforce, net of tax                             | 0.52                                     |              |
| Cumulative effect of a change in accounting principle                                    |  | 1.97         |
| Loss per share before cumulative effect of a change in accounting principle, as adjusted | \$ (0.22)                                | \$ (0.38)    |
| Shares used in computing per share amounts   | 105,004                                  | 106,051      |

### **Note 3. Restatement of Liberate's Financial Statements for the Fiscal Year Ended May 31, 2002 and Revision of Liberate's Financial Information for the Quarter Ended August 31, 2002**

On October 15, 2002, we announced that we would restate our financial results for our fourth quarter and fiscal year ended May 31, 2002 and delay the filing of our quarterly report on Form 10-Q for the quarter ended August 31, 2002. Our audit committee, which is composed of independent outside directors, retained independent counsel to review our revenue reported during our fiscal year ended May 31, 2002. While our audit committee's investigation was pending, we were not able to file our quarterly reports on Form 10-Q, and as a result, our stock was delisted from the Nasdaq National Market in January 2003 and currently trades through the Pink Sheets system.

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Our audit committee and its independent advisors concluded that our historical financial statements had overstated our revenue by \$2.2 million in Q2 FY02; \$1.8 million in Q3 FY02; and \$5.9 million in Q4 FY02. The total revenue overstatement for fiscal 2002 was \$9.9 million, so that our revenue for that year should have been reported as \$70.5 million. Expenses for FY02 were understated by \$216,000, reflecting increases of approximately \$646,000 related to cost of service revenues, which were partially offset by a decrease in research and development expense of \$229,000 and a decrease in income tax provisions of \$201,000. Our reported net loss for fiscal 2002 was understated by \$10.1 million, and should have been reported as \$335.1 million.

In addition, our audit committee and its independent advisors concluded that our preliminary earnings report for Q1 FY03 issued on September 26, 2002 had overstated our revenue by \$901,000 and that revenue for that quarter should have been reported as \$9.4 million rather than \$10.3 million.

8

Expenses for that quarter were overstated by \$1.2 million. As a result, our reported net loss for that quarter should have been \$249.3 million rather than \$249.6 million.

Of the \$9.9 million of revenue overstatements for fiscal 2002 and the \$901,000 of revenue overstatements for Q1 FY03, as noted above, we are deferring approximately \$6.8 million to Q2 FY03 and subsequent quarters.

As part of the adjustments necessary to correct the overstatement of our revenues, we have adjusted other items on our balance sheets such as accounts receivable, deferred revenues, prepaid expenses, other assets, and accrued liabilities, as well as items on our statements of operations such as cost of service revenues, research and development, bad debt expense, and income tax provision. For further details on the restatement, please read our report on Form 10-K/A for the year ended May 31, 2002, filed concurrently with the SEC.

### Note 4. Sigma Systems Acquisition

In August 2002, we acquired the outstanding capital stock of Sigma Systems, a privately-held corporation based in Toronto, Canada, for \$60.4 million in cash, before deducting \$22.3 million of cash received in connection with the acquisition. We also assumed Sigma Systems' unvested employee options with a fair value of \$1.9 million, agreed to satisfy certain obligations of Sigma Systems to its employees in the aggregate amount of \$3.0 million, and incurred acquisition costs of approximately \$1.3 million. The total consideration and acquisition costs were \$66.6 million and we accounted for the acquisition as a purchase.

Sigma Systems developed and marketed operational support systems ("OSS") software that lets network operators create, deploy, monitor, and maintain digital subscriber services. Through this acquisition, we sought to expand our product offerings. In September 2002, Sigma Systems changed its legal name to Liberate Technologies (Toronto) Ltd. We have included the results of operations of Sigma Systems in our consolidated financial statements since August 8, 2002.

We have allocated the total purchase price consideration of \$66.6 million as follows (in thousands):

|                                      |           |
|--------------------------------------|-----------|
| Cash                                 | \$ 22,314 |
| Receivables and other current assets | 2,232     |
| Property, plant, and equipment       | 672       |
| Liabilities assumed                  | (3,586)   |
| Deferred compensation                | 184       |
| In-process research and development  | 300       |
| Intangible assets                    | 9,830     |
| Goodwill                             | 34,630    |
|                                      | <hr/>     |
| Total consideration                  | \$ 66,576 |
|                                      | <hr/>     |

We immediately wrote off \$300,000 of acquired in-process research and development that had not reached technological feasibility and had no alternative future use. The value of Sigma Systems' in-process research and development was determined by using the income approach, which measures the present worth and anticipated future benefit of the intangible asset. We included the write-off of acquired in-process research and development in operating expenses on our condensed consolidated statement of operations.

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We also used the income approach to determine the value of Sigma Systems' existing products and technology, customer lists and order backlog, and trademarks. Based on these valuations, we recorded \$9.8 million of intangible assets that we will amortize on a straight-line basis over an estimated useful life of three years. Intangible assets consisted of \$9.2 million of existing technology and \$630,000 of

9

customer lists and order backlog and trademarks. We also recorded \$34.6 million of goodwill, which represents the purchase price in excess of the identified net tangible and intangible assets. In accordance with SFAS 142, we will not amortize goodwill, but will review it for impairment at least once a year. Amortization expense for intangible assets is not deductible for tax purposes.

We present below our unaudited pro forma results as if we had merged with Sigma Systems at the beginning of each of the fiscal periods presented. Pro forma net loss before cumulative effect of change in accounting principle excludes the non-recurring charge related to the write-off of \$300,000 of acquired in-process research and development and includes amortization expense of \$819,000 related to Sigma Systems intangible assets in Q1 FY03. The pro forma net loss before cumulative effect of change in accounting principle also includes the amortization expense for goodwill and assembled workforce of \$2.9 million for Q1 FY02. These pro forma results do not necessarily indicate future combined results of operations. Our pro forma results, as if we had merged with Sigma Systems at the beginning of each of the fiscal periods presented, are set forth in the following table (in thousands, except per share data):

|   | <b>Three months ended<br/>August 31,</b> |             |
|---|--|-------------|
|   | <b>2001</b>                              | <b>2002</b> |
| Pro forma revenues  | \$ 22,890                                | \$ 10,762   |
| Pro forma loss before cumulative effect of a change in accounting principle | \$ (80,262)                              | \$ (44,403) |
| Loss per share before cumulative effect of a change in accounting principle | \$ (0.76)                                | \$ (0.42)   |

### Note 5. Goodwill

Under the provisions of SFAS 142, we no longer amortize goodwill, but rather test it for impairment at least once a year. Additionally, SFAS 142 defines assembled workforce intangible assets as part of goodwill. Effective June 1, 2002, with the adoption of SFAS 142, we transferred the remaining net book value of assembled workforce intangible assets of \$526,000 to goodwill and tested the resulting balance of goodwill for impairment. Based on the results of this testing, we determined that \$209.3 million of goodwill was impaired. See Note 2. In August 2002, we recorded an addition of \$34.6 million of goodwill in connection with our acquisition of Sigma Systems. See Note 4. Goodwill activity in Q1 FY03 was as follows (in thousands):

|                                      | <b>Gross<br/>carrying<br/>amount of<br/>goodwill</b> | <b>Accumulated<br/>amortization</b> | <b>Total</b> |
|--------------------------------------|--|-------------------------------------|--------------|
| Balance at May 31, 2002              | \$ 671,763   | \$ (463,000)                        | \$ 208,763   |
| Assembled workforce reclassification | 2,708  | (2,182)                             | 526          |
| Impairment upon adoption of SFAS 142 | (674,471)  | 465,182                             | (209,289)    |
| Sigma Systems acquisition            | 34,630   |                                     | 34,630       |
| Balance at August 31, 2002           | \$ 34,630  | \$                                  | \$ 34,630    |

### Note 6. Intangible Assets

We amortize intangible assets on a straight-line basis over their estimated useful lives, which are normally three years. In June 2002, we determined that the fair value of the Virtual Modem trademarks that we had acquired in fiscal 2000 was zero. This permanent impairment

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resulted in a write-down of the carrying value from \$66,000 to zero.

10

In August 2002, in connection with the acquisition of Sigma Systems, we acquired intangible assets with a value of \$9.8 million. See Note 4. Amortization expense for those intangible assets was \$273,000 for Q1 FY03.

Identified intangible assets as of May 31, 2002 and August 31, 2002 were as follows (in thousands):

|                                  | May 31, 2002<br>(As restated) |                             | August 31, 2002             |                             |
|----------------------------------|-------------------------------|-----------------------------|-----------------------------|-----------------------------|
|                                  | Gross<br>carrying<br>amount   | Accumulated<br>amortization | Gross<br>carrying<br>amount | Accumulated<br>amortization |
| Existing products and technology | \$ 4,701                      | \$ (3,473)                  | \$ 13,922                   | \$ (4,119)                  |
| Customer lists and order backlog | 1,055                         | (690)                       | 1,430                       | (788)                       |
| Trademarks                       | 397                           | (299)                       | 234                         | (6)                         |
| Assembled workforce              | 2,708                         | (2,182)                     |                             |                             |
| <b>Total</b>                     | <b>\$ 8,861</b>               | <b>\$ (6,644)</b>           | <b>\$ 15,586</b>            | <b>\$ (4,913)</b>           |
| <br>Net intangible assets        |                               | <br>\$ 2,217                |                             | <br>\$ 10,673               |

Based upon the intangible assets balance as of August 31, 2002, and assuming no future impairment, we expect amortization expense for all of our intangible assets, including the Sigma Systems assets, to be as follows (in thousands):

|                   |                  |
|-------------------|------------------|
| Fiscal years:     |                  |
| Remainder of 2003 | \$ 3,553         |
| 2004              | 3,299            |
| 2005              | 3,277            |
| 2006              | 544              |
|                   | <b>\$ 10,673</b> |

In May 2003, we impaired certain intangible assets under a review performed under SFAS 142 and 144. Accordingly, our future amortization expense has been reduced by \$6.3 million.

### Note 7. Excess Facilities Charges and Related Asset Impairment

We have existing commitments to lease office space at our headquarters in San Carlos, California in excess of our needs for the foreseeable future and do not anticipate that we will be able to sublease a substantial portion of our excess office space in the near future. Excess facilities charges represent the remaining lease commitment on those vacant facilities, net of expected sublease income. Each quarter we evaluate our existing needs, the current and estimated future value of our subleases, and other future commitments to determine whether we should recognize additional excess facilities charges. Additionally, each quarter we evaluate our leasehold improvements for impairment and if necessary, we reduce the carrying value using estimates of future cash flows to a level equal to the expected future value at that time. These impairment amounts are included in excess facilities charges and related asset impairment on our condensed consolidated statements of operations.

In Q1 FY03, we recorded \$16.1 million of excess facilities charges. In Q1 FY02, we recorded \$7.0 million of excess facilities charges. We recorded asset impairment charges of \$944,000 in Q1 FY03 and \$503,000 in Q1 FY02 related to certain long-lived assets, including leasehold improvements, that we estimated would not generate future cash flows sufficient to cover their carrying amounts. See Note 13.

11

## Note 8. Commitments and Contingencies

### Equity Investments

*China Broadband (H.K.).* In June 2001, we committed to invest up to \$2.0 million in China Broadband (H.K.) for reinvestment in a Chinese joint venture that makes interactive television software. In fiscal 2002, we made an investment of \$750,000 and we believe that we will not make further investments. See Note 13.

*ExtendMedia.* In May 2002, we entered into a debenture purchase agreement committing us to loan ExtendMedia up to \$350,000 in phases through the end of calendar 2002. The loan is secured by certain assets of ExtendMedia, carries an annual interest rate of 6.5%, and is due on May 31, 2005. As of August 31, 2002, we had made payments of \$245,000 to ExtendMedia under the agreement. See Note 13.

*MetaTV.* In July 2002, we purchased shares of the Series D Preferred Stock of MetaTV for a total purchase price of \$410,000 and received a warrant to purchase 85,984 shares of MetaTV's Series D Preferred Stock. See Note 13.

*Two Way TV, Ltd. ("TWTV").* In July 2002, we committed to loan up to £509,000, approximately \$811,000, to TWTV in phases through December 2002. The loan is secured by certain assets of TWTV, carries an annual interest rate of 20%, plus a one-time 5% facility fee, and is due on June 30, 2004. At our discretion, we may convert this loan into the common equity of TWTV. Additionally, for every £1 drawn down from us under the loan facility, we earned warrants to purchase shares of TWTV common stock. As of August 31, 2002, TWTV had drawn down £225,000, approximately \$358,000, from us under this loan facility and issued warrants to us to purchase 112,550,500 shares of TWTV common stock, which we immediately exercised. Upon full conversion of all debt and warrants issued to us in this transaction, our ownership percentage will remain less than 20% and we do not exert significant influence over TWTV's business and financial decisions. See Note 13.

*Sportvision.* In August 2002, we entered into an agreement to loan Sportvision \$200,000. The loan has a maturity of eighteen months and bears interest at the rate of 5% per annum. The debt and interest amount is automatically convertible into equity at the next round of financing. As of August 31, 2002, our investment in Sportvision, including accrued interest, was \$206,000. See Note 13.

### Lease Commitments

In connection with our acquisition of Sigma Systems, we assumed an existing lease to occupy approximately 41,000 square feet of office space in Toronto, Ontario, Canada. Under this lease, which terminates on November 30, 2009, we are obligated to pay approximately \$30,000 per month. The monthly lease payment will increase at predetermined dates and rates over the lease term.

### Termination of Executive's Employment

In connection with the departure of David Limp, a former executive officer, in July 2002, we entered into a separation agreement and mutual release of claims with him. Under the terms of this agreement, we paid Mr. Limp an amount equal to his salary and on-target bonuses for fiscal 2002 and outstanding amounts under his retention agreement.

### Transactions with Executive Officers

*Outstanding Executive Loans.* In 2001, we extended loans in the principal amount of \$500,000 to each of David Limp, Donald Fitzpatrick, and Coleman Sisson, who were then executive officers. Each loan carried an interest rate of 5.9% compounded annually and was due two years from issuance. In July 2002, Mr. Limp repaid the full principal and interest due under his promissory note. As of

August 31, 2002, accrued interest receivable from the outstanding promissory notes was \$50,000 for Mr. Sisson and \$42,000 for Mr. Fitzpatrick. See Note 13.

*Fiscal 2001 Executive Retention Agreements.* In January 2001, we entered into employee retention agreements with Mr. Sisson, Mr. Fitzpatrick, and Mr. Limp. Each retention agreement was to provide \$818,000 in periodic payments to each officer who achieved two years of continuous service through January 2003. In July 2002, Mr. Limp left Liberate as part of a reduction in force and realignment of management roles, which triggered a payment of the remaining \$526,000 under his retention agreement. In July 2002, we also paid Mr. Fitzpatrick and Mr. Sisson \$110,000 under the retention agreements. See Note 13.

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*June 2002 Retention Agreements.* In June 2002, we entered into employee retention agreements with each of Mr. Kertzman, Mr. Sisson, Mr. Walker, and Mr. Fitzpatrick. Under the terms of these agreements, if, after a change of control followed within one year by the executive officer's actual or constructive termination, the executive officer received total payments as a result of the termination that were less than twice the officer's total cash compensation in the prior fiscal year, Liberate would pay the difference, up to a maximum of \$750,000.

*Senior Management Bonus Plan and Sales Commission Plan.* In July 2002, the compensation committee of the board of directors approved a senior management bonus plan under which three executive officers would have been eligible to receive bonuses if we had achieved specified revenue and operating expense targets. The compensation committee also approved a sales commission plan under which Donald Fitzpatrick, our former chief operating officer, would have been eligible to receive commissions based on achievement of revenue and earnings targets. See Note 13.

### Other Commitments

In July 2002, we entered into an agreement with a content provider. Under the agreement, we paid \$600,000 for certain license rights to content, \$200,000 for future services, and \$400,000 for a future equity investment in a venture then being contemplated by the provider. We had previously received \$550,000 from another party who proved to be affiliated with the content provider. Accordingly, we are treating the \$550,000 payment as an offset to the cost of this transaction, and have reduced the carrying value of our license of the content by that amount. We have the right to choose whether or not to proceed with the investment when we are presented with the terms. If we do not proceed with the investment, the \$400,000 will be refunded to us or applied to extend the term of our license rights, at the provider's option. It does not currently appear that the provider will proceed with the venture or refund the \$400,000, resulting in an extension of the license term.

In August 2001, we amended our prior agreements with Motorola. The amendment reduced the total payments due to Motorola for development fees from \$10.0 million to \$8.9 million (excluding applicable taxes). The amendment also waived any payments that might have been payable by Motorola to us for any shortfall of set-top-box sales below committed volume levels at the end of the three-year period. We expensed \$777,000 under this agreement for the three months ended August 31, 2001 and did not incur any expense in the three month period ended August 31, 2002. No further payments are required under this agreement.

### Legal Matters

*Underwriting Litigation.* Beginning on May 16, 2001, a number of class-action lawsuits seeking monetary damages were filed in the United States District Court for the Southern District of New York against several of the firms that underwrote our initial public offering, naming Liberate and certain of our officers and directors as co-defendants. The suits, which have since been consolidated with hundreds of similar suits filed against underwriters and issuers, allege that the underwriters received

13

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excessive and improper commissions that were not disclosed in our prospectus and that the underwriters artificially increased the price of our stock. The plaintiffs subsequently added allegations regarding our secondary offering, and named additional officers and directors as co-defendants. While we deny allegations of wrongdoing, we have agreed to enter into a global settlement of these claims, and expect our insurers to cover amounts in excess of our deductible. A suit making similar allegations based on the same facts has also been filed in California state court.

