

MB FINANCIAL INC /MD
Form 8-K
September 08, 2005

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the

Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): **September 8, 2005**

MB FINANCIAL, INC.

(Exact name of registrant as specified in its charter)

Maryland
(State or other jurisdiction
of incorporation)

0-24566-01
(Commission File No.)

36-4460265
(IRS Employer
Identification No.)

801 West Madison Street, Chicago, Illinois 60607

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **(312) 633-0333**

N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17CFR 240.13e-4(c))
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Item 7.01. Regulation FD Disclosure

Forward-Looking Statements

When used in this presentation and in filings with the Securities and Exchange Commission, in other press releases or other public shareholder communications, or in oral statements made with the approval of an authorized executive officer, the words or phrases believe, will likely result, are expected to, will continue, is anticipated, estimate, project, plans, or similar expressions are intended to identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date made. These statements may relate to future financial performance, strategic plans or objectives, revenues or earnings projections, or other financial items. By their nature, these statements are subject to numerous uncertainties that could cause actual results to differ materially from those anticipated in the statements.

Important factors that could cause actual results to differ materially from the results anticipated or projected include, but are not limited to, the following: (1) expected cost savings and synergies from our merger and acquisition activities might not be realized within the expected time frames, and costs or difficulties relating to integration matters might be greater than expected; (2) expenses associated with the planned expansion of our retail branch services and business hours during the second half of 2005 might be greater than expected, whether due to a possible need to hire more employees than currently anticipated or other costs incurred in excess of estimated amounts; (3) the credit risks of lending activities, including changes in the level and direction of loan delinquencies and write-offs and changes in estimates of the adequacy of the allowance for loan losses; (4) competitive pressures among depository institutions; (5) interest rate movements and their impact on customer behavior and net interest margin; (6) the impact of repricing and competitors pricing initiatives on loan and deposit products; (7) the ability to adapt successfully to technological changes to meet customers needs and developments in the market place; (8) MB Financial's ability to realize the residual values of its direct finance, leveraged, and operating leases; (9) the ability to access cost-effective funding; (10) changes in financial markets; (11) changes in economic conditions in general and in the Chicago metropolitan area in particular; (12) the costs, effects and outcomes of litigation; (13) new legislation or regulatory changes, including but not limited to changes in federal and/or state tax laws or interpretations thereof by taxing authorities; (14) changes in accounting principles, policies or guidelines; and (15) future acquisitions by MB Financial of other depository institutions or lines of business.

MB Financial does not undertake any obligation to update any forward-looking statement to reflect circumstances or events that occur after the date on which the forward-looking statement is made.

Set forth below are investor presentation materials.

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West Coast

Super-Community Bank Conference

Mitchell Feiger, President and Chief Executive Officer

Jill E. York, Vice President and Chief Financial Officer

September 9, 2005

NASDAQ: MBFI

Forward Looking Statements

When used in this presentation and in filings with the Securities and Exchange Commission, in other press releases or other public shareholder communications, or in oral statements made with the approval of an authorized executive officer, the words or phrases believe, will likely result, are expected to, will continue, is anticipated, estimate, project, plans, or similar expressions are intended to identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date made. These statements may relate to future financial performance, strategic plans or objectives, revenues or earnings projections, or other financial items. By their nature, these statements are subject to numerous uncertainties that could cause actual results to differ materially from those anticipated in the statements.

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MB Financial Snapshot

(Dollars amounts in millions, except per share data)

		2nd Qtr 2004		2nd Qtr 2005	Change
Assets	\$	4,996	\$	5,589	+11.9%
Loans	\$	3,193	\$	3,647	+14.2%
Deposits	\$	3,759	\$	4,171	+11.0%
Net income	\$	15.5	\$	18.0	+16.3%
Fully diluted EPS	\$	0.55	\$	0.62	+12.7%
Return on equity - annualized		15.33%		14.96%	-0.37%
Cash return on tangible equity - annualized*		20.17%		20.80%	+0.63%
Net interest margin - FTE - annualized*		3.72%		3.78%	+0.06%
Efficiency ratio		54.60%		54.29%	-0.31%
Non-performing loan ratio		0.90%		0.66%	-0.24%

* See **Non-GAAP Disclosure Reconciliations** on page 30.

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(Dollars amounts in millions, except per share data)

	2000		2004		Change
Assets	\$	3,287	\$	5,254	+59.8%
Loans	\$	2,019	\$	3,346	+65.7%
Deposits	\$	2,639	\$	3,962	+50.1%
Net income	\$	27.0	\$	64.4	+138.6%
Fully diluted EPS	\$	1.02	\$	2.25	+120.6%
Return on equity		10.24%		14.88%	+4.64%
Cash return on tangible equity*		13.00%		20.69%	+7.69%
Net interest margin - FTE*		3.75%		3.79%	+0.04%
Efficiency ratio		64.80%		53.68%	-11.12%
Non-performing loan ratio		0.81%		0.71%	-0.10%

* See **Non-GAAP Disclosure Reconciliations** on page 30.