*OpenTV Patent Litigation.* On February 7, 2002, OpenTV filed a lawsuit against Liberate in the United States District Court for Northern California, alleging that Liberate is infringing two of OpenTV's patents and seeking monetary damages and injunctive relief. We have retained O'Melveny & Myers as our legal counsel. We have filed an answer denying OpenTV's allegations. Our counter-claim alleges that OpenTV infringes one of our patents for information retrieval systems. We are seeking to have OpenTV's patents invalidated, requesting a finding that our technology does not infringe OpenTV's patents, and seeking monetary damages and injunctive relief against OpenTV. The court has held a claim construction hearing and trial is currently scheduled for 2004. Because litigation is by its nature uncertain, we are unable to predict whether we may face any material exposure for damages or the need to alter our software arising from this case.

*Restatement Class-Action Litigation.* Beginning on October 17, 2002, five securities class-action lawsuits were filed in the United States District Court for the Northern District of California against us and certain officers and directors (collectively, the "Class Action Defendants"), which were subsequently consolidated into a single action (the "Class Action"). The law firm of Schiffrin & Barroway has been named to represent the lead plaintiff. The Class Action is based on our announcements in October and November 2002 that we would restate our financial results for fiscal 2002 and that we were investigating other periods. The Class Action generally alleges, among other things, that members of the purported class were damaged when they acquired our securities because, as a result of accounting irregularities, our previously issued financial statements were materially false and misleading, and caused the prices of our securities to be inflated artificially. The Class Action further alleges that, as a result of this conduct, the Class Action Defendants violated Section 10(b) and 20(a) of the Securities Exchange Act of 1934,

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and SEC Rule 10b-5, promulgated thereunder. The Class Action seeks unspecified monetary damages and other relief from all Class Action Defendants.

*Restatement Derivative Litigation.* In addition, on or about October 29, 2002, a shareholder derivative action was filed in the California Superior Court for the County of San Mateo, naming us as a nominal party and naming certain of our officers and directors as defendants (collectively, the "Derivative Defendants"). A second shareholder derivative action was filed on or about November 6, 2002. On February 26, 2003, these actions were consolidated into a single action (the "Derivative Action"). The law firm of Robbins Umeda & Fink was named as lead counsel. The Derivative Action is based on substantially the same facts and circumstances as the Class Action and generally alleges that the Derivative Defendants failed to adequately oversee our financial reporting, and thus are liable for breach of their fiduciary duties, abuse of control, gross mismanagement, and waste of corporate assets. The Derivative Action also alleges that certain current or former officers and directors are liable for unjust enrichment. The Derivative Action seeks unspecified monetary damages and other relief.

*SEC Investigation.* When we announced that we would restate our financial statements, we contacted the SEC and provided them with additional information regarding our findings. In February 2003, we learned that the SEC had initiated a formal, non-public investigation into the events and circumstances that led to the restatement of our financial statements. We have been cooperating with the SEC and will continue to do so.

We have retained Skadden, Arps, Slate, Meagher & Flom as our legal counsel in the SEC investigation, Class Action, and Derivative Action. The cost of participating and defending against these

actions is substantial and will require the continuing diversion of management's attention and corporate resources.

We cannot predict or determine the outcome or resolution of the Class Action, the Derivative Action, or the SEC investigation, or estimate the amounts of, or potential range of, loss with respect to these proceedings. In addition, the timing of the final resolution of these proceedings is uncertain. The possible resolutions of these proceedings could include judgments against us or settlements that could require substantial payments by us, which could have a material adverse impact on our financial position, results of operations, and cash flows.

On August 29, 2003, Liberate purchased a \$100 million supplemental loss mitigation insurance policy from a AAA/A++ rated insurance carrier to cover damages that may arise from pending securities and derivative litigation related to Liberate's restatement. This policy is in addition to Liberate's existing policies that provide for up to \$15 million of coverage. Liberate paid a \$17.9 million premium for the loss mitigation policy, with a rebate of up to \$4.4 million if an eventual settlement or judgment is less than specified amounts. Liberate has certain deductibles under its insurance arrangements for which it is solely responsible.

*Litigation-Related Indemnification Obligations.* We have agreed to indemnify our directors and officers to the fullest extent permitted by Delaware law. As a consequence, we are advancing expenses (including reasonable attorneys' fees) incurred by directors and officers in connection with the Class Action, the Derivative Action, and the SEC investigation, although these payments are subject to reimbursement if such expenses are ultimately found to be non-indemnifiable. Additionally, we may ultimately be obligated to pay indemnifiable judgments, penalties, fines, and amounts paid in settlement in connection with these proceedings.

We have notified our various insurance carriers of the Class Action, the Derivative Action, and the SEC investigation. Our insurance, however, may not cover our defense costs, any settlement, any judgment rendered against us, or amounts we are required to pay to any indemnified person in connection with the Class Action, the Derivative Action, the SEC investigation, or any other matter.

### **Note 9. Offerings of Common Stock**

#### **Common Stock**

During Q1 FY03, we issued 138,737 shares of stock to employees upon the exercise of stock options.

#### **Stock Repurchase**

In July 2002, we repurchased 3,963,780 shares of our common stock beneficially owned by Cisco for an aggregate purchase price of \$10.0 million. The purchase price per share of \$2.5117 was our average stock price for the ten consecutive trading days prior to July 18, 2002, less a 2% discount. Following the repurchase, the shares were retired and are now authorized and unissued.

**Warrant Agreements**

In fiscal 1999, we agreed to issue warrants to purchase up to 4,599,992 shares of our common stock to certain network operators who satisfied specific performance milestones within specific time frames. We estimated the fair market value of the warrants using the Black-Scholes pricing model as of the earlier of the date the warrants were earned or the date that it became likely that they would be earned. Pursuant to the requirements of EITF 96-18, "Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services," we will revalue the warrants if appropriate.

15

As of August 31, 2002, network operators had earned warrants to purchase 2,396,660 shares. Of these warrants, warrants to purchase 552,774 shares had previously been exercised and warrants to purchase 163,890 shares were retired in connection with those exercises. As of August 31, 2002, there were earned and outstanding warrants to purchase 1,679,996 shares.

As of August 31, 2002, warrants to purchase 270,000 shares had expired before they were earned. Additionally, in August 2002, we paid \$1.1 million to MediaOne of Colorado and MediaOne of Michigan, each a wholly owned subsidiary of AT&T Broadband, to buy back unearned warrants to purchase 400,000 shares. If network operators earn warrants to purchase the remaining 1,533,332 shares, we may be required to record additional warrant-related assets and resulting amortization expense for deferred costs related to warrants or offsets to license and royalty revenues. Warrant activity through August 31, 2002 was as follows:

|                         | <b>Warrants<br/>available</b> | <b>Warrants<br/>repurchased</b> | <b>Warrants<br/>earned</b> | <b>Warrants<br/>Expired</b> | <b>Warrants<br/>that<br/>may be earned</b> |
|-------------------------|-------------------------------|---------------------------------|----------------------------|-----------------------------|--|
| Balance May 31, 2000    | 4,599,992                     |                                 | (2,336,660)                |                             | 2,263,332                                  |
| Fiscal 2001 activity    |                               |                                 |                            | (50,000)                    | (50,000)                                   |
| Balance May 31, 2001    | 4,599,992                     |                                 | (2,336,660)                | (50,000)                    | 2,213,332                                  |
| Fiscal 2002 activity    |                               |                                 | (60,000)                   | (170,000)                   | (230,000)                                  |
| Balance May 31, 2002    | 4,599,992                     |                                 | (2,396,660)                | (220,000)                   | 1,983,332                                  |
| Q1 FY03 activity        |                               | (400,000)                       |                            | (50,000)                    | (450,000)                                  |
| Balance August 31, 2002 | 4,599,992                     | (400,000)                       | (2,396,660)                | (270,000)                   | 1,533,332                                  |

We record amortization expense for deferred costs related to warrants in accordance with EITF 01-09. Under EITF 01-09, such amortization expense may be classified as an offset to associated revenues up to the amount of cumulative revenues recognized or to be recognized. Such amortization expense was classified as follows (in thousands):

|   | <b>Three months ended August 31,</b> |             |
|---|--------------------------------------|-------------|
|   | <b>2001</b>                          | <b>2002</b> |
| Amortization offset to license and royalty revenues | \$ 1,009                             | \$ 1,146    |
| Amortization included in operating expenses         | 4,711                                | 941         |
| Total amortization expense                          | \$ 5,720                             | \$ 2,087    |

**Deferred Stock-based Compensation**

In connection with the grant of certain stock options to employees in fiscal 1999 and 2000 prior to our initial public offering, we recorded gross deferred compensation of \$8.7 million, which represents the difference between the estimated fair value of the stock for accounting purposes and the option exercise price of such options at the date of grant. This amount, net of accumulated amortization, is presented as a reduction of stockholders' equity. We expensed \$434,000 for Q1 FY02 and \$411,000 for Q1 FY03. Deferred stock-based compensation was



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\$880,000 as of August 31, 2002.

We report amortization of deferred stock-based compensation as a separate line item in the accompanying condensed consolidated statements of operations. Had amortization of deferred stock-

16

based compensation been included in the following expense categories, such expense categories would have increased by the following amounts (in thousands):

|  | Three months ended August 31, |               |
|--|-------------------------------|---------------|
|  | 2001                          | 2002          |
| Cost of service revenues                       | \$ 59                         | \$ 80         |
| Research and development                       | 211                           | 182           |
| Sales and marketing                            | 101                           | 96            |
| General and administrative                     | 63                            | 53            |
| <b>Total deferred stock-based compensation</b> | <b>\$ 434</b>                 | <b>\$ 411</b> |

### Option Grants

In July 2002, in order to retain qualified independent directors, the board approved the grant of options to purchase 50,000 shares of our stock to each of the three independent board members. These options have an exercise price of \$2.42 per share, which was the closing price of the stock on the date of grant, and vest monthly over four years. During Q1 FY03, we issued options to purchase 5,782,000 shares to employees and directors under our 1999 Equity Incentive Plan. During that period, we also assumed options to purchase 1,165,291 shares in connection with our acquisition of Sigma Systems.

### Note 10. Restructuring Costs

During Q1 FY03, we initiated and carried out two restructurings of our workforce. During Q3 FY02, we initiated and carried out one restructuring. We recorded restructuring costs as operating expenses in the quarters in which each occurred. We included amounts not yet paid in accrued restructuring costs in current liabilities on our condensed consolidated balance sheets.

*Q1 FY03 Restructuring Costs.* In July 2002, we initiated a company-wide headcount reduction of 32 employees, of whom 29 were located in the United States and three were located in the United Kingdom. At the end of August 2002, in response to the continued economic slowdown and the acquisition of Sigma Systems, we initiated another company-wide reduction in force, which affected an additional 74 employees, of whom 58 were located in the United States, 10 were located in the United Kingdom, and 6 were located in Canada. As a result of these actions, during Q1 FY03, we recorded restructuring costs of \$2.2 million comprised of salary and employee-related expenses. The following table reflects restructuring costs as well as those restructuring costs incurred and payments made during Q1 FY03 related to this restructuring (in thousands):

|   | Severance       |
|---|-----------------|
| Restructuring costs                                   | \$ 2,250        |
| Cash payments   | (869)           |
| <b>Accrued restructuring costs at August 31, 2002</b> | <b>\$ 1,381</b> |

We believe that the remaining accrued restructuring costs of \$1.4 million will be substantially paid out over the next few fiscal quarters.

*Q3 FY02 Restructuring Costs.* In February 2002, we announced the consolidation of our research and development activities into our development centers located in San Carlos, California and Ontario, Canada. As part of this consolidation, we closed our Horsham, Pennsylvania

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and Murray City, Utah facilities. The consolidation resulted in a headcount reduction of 67 employees and a total restructuring charge or \$3.1 million. In connection with this restructuring and closure of two facilities, we took out of service and relocated certain assets that we deemed excess or unnecessary. In Q1 FY03, management

17

determined that the Q3 FY02 restructuring was substantially completed and \$210,000 of the restructuring reserve was reversed and included as a credit to restructuring costs in our Q1 FY03 statement of operations. We believe that the remaining \$19,000 related to this restructuring will be paid out over the next few fiscal quarters. The following table reflects restructuring accrual activity during Q1 FY03 related to this restructuring (in thousands):

|  | Severance | Facilities | Other | Total  |
|--|-----------|------------|-------|--------|
| Accrued restructuring costs at May 31, 2002    | \$ 65     | \$ 188     | \$ 14 | \$ 267 |
| Cash payments                                  | (6)       | (33)       | 1     | (38)   |
| Non-cash reversal of restructuring expense     | (48)      | (151)      | (11)  | (210)  |
| Accrued restructuring costs at August 31, 2002 | \$ 11     | \$ 4       | \$ 4  | \$ 19  |

See Note 13 regarding subsequent reductions in force.

### Note 11. Comprehensive Loss

Comprehensive loss consists of net loss on our condensed consolidated statements of operations and foreign currency translation adjustments. The following table reflects our comprehensive loss (in thousands):

|   | Three months ended August 31, |              |
|---|-------------------------------|--------------|
|   | 2001                          | 2002         |
| Net loss                                | \$ (77,997)                   | \$ (249,312) |
| Foreign currency translation adjustment | (205)                         | (777)        |
| Comprehensive loss                      | \$ (78,202)                   | \$ (250,089) |

### Note 12. Segment Information

As of August 31, 2002, we operated solely in one segment providing digital infrastructure software and services for cable networks. We derived revenues for this one segment from licenses, royalties, and services, and our long-term assets were located primarily in the United States.

We classify our revenues by geographic region based on the country in which the sales order originates. Our North American region includes sales attributable to the United States and Canada. Our EMEA region includes sales attributable to Europe, the Middle East, and Africa. Our Asia Pacific region includes sales attributable to all of Asia and Australia. The following table details the revenues of significant countries and regions (in thousands):

|                | Three months ended August 31, |          |
|----------------|-------------------------------|----------|
|                | 2001                          | 2002     |
| United States  | \$ 5,995                      | \$ 3,095 |
| Canada         | 615                           | 2,848    |
| United Kingdom | 8,200                         | 2,224    |

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|                | Three months ended August 31, |          |
|----------------|-------------------------------|----------|
|                |                               |          |
| Rest of EMEA   | 736                           | 697      |
| Asia Pacific   | 1,710                         | 497      |
|                |                               |          |
| Total revenues | \$ 17,256                     | \$ 9,361 |

18

International revenues consist of sales to customers outside of the United States and domestic revenues consist of sales to customers within the United States. International and domestic revenues as a percentage of our total revenues were as follows:

|                        | Three months ended August 31, |      |
|------------------------|-------------------------------|------|
|                        | 2001                          | 2002 |
| International revenues | 65%                           | 67%  |
| Domestic revenues      | 35%                           | 33%  |
|                        |                               |      |
| Total revenues         | 100%                          | 100% |

For Q1 FY02, two customers each accounted for 10% or more of our total revenues, and for Q1 FY03, four customers each accounted for 10% or more of our total revenues. The percentages of sales to significant customers were as follows:

|            | Three months ended August 31, |      |
|------------|-------------------------------|------|
|            | 2001                          | 2002 |
| Customer A | *                             | 17%  |
| Customer B | *                             | 13%  |
| Customer C | 22%                           | 13%  |
| Customer D | *                             | 12%  |
| Customer E | 25%                           | *    |

\*

Less than 10%

Financial instruments that potentially subject us to a concentration of credit risk consist principally of accounts receivable. As of May 31, 2002 and as of August 31, 2002, two customers each accounted for 10% or more of our accounts receivable. The percentage of receivables from significant customers for the periods reported were as follows:

|            | May 31,<br>2002<br>(As restated) | August 31,<br>2002 |
|------------|----------------------------------|--------------------|
| Customer A | 35%                              | 35%                |
| Customer B | 21%                              | 23%                |

\*

Less than 10%

We perform ongoing credit evaluations of our customers' financial condition and reserve for credit losses as required.

### **Note 13. Subsequent Events**

#### **Equity Investments**

*TWTV.* In Q2 FY03, TWTV drew down an additional \$453,000 under the terms of the loan agreement. See Note 8.

*ExtendMedia.* In Q2 FY03, we made additional payments of \$105,000 to ExtendMedia under the terms of the debenture purchase agreement. See Note 8.

*Sportvision.* In August 2002, we entered into an agreement to loan Sportvision \$200,000. In December 2002, the debt and interest automatically converted into shares of Series B Preferred Stock.

*China Broadband (H.K.).* In fiscal 2003, we concluded that based on breaches by China Broadband (H.K.) of its representations and warranties, our prior obligation to make further investment in its Chinese joint venture had terminated.

19

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In fiscal 2003, we wrote-down \$12.1 million of equity investments that had been permanently impaired, reducing the value of our net equity investments to zero.

#### **Suspension of 1999 Employee Stock Purchase Plan**

In January 2003, because we were not current in our filing obligations with the SEC, we terminated the offering period of our 1999 Employee Stock Purchase Plan before the purchase of shares scheduled for March 31, 2003 and refunded contributions to employees.

#### **Rights Plan**

In May 2003, our board of directors adopted a stockholder rights plan, which is designed to give the board flexibility in responding to unsolicited acquisition proposals. Under the plan, rights were distributed as a dividend at the rate of one right for each share of Liberate common stock held by stockholders of record as of the close of business on May 30, 2003. Each right will initially entitle stockholders to buy a fraction of a share of preferred stock. The rights will generally be exercisable only if a person or group acquires beneficial ownership of at least 15% of our common stock or starts a tender or exchange offer that would give them beneficial ownership of at least 15% of our common stock. The rights plan will expire on May 30, 2013.

#### **Bylaw Amendment**

In May 2003, our board of directors amended our bylaws to provide that a majority of stockholders can remove directors for any reason (rather than permitting removal only upon a two-thirds vote and for cause), and to provide that stockholders may not call special meetings of stockholders.

#### **Restructuring Costs**

In January 2003, we announced a further reduction in force. We terminated the employment of 228 employees. Under SFAS 146, we initially expected to record a restructuring charge of \$5.3 million, comprised of salaries and employee-related expenses. In fiscal 2003 we recorded approximately \$5.1 million of the estimated \$5.3 million charge and expect to incur approximately \$4,000 more.

In April 2003, we announced another reduction in force. This action resulted in a headcount reduction of 75 employees, worldwide, of whom 32 were on transition plans as of May 31, 2003. As a result of this action, under SFAS 146, we expect to record a restructuring charge of approximately \$2.3 million, comprised of salary and employee-related expenses. For the quarter ended May 31, 2003, we recorded approximately \$2.1 million of the estimated \$2.3 million charge. We expect to record the remainder in subsequent periods.

#### **Lease Amendment**

In January 2003, we amended our current lease in London, Ontario, Canada to include an additional 5,000 square feet, bringing the total space under lease at that location to 25,000 square feet. We also extended the term of this lease through December 31, 2007.

## Litigation

See Note 8.

## Executive Compensation

*Outstanding Executive Loans.* In November 2002, Donald Fitzpatrick repaid \$275,000 of the principal amount of his promissory note. According to the terms of Mr. Fitzpatrick's promissory note,

20

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his outstanding balance of \$225,000 and all accrued interest was due 60 days from December 27, 2002, the date of the termination of his employment. As of June 30, 2003, Mr. Fitzpatrick had not repaid the balance of this loan and we have recorded a reserve to cover our potential loss. In January 2003, Coleman Sisson repaid the full principal and interest of \$561,000 due under his promissory note.

*Fiscal 2001 Executive Retention Agreements.* During fiscal 2003, we paid Donald Fitzpatrick \$219,000 under his January 2001 retention agreement. In connection with the events leading to the restatement of our financial statements, we terminated Mr. Fitzpatrick's employment on December 27, 2002, before additional payments were due. During fiscal 2003, we paid Coleman Sisson the remaining \$526,000 due under his January 2001 retention agreement.

*Fiscal 2003 Executive Retention Agreements.* In March and April 2003, we entered into new employee retention agreements with David Lockwood, Patrick Nguyen, Gregory Wood, Philip Vachon, Coleman Sisson, and Kent Walker. Under the terms of the retention agreements, in the event of a change of control of Liberate that is followed within one year by the officer's actual or constructive termination, the officer will receive a payment equal to twice his total taxable compensation for the prior fiscal year, with a minimum payment of \$500,000 and a maximum payment of \$750,000. These agreements supersede the previous employee retention agreements that we entered into with Mr. Sisson and Mr. Walker.

*Sales Commission Plan.* In Q2 FY03, we paid Mr. Fitzpatrick \$31,000 under his sales commission plan.

*Termination of Executives' Employment.* In June 2003, Mitchell Kertzman and Coleman Sisson terminated their employment with Liberate. We entered into an agreement with Mr. Sisson under which he will receive \$10,000 per month for his services as an independent contractor and may receive additional compensation. We may terminate this agreement at any time. We also agreed to pay the premiums for Mr. Sisson's health coverage for twelve months.

*Consulting Agreements.* In September 2002, we entered into a consulting agreement with David Limp in which we agreed to pay Mr. Limp not less than \$10,000 per month for consulting services. We paid Mr. Limp approximately \$123,000 under this consulting agreement, which terminated in March 2003. In November 2002, we entered into a letter agreement with Philip Vachon, in which we agreed to pay him \$56,500 per month for advisory services through February 28, 2003. We subsequently extended that agreement through April 11, 2003, at which time Mr. Vachon became president Liberate International.

*Option Grants.* In Q4 FY03, we agreed to amend the terms of outstanding option grants to Mr. Sisson and Mr. Walker so that they would become fully vested upon certain employment termination events in connection with a change of control of Liberate. The compensation committee of the board also approved new option grants for 1.3 million shares to each of Mr. Lockwood, Mr. Wood, and Mr. Nguyen and 1.7 million shares to Mr. Vachon.

## Discontinued Operations

In August 2002, we acquired the outstanding capital stock of Sigma Systems. In accordance with SFAS 142, we determined that Sigma Systems had two reporting units, OSS and Bill-Care. Subsequently, in May 2003, we sold the business and assets related to Bill-Care to Sigma Software Solutions, Inc, a company owned by certain former shareholders of Sigma Systems, for consideration of \$1.0 million in cash. We recorded a loss of \$177,000 arising on the sale of discontinued operations in the fourth quarter of fiscal 2003. We reclassified \$1.2 million of revenue and \$2.3 million of net loss as part of discontinued operations for the year ended May 31, 2003.

21

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### **Sale of Our Stock by Oracle**

In July 2003, Delphi Asset Management (a wholly-owned subsidiary of Oracle Corporation) filed a report on Form 4 with the SEC disclosing that it had disposed of all its 33 million shares of our common stock.

### **Management Changes**

In June 2003, Mitchell Kertzman and Coleman Sisson resigned from their positions as officers and directors of Liberate. The board of directors expanded to seven members and the board elected David Lockwood, Patrick S. Jones, and Robert R. Walker to fill the vacancies. The board also named Mr. Lockwood as chairman and chief executive officer, Gregory S. Wood as executive vice president and chief financial officer, Patrick Nguyen as executive vice president corporate development, and Kent Walker as executive vice president corporate and legal affairs, general counsel, and secretary, and confirmed the April 2003 appointment of Philip Vachon as president-Liberate International.

### **Loss Mitigation Insurance Policy**

On August 29, 2003, Liberate purchased a \$100 million supplemental loss mitigation insurance policy from a AAA/A++ rated insurance carrier to cover damages that may arise from pending securities and derivative litigation related to Liberate's restatement. This policy is in addition to Liberate's existing policies that provide for up to \$15 million of coverage. Liberate paid a \$17.9 million premium for the loss mitigation policy, with a rebate of up to \$4.4 million if an eventual settlement or judgment is less than specified amounts. Liberate has certain deductibles under its insurance arrangements for which it is solely responsible.

### **Expected Sale of OSS Division**

In September 2003, we announced that we are actively exploring the sale of our OSS division, and that we expect to reach a definitive agreement in the near future. The division is based in Toronto, Ontario and employs approximately 100 professionals. It had net assets of approximately \$1.1 million as of May 31, 2003, and had revenues of approximately \$2.3 million for fiscal 2003 following our acquisition of Sigma Systems in August 2002. There can be no assurance that we will consummate such a sale on reasonable terms or at all.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

We are a leading provider of digital infrastructure software and services for cable networks. Our software supports a wide variety of services, including interactive and enhanced TV, on-demand video, service management, and provisioning of voice and high-speed data communications.

We operate in an industry sector that has been significantly affected by the recent economic downturn, and we believe that our future results of operations will continue to be subject to quarterly variations based upon a wide variety of factors, such as those discussed in "Risk Factors" below. Many statements in this report are forward-looking within the meaning of the securities laws of the United States. These statements involve both known and unknown risks and uncertainties and our actual results in future periods may differ materially from any future performance suggested in this report. For additional information regarding results of operations for periods after August 31, 2002 and for material trends and uncertainties affecting our future business, please see our reports on Form 10-Q for the quarters ended November 30, 2002 and February 28, 2003 and our report on Form 10-K for the fiscal year ended May 31, 2003, which are filed concurrently with this report.

### **Overview**

Adverse economic conditions within the global cable and telecommunications industry significantly reduced our revenues in Q1 FY03 in comparison to prior quarters. Many of the companies operating in this industry have publicly reported decreased revenues and earnings, significant financial restructuring efforts, and reduced capital expenditures, all of which affect their willingness to purchase our products and services.

During the quarter, as part of our continuing program of expense management, we announced reductions in workforce that affected approximately 105 employees. We also instituted other cost-cutting measures, including restricted travel, facilities consolidation, and holiday shutdowns. In January and April 2003, we announced further reductions in workforce that affected approximately 300 employees worldwide. See Financial Statements, Notes 10 and 13.

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In August 2002, we acquired the outstanding capital stock of Sigma Systems, a privately-held corporation based in Toronto, Canada, for \$60.4 million in cash, before deducting \$22.3 million of cash received in connection with the acquisition. We also assumed Sigma Systems' unvested employee options with a fair value of \$1.9 million, agreed to satisfy certain obligations of Sigma Systems to its employees in the aggregate amount of \$3.0 million, and incurred acquisition costs of approximately \$1.3 million. The total consideration and acquisition costs were \$66.6 million and we accounted for the acquisition as a purchase.

At the time of acquisition, Sigma Systems developed and marketed OSS software that let network operators create, deploy, monitor, and maintain digital subscriber services. Through this acquisition, we sought to expand our product offerings. In September 2002, Sigma Systems changed its legal name to Liberate Technologies (Toronto) Ltd. We have included the results of operations of Sigma Systems in our consolidated financial statements since August 8, 2002. See Financial Statements, Note 4.

During the quarter, our board of directors created a corporate governance committee, which consists exclusively of independent directors, to nominate new directors and oversee general compliance and governance matters. Our board also named Charles Corfield as lead independent director, and Mitchell Kertzman, our CEO, as chairman of the board. In August 2002, Kent Walker became our chief financial officer while retaining his role as general counsel. During the quarter, Donald Fitzpatrick became our chief operating officer. However, we terminated Mr. Fitzpatrick's employment on December 27, 2002 in connection with the investigation into the events leading to the restatement of our financial statements for the fiscal year ended May 31, 2002. For further details on the restatement, please read our report on Form 10-K/A filed concurrently with this report.

23

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In August 2002, we paid \$1.1 million to MediaOne to buy back unvested warrants to purchase 400,000 shares of our stock. For further detail, see Financial Statements, Note 9.

We made equity investments during the quarter, including the purchase of Series D Preferred Stock from MetaTV, the issuance of a new convertible loan to Two Way TV, and the issuance of a convertible loan to Sportvision. We do not expect to make any new equity investments. See Financial Statements, Notes 8 and 13.

### **Restatement of Liberate's Financial Statements for the Fiscal Year Ended May 31, 2002 and Revision of Liberate's Financial Information for the Quarter Ended August 31, 2002**

On October 15, 2002, we announced that we would restate our financial results for our fourth quarter and fiscal year ended May 31, 2002 and delay the filing of our quarterly report on Form 10-Q for the quarter ended August 31, 2002. Our audit committee, which is composed of independent outside directors, retained independent counsel to review our revenue reported during our fiscal year ended May 31, 2002. While our audit committee's investigation was pending, we were not able to file our quarterly reports on Form 10-Q, and as a result our stock was delisted from the Nasdaq National Market in January 2003 and currently trades through the Pink Sheets system.

Our audit committee and its independent advisors concluded that our preliminary earnings report for Q1 FY03 issued in a press release on September 26, 2002 had overstated our revenue by \$901,000 and that revenue for the quarter should have been reported as \$9.4 million rather than \$10.3 million. Expenses for the quarter were overstated by \$1.2 million. As a result, our reported net loss for the quarter should have been \$249.3 million rather than \$249.6 million.

In addition, our audit committee and its independent advisors concluded that our historical financial statements had overstated our revenue by \$9.9 million in fiscal 2002, so that our revenue for that year should have been reported as \$70.5 million. Our reported net loss for fiscal 2002 was understated by \$10.1 million, and should have been reported as \$335.1 million. Of the \$9.9 million of revenue overstatements for fiscal 2002 and the \$901,000 of revenue overstatements for Q1 FY03, as noted above, we are deferring approximately \$6.8 million to Q2 FY03 and subsequent quarters.

For further details on the restatement, see Financial Statements, Note 3 and our amended annual report on Form 10-K/A filed concurrently with the SEC.

### **Critical Accounting Policies Update**

There have been no material changes to our critical accounting policies as disclosed on our report on Form 10-K/A for fiscal 2002 filed concurrently with this report, except for those policies discussed below.

#### **Warrants**

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We adopted SFAS 144, "Accounting for the Impairment of Long-Lived Assets" on June 1, 2002, which superseded the accounting and reporting provisions of SFAS 121, "Accounting for the Impairment of Long-lived Assets and for Long-lived Assets to Be Disposed Of" and now periodically evaluate warrants for impairment in accordance with SFAS 144. Whenever events or circumstances indicate that an assessment is necessary, we forecast future revenues streams of those network operators who have earned warrants over the remaining warrant amortization period. These forecasts are used to determine whether the warrant balances should be impaired. Management judgment is required in assessing the useful life of our warrant assets and the need for impairment.

24

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### **Equity Investments**

Under SFAS 144, we now periodically evaluate our equity investments for impairment in accordance with SFAS 144, which superseded the accounting and reporting provisions of SFAS 121. Whenever events or circumstances indicate that an assessment is necessary, we consider various factors, including an entity's cash available for operations, performance to budget, general business condition, ability to obtain additional working capital, and business plan to determine whether we should recognize impairment. Negative changes in these factors would indicate that our equity investments are impaired. Management judgment is required to determine whether these equity investments should be impaired. See Financial Statements, Notes 2, 8, and 13.

### **Goodwill**

We adopted SFAS 142, "Goodwill and Other Intangible Assets" on June 1, 2002. Under SFAS 142, goodwill is not amortized but is tested for impairment at least once a year. Additionally, SFAS 142 defined assembled workforce intangible assets as part of goodwill. Under SFAS 142, we are required to test goodwill for impairment immediately upon adoption, and at least once a year. Our initial test for impairment under SFAS 142 resulted in a write-down of goodwill of \$209.3 million. Prospectively, we will assess the value of goodwill and an assembled workforce at least once a year. Management judgment is required to determine whether goodwill should be impaired. We previously reviewed goodwill for impairment under SFAS 121. See Financial Statements, Note 2.

### **Intangible Assets**

We adopted SFAS 144 on June 1, 2002 and now periodically evaluate intangible assets for impairment in accordance with SFAS 144. Whenever events or circumstances indicate that an assessment is necessary, we initiate a review to determine whether the carrying amount of a long-lived asset is recoverable. We measure recoverability of an asset by comparing its carrying amount to the expected future undiscounted cash flows that it is expected to generate. We recognize an impairment amount equal to the excess of that carrying amount over the fair market value of the intangible asset. Changes in conditions could require material write-downs of intangible assets. Management judgment is required to determine whether intangible assets should be impaired. We previously reviewed intangible assets for impairment under SFAS 121. See Financial Statements, Note 2.

### **Excess Facilities Charges and Related Asset Impairment**

We adopted SFAS 144 on June 1, 2002 and now evaluate our facilities and related long-lived assets for impairment in accordance with SFAS 144. These estimates are based on many factors, including current real estate market rates and conditions, anticipated occupancy rates, and forecasted future sublease income. Significant management judgment is required in order to estimate the magnitude of the excess facilities charges and related asset impairment. See Financial Statements, Notes 2 and 7.

### **Stock-Based Compensation**

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation Transition and Disclosure" an amendment of FASB Statement No. 123." Under SFAS 148, we are required to disclose the impact on net income and earning per share assuming the adoption of SFAS 123. This disclosure requirement is effective for both quarterly reports filed on Form 10-Q and annual reports filed on Form 10-K for fiscal years ended after December 31, 2002.

### **Recent Accounting Pronouncements**

In August 2001, the FASB issued SFAS No. 143, "Accounting for Asset Retirement Obligations." SFAS 143 establishes financial accounting and reporting obligations associated with the retirement of

25



tangible long-lived assets and the associated asset retirement costs. SFAS 143 requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. The associated asset retirement costs are capitalized as part of the carrying amount of the long-lived asset. The liability is accreted to its present value each period while the cost is depreciated over its useful life. This statement will be effective in fiscal 2004. Although we have not yet assessed the impact of adopting SFAS 143, we do not expect that the adoption will materially affect our financial position, results of operations, or cash flows.

In June 2002, the FASB issued SFAS 146, "Accounting for Exit or Disposal Activities." SFAS 146 addresses significant issues regarding the recognition, measurement, and reporting of costs that are associated with exit and disposal activities, including restructuring activities that are currently accounted for under EITF No. 94-03, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (Including Certain Costs Incurred in a Restructuring)." SFAS 146 also establishes accounting standards for costs related to termination of a contract that is not a capital lease and certain involuntary termination benefits for employees. Under SFAS 146, severance packages for employees in transition are earned and expensed as the exit transition is completed. Our restructurings tend to include transitional employees whose costs were accrued immediately under EITF 94-03. SFAS 146 covers exit or disposal activities that are initiated after December 31, 2002. The adoption of SFAS 146 did not materially affect the dollar impact of our restructuring charges on our consolidated financial statements, but did affect the timing of when those restructuring charges were recognized, generally causing them to be recognized in a later quarter.