Marketplace Dynamics

Fragmented banking market

Slowly consolidating

Target market includes 8,000+ middle market companies

[GRAPHIC]

Bank Holding Companies**Cook County Deposit Market Share**

As of June 30, 2004

Pending Ownership as of September 2, 2005

Rank	Institution	Branch Count	Total Deposits in Market (\$000s)	Market Share
1	JPMorgan Chase & Co. (NY) (Bank One)	183	28,240,123	18.9%
2	LaSalle Bank Corporation (IL)	91	26,063,977	17.4%
3	BMO Financial Group (Harris)	76	14,937,173	10.0%
4	Northern Trust Corp. (IL)	9	6,369,328	4.3%
5	Royal Bank of Scotland Group (Charter One)	82	4,805,561	3.2%
6	Citigroup Inc. (NY)	39	4,421,363	3.0%
7	Fifth Third Bancorp (OH)	40	3,527,520	2.4%
8	MAF Bancorp Inc. (IL)	34	3,430,691	2.3%
9	MB Financial Inc. (IL)	36	3,242,330	2.2%
10	Bank of America Corp. (NC)	14	3,087,480	2.1%
11	Corus Bankshares Inc. (IL)	14	2,993,795	2.0%
12	Wintrust Financial Corp. (IL)	23	2,392,615	1.6%
13	FBOP Corp. (IL)	21	2,118,074	1.4%
14	Taylor Capital Group Inc. (IL)	12	2,109,047	1.4%
15	Metropolitan Bank Group Inc. (IL)	65	1,905,509	1.3%
16	TCF Financial Corp. (MN)	117	1,896,575	1.3%
17	First Midwest Bancorp Inc. (IL)	17	1,696,963	1.1%
18	Parkway Bancorp Inc. (IL)	14	1,331,845	0.9%
19	Popular Inc. (PR)	17	1,255,821	0.8%
20	U.S. Bancorp (MN)	24	1,205,083	0.8%

Source - SNL Datasource

Key Strategies

Our EPS growth has been fueled by dual growth sources

Core business lines are growing

Commercial Banking

Wealth Management

Retail Banking

Mergers and acquisitions supplement core business growth

[CHART]

* Includes \$19.2 million after tax merger charge.

Commercial Banking

Well developed business line

Target market is companies with revenues ranging from \$5 to 100 million

Heavy investment in personnel over past 10 years

Robust training program for recent graduates

Focused on:

Middle-market business financing

Treasury management

Real estate investor, construction, developer financing

Lease banking

[CHART]

Market Feedback

Based upon third party research, commercial client satisfaction leads the market.

9 out of 10 customers with sales over \$10 million in 2004 said MB Financial Bank was:

Excellent or Above Average in overall satisfaction.

Above market standard for prompt follow-up and closure on requests.

Excellent or Above Average on top management support.

Commercial Banking - Diversified Loan Portfolio

As of June 30, 2005

Loan Portfolio Composition
(\$3.6 billion)

[CHART]

Commercial Loans by Industry Type
(\$3.0 billion)

[CHART]

* Includes Lease Loans.

Credit Quality

Excellent, stable, predictable

Improving non-performing loan ratios

Loans are granular typical size is \$3 to \$6 million; 88% of credits are under \$15 million.

Extensive due diligence prior to acquisitions

Net Charge-offs to Average Loans

[CHART]

Allowance vs. NPL to Total Loans

[CHART]

Granularity of Non-Performing Loans

As of June 30, 2005

Non-performing Loan Size	Number of Credits	Outstanding Balance	Percent of Total
Over \$3.0 million	1	\$ 4,181	17.5%
\$2.0 to \$3.0 million	2	5,208	21.7%
\$1.0 to \$2.0 million	2	2,368	9.9%
Less \$1.0 million	151	12,193	50.9%
Total	156	\$ 23,950	100.0%

Retail Banking

Consumer and small business

Deposit and credit services

11% annual deposit growth over past five years

Growing transaction accounts

Sales/service culture

Cost efficient lending platform

Upgrading branches and branch locations to maximize growth and profitability

Betsimpier Deposit Strategy
Better. Simpler. Easier.

Goals

Improve deposit growth

Improve deposit mix

Reduce funding costs

Implementation activities

Extended hours

Simplified transaction processes

Consistent customer experience

More ATMs

Increased marketing and advertising

Better. Simpler. Easier. Betsimpier!

7 days a week. Open early. Open late.

[LOGO]

Better. Simpler. Easier. Betsimpier!