In November 2002, the EITF reached a consensus on EITF No. 00-21, "Revenue Arrangements with Multiple Deliverables." EITF 00-21 provides guidance on how to account for arrangements that involve the delivery or performance of multiple products, services, and/or rights to use assets. The provisions of EITF 00-21 will apply to revenue arrangements entered into in fiscal periods beginning after June 15, 2003.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation-Transition and Disclosure, an amendment of FASB Statement No. 123." Under SFAS 148, we are required to disclose the impact on net income and earnings per share assuming the adoption of SFAS 123. This disclosure requirement is effective for both quarterly reports filed on Form 10-Q and annual reports filed on Form 10-K for fiscal years ended after December 31, 2002.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." SFAS 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances). SFAS 150 is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003 for public companies. We believe that the adoption of SFAS 150 will not have a material effect on our financial position, results of operations, or cash flows.

#### **Effects of Recent Accounting Pronouncements**

In April 2001, the FASB issued EITF No. 01-03, "Accounting in a Purchase Business Combination for Deferred Revenue of an Acquiree." EITF 01-03 provides guidance regarding the recognition of deferred revenue as a liability with respect to business combinations. In March 2002, the FASB reached consensus that an acquiring entity should recognize a liability related to a revenue arrangement of an acquired entity only if it has assumed a legal obligation to provide goods, services, or other consideration to a customer. The amount assigned to this liability should be based on its fair value at the date of the acquisition. We adopted the guidelines set forth in EITF 01-03 to record deferred revenues we received in connection with the Sigma Systems Group (Canada) acquisition in August 2002. See Financial Statements, Notes 2 and 4.

In June 2002, we adopted SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," which superseded SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of." Under SFAS 144, we review long-lived assets for impairment annually or whenever events or changes in circumstances indicate that the carrying amount of these assets may not be recoverable. We measure recoverability of these assets by comparing their carrying amount to the future undiscounted cash flows that they are expected to generate. Impairment reflects the amount by which the carrying value of the assets exceeds their fair market value. As a result of the adoption of SFAS 144, our assets may be subject to additional impairment in the future. See Financial Statements, Note 2.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections." SFAS 145 rescinds SFAS No. 4 "Reporting Gains and Losses from Extinguishment of Debt," and an amendment of that Statement, SFAS No. 64, "Extinguishments of Debt Made to Satisfy Sinking-Fund Requirements." SFAS 145 also rescinds SFAS No. 44, "Accounting for Intangible Assets of Motor Carriers." SFAS 145 amends SFAS No. 13, "Accounting for Leases," to eliminate an inconsistency between the required accounting for sale-leaseback transactions and the required accounting for certain lease modifications that have economic effects that are similar to sale-leaseback transactions. SFAS 145 also amends other existing authoritative pronouncements to

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make various technical corrections, clarify meanings, or describe their applicability under changed conditions. We adopted SFAS 145 for our fiscal year beginning June 1, 2002, and do not expect that the adoption will materially affect our financial position, results of operations, or cash flows.

### Cumulative Effect of a Change in Accounting Principle

On June 1, 2002, we adopted SFAS No. 141, "Business Combinations" and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS 141 requires us to account for all business combinations initiated after June 30, 2001 using the purchase method of accounting. Under SFAS 142, we no longer amortize the remaining balances of goodwill. Rather, we tested goodwill for impairment immediately upon the date of adoption and will continue to test goodwill for impairment at least once a year. Under SFAS 141 and SFAS 142, the value of an assembled workforce is no longer considered an identifiable intangible asset with a definite useful life, and accordingly, we reclassified the net balance of \$526,000 to goodwill as of June 1, 2002. See Note 5.

SFAS 142 requires a different valuation methodology than SFAS 121 and is more likely to result in impairment because SFAS 142 uses discounted rather than undiscounted cash flows. Based on the criteria of SFAS 142, we determined that we had one reporting segment at the time of the evaluation. Our testing and analysis process included obtaining an independent appraisal of the fair value of Liberate based on two valuation approaches. The first valuation approach determined our market capitalization based on our fair value on the date of adoption using our average stock price over a range of days in May and June 2002. This average stock price was increased by a control premium based on premiums paid for control of comparable companies. The second valuation approach was based on an analysis of discounted cash flows.

This analysis resulted in an allocation of fair values to identifiable tangible and intangible assets and an implied valuation of zero goodwill as of June 1, 2002. Comparing this goodwill fair value to the carrying value resulted in a goodwill impairment of \$209.3 million, with no income tax effect, at June 1, 2002. We recorded the impairment as the cumulative effect of a change in accounting principle on our condensed consolidated statement of operations for Q1 FY03. We will record any future impairment as operating expenses. See Financial Statements, Notes 2 and 5.

27

## Results of Operations

### Revenues

We generate revenues by licensing our products to network operators and, in some cases, to consumer device manufacturers. In addition, we generate revenues from consulting, maintenance, and other services provided in connection with those licenses. The amounts and presentation of revenues in this report include the effects of the adoption of EITF 01-09 and 01-14, which we adopted on December 1, 2001. Total revenues were as follows (in thousands):

|                                     | Three months ended August 31, |            |
|-------------------------------------|-------------------------------|------------|
|                                     | 2001                          | 2002       |
| Total revenues                      | \$ 17,256                     | \$ 9,361   |
| Decrease, year over year            |                               | \$ (7,895) |
| Percentage decrease, year over year |                               | (46)%      |

International and domestic revenues as a percentage of our total revenues were as follows:

|                        | Three months ended August 31, |      |
|------------------------|-------------------------------|------|
|                        | 2001                          | 2002 |
| International revenues | 65%                           | 67%  |

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|                   | Three months ended August 31, |      |
|-------------------|-------------------------------|------|
|                   |                               |      |
| Domestic revenues | 35%                           | 33%  |
| Total revenues    | 100%                          | 100% |

*License and Royalty.* License and royalty revenues consist primarily of fees earned by licensing our software and royalty fees earned upon the shipment or activation of products that incorporate our software. See our discussion of our revenue recognition policy disclosed on our report on Form 10-K/A for fiscal 2002 filed concurrently with this report. License and royalty revenues were as follows (in thousands):

|                                     | Three months ended August 31, |            |
|-------------------------------------|-------------------------------|------------|
|                                     | 2001                          | 2002       |
| License and royalty revenues        | \$ 8,830                      | \$ 1,117   |
| Percentage of total revenues        | 51%                           | 12%        |
| Decrease, year over year            |                               | \$ (7,713) |
| Percentage decrease, year over year |                               | (87)%      |

License and royalty revenues decreased, both in absolute amounts and as a percentage of total revenues, from Q1 FY02 to Q1 FY03, primarily due to a slowdown in deployments by existing customers, especially in Europe, as well as less licensing and delivery of server and application software. This slowdown contributed to lower license and royalty revenues. Of the total decrease in license and royalty revenues, royalties accounted for \$5.5 million of the decrease while license revenues accounted for \$2.0 million of the decrease. The remaining decrease was due primarily to an increase in revenue offsets from deferred costs related to warrants, which were \$1.0 million for Q1 FY02 and \$1.1 million for Q1 FY03.

*Service.* Service revenues consist of revenues related to consulting, maintenance, training, and reimbursable expenses. See our discussion of our revenue recognition policy disclosed on our report on

Form 10-K/A for fiscal 2002 and our report on Form 10-K for fiscal 2003, which are filed concurrently with this report. Service revenues were as follows (in thousands):

|                                     | Three months ended August 31, |          |
|-------------------------------------|-------------------------------|----------|
|                                     | 2001                          | 2002     |
| Service revenues                    | \$ 8,426                      | \$ 8,244 |
| Percentage of total revenues        | 49%                           | 88%      |
| Decrease, year over year            |                               | \$ (182) |
| Percentage decrease, year over year |                               | (2)%     |

Service revenues remained relatively flat, increasing only slightly from Q1 FY02 to Q1 FY03. They increased as a percentage of total revenues because of the decrease in license and royalty revenues. A reduction in the number of billable projects in Q1 FY03 was offset by the recognition of approximately \$1.6 million in services revenues related to a larger-than-usual non-recurring engineering project.

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## Cost of Revenues

Total cost of revenues was as follows (in thousands):

|                                     | Three months ended August 31, |           |
|-------------------------------------|-------------------------------|-----------|
|                                     | 2001                          | 2002      |
| Total cost of revenues              | \$ 9,922                      | \$ 11,781 |
| Percentage of total revenues        | 57%                           | 126%      |
| Increase, year over year            |                               | \$ 1,859  |
| Percentage increase, year over year |                               | 19%       |

*License and Royalty.* Cost of license and royalty revenues consists primarily of costs incurred for licenses and support of third-party technologies that are incorporated in our products. Cost of license and royalty revenues was as follows (in thousands):

|  | Three months ended August 31, |         |
|--|-------------------------------|---------|
|  | 2001                          | 2002    |
| Cost of license and royalty revenues       | \$ 478                        | \$ 432  |
| Percentage of license and royalty revenues | 5%                            | 39%     |
| Decrease, year over year                   |                               | \$ (46) |
| Percentage decrease, year over year        |                               | (10)%   |

Cost of license and royalty revenues did not change materially from Q1 FY02 to Q1 FY03 but increased as a percentage of license and royalty revenues, primarily due to the decrease in license and royalty revenues.

*Service.* Cost of service revenues consists primarily of salary and other related costs for professional services employees and external contractors. Cost of service revenues was as follows (in thousands):

|                                     | Three months ended August 31, |           |
|-------------------------------------|-------------------------------|-----------|
|                                     | 2001                          | 2002      |
| Cost of service revenues            | \$ 9,444                      | \$ 11,349 |
| Percentage of service revenues      | 112%                          | 138%      |
| Increase, year over year            |                               | \$ 1,905  |
| Percentage increase, year over year |                               | 20%       |

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Three months ended August 31,

Cost of service revenues increased from Q1 FY02 to Q1 FY03 primarily due to an increase in headcount in our professional services group, which grew by 62 employees from Q1 FY02 to Q1 FY03, primarily as a result of the Sigma Systems acquisition. In addition, cost of service revenues for Q1 FY03 reflected an increase of \$1.3 million in external contractor costs. We also recognized revenues on a large non-recurring engineering project in Q1 FY03, which resulted in a larger-than-usual transfer of costs from the research and development organization to the professional services organization.

## Operating Expenses

*Research and Development.* Research and development expenses consist primarily of salary, employee-related expenses, and costs for external contractors, as well as costs related to outsourced development projects necessary to support product development. Research and development expenses were as follows (in thousands):

|                                     | Three months ended August 31, |            |
|-------------------------------------|-------------------------------|------------|
|                                     | 2001                          | 2002       |
| Research and development            | \$ 12,521                     | \$ 8,746   |
| Percentage of total revenues        | 73%                           | 93%        |
| Decrease, year over year            |                               | \$ (3,775) |
| Percentage decrease, year over year |                               | (30)%      |

Research and development expenses decreased from Q1 FY02 to Q1 FY03 primarily due to a \$1.3 million decrease in spending for employee-related expenses, including reductions in salaries and benefits. This decrease was primarily attributable to the impact of the February, July, and August 2002 restructurings of our research and development operations, partially offset by the addition of 93 Sigma Systems research and development employees in August 2002. See Financial Statements, Note 10 for more detail regarding restructuring costs. Additionally, external contractor costs decreased significantly due to a larger-than-usual transfer of costs of \$1.4 million from the research and development organization to the professional services group related to a large non-recurring engineering project in Q1 FY03, as discussed above. The increase in research and development expenses as a percentage of total revenues reflects the decrease in total revenues for Q1 FY03.

*Sales and Marketing.* Sales and marketing expenses consist primarily of salaries and other employee-related expenses for sales and marketing personnel, sales commissions, travel, public

30

relations, marketing materials, tradeshow, and facilities for regional offices. Sales and marketing expenses were as follows (in thousands):

|                              | Three months ended August 31, |          |
|------------------------------|-------------------------------|----------|
|                              | 2001                          | 2002     |
| Sales and marketing          | \$ 6,603                      | \$ 5,877 |
| Percentage of total revenues | 38%                           | 63%      |
| Increase, year over year     |                               | \$ (726) |

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Three months ended August 31,

Percentage increase, year over year (11)%

Sales and marketing expenses decreased from Q1 FY02 to Q1 FY03 due to decreases in bad debt expense of \$317,000, marketing communication costs for events of \$338,000, and commissions and bonus payments of \$309,000. These decreases were offset by an increase in salaries of \$122,000, due to the increase in headcount, from 71 employees at the end of Q1 FY02, to 92 employees at the end of Q1 FY03. The increase in sales and marketing expenses as a percentage of total revenues reflects the decrease in total revenues for Q1 FY03.

*General and Administrative.* General and administrative expenses consist primarily of salaries and other employee-related expenses for corporate development, finance, human resources, and legal employees; outside legal and other professional fees; and non-income-based taxes. General and administrative expenses were as follows (in thousands):

|                                     | Three months ended August 31, |          |
|-------------------------------------|-------------------------------|----------|
|                                     | 2001                          | 2002     |
| General and administrative          | \$ 3,391                      | \$ 3,711 |
| Percentage of total revenues        | 20%                           | 40%      |
| Increase, year over year            |                               | \$ 320   |
| Percentage increase, year over year |                               | 9%       |

General and administrative expenses increased from Q1 FY02 to Q1 FY03 primarily due to \$549,000 in costs associated with an acquisition that was terminated before its completion. This cost was partially offset by a \$206,000 decrease in non-income-based taxes from Q1 FY02 to Q1 FY03. During Q1 FY02, we recorded non-income-based taxes related to our former Horsham, Pennsylvania operations. The increase in general and administrative expenses as a percentage of total revenues primarily reflects the decrease in total revenues for Q1 FY03.

*Excess Facilities Charges and Related Asset Impairment.* We have existing commitments to lease office space at our headquarters in San Carlos, California in excess of our needs for the foreseeable future and do not anticipate that we will be able to sublease a substantial portion of our excess office space in the near future. We record excess facilities charges and related asset impairment when we

31

believe that the future cash flows will not cover the carrying amounts of those assets. The details of excess facilities charges and related asset impairment were as follows (in thousands):

|  | Three months ended August 31, |           |
|--|-------------------------------|-----------|
|  | 2001                          | 2002      |
| Excess facilities charges                                    | \$ 6,976                      | \$ 16,146 |
| Related asset impairment                                     | 503                           | 944       |
| Total excess facilities charges and related asset impairment | \$ 7,479                      | \$ 17,090 |

Excess facilities charges, which represent the remaining lease commitment on excess facilities, net of expected sublease income, increased from Q1 FY02 to Q1 FY03 because of increased write-downs of our existing lease commitments. Related asset impairment represents the decrease in the value of certain long-lived assets, including leasehold improvements, that we estimated would not generate future cash flows sufficient to cover their carrying amounts. If current market conditions for the commercial real estate market remain the same or worsen, or we

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conclude that we are not likely to use additional space, we may be required to record additional charges in future periods. See Financial Statements, Note 7.

**Restructuring Costs.** Restructuring costs include severance costs, facilities costs, and other costs. Severance costs include severance pay and related employee benefit obligations, including the acceleration of certain stock option grants in connection with terminated employees. Facilities costs include obligations under non-cancelable leases for facilities that we will no longer occupy, as well as the cost associated with unrecoverable leasehold improvements. Other costs related to restructuring include the write-down of intangible assets, disposal of fixed assets, and amounts paid in connection with terminated contracts.

We recorded \$2.2 million of restructuring costs for Q1 FY03, which was comprised entirely of salaries, severance costs, and employee-related expenses. This amount was partially offset by the reversal of \$210,000 of reserves related to the Q3 FY02 restructuring. We did not record restructuring costs for Q1 FY02. We expect annualized cost savings of approximately \$12.0 million as a result of the Q1 FY03 restructuring. See Financial Statements, Note 10.

**Amortization of Deferred Costs Related to Warrants.** We amortize deferred costs related to warrants over their estimated useful lives, which are generally five years. Amortization expense includes the portion of periodic expense for warrants that is not an offset to revenues. See Financial Statements, Note 9. Amortization included in operating expenses was as follows (in thousands):

|  | Three months ended August 31, |        |
|--|-------------------------------|--------|
|  | 2001                          | 2002   |
| Amortization of deferred costs related to warrants | \$ 4,711                      | \$ 941 |

Amortization expense for deferred costs related to warrants decreased from Q1 FY02 to Q1 FY03 due to the impairment of the carrying value of \$44.8 million in Q2 FY02. This action reduced the amount of amortization we record each quarter by \$3.7 million.

**Amortization and Impairment of Goodwill and Intangible Assets.** Goodwill and assembled workforce represents the price we paid for an acquired company in excess of the identified tangible and intangible assets. We adopted SFAS 142, "Goodwill and Other Intangible Assets," in June 2002. Prior to that, we amortized goodwill and assembled workforce over their useful lives, generally three years. Upon adoption of SFAS 142, we reclassified assembled workforce as part of goodwill and stopped amortizing the remaining balance of goodwill. See Financial Statements, Notes 2, 4, and 6.

Intangible assets represent the value assigned to those assets, such as existing products and technology, customer lists and order backlog, and trademarks that are acquired as part of the purchase of a company by us. We amortize intangible assets on a straight-line basis over their useful lives, generally three years. Asset impairment charges reduce the carrying value of long-lived assets, including intangible assets, to a level equal to their expected value during their amortization periods. The following table details the amounts of amortization and impairment expense for goodwill and intangible assets (in thousands):

|   | Three months ended August 31, |        |
|---|-------------------------------|--------|
|   | 2001                          | 2002   |
| Amortization expense for intangible assets                    | \$ 514                        | \$ 783 |
| Asset impairment  |                               | 66     |
| Amortization expense for assembled workforce                  | 267                           |        |
| Amortization of goodwill                                      | 54,429                        |        |
| Amortization and impairment of goodwill and intangible assets | \$ 55,210                     | \$ 849 |

Amortization and impairment of goodwill and intangible assets decreased from Q1 FY02 to Q1 FY03 due to the adoption of SFAS 142 which required that we stop amortizing goodwill and assembled workforce. This decrease was partially offset by amortization expense related to

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the acquisition of Sigma Systems, which increased amortization expense by \$273,000 for the quarter. Additionally, we recorded an impairment expense for Virtual Modem trademarks, whose value was determined to be zero.

*Amortization of Deferred Stock-based Compensation.* Deferred stock-based compensation represents the difference between the estimated fair value of our common stock for accounting purposes and the exercise price of options that were granted prior to our initial public offering. We amortize deferred stock-based compensation for stock options granted to employees and others on a straight-line basis over the vesting periods of such options. See Financial Statements, Note 9. Amortization of deferred stock-based compensation expense was as follows (in thousands):

|   | Three months ended August 31, |        |
|---|-------------------------------|--------|
|   | 2001                          | 2002   |
| Amortization of deferred stock-based compensation | \$ 434                        | \$ 411 |

Amortization for deferred stock-based compensation decreased from Q1 FY02 to Q1 FY03 due to employee terminations and, to a lesser extent, the completion of vesting of certain employee options.

*Write-off of Acquired In-Process Research and Development.* The write-off of acquired in-process research and development expense consists of the value of research projects and products that were in process on the date of certain acquisitions, that, we believe, had not reached technological feasibility, and had no alternative future use. We wrote off \$300,000 of acquired in-process research and development in Q1 FY03, which related to the acquisition of Sigma Systems. We did not record a write-off of acquired in-process research and development expense in Q1 FY02.

33

### Interest Income, Net

Interest income, net consists of interest earned on our cash and cash equivalents and short-term and long-term investments, and is netted against interest expense related to capital leases. Interest income, net was as follows (in thousands):

|                      | Three months ended August 31, |          |
|----------------------|-------------------------------|----------|
|                      | 2001                          | 2002     |
| Interest income, net | \$ 5,350                      | \$ 2,502 |

Interest income decreased from Q1 FY02 to Q1 FY03 primarily due to lower cash balances and declining market interest rates.

### Other Income (Expense), Net

Other income (expense), net consists of foreign currency exchange gains and losses, losses on disposals of fixed assets, and other non-operating income and expenses. Other income (expense), net was as follows (in thousands):

|                             | Three months ended August 31, |        |
|-----------------------------|-------------------------------|--------|
|                             | 2001                          | 2002   |
| Other income (expense), net | \$ (113)                      | \$ 254 |

Other expenses for Q1 FY02 were comprised of a loss on the disposal sale of fixed assets, partially offset by a gain in foreign currency exchange. For Q1 FY03, other income was primarily comprised of a gain in foreign currency exchange.

### Income Tax Provision



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Income tax provision consists of foreign withholding tax expense and foreign and state income taxes. Income tax provision was as follows (in thousands):

|                      | Three months ended August 31, |        |
|----------------------|-------------------------------|--------|
|                      | 2001                          | 2002   |
| Income tax provision | \$ 219                        | \$ 398 |

Income tax provision increased from Q1 FY02 to Q1 FY03 primarily due to an increase in foreign withholding and income taxes. In addition, state income tax expense increased for Q1 FY03.

### Liquidity and Capital Resources

#### Cash Flows

Our principal source of liquidity at August 31, 2002 was cash and cash equivalents of \$89.3 million and short-term investments of \$59.3 million. Additionally, as of August 31, 2002, our long-term investments were valued at \$184.3 million and included \$172.7 million of long-term investments and \$11.6 million of equity investments.

*Cash Flows from Operating Activities.* For Q1 FY02, net cash used in operating activities was \$14.0 million. This amount was comprised primarily of a net loss of \$78.0 million, which included \$64.0 million of non-cash charges and a \$6.6 million reduction in deferred revenues. These amounts were offset by a \$4.2 million increase of other long-term liabilities and a \$1.8 million increase of prepaid expenses and other current assets.

34

For Q1 FY03, net cash used in operating activities was \$18.6 million. This amount consisted primarily of a net loss of \$249.3 million, which included \$209.3 million of goodwill impairment in accordance with SFAS 142, \$6.5 million of other non-cash charges, a \$5.6 million decrease of deferred revenues, a \$1.5 million decrease of accrued payroll and related expenses, and a \$1.1 million decrease of accounts payable. These amounts were offset by a \$13.7 million increase of other long-term liabilities, a \$5.6 million decrease of accounts receivable, and a \$2.7 million increase of accrued liabilities.

As of August 31, 2002 deferred revenues were \$21.4 million, reflecting a decrease of \$4.1 million from May 31, 2002 that primarily resulted from a combination of lower company revenues and customers using prepaid products and services and the expiration of rights to use products and services. This decrease was partially offset by the addition of deferred revenues resulting from the Sigma Systems acquisition of \$1.5 million.

*Cash Flows from Investing Activities.* For Q1 FY02, net cash provided by investing activities of \$59.4 million included \$156.5 million of proceeds received from the maturities of short-term investments, offset by \$95.1 million used to purchase investments, \$1.2 million used to purchase property and equipment, and \$750,000 used to purchase equity investments.

For Q1 FY03, net cash provided by investing activities of \$7.3 million included \$83.9 million of proceeds received from the maturities of investments, offset by \$38.1 million used to acquire Sigma Systems, \$36.7 million used to purchase short-term investments, \$1.2 million used to purchase equity investments, and \$524,000 used to purchase property and equipment.

*Cash Flows from Financing Activities.* For Q1 FY02, net cash provided by financing activities of \$1.5 million included \$1.7 million from issuances of stock to employees, directors, and external consultants through our stock plans. This amount was partially offset by payments made for capital lease obligations.

For Q1 FY03, net cash used in financing activities of \$10.0 million was attributed to the repurchase of our stock from Cisco. See Financial Statements, Note 9.

#### Cash Requirements

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In addition to funding normal operating expenses, we anticipate requiring cash to pay outstanding commitments and acquire products and technologies to complement our existing business. We believe that the net proceeds from our various offerings, together with cash and cash equivalents generated from operations, if any, will be sufficient to meet our working capital requirements for at least the next twelve months.

35

### Contractual Obligations

A summary of our contractual obligations as of August 31, 2002, some of which are discussed in more detail below, follows (in thousands):

|                                  | Total     | Payments due by period |           |           |               |
|----------------------------------|-----------|------------------------|-----------|-----------|---------------|
|                                  |           | Less than one year     | 1-3 years | 4-5 years | After 5 years |
| Operating leases                 | \$ 65,452 | \$ 9,384               | \$ 19,248 | \$ 19,862 | \$ 16,958     |
| Equity investment obligations(1) | 1,780     | 1,030                  | 750       |           |               |
| Employment agreements(2)         | 832       | 832                    |           |           |               |
| Capital lease obligations        | 140       | 140                    |           |           |               |
| Restructuring costs              | 1,381     | 1,381                  |           |           |               |
| Total contractual obligations    | \$ 69,585 | \$ 12,767              | \$ 19,998 | \$ 19,862 | \$ 16,958     |

(1) Equity investment obligations are discussed below.

(2) Employment agreements are discussed below.

**Equity Investment Obligations.** In June 2001, we committed to invest up to \$2.0 million in China Broadband (H.K.) for reinvestment in a Chinese joint venture that makes interactive television software. In fiscal 2002, we made an investment of \$750,000 and we believe that we will not make further investments. See Financial Statements, Notes 8 and 13.

In May 2002, we entered into a debenture purchase agreement committing us to loan ExtendMedia up to \$350,000 in phases through the end of calendar 2002. The loan is secured by certain assets of ExtendMedia, carries an annual interest rate of 6.5%, and is due on May 31, 2005. As of August 31, 2002, we had made payments of \$245,000 to ExtendMedia under this agreement. See Financial Statements, Note 8.

In July 2002, we purchased shares of the Series D Preferred Stock of MetaTV for a total purchase price of \$410,000 and received a warrant to purchase 85,984 shares of MetaTV's Series D Preferred Stock. See Financial Statements, Note 8.

In July 2002, we committed to loan up to £509,000, approximately \$811,000, to TWTv in phases through December 2002. The loan is secured by certain assets of TWTv, carries an annual interest rate of 20%, plus a one-time 5% facility fee, and is due on June 30, 2004. At our discretion, we may convert this loan into the common equity of TWTv. Additionally, for every £1 drawn down from us under the loan facility, we earned warrants to purchase shares of TWTv common stock. As of August 31, 2002, TWTv had drawn down £225,000, approximately \$358,000, from us under this loan facility and issued warrants to us to purchase 112,550,500 shares of TWTv common stock, which we immediately exercised. Upon full conversion of all debt and warrants issued to us in this transaction, our ownership percentage will remain less than 20% and we do not exert significant influence over TWTv's business and financial decisions. See Financial Statements, Note 8.

In August 2002, we entered into an agreement to loan Sportvision \$200,000. The loan has a maturity of eighteen months and bears interest at the rate of 5% per annum. See Financial Statements, Notes 8 and 13.

**Employment Agreements.** In January 2001, we entered into employee retention agreements with Coleman Sisson, Donald Fitzpatrick, and David Limp. Each retention agreement was to provide \$818,000 in periodic payments to each officer who achieved two years of continuous service through January 2003. In July 2002, Mr. Limp left Liberate as part of a reduction in force and realignment of management roles, which

triggered a payment of the remaining \$526,000 under his retention

36

agreement. In connection with Mr. Limp's departure in July 2002, we entered into a separation agreement and mutual release of claims with him. Under the terms of this agreement, we paid Mr. Limp an amount equal to his salary and on-target bonuses for fiscal 2002 and outstanding amounts under his retention agreement. In July 2002, we also paid Mr. Fitzpatrick and Mr. Sisson \$110,000 under the retention agreements.

In 2001, we extended loans in the principal amount of \$500,000 to each of Mr. Limp, Mr. Fitzpatrick, and Mr. Sisson, who were then executive officers. Each loan carried an interest rate of 5.9% compounded annually, and was due and payable two years from issuance. In July 2002, Mr. Limp repaid the full principal and interest due under his promissory note. As of August 31, 2002, accrued interest receivable for these outstanding promissory notes was \$50,000 for Mr. Sisson and \$42,000 for Mr. Fitzpatrick.

In June 2002, we entered into employee retention agreements with each of Mr. Kertzman, Mr. Sisson, Mr. Walker, and Mr. Fitzpatrick. Under the terms of these agreements, if, after a change of control followed within one year by the executive officer's actual or constructive termination, the executive officer received total payments as a result of the termination that were less than twice the officer's total cash compensation in the prior fiscal year, Liberate would pay the difference, up to a maximum of \$750,000.

In July 2002, the compensation committee of the board of directors approved a senior management bonus plan under which three executive officers would have been eligible to receive bonuses if Liberate had achieved specified revenue and operating expense targets. The compensation committee also approved a sales commission plan under which Mr. Fitzpatrick would have been eligible to receive commissions based on achievement of revenue and earnings targets.

As part of our standard compensation package, certain employees and managers may be eligible to participate in a variety of discretionary and non-discretionary bonus plans or commission plans. We accrue bonus and commission expense ratably over the fiscal year, based on expected payouts against those plans.

## Subsequent Developments

### Equity Investments

*TWTV.* In Q2 FY03, TWTV drew down an additional \$453,000 under the terms of the loan agreement. See Financial Statements, Note 8.

*ExtendMedia.* In Q2 FY03, we made additional payments of \$105,000 to ExtendMedia under the terms of the debenture purchase agreement. See Financial Statements, Note 8.

*Sportvision.* In August 2002, we entered into an agreement to loan Sportvision \$200,000. In December 2002, the debt and interest automatically converted into shares of Series B Preferred Stock.

*China Broadband (H.K.).* In fiscal 2003, we concluded that based on breaches by China Broadband (H.K.) of its representations and warranties, our prior obligation to make further investment in its Chinese joint venture had terminated.

In fiscal 2003, we wrote-down \$12.1 million of equity investments that had been permanently impaired, reducing the value of our net equity investments to zero.

### Suspension of 1999 Employee Stock Purchase Plan

In January 2003, because we were not current in our filing obligations with the SEC, we terminated the offering period of our 1999 Employee Stock Purchase Plan before the purchase of shares scheduled for March 31, 2003 and refunded contributions to employees.

37

## Rights Plan

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In May 2003, our board of directors adopted a stockholder rights plan, which is designed to give the board flexibility in responding to unsolicited acquisition proposals. Under the plan, rights were distributed as a dividend at the rate of one right for each share of Liberate common stock held by stockholders of record as of the close of business on May 30, 2003. Each right will initially entitle stockholders to buy a fraction of a share of preferred stock. The rights will generally be exercisable only if a person or group acquires beneficial ownership of at least 15% of our common stock or starts a tender or exchange offer that would give them beneficial ownership of at least 15% of our common stock. The rights plan will expire on May 30, 2013.

### **Bylaw Amendment**

In May 2003, our board of directors amended our bylaws to provide that a majority of stockholders can remove directors for any reason (rather than permitting removal only upon a two-thirds vote and for cause), and to provide that stockholders may not call special meetings of stockholders.

### **Restructuring Costs**

In January 2003, we announced a further reduction in force. We terminated the employment of 228 employees. Under SFAS 146, we initially expected to record a total restructuring charge of \$5.3 million comprised of salaries and employee related expenses. In fiscal 2003 we recorded approximately \$5.1 million of the estimated \$5.3 million charge and expect to incur approximately \$4,000 more.

In April 2003, we announced another reduction in force. This action resulted in a headcount reduction of 75 employees, worldwide, of whom 32 were on transition plans as of May 31, 2003. As a result of this action, under SFAS 146, we expect to record a restructuring charge of approximately \$2.3 million, comprised of salary and employee-related expenses. For the quarter ended May 31, 2003, we recorded approximately \$2.1 million of the estimated \$2.3 million charge. We expect to record the remainder in subsequent periods.

### **Lease Amendment**

In January 2003, we amended our current lease in London, Ontario, Canada to include an additional 5,000 square feet, bringing the total space under lease at that location to 25,000 square feet. We also extended the term of this lease through December 31, 2007.

### **Litigation**

See Financial Statements, Note 8.

### **Executive Compensation**

*Outstanding Executive Loans.* In November 2002, Donald Fitzpatrick repaid \$275,000 of the principal amount of his promissory note. According to the terms of Mr. Fitzpatrick's promissory note, his outstanding balance of \$225,000 and all accrued interest was due 60 days from December 27, 2002, the date of the termination of his employment. As of June 30, 2003, Mr. Fitzpatrick had not repaid the balance of this loan and we have recorded a reserve to cover our potential loss. In January 2003, Coleman Sisson repaid the full principal and interest of \$561,000 due under his promissory note.

*Fiscal 2001 Executive Retention Agreements.* During fiscal 2003, we paid Donald Fitzpatrick \$219,000 under his January 2001 retention agreement. In connection with the events leading to the restatement of our financial statements, we terminated Mr. Fitzpatrick's employment on December 27,

2002, before additional payments were due. During fiscal 2003, we paid Coleman Sisson the remaining \$526,000 due under his January 2001 retention agreement.

*Sales Commission Plan.* In Q2 FY03, we paid Mr. Fitzpatrick \$31,000 under his sales commission plan.

*Fiscal 2003 Executive Retention Agreements.* In March and April 2003, we entered into new employee retention agreements with David Lockwood, Patrick Nguyen, Gregory Wood, Philip Vachon, Coleman Sisson, and Kent Walker. Under the terms of the retention agreements, in the event of a change of control of Liberate that is followed within one year by the officer's actual or constructive termination, the officer will receive a payment equal to twice his total taxable compensation for the prior fiscal year, with a minimum payment of \$500,000 and a maximum

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payment of \$750,000. These agreements supersede the previous employee retention agreements that we entered into with Mr. Sisson and Mr. Walker.

**Termination of Executives' Employment.** In June 2003, Mitchell Kertzman and Coleman Sisson terminated their employment with Liberate. We entered into an agreement with Mr. Sisson under which he will receive \$10,000 per month for his services as an independent contractor and may receive additional compensation. We may terminate this agreement at any time. We also agreed to pay the premiums for Mr. Sisson's health coverage for twelve months.

**Consulting Agreement.** In September 2002, we entered into a consulting agreement with David Limp in which we agreed to pay Mr. Limp not less than \$10,000 per month for consulting services. We paid Mr. Limp approximately \$123,000 under this consulting agreement, which terminated in March 2003. In November 2002, we entered into a letter agreement with Philip Vachon, in which we agreed to pay him \$56,500 per month for advisory services through February 28, 2003. We subsequently extended that agreement through April 11, 2003, at which time Mr. Vachon became president Liberate International.