[LOGO]

7 Days A Week. Open Early. Open Late.

Additional expenses to support strategy

Personnel

50 FTEs added

\$750 thousand increase in salary and benefits expense in second half of 2005

Marketing

In July media rollout supporting strategy began

Majority of our second half 2005 marketing dollars are reserved for Betsimpier

Total marketing for second half 2005 including Betsimpier and other various marketing initiatives will total \$4.0 million

Wealth Management

Expanding business and capabilities

Private Banking

Staff are deep generalists (loans, deposits, asset management and trust services, estate and financial planning)

Asset Management and Trust

Open architecture asset management format

Objective advice

Superior returns

Vision Investment Services

Provides brokerage services through MB and other banks

Works closely with MB Retail Banking

Significant opportunity for growth within MB Financial customer base

Adding revenue producing people and capabilities

Adding investment management depth

Continuing to upgrade relationships from custodied to managed

[CHART]

M & A Highlights**2001 to 2004**

	Assets
1990 to 2000 (10 mergers and acquisitions)	\$ 1.9 billion
Acquired FSL Holdings, Inc. April 2001	\$ 222 million
MidCity Financial and MB Financial merge November 2001	MOE
Acquired Lincolnwood Financial Corp. April 2002	\$ 228 million
Acquired LaSalle Systems Leasing August 2002	\$ 92 million
Acquired South Holland Bancorp February 2003	\$ 560 million
Divested Abrams Centre Bancshares May 2003	\$ 98 million
Acquired First SecurityFed Financial May 2004	\$ 567 million

Recent Acquisition Pricing

Transaction	P/E	P/E Adj*	P/B	Prem/ Dep
FSL	21.7	9.7	1.2	4.3%
Lincolnwood	14.4	9.7	1.6	6.9%
LaSalle Leasing	10.0	6.3	1.3	N/A
South Holland	18.1	10.3	1.2	4.4%
First SecurityFed	16.8	9.8	1.7	18.8%

* P/E Adj is computed as (price excess equity) / (pre-acquisition core earnings + after-tax cost savings in year one after tax earnings on excess equity).

Transaction	IRR	1st Yr EPS	1st Yr Cost Saves
FSL	27%	+3.5%	42%
Lincolnwood	27%	+4.5%	50%
LaSalle Leasing	22%	+3.4%	0%
South Holland	22%	+3.5%	21%
First SecurityFed*	21%	+3.5%	15%

* For First SecurityFed, second year EPS accretion is projected to be 3.8% and second year cost saves are estimated to be 32%.

MB Financial Performance

Five years of strong results

Robust core business growth

Capitalized on M&A opportunities

Dollars in millions, except per share amounts.

	2000	2001*	2002	2003	2004	2000 to 2004 Average Growth Rate	1st Half 2004	1st Half 2005	% Change
Assets	\$ 3,287	\$ 3,466	\$ 3,760	\$ 4,355	\$ 5,254	12%	\$ 4,996	\$ 5,589	11.9%
Loans	\$ 2,019	\$ 2,312	\$ 2,505	\$ 2,826	\$ 3,346	13%	\$ 3,193	\$ 3,647	14.2%
Deposits	\$ 2,639	\$ 2,822	\$ 3,020	\$ 3,432	\$ 3,962	11%	\$ 3,759	\$ 4,171	11.0%
Net income	\$ 27.0	\$ 12.4	\$ 46.4	\$ 53.4	\$ 64.4	24%	\$ 30.1	\$ 35.2	17.0%
Diluted EPS	\$ 1.02	\$ 0.46	\$ 1.75	\$ 1.96	\$ 2.25	22%	\$ 1.08	\$ 1.21	12.0%
ROA - annualized	0.85%	0.36%	1.27%	1.28%	1.34%		1.34%	1.31%	
ROE - annualized	10.24%	4.27%	14.60%	14.82%	14.88%		15.29%	14.72%	
Cash ROTE - annualized**	13.00%	13.53%	17.09%	18.79%	20.69%		19.69%	20.50%	

* Includes \$19.2 million net merger expenses.

** See Non-GAAP Disclosure Reconciliations on page 30.

Net Interest Income

NII consistently growing as we expand our business

NIM has been stable through various interest rate environments

Funding sources are stable

Net Interest Income

[CHART]

NIM vs. Fed Funds Rate

[CHART]

Interest Rate Risk As of June 30, 2005

Slightly asset sensitive

Naturally hedged

NII Sensitivity (Ramped)

[CHART]

NII Sensitivity (Shocked)

[CHART]

Twist Scenario

[CHART]

Other Income

Diversifying revenue sources

Wealth Management, Deposit Services and Lease Banking are strong contributors to growth

Other category includes securities and asset gains and varies significantly

[CHART]

Efficiency Ratio

We carefully manage expenses

We are making investments in revenue producing personnel

Extensive investing in infrastructure electronic and physical

Investing in Betsimpier deposit strategy

[CHART]

* **Excludes \$19.2 million after tax merger charge.**

Cash Return on Tangible Equity

[CHART]

* **Excludes \$19.2 million after tax merger charge.**

See **Non-GAAP Disclosure Reconciliations** on page 30.

Key Investment Considerations

Strategy

Build market share in key business lines (Commercial, Retail, Wealth Management)

Diversify revenue streams

Lower cost of funds

Capitalize on key M&A opportunities

Invest in people and process

Results

Strong, consistent loan growth

Stable credit quality

Robust EPS growth

High return on equity/tangible equity

Increasing commercial market share

MBFI Stock Price

3 Year

[CHART]

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Non-GAAP Disclosure Reconciliations

These materials contain certain financial measures determined by methods other than in accordance with accounting principles generally accepted in the United States of America (GAAP). Such measures include cash return on tangible equity and net interest margin on a fully tax equivalent basis.

Cash return on tangible equity is determined by dividing cash earnings by average tangible stockholders' equity. The most directly comparable GAAP measure, return on equity, is determined by dividing net income by average stockholders' equity. Cash earnings excludes from net income the effect of amortization expense for intangible assets other than goodwill (which is not amortized but tested for impairment annually), and average tangible stockholders' equity excludes from average stockholders' equity acquisition-related goodwill and other intangible assets, net of tax benefit. We believe that the presentation of cash return on tangible equity is helpful in understanding our financial results, as it provides a method to assess our success in utilizing our tangible capital.

Net interest margin on a fully tax equivalent basis is determined by dividing net interest income on a fully tax equivalent basis by average interest-earning assets. The most directly comparable GAAP measure, net interest margin, is determined by dividing net interest income by average interest-earning assets. The tax equivalent adjustment to net interest income recognizes the income tax savings when comparing taxable and tax-exempt assets and assumes a 35% tax rate. We believe that it is a standard practice in the banking industry to present net interest margin on a fully tax equivalent basis, and accordingly believe that providing this measure may be useful for peer comparison purposes.

The following tables reconcile cash earnings to net income, average tangible stockholders' equity to average stockholders' equity and net interest margin on a fully tax equivalent basis to net interest margin for the periods presented: (dollars in thousands)

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	2000	2001	2002	2003	2004	2nd Qtr 2004	2nd Qtr 2005	YTD 2004	YTD 2005
Net income, as reported	\$ 26,961	\$ 31,538	\$ 46,370	\$ 53,392	\$ 64,429	\$ 15,470	\$ 17,987	\$ 30,058	\$ 35,164
Plus: Intangible amortization, net of tax benefit	3,022	3,212	631	754	660	173	163	361	336
Cash earnings	\$ 29,983	\$ 34,750	\$ 47,001	\$ 54,146	\$ 65,089	\$ 15,643	\$ 18,150	\$ 30,419	\$ 35,500
Average stockholders equity	\$ 263,311	\$ 289,291	\$ 317,693	\$ 360,210	\$ 432,992	\$ 405,920	\$ 482,291	\$ 395,274	\$ 481,611
Less: Goodwill	27,634	30,439	40,773	67,391	110,302	87,016	123,691	78,655	123,659
Less: Other intangible assets, net of tax benefit	5,049	2,082	1,914	4,692	8,038	7,005	8,572	5,912	8,657
Average tangible stockholders equity	\$ 230,628	\$ 256,770	\$ 275,006	\$ 288,127	\$ 314,652	\$ 311,899	\$ 350,028	\$ 310,707	\$ 349,295
Cash Return on Tangible Equity - Annualized	13.00%	13.53%	17.09%	18.79%	20.69%	20.17%	20.80%	19.69%	20.50%

	2000	2001	2002	2003	2004	2nd Qtr 2004	2nd Qtr 2005	YTD 2004	YTD 2005
Net interest margin	3.66%	3.65%	3.97%	3.72%	3.69%	3.62%	3.67%	3.62%	3.68%
Plus: Tax equivalent effect	0.09%	0.08%	0.06%	0.08%	0.10%	0.10%	0.11%	0.10%	0.11%
Net interest margin, fully tax equivalent - Annualized	3.75%	3.73%	4.03%	3.80%	3.79%	3.72%	3.78%	3.72%	3.79%

[LOGO]

West Coast

Super-Community Bank Conference

Mitchell Feiger, President and Chief Executive Officer

Jill E. York, Vice President and Chief Financial Officer

September 9, 2005

NASDAQ: MBFI

SIGNATURES

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Pursuant to the requirements of the Securities Exchange Act of 1934, MB Financial, Inc. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on the 8th day of September, 2005.

MB FINANCIAL, INC.

By: */s/ Jill E. York*
Jill E. York
Vice President and Chief Financial Officer
(Principal Financial and Principal Accounting Officer)