**Option Grants.** In Q4 FY03, we agreed to amend the terms of outstanding option grants to Mr. Sisson and Mr. Walker so that they would become fully vested upon certain employment termination events in connection with a change of control of Liberate. The compensation committee of the board also approved new option grants for 1.3 million shares to each of Mr. Lockwood, Mr. Wood, and Mr. Nguyen and 1.7 million shares to Mr. Vachon.

### **Discontinued Operations**

In August 2002, we acquired the outstanding capital stock of Sigma Systems. In accordance with SFAS 142, we determined that Sigma Systems had two reporting units, OSS and Bill-Care. Subsequently, in May 2003, we sold the business and assets related to Bill-Care to Sigma Software Solutions, Inc, a company owned by certain former shareholders of Sigma Systems, for consideration of \$1.0 million in cash. We recorded a loss of \$177,000 arising on the sale of discontinued operations in the fourth quarter of fiscal 2003. We reclassified \$1.2 million of revenue and \$2.3 million of net loss as part of discontinued operations for the year ended May 31, 2003.

### **Sale of Our Stock by Oracle**

In July 2003, Delphi Asset Management (a wholly-owned subsidiary of Oracle Corporation) filed a report on Form 4 with the SEC disclosing that it had disposed of all its 33 million shares of our common stock.

39

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### **Management Changes**

In June 2003, Mitchell Kertzman and Coleman Sisson resigned from their positions as officers and directors of Liberate. The board of directors expanded to seven members and the board elected David Lockwood, Patrick S. Jones, and Robert R. Walker to fill the vacancies. The board also named Mr. Lockwood as chairman and chief executive officer, Gregory S. Wood as executive vice president and chief financial officer, Patrick Nguyen as executive vice president corporate development, and Kent Walker as executive vice president corporate and legal affairs, general counsel, and secretary, and confirmed the April 2003 appointment of Philip Vachon as president-Liberate International.

### **Loss Mitigation Insurance Policy**

On August 29, 2003, Liberate purchased a \$100 million supplemental loss mitigation insurance policy from a AAA/A++ rated insurance carrier to cover damages that may arise from pending securities and derivative litigation related to Liberate's restatement. This policy is in addition to Liberate's existing policies that provide for up to \$15 million of coverage. Liberate paid a \$17.9 million premium for the loss mitigation policy, with a rebate of up to \$4.4 million if an eventual settlement or judgment is less than specified amounts. Liberate has certain deductibles under its insurance arrangements for which it is solely responsible.

### **Expected Sale of OSS Division**

In September 2003, we announced that we are actively exploring the sale of our OSS division, and that we expect to reach a definitive agreement in the near future. The division is based in Toronto, Ontario and employs approximately 100 professionals. It had net assets of approximately \$1.1 million as of May 31, 2003, and had revenues of approximately \$2.3 million for fiscal 2003 following our acquisition of Sigma Systems in August 2002. There can be no assurance that we will consummate such a sale on reasonable terms or at all.

## Risk Factors

Any of the following risks could seriously harm our business, financial condition, and results of operations, causing the price of our stock to decline.

### **Demand for information-oriented set-top boxes and advanced digital voice, data, and video services may not develop rapidly.**

Because the market for advanced digital voice, data, and video services (including interactive television) and information-oriented set-top boxes is newly emerging, the potential size of the market opportunity and the timing of its development are uncertain. As a result, our profit potential is unknown.

Sales of our technology and services depend upon the commercialization and broad acceptance by consumers and businesses of advanced digital voice, data, and video services. This will depend in turn on many factors, including the development of compatible devices, content, and applications of interest to significant numbers of consumers and the emergence of industry standards that facilitate the distribution of such content and applications. Because demand for these types of products and services has fluctuated, and our revenues have recently declined markedly, we do not anticipate that we will be able to achieve our prior revenue growth rates. If our market does not develop, develops slowly, or develops in a different direction than we hope, our revenues will not grow quickly, and may decline.

Because the market for interactive television is newly emerging, the relative value of system components such as infrastructure, operating systems, middleware, applications, and content has yet to be widely tested commercially. We have focused on developing and marketing our interactive

television software platform and infrastructure applications that let our customers handle subscriber management services. Content and applications may become a relatively more valuable part of an interactive television system, while platforms and infrastructure to enable interactive television and manage subscribers may become less valuable, which could lead to relatively lower margins for our business.

### **Our success depends on a limited number of network operators introducing and promoting products and services incorporating our technology.**

Our success depends on large network operators introducing and promoting products and services based on or using our technology. There are, however, only a limited number of these large network operators worldwide, some of whom have elected not to adopt our products. Mergers or other business combinations among these network operators could reduce the number of potential customers, disrupt our existing business relationships, and cause demand for our products and services to decline.

Our network operator customers are not contractually obligated to introduce or promote our technology, or to achieve any specific introduction schedules. Our agreements are not exclusive, so network operators who license our technology may enter into similar agreements with one or more of our competitors.

Because the large-scale deployment of products and services incorporating our technology is complex, time-consuming, and expensive, network operators are cautious about proceeding with these deployments. The customization process for new customers typically requires a lengthy and significant commitment of resources by our customers and us, and it is difficult for us to predict the timing of those purchases.

We currently derive, and expect to continue to derive, a significant portion of our revenues from a limited number of customers. See Item 1, "Business Customers" and Financial Statements, Note 15. The specific customers may vary from period to period. As a result, if we do not sell our products and services to one or more customers in any particular period, or a large customer purchases fewer of our products or services, defers or cancels orders, fails to meet its payment obligations, or terminates its relationship with us, our revenues could decline significantly.

Several of our largest customers have significant debt burdens and are restructuring. These customers have decreased their use of our products and services, and corporate changes may put future business or payments at risk. The telecommunication industry in which our customers operate continues to experience consolidation, and some of our customers have been acquired by or merged into other companies. Continuing industry consolidation among our customers may result in a loss of customers for our products and may cause our revenues to decline further.

**Our internal inquiry into the restatement of our financial statements could interfere with the conduct of our business.**

In October 2002, when we discovered facts calling into question the appropriateness and timing of revenue recognition, the audit committee of our board of directors initiated an inquiry to review the appropriateness and timing of revenue recognition, correct the accounting treatment where appropriate, take proper remedial action, and assess controls and procedures for financial reporting. We have incurred, and may continue to incur, significant accounting and legal expenses in connection with this inquiry and the related litigation. The inquiry has also required significant time and attention from our senior management, and is likely to require further diversion of management attention to address matters identified in the inquiry. The continued diversion of our financial and management resources to this inquiry has harmed and may continue to harm our business and our operating results.

In connection with the restatement and related inquiry, our audit committee and executive management have added or revised controls and procedures that could change the timing, amount, and characterization of future revenues. By adding additional types of review to our processes, these changes could cause us to operate less efficiently, recognize less revenue, or defer significant amounts of revenue to future periods.

**The diversion of management and financial resources resulting from the SEC's inquiry into the restatement of our financial statements could harm our business.**

When we announced that we would restate our financial statements, we contacted the SEC and provided them with additional information regarding our findings. In February 2003, we learned that the SEC had initiated a formal, non-public investigation into the events and circumstances that led to the restatement of our financial statements. We have been cooperating with the SEC and will continue to do so.

Conducting our internal investigation and responding to the SEC investigation have required significant time and attention from management and are likely to further occupy management's attention and resources in the future. If the SEC elects to pursue an enforcement action, the defense may be costly and require additional management resources. If we are unsuccessful in defending against such an action, we may face penalties or fines that could seriously harm our business and cause our stock price to decline further.

**Securities class-action litigation and shareholder derivative litigation could result in substantial costs and occupy substantial management attention and resources.**

Beginning on October 17, 2002, five securities class-action lawsuits were filed in the United States District Court for the Northern District of California against us and certain officers and directors (collectively, the "Class Action Defendants"), which were subsequently consolidated into a single action (the "Class Action"). The law firm of Schifffrin & Barroway has been named to represent the lead plaintiff. The Class Action is based on our announcements in October and November 2002 that we would restate our financial results for fiscal 2002 and that we were investigating other periods. The Class Action generally alleges, among other things, that members of the purported class were damaged when they acquired our securities because, as a result of accounting irregularities, our previously issued financial statements were materially false and misleading, and caused the prices of our securities to be inflated artificially. The Class Action further alleges that, as a result of this conduct, the Class Action Defendants violated Section 10(b) and 20(a) of the Securities Exchange Act of 1934, and SEC Rule 10b-5, promulgated thereunder. The Class Action seeks unspecified monetary damages and other relief from all Class Action Defendants.

In addition, on or about October 29, 2002, a shareholder derivative action was filed in the California Superior Court for the County of San Mateo, naming us as a nominal party and naming

certain of our current and former officers and directors as defendants (collectively, the "Derivative Defendants"). A second shareholder derivative action was filed on or about November 6, 2002. On February 26, 2003, these actions were consolidated into a single action. The law firm of Robbins Umeda & Fink was named as lead counsel. The Derivative Action is based on substantially the same facts and circumstances as the Class Action and generally alleges that the Derivative Defendants failed to adequately oversee our financial reporting, and thus are liable for breach of their fiduciary duties, abuse of control, gross mismanagement, and waste of corporate assets. The Derivative Action also alleges that certain current or former officers and directors are liable for unjust enrichment. The Derivative Action seeks unspecified monetary damages and other relief.

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We have retained Skadden, Arps, Slate, Meagher & Flom as our legal counsel in the SEC investigation, Class Action, and Derivative Action. The cost of participating and defending against these actions is substantial and will require the continuing diversion of management's attention and corporate resources.

Because of the restatement and the related litigation and SEC investigation, our financial statements and public filings could receive heightened scrutiny from the SEC and current or potential plaintiffs. While the disclosures contained in this report and our other reports filed concurrently with the SEC represent Liberate's best efforts to correct inaccuracies related to our past revenue recognition, we may not be able to detect all errors, notwithstanding the adoption of new controls and procedures. If we become aware of other errors or inaccuracies in our financial statements or public disclosures, we may be required to restate our financial statements again and may be subject to further litigation or investigations.

We do not believe it is feasible to predict or determine the outcome or resolution of the Class Action, the Derivative Action or the SEC investigation, or to estimate the amounts of, or potential range of, loss with respect to these proceedings. In addition, the timing of the final resolution of these proceedings is uncertain. The possible resolutions of these proceedings could include judgments against us or settlements that could require substantial payments by us, which could have a material adverse impact on our financial position, results of operations, and cash flows.

We have agreed to indemnify our directors and officers to the fullest extent allowed by Delaware law. As a consequence, we are advancing expenses (including reasonable attorneys' fees) incurred by directors and officers in connection with the Class Action, the Derivative Action, and the SEC investigation, although these payments are subject to reimbursement if such expenses are ultimately found to be non-indemnifiable. Additionally, we may ultimately be obligated to pay indemnifiable judgments, penalties, fines, and amounts paid in settlement in connection with these proceedings.

We have notified our various insurance carriers of the Class Action, the Derivative Action, and the SEC investigation. Our insurance, however, may not cover our defense costs, any settlement, any judgment rendered against us, or amounts we are required to pay to any indemnified person in connection with the Class Action, the Derivative Action, the SEC investigation, or any other matter.

More generally, securities class-action litigation has often been brought against a company following declines in the market price of its securities. This risk is especially acute for us because technology companies have experienced greater than average stock price declines in recent years and, as a result, have been subject to a greater than average number of securities class-action claims. Due to the significant decline of our stock price, we may in the future face additional litigation, which could result in substantial additional costs and further diversion of management attention and resources.

### **The circumstances surrounding the restatement of our financial statements could make it difficult for us to hire and retain key personnel.**

The announced restatement of our financial statements and the ensuing litigation, delisting by Nasdaq, and restructuring of our workforce have created substantial uncertainty regarding our ability to focus on our business operations and remain competitive with other companies in our industry. Because of this uncertainty, we may have difficulty motivating and retaining key personnel or replacing key personnel who leave Liberate, which could seriously harm our ability to generate revenue, attract and retain customers, manage day-to-day operations, and deliver our products and services.

### **The restatement of our financial statements and ensuing litigation may raise concerns among our customers regarding our long-term stability, which could seriously harm our future sales.**

Our customers typically integrate our technology into the core of their networks and systems, and our customers may distribute our technology widely among their end-users. Because of this extensive integration, customers who purchase our products or services make a significant long-term investment in our technology and rely on us to provide ongoing support. The restatement of our financial statements and the ensuing litigation and SEC investigation may create instability, or the perception of instability, in our business, which could lead customers and potential customers to believe that we are, or may in the future be, unable to provide necessary support for our products. If our customers or potential customers believe that our business is unstable, we may lose significant sales opportunities to our competitors, which could seriously harm our business and results of operations.

### **Many of our controls and procedures are untested and the failure or circumvention of our controls and procedures could seriously harm our business.**



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As part of our internal inquiry into the appropriateness and timing of revenue recognition in our previously filed financial statements, we reviewed our internal controls and disclosure controls and procedures in order to determine whether they were effective and whether they had been circumvented. Although we have now adopted new and improved controls and procedures with the goal of improving our method of obtaining, recording, and reporting information, our controls and procedures may not be able to prevent error or fraud in the future. Certain aspects of our controls are new and untested, and faulty judgments, simple errors or mistakes, or the failure of our personnel to adhere to established controls and procedures may make it impossible for us to detect all inaccuracies. If our controls and procedures do not detect inaccuracies or fraud in the future, we could face additional litigation and investigations.

### **The delisting of our stock from the Nasdaq National Market may harm the price and liquidity of our stock and may lead to increased volatility of our stock price.**

On October 22, 2002, we announced that we had received a Nasdaq Staff Determination indicating that we did not comply with the timely filing requirements for continued listing and that our securities were therefore subject to delisting from the Nasdaq National Market. Following a hearing before a Nasdaq Listing Qualifications Panel on November 22, 2002, we were granted a grace period until January 14, 2003 to file our amended annual report on Form 10-K/A, our delayed report on Form 10-Q for the quarter ended August 31, 2002, and any other delinquent filings. Because the internal inquiry and review had not concluded by that date, we failed to meet the conditions, and Nasdaq delisted our common stock on January 17, 2003. We subsequently withdrew our appeal of this ruling. Delisting can result in a lower stock price, more volatility in our stock price, more restrictions on our ability to borrow or otherwise raise capital, and significantly less liquidity of our common stock, potentially resulting in lower market prices and fewer opportunities to trade our stock.

44

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### **Our recent workforce restructurings may harm morale and performance of our personnel and may harm our sales.**

In order to reduce costs, we significantly restructured our organization in fiscal 2002 and fiscal 2003, in part through substantial reductions in our workforce. There have been and may continue to be substantial costs associated with the workforce reductions, including severance and other employee-related costs, and our restructuring plan may result in unanticipated consequences, such as poor employee morale, attrition beyond our planned reduction, or a significant loss of customers and revenue. As a result of these reductions, we may not be prepared to respond to new challenges or to take advantage of new opportunities.

Some of the employees who were terminated may possess specific knowledge or skills that may prove to have been important to our operations. In that case, their absence may create significant difficulties for our operations. Reductions in workforce may also subject us to the risk of litigation, which may harm our operations and may cause us to incur significant unanticipated expenses. We may need to further reduce our expenses in the future, which could seriously disrupt our business operations and harm morale and performance of our personnel.

In December 2002, we terminated the employment of Donald Fitzpatrick, our former chief operating officer, who was responsible for the Sales and Professional Services division. In 2003, we also terminated the employment of the sales vice presidents who had reported to Mr. Fitzpatrick and other members of our sales force employed during the periods being restated. This significant level of turnover and our resulting need to rebuild our sales force may seriously harm our revenues in current and future quarters.

Moreover, we have had significant recent turnover among key members of senior management, and may have additional turnover in the future. Our recent restructurings and general cost reductions may create uncertainties for our employees. If we have difficulty motivating and retaining key personnel, it could seriously harm our ability to manage day-to-day operations, develop and deliver technologies, attract and retain customers, attract and retain other employees, and generate revenues.

Because of the large number of employees whose positions were eliminated in fiscal 2002 and 2003, we may be subject to unanticipated claims or litigation related to employment, employee benefits, or termination. The types of claims could divert the attention and resources of management and could harm our financial condition.

### **Service revenues may continue to constitute a significant percentage of total revenues, which is likely to reduce our gross margins.**

Our customers often need substantial professional services to integrate our products into their networks. Service revenues typically have a lower gross margin than do license and royalty revenues, and our gross margins on service revenues have historically been negative. Moreover, if we are unable to maintain good utilization rates for our professional services staff and adequately price our fixed-fee service contracts, our service margins are likely to remain low.

**Our success depends on set-top box manufacturers introducing and promoting products that incorporate or operate with our technology.**

Our interactive television client technology operates on digital television set-top boxes manufactured by other companies. No set-top box manufacturer is obligated to introduce or promote set-top boxes incorporating or operating with our technology, to achieve any specific production schedule, or to license from us exclusively. A manufacturer or its customers could choose to support and use only applications and content developed to operate directly with a particular set-top box, which could eliminate the need for our interactive television software platform. As an example, many industry

analysts have predicted that North American cable operators will focus on video-on-demand services, which in isolation could operate with set-top boxes that do not require our software. Moreover, although we have focused on developing our interactive television software platform to operate with set-top boxes, consumers may in the future receive interactive television through multi-purpose home entertainment devices or advanced game consoles, using software platforms other than ours. If our technology is not broadly integrated with these devices, or if these devices do not achieve broad acceptance with retailers and consumers, our revenues will not grow quickly and may decline.

**A continued downturn in macroeconomic conditions could further reduce sales of our products and services or result in collection difficulties.**

Economic growth in the United States and internationally has slowed significantly and the prospects for near-term economic growth worldwide are uncertain. The global telecommunications industry has been particularly hard hit, with many industry participants publicly reporting decreased revenues and earnings, significant financial restructuring efforts, and reduced capital expenditures, all of which affect their ability to purchase our products and services. Many of our customers rely on debt-based financing and subscriber revenues to fund their capital expenditures, so economic conditions that reduce either of these sources of financing may slow or stop their use of our products and services, or make it more difficult for us to collect receivables. Some of our largest customers are restructuring their debts and have reduced their use of our products and services. Some of our smaller customers may not be able to continue their operations or afford to pay for our products. As a result, we may experience a substantial reduction in revenue if our customers change the timing of their orders, decrease their capital spending, or experience adverse financial conditions.

**If we do not meet our financial goals or if our operating results do not improve, our stock price could decline.**

We have withdrawn our guidance regarding future revenues and earnings, including our previous projections for profitability. We expect our future revenues to continue to depend significantly on a small number of relatively large orders for our products and services. We have found it difficult to forecast the timing and amount of specific sales because our sales process is complex and our sales cycle is long. Licensing our products on a site or enterprise basis (as some of our customers have requested) does not generate predictable royalty revenues on a per-subscriber basis, but rather one-time license revenues that would be hard for us to forecast. In some cases, we recognize revenues from services based on the percentage of completion of a services project. Our ability to recognize these revenues may be delayed if we are unable to meet service milestones on a timely basis. Delays in network operators' deployment schedules (which would delay royalty revenues for us) or delays in our receipt of royalty reports could reduce our revenues for any given quarter. As a result, our revenues are likely to vary from period to period and may be difficult to forecast. Because our expenses are relatively fixed in the near term, any shortfall in anticipated revenues could result in greater short-term losses. If we incur greater short-term losses, our business may suffer and our stock price may decline.

Our deferred revenue balance has declined significantly over time. We may be unable to sustain or replicate our revenues after customers have exhausted their pre-paid balances. Some of our revenues consist of one-time revenues derived from the termination of certain major customers' unused rights to use prepayments for our interactive television products and services. If we cannot substantially increase our sources of sustainable revenues, our business will suffer and our stock price is likely to decline.

In order to approach profitability, we will have to bring our expenses more closely in line with our revenues. In fiscal 2002 and 2003, as part of our continuing program of expense management, we announced reductions in workforce that affected approximately 475 employees across the company. See Financial Statements, Notes 10 and 13. We also instituted other cost-cutting measures, including restricted travel, facilities consolidation, and mandatory vacations and holiday closures. If these

cost-cutting measures are not successful, or if we are unable to increase our revenues, we may need to institute further cost reductions.

Since our inception, we have not had a profitable reporting period, and may never achieve or sustain profitability. We may continue to incur significant losses and negative cash flows in the future.

**Our future license and royalty revenues and margins may decline if our customers license only certain features of our interactive television products and do not deploy them widely or purchase other products or services from us.**

We have developed our interactive television software platform to enable a broad array of interactive television features, and we typically license our entire software platform to our network operator customers. Some network operators are choosing to roll out only certain features of interactive television, such as video-on-demand services, and want to license only certain individual capabilities of our software platform. We have in some cases licensed only some components of our software platform. If our network operator customers do not deploy these or other components widely enough to make up for the resulting lower per-unit license and royalty fees, our license and royalty revenues and margins will decline.

**Competition in our market could result in price reductions, reduced gross margins, and loss of market share.**

We face intense competition in licensing our interactive television platform software for networks and set-top boxes. Our principal competitors in this market include Microsoft, OpenTV (including Liberty Broadband Interactive Technologies, its controlling shareholder), and Canal+ Technologies (a subsidiary of Thomson Multimedia). We also face competition from set-top box manufacturers that have their own platform offerings. Additionally, certain interactive television applications developers, such as Gemstar-TV Guide or NDS Group, a partially owned subsidiary of News Corporation, may expand into the interactive television platform market to compete with us.

We also face intense competition in providing our OSS products and services. In that market, we compete primarily with other providers of OSS products and services targeted at the cable broadband market, such as Alopa Networks, Ceon, Core Networks, IBL, Imagine Broadband, Interactive Enterprises, JacobsRimell, and Lemur Networks. We also at times compete with providers of certain components or products or services that complement our OSS offering, including providers of service diagnostics products, providers of billing and customer care applications or services, large equipment vendors who offer OSS solutions, and systems integrators. We may also face competition from internal information technology departments of larger telecommunication companies, that may elect to develop software in-house rather than buy it from us, and other communications service providers, software developers, and smaller emerging companies. The OSS market sector is extremely competitive, and this competition has reduced the prices we can charge for our software.

We expect additional competition from other established and emerging companies in the television, computing, software, and telecommunications sectors and from stronger competitors created by the current consolidation among vendors to the telecommunications industry. Increased competition may result in further price reductions, and may also lead to fewer customer orders, reduced gross margins, longer sales cycles, reduced revenues, and loss of market share.

Several of our competitors have one or more of the following advantages: longer operating histories, larger customer bases, greater name recognition, more patents relating to important technologies, and significantly greater financial, technical, sales and marketing, and other resources. This may place us at a disadvantage in responding to their pricing strategies, technological advances, advertising campaigns, strategic partnerships, and other initiatives. Our competitors may be able to respond more quickly to new or emerging technologies and changes in customer or governmental

requirements, or to devote greater resources to the development, marketing, and sale of their technologies than we can. In addition, many of our competitors have well-established relationships with our current and potential customers. Some of our competitors, particularly Microsoft, have made and may continue to make large strategic investments in our current and potential customers. Such investments may allow our competitors to strengthen existing relationships or quickly establish new relationships with our current or potential customers.

Many of our customers and potential customers have publicly announced that they are reducing capital expenditures, and our competitors, even if they have fewer resources or shorter operating histories than we do, have, and may in the future continue to, aggressively cut the prices of their products and services in order to obtain market share. As we compete in this shrinking market, we face increased pricing pressure, which could seriously harm our business, results of operations, and financial condition.

**International revenues account for a significant portion of our revenues and are subject to operational risks and currency fluctuations.**

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International revenues consist of sales to customers outside of the United States and are assigned to specific countries based on the location of the customer. We derive, and may continue to derive a significant portion of our revenues from sources outside the United States. Accordingly, our success will depend, in part, upon international economic, political, legal, and regulatory conditions; our ability to manage international sales and marketing operations; and our ability to collect international accounts receivable. See Financial Statements, Note 12.

To date, the majority of our revenues and costs have been denominated in U.S. dollars. The effect of changes in foreign currency exchange rates on revenues and operating expenses are reflected in our financial statements. See Financial Statements, Note 2. Changes in international operations may result in increased foreign currency receivables and payables. Although we may, from time to time, undertake foreign exchange hedging transactions to cover a portion of our foreign currency transaction exposure, we do not currently do so. Accordingly, fluctuations in the value of foreign currency could significantly reduce our international revenues or increase our international expenses.

### **Acquisitions or dispositions of businesses or product lines could be difficult to implement or integrate and could disrupt our business and dilute stockholder value.**

In August 2002, we completed our acquisition of Sigma Systems Group (Canada), which at the time of the acquisition developed and licensed OSS software to cable operators and telecommunications providers to permit them to create, configure, deliver, and manage subscriber services. We may acquire other businesses in the future in an effort to compete effectively in our market or to acquire new technologies. With our acquisition of Sigma Systems, and with any future acquisitions, it may be difficult to integrate product lines, technologies, personnel, customers, widely dispersed operations, and distinct corporate cultures. These integration efforts have, in some cases, proven more difficult than anticipated and may not succeed or may distract our management from operating our existing business. Our failure to successfully manage current and future acquisitions could seriously harm our operating results. In addition, our stockholders would be diluted if we were to finance acquisitions by incurring convertible debt or issuing equity securities, and our liquidity may be adversely affected if we were to use our cash to make acquisitions.

We offer various types of products to our customers, including interactive television software, operations support software, and billing software. If we determine that one or more of these businesses or acquisitions is not likely to contribute positively to our cash flow or future revenues, we may seek to sell all or part of our interest to a third party or parties. We may have to sell those assets at a loss, and

the process of disengaging from a product line may prove costly and disruptive to our operations or customer relationships.

### **We have been sued for patent infringement by one of our competitors and may be subject to other third-party intellectual property infringement claims that could be costly and time-consuming to defend. We do not have insurance to protect against these claims.**

On February 7, 2002, OpenTV filed a lawsuit against Liberate in the United States District Court for the Northern District of California, alleging that Liberate is infringing two of OpenTV's patents and seeking monetary damages and injunctive relief. We have retained O'Melveny & Myers as our legal counsel. We have filed an answer denying OpenTV's allegations and have counter-claimed that OpenTV infringes one of our patents for information retrieval systems. The Court ruled on summary judgment that OpenTV does not infringe one of these patents. We are seeking to have OpenTV's two patents invalidated, requesting a finding that our technology does not infringe OpenTV's patents, and seeking monetary damages and injunctive relief against OpenTV. The court has held a claim construction hearing, and trial is currently scheduled for 2004. Because litigation is by its nature uncertain, we are unable to predict whether we may face any material exposure for damages or the need to alter our software arising from this case.

We expect that, like other software product developers, we will increasingly be subject to infringement claims as the number of products and competitors developing set-top box software grows, software and business-method patents become more common, and the functionality of products in different industry segments overlaps. From time to time, we hire or retain employees or external consultants who have worked for independent software vendors or other companies developing products similar to ours. These prior employers may claim that our products are based on their products and that we have misappropriated their intellectual property.

Several other companies involved in the interactive television market have large patent portfolios that they have aggressively sought to enforce. While we do not believe we currently infringe such patents, and believe that we have valuable patents that we are seeking to enforce in the context of litigation, claims of infringement are always possible, and success in litigation or other successful resolution of claims is by no means assured.

We currently do not have liability insurance to protect against the risk that our own technology or licensed third-party technology infringes the intellectual property of others. Claims relating to our intellectual property, regardless of their merit, may seriously harm our ability to

develop and market our products and manage our day-to-day operations because they are time-consuming and costly to defend, and may divert management's attention and resources, cause product shipment delays, require us to redesign our products, or require us to enter into royalty or licensing agreements.

**Our products may contain errors or be unable to support and manage a large number of users.**

Software development is an inherently complex and subjective process, which frequently results in products that contain errors, as well as defective or non-competitive features or functions. Moreover, our technology is integrated into the products and services of our network operator customers. Accordingly, a defect, error, or performance problem with our technology could cause our customers' cable television or other telecommunications systems to fail for a period of time. Any such failure could cause severe customer service and public relations problems for our customers and could result in delayed or lost revenues or increased expenses due to adverse customer reaction, negative publicity, and damage claims.

Despite frequent testing of our software's scalability in a laboratory environment and in customer deployments, the ability of our products to support and manage a potentially unlimited number of subscribers is uncertain. If our software does not efficiently scale while maintaining a high level of

performance, demand for our products and services and our ability to sell additional products to our existing customers will be significantly reduced.

**We must keep pace with the latest technological developments and with changes in the industry and government standards, and any delays or failure in developing and introducing new software products in a cost-effective way could result in a loss of market share or render our technology obsolete.**

The market for network operations software is characterized by evolving industry and governmental standards, rapid technological change, and frequent new product introductions and enhancements. Accordingly, our success will depend in large part upon our ability to adhere to and adapt our products to evolving communications protocols and standards. Therefore, we will need to develop and introduce new products that meet changing customer requirements and emerging industry and governmental standards on a timely and cost-effective basis. We have encountered in the past, and may encounter in the future, delays in completing the development and introduction of new software products. The different products that we have developed for different markets may be costly for us to maintain and improve, especially if the product lines remain separate. Any delays or failure in developing or introducing new products that meet consumer or network operator requirements, technological requirements, or industry or governmental standards could result in a loss of customers and render our products and services obsolete or non-competitive.

**We have been named in securities class-action litigation involving the underwriters to our public offerings, which may result in substantial costs and occupy management attention and resources.**

Beginning on May 16, 2001, a number of class-action lawsuits seeking monetary damages were filed in the United States District Court for the Southern District of New York against several of the firms that underwrote our initial public offering, naming Liberate and certain of our officers and directors as co-defendants. The suits, which have since been consolidated with hundreds of similar suits filed against underwriters and issuers, allege that the underwriters received excessive and improper commissions that were not disclosed in our prospectus and that the underwriters artificially increased the price of our stock. The plaintiffs subsequently added allegations regarding our secondary offering, and named additional officers and directors as co-defendants. While we deny allegations of wrongdoing, we have agreed to enter into a settlement of these claims and expect our insurers to cover amounts in excess of our deductible. A suit making similar allegations based on the same facts has also been filed in California state court. We deny any wrongdoing, and we are seeking to have the claims settled or indemnified on favorable terms. Failure to resolve this litigation on favorable terms could result in substantial costs or otherwise harm our business.

**Our limited ability to protect our intellectual property and proprietary rights may harm our competitiveness.**

Our ability to compete and continue to provide technological innovation depends substantially upon internally developed technology. We rely primarily on a combination of patents, trademark laws, copyright laws, trade secrets, confidentiality procedures, and contractual provisions to protect our proprietary technology. While we have a number of patent applications pending, patents may not be issued from these or any future applications. In addition, our existing and future patents may not survive a legal challenge to their validity or provide significant protection for us.

The steps we have taken to protect our proprietary rights may not be adequate to prevent misappropriation of our proprietary information. Further, we may not be able to detect unauthorized use of, or take appropriate steps to enforce, our intellectual property rights. Our competitors may also independently develop similar technology. In addition, the laws of many countries do not protect our proprietary rights to as great an extent as do the laws of the United States. If we fail to protect our intellectual property, our competitors could offer products that incorporate our most technologically advanced features, reducing demand for our products and services. Significant portions of our software contain open-source code, which may be subject to claims of ownership by third parties and may require us to pay royalties or otherwise harm our business.

**A small group of stockholders owns a majority of our outstanding shares and can exercise significant control over Liberate.**

As of June 30, 2003, five stockholders beneficially owned a total of approximately 56% of our outstanding common stock. As a result, these stockholders will be able to exercise control over all matters requiring stockholder approval, including the election of directors and approval of significant corporate transactions. The concentration of ownership may have the effect of delaying or preventing a change in control of Liberate.

**We may incur net losses or increased net losses if we are required to amortize or impair deferred costs related to the issuance of warrants.**

In fiscal 1999, we entered into agreements to warrants to issue several network operators to purchase up to approximately 4.6 million shares of our stock. Those warrants can be earned and exercised if the network operators satisfy specific milestones within specific time frames. Pursuant to the requirements of EITF No. 96-18, "Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services," we will revalue the warrants if appropriate. The fair market value of the warrants is estimated using the Black-Scholes pricing model. Additionally, the value of the warrants is subject to classification as an offset to revenues up to the amount of cumulative revenues recognized or to be recognized, in accordance with EITF 01-09, "Accounting for Consideration Given by a Vendor to a Customer or Reseller of the Vendor's Products." See Financial Statements, Notes 2 and 11.

We have in the past accelerated and made other modifications to these warrants to motivate network operators to deploy our software and we may do so again. If the remaining warrants are earned, accelerated, modified, or impaired, we may be required to record additional significant reductions to revenues. We have in the past and may in the future elect to repurchase warrants. As a result of these developments, we could incur net losses or increased net losses for a given period.

**We may incur net losses or increased net losses if we are required to record additional significant charges related to excess facilities that we are unable to sublease.**

We have existing commitments to lease office space at our headquarters in San Carlos, California significantly in excess of our needs for the foreseeable future. The commercial real estate market in the San Francisco Bay Area has developed such a large excess inventory of office space that we now believe we will be unable to sublease a substantial portion of our excess office space for some time to come. We recorded excess facilities charges in the first and fourth quarters of fiscal 2002 as well as in the first three quarters of fiscal 2003. If current market conditions for the commercial real estate market worsen, or we conclude that we are not likely to use additional space, we may be required to record additional charges in future periods. See Financial Statements, Note 7.

**We may incur increased expenses related to grants of options or other equity awards to our employees.**

Current proposed legislation in Congress and proposals before the International Accounting Standards Board and the FASB, if adopted, may require us to record the value of stock options granted to all or certain of our employees as an expense. If we begin recording these amounts as an expense, either voluntarily or in response to proposed legislation or standards or increasingly compensate our employees in other ways, such as with restricted stock, our net loss would increase.

**We may have to cease or delay product shipments if we are unable to obtain key technology from third parties.**

We rely on technology licensed from third parties, including applications that are integrated with internally developed software and used in our products. Most notably, we license certain technologies from BitStream, Macromedia, RealNetworks, RSA, BEA, and Sun Microsystems.

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These third-party technology licenses may not continue to be available to us on commercially reasonable terms or at all, and we may not be able to obtain licenses for other existing or future technologies that we desire to integrate into our products. If we cannot maintain existing third-party technology licenses or enter into licenses for other existing or future technologies needed for our products, we may be required to cease or delay product shipments while we seek to develop or license alternative technologies. Any delay in our ability to ship products could have a material adverse effect on our company.

### **New or changed government regulation could significantly reduce demand for our products and services.**

We are subject not only to regulations applicable to businesses generally, but also to laws and regulations directly applicable to the internet, cable television networks, and other telecommunications content and services. State, federal, and foreign governments may adopt laws and regulations that adversely affect us or our markets in any of the following areas: user privacy, copyrights, consumer protection, taxation of e-commerce, the distribution and modification of programming and content, transmission of advanced television services, the collection and exchange of personally identifiable information, and the characteristics and quality of online products and services.

In particular, the market for cable television is extensively regulated by a large number of national, state, and local government agencies. New or altered laws or regulations regarding cable television that change its competitive landscape, limit its market, or affect its pricing could seriously harm our business prospects.

### **We expect our operations to continue to produce negative cash flows in the near term; consequently, if we require additional capital and cannot raise it, we may not be able to fund our continued operations.**

Since our inception, cash used in our operations has substantially exceeded cash received from our operations and this trend may continue. We believe that our existing cash balances will be sufficient to meet our working capital and capital expenditure needs for at least the next twelve months. At some point in the future, we may need to raise additional funds and we cannot be certain that we will be able to obtain additional financing on favorable terms, or at all. If we need additional capital and cannot raise it on acceptable terms, we may not be able to develop our products and services, acquire complementary technologies or businesses, open new offices, hire and retain employees, or respond to competitive pressures or new business requirements. Our inability to obtain additional financing on favorable terms, or at all, could have a material adverse effect on our company.

52

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### **Provisions of our corporate documents and Delaware law could deter takeovers and prevent stockholders from receiving a premium for their shares.**

Certain provisions of our certificate of incorporation and bylaws may discourage, delay, or prevent a change in control of our company that a stockholder may consider favorable. These include provisions that:

Authorize the issuance of "blank check" preferred stock to increase the number of outstanding shares and thwart a takeover attempt;

Require super-majority voting to make certain amendments to our certificate of incorporation and bylaws;

Limit who may call special meetings of stockholders;

Prohibit stockholder action by written consent, which means that all stockholder actions must be taken at a meeting of the stockholders; and,

Establish advance notice requirements for nominations of candidates for election to the board of directors or for proposing matters that can be acted upon by stockholders at stockholder meetings.

In addition, Section 203 of the Delaware General Corporation Law and provisions in our stock incentive plans may discourage, delay, or prevent a change in control of our company.

In May 2003, our board of directors adopted a stockholder rights plan, which is designed to give the board flexibility in responding to unsolicited acquisition proposals.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

#### **Interest Rate Risk**

As of August 31, 2002, our investment portfolio included \$304.8 million of U.S. government obligations, commercial paper, other corporate securities, and money market funds, which may increase or decrease in value if interest rates change prior to maturity. We do not use derivative financial instruments in our investment portfolio. We place our investments only with quality issuers who carry high credit ratings, and by policy, limit the amount of credit exposure to any one issuer. We are averse to principal loss and seek to preserve our invested funds by limiting the default risk, market risk, and reinvestment risk. We currently maintain sufficient cash and cash equivalent balances to typically hold our investments to maturity. An immediate 10% change in current interest rates would be immaterial to our financial condition or results of operations.

#### **Foreign Currency Risk**

We transact business in various foreign currencies and, accordingly, are subject to adverse movements in foreign currency exchange rates. To date, the effect of changes in foreign currency exchange rates on revenues has not been material, as the majority of our revenues are earned in U.S. dollars. For our foreign subsidiaries whose functional currency is the local currency, we translate assets and liabilities to U.S. dollars using the period-end exchange rates and translate revenues and expenses to U.S. dollars using average exchange rates during the period. We report exchange gains and losses arising from translation of foreign subsidiary financial statements in our Financial Statements, Note 11. We do not currently use financial instruments to hedge these operating expenses, but we continue to assess the need to use financial instruments to hedge currency exposures.

#### **Equity Price Risk**

As of August 31, 2002, we had invested \$18.3 million in our portfolio of companies. The fair value of those equity investments was \$11.6 million as of August 31, 2002, including write-downs of \$5.3 million in fiscal 2001 and \$1.4 million in fiscal 2002, relating to the impairment in the fair value of these equity investments. We are exposed to equity price risk on the marketable portion of equity investments that we hold, typically as the result of strategic investments in third parties, which are subject to considerable market risk due to their volatility. We typically do not attempt to reduce or eliminate our market exposure in these equity investments. In accordance with our policy to assess whether an impairment loss on our investments has occurred due to declines in fair value and other market conditions, we determined that declines in fair value of certain of our equity investments were other than temporary. We do not expect to make any new investments.

### **Item 4. Controls and Procedures**

Within 90 days prior to the date of this report, we carried out an evaluation of the design and operation of our recently amended internal controls and procedures, under the supervision and with the participation of our senior management, including our chief executive officer and chief financial officer, as recently amended. Rules adopted by the SEC require that we present the conclusions of the chief executive officer and chief financial officer about the effectiveness of our disclosure controls and internal controls based on and as of the date of their evaluation.

#### **Disclosure Controls and Procedures**

Disclosure controls are procedures that are designed to ensure that information required to be disclosed in the reports we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms. Disclosure controls are also designed to ensure that this information is accumulated and



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communicated to our management, including our chief executive officer and chief financial officer, to allow timely decisions regarding required disclosure.

In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

### Internal Controls

Internal controls for financial reporting are procedures designed to provide reasonable assurance that transactions are properly authorized; assets are safeguarded against unauthorized or improper use; and transactions are properly recorded and reported to permit the preparation of financial statements in accordance with generally accepted accounting principles. We monitor and assess the quality of these controls.

Our chief executive officer and chief financial officer do not expect that our internal controls will prevent all error and fraud. Any control system, no matter how well conceived and operated, provides only reasonable, not absolute, assurance. Resource constraints, cost/benefit analyses, assumptions about likely future events and control risks, and changing conditions necessarily affect the design of a control system, and may result in undetected problems. Furthermore, negligence (including faulty judgments, errors, and mistakes) or intentional acts by one or more employees or managers can override or frustrate even well-designed controls.

### Changes in Internal Controls

In preparing our quarterly report on Form 10-Q for the quarter ended August 31, 2002, we discovered facts calling into question the appropriateness and timing of revenue recognition. Our audit committee subsequently initiated the investigation described above that culminated in the restatement of our consolidated financial statements as of, and for the fiscal year ended, May 31, 2002. For a discussion of these events, see our amended annual report on Form 10-K/A for the fiscal year ended May 31, 2002.

As part of the investigation, our management, audit committee, and board of directors reviewed company policies and procedures in areas that they viewed as important, with a particular focus on matters related to the reasons for the restatement. Specific areas of focus included revenue recognition accounting, financial reporting and legal compliance controls, proper authorization for transactions, sales commissions, and a number of other areas relevant to our financial statements.

In response to the findings of the investigation, we terminated the employment of our chief operating officer and senior members of our sales department. We also adopted a number of additional control initiatives designed to improve communication of accurate information relevant to revenue recognition issues, improve the tracking of professional services and engineering hours, detect improper agreements, and provide additional education to our employees about revenue recognition principles.

It will take some time to realize all of the benefits of these initiatives to enhance our control structure. We are committed to ongoing periodic reviews of our controls and their effectiveness.

### Conclusion

Our chief executive officer and chief financial officer believe that, taking into account the steps noted above to improve controls and procedures, our disclosure controls and procedures are now effective in all material respects. Since the date of our evaluation of the internal controls, there have been no significant changes in those controls or in other factors that could significantly affect those controls.

## Part II. Other Information

### Item 1. Legal Proceedings

*Underwriting Litigation.* Beginning on May 16, 2001, a number of class-action lawsuits seeking monetary damages were filed in the United States District Court for the Southern District of New York against several of the firms that underwrote our initial public offering, naming Liberate and certain of our officers and directors as co-defendants. The suits, which have since been consolidated with hundreds of similar suits filed against underwriters and issuers, allege that the underwriters received excessive and improper commissions that were not disclosed in our prospectus and that the underwriters artificially increased the price of our stock. The plaintiffs subsequently added allegations regarding our secondary offering, and named additional officers and directors as co-defendants. While we deny allegations of wrongdoing, we

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have agreed to enter into a global settlement of these claims, and expect our insurers to cover amounts in excess of our deductible. A suit making similar allegations based on the same facts has also been filed in California state court.

*OpenTV Patent Litigation.* On February 7, 2002, OpenTV filed a lawsuit against Liberate in the United States District Court for Northern California, alleging that Liberate is infringing two of OpenTV's patents and seeking monetary damages and injunctive relief. We have retained O'Melveny & Myers as our legal counsel. We have filed an answer denying OpenTV's allegations. Our counter-claim alleges that OpenTV infringes one of our patents for information retrieval systems. We are seeking to have OpenTV's patents invalidated, requesting a finding that our technology does not infringe OpenTV's patents, and seeking monetary damages and injunctive relief against OpenTV. The court has held a claim construction hearing and trial is currently scheduled for 2004. Because litigation is by its nature uncertain, we are unable to predict whether we may face any material exposure for damages or the need to alter our software arising from this case.

*Restatement Class-Action Litigation.* Beginning on October 17, 2002, five securities class-action lawsuits were filed in the United States District Court for the Northern District of California against us and certain officers and directors (collectively, the "Class Action Defendants"), which were subsequently consolidated into a single action (the "Class Action"). The law firm of Schiffrin & Barroway has been named to represent the lead plaintiff. The Class Action is based on our announcements in October and November 2002 that we would restate our financial results for fiscal 2002 and that we were investigating other periods. The Class Action generally alleges, among other things, that members of the purported class were damaged when they acquired our securities because, as a result of accounting irregularities, our previously issued financial statements were materially false and misleading, and caused the prices of our securities to be inflated artificially. The Class Action further alleges that, as a result of this conduct, the Class Action Defendants violated Section 10(b) and 20(a) of the Securities Exchange Act of 1934, and SEC Rule 10b-5, promulgated thereunder. The Class Action seeks unspecified monetary damages and other relief from all Class Action Defendants.

*Restatement Derivative Litigation.* In addition, on or about October 29, 2002, a shareholder derivative action was filed in the California Superior Court for the County of San Mateo, naming us as a nominal party and naming certain of our officers and directors as defendants (collectively, the "Derivative Defendants"). A second shareholder derivative action was filed on or about November 6, 2002. On February 26, 2003, these actions were consolidated into a single action (the "Derivative Action"). The law firm of Robbins Umeda & Fink was named as lead counsel. The Derivative Action is based on substantially the same facts and circumstances as the Class Action and generally alleges that the Derivative Defendants failed to adequately oversee our financial reporting, and thus are liable for breach of their fiduciary duties, abuse of control, gross mismanagement, and waste of corporate assets. The Derivative Action also alleges that certain current or former officers and directors are liable for unjust enrichment. The Derivative Action seeks unspecified monetary damages and other relief.

56

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*SEC Investigation.* When we announced that we would restate our financial statements, we contacted the SEC and provided them with additional information regarding our findings. In February 2003, we learned that the SEC had initiated a formal, non-public investigation into the events and circumstances that led to the restatement of our financial statements. We have been cooperating with the SEC and will continue to do so.

We have retained Skadden, Arps, Slate, Meagher & Flom as our legal counsel in the SEC investigation, Class Action, and Derivative Action. The cost of participating and defending against these actions is substantial and will require the continuing diversion of management's attention and corporate resources.

We cannot predict or determine the outcome or resolution of the Class Action, the Derivative Action, or the SEC investigation, or estimate the amounts of, or potential range of, loss with respect to these proceedings. In addition, the timing of the final resolution of these proceedings is uncertain. The possible resolutions of these proceedings could include judgments against us or settlements that could require substantial payments by us, which could have a material adverse impact on our financial position, results of operations, and cash flows.

On August 29, 2003, Liberate purchased a \$100 million supplemental loss mitigation insurance policy from a AAA/A++ rated insurance carrier to cover damages that may arise from pending securities and derivative litigation related to Liberate's restatement. This policy is in addition to Liberate's existing policies that provide for up to \$15 million of coverage. Liberate paid a \$17.9 million premium for the loss mitigation policy, with a rebate of up to \$4.4 million if an eventual settlement or judgment is less than specified amounts. Liberate has certain deductibles under its insurance arrangements for which it is solely responsible.

*Litigation-Related Indemnification Obligations.* We have agreed to indemnify our directors and officers to the fullest extent permitted by Delaware law. As a consequence, we are advancing expenses (including reasonable attorneys' fees) incurred by directors and officers in connection with the Class Action, the Derivative Action, and the SEC investigation, although these payments are subject to reimbursement if such expenses are ultimately found to be non-indemnifiable. Additionally, we may ultimately be obligated to pay indemnifiable judgments,

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penalties, fines, and amounts paid in settlement in connection with these proceedings.

We have notified our various insurance carriers of the Class Action, the Derivative Action, and the SEC investigation. Our insurance, however, may not cover our defense costs, any settlement, any judgment rendered against us, or amounts we are required to pay to any indemnified person in connection with the Class Action, the Derivative Action, the SEC investigation, or any other matter.

### Item 2. Changes in Securities and Use of Proceeds

(d)  
*Use of Proceeds*

On July 27, 1999, the SEC declared effective our Registration Statement on Form S-1 (File No. 333-78781) for our initial public offering. We have used all of the net proceeds of our initial public offering for general corporate purposes, such as funding our operations and working capital needs.

### Item 3. Defaults Upon Senior Securities

None.

### Item 4. Submission Of Matters to a Vote of Securities Holders

None.

57

### Item 5. Other Information

None

### Item 6. Exhibits and Reports on Form 8-K

(a)  
*Exhibits*

| Exhibit No. | Exhibit  |
|-------------|--|
| 2.5         | Share Purchase Agreement, date as of July 24, 2002, by and among Liberate, 2014120 Ontario, Inc., Sigma Systems Group (Canada) Inc., the shareholders of Sigma Systems and Arjun Jasuja, as the Shareholders' Representative (incorporated by reference to similarly numbered exhibit to the current report on Form 8-K filed by Liberate on August 22, 2002.) |
| 10.59       | Sigma Systems Group (Canada) Inc. Amended and Restated 2002 Stock Incentive Plan.  |
| 10.60       | Sigma Systems Group (Canada) Inc. Amended and Restated 2002 California Stock Incentive Plan.   |
| 10.61       | Sigma Systems Group (Canada) Inc. Nonstatutory Stock Option Agreement, dated August 9, 2002, with Stephen Nicolle.   |
| 10.62       | Sales Commission Plan, dated June 1, 2002, between Liberate and Donald Fitzpatrick.*   |

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| Exhibit<br>No. | Exhibit   |
|----------------|---|
| 10.63          | Senior Management Bonus Plan, dated June 1, 2002, between Liberate and Mitchell Kertzman, Coleman Sisson, and Kent Walker.* |
| 31.1           | Certification of David Lockwood pursuant to Rule 13(a)-14(a)/15(d)-14(a).   |
| 31.2           | Certification of Gregory S. Wood pursuant to Rule 13(a)-14(a)/15(d)-14(a).  |
| 32.1           | Section 1350 Certification.   |

\*  
Management contract or compensatory plan or arrangement.

(b)  
*Reports on Form 8-K*

We filed a report on Form 8-K on July 22, 2002 to announce that we had entered into an agreement with Cisco Systems Investments and Cisco Systems to repurchase 3,963,780 shares of our stock.

We filed a report on Form 8-K on July 31, 2002 to announce that we had signed an agreement to acquire all of the outstanding shares of Sigma Systems Group (Canada) Inc.

We filed a report on Form 8-K on August 22, 2002 to report the acquisition of all of the outstanding capital stock of Sigma Systems Group (Canada) Inc. pursuant to a Share Purchase Agreement, dated as of July 24, 2002.

58

## LIBERATE TECHNOLOGIES

### Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Liberate Technologies

Date: September 16, 2003

By: /s/ David Lockwood

David Lockwood  
*Chief Executive Officer*

Date: September 16, 2003

By: /s/ Gregory S. Wood

Gregory S. Wood  
*Executive Vice President and Chief Financial Officer*

59

**Exhibit Index**

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\*

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**QuickLinks**

[LIBERATE TECHNOLOGIES FORM 10-Q For The Quarterly Period Ended August 31, 2002 TABLE OF CONTENTS](#)

[Part I. Financial Information](#)

[Item 1. Financial Statements](#)

[LIBERATE TECHNOLOGIES CONDENSED CONSOLIDATED BALANCE SHEETS \(In thousands\) Unaudited](#)

[LIBERATE TECHNOLOGIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS \(In thousands, except per share data\) Unaudited](#)

[LIBERATE TECHNOLOGIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS \(In thousands\) Unaudited](#)

[NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Unaudited](#)

[Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations](#)

[Item 3. Quantitative and Qualitative Disclosures about Market Risk](#)

[Item 4. Controls and Procedures](#)

[Part II. Other Information](#)

[Item 1. Legal Proceedings](#)

[Item 2. Changes in Securities and Use of Proceeds](#)

[Item 3. Defaults Upon Senior Securities](#)

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Item 4. Submission Of Matters to a Vote of Securities Holders

Item 5. Other Information

Item 6. Exhibits and Reports on Form 8-K

LIBERATE TECHNOLOGIES

Signatures

Exhibit Index