# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, DC 20549

## FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2010

OR

# Orchids Paper Products Company 

(Exact name of Registrant as Specified in its Charter)

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## 4826 Hunt Street

Pryor, Oklahoma 74361
(Address of Principal Executive Offices and Zip Code)
(918) 825-0616
(Registrant s Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirement for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months. Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer , accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o

Non-accelerated filer o

Accelerated filer x

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

Number of shares outstanding of the issuer s Common Stock, par value \$. 001 per share, as of August 2, 2010: 7,486,725 shares.

ORCHIDS PAPER PRODUCTS COMPANY

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## PART I. FINANCIAL INFORMATION

## ITEM 1. Financial Statements

## ORCHIDS PAPER PRODUCTS COMPANY

## BALANCE SHEETS

(Dollars in thousands, except share data)


See notes to unaudited interim financial statements.

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## ORCHIDS PAPER PRODUCTS COMPANY

## STATEMENTS OF INCOME

(Dollars in thousands, except share and per share data)

|  | Three Months Ended June 30,  <br> 2010 2009 <br> (unaudited) (unaudited) |  |  |  | Six Months Ended June 30,  <br> 2010 2009 <br> (unaudited) (unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 24,685 | \$ | 24,131 | \$ | 45,725 | \$ | 47,771 |
| Cost of sales |  | 19,610 |  | 16,303 |  | 36,789 |  | 33,511 |
| Gross profit |  | 5,075 |  | 7,828 |  | 8,936 |  | 14,260 |
| Selling, general and administrative expenses |  | 1,841 |  | 2,087 |  | 3,576 |  | 3,917 |
| Operating income |  | 3,234 |  | 5,741 |  | 5,360 |  | 10,343 |
| Interest expense |  | 211 |  | 135 |  | 426 |  | 294 |
| Other income |  | (13) |  | (1) |  | (27) |  | (4) |
| Income before income taxes |  | 3,036 |  | 5,607 |  | 4,961 |  | 10,053 |
| Provision (benefit) for income taxes: |  |  |  |  |  |  |  |  |
| Current |  | 1,012 |  | 50 |  | 1,532 |  | 805 |
| Deferred |  | (148) |  | 1,782 |  | (103) |  | 2,676 |
|  |  | 864 |  | 1,832 |  | 1,429 |  | 3,481 |
| Net income | \$ | 2,172 | \$ | 3,775 | \$ | 3,532 | \$ | 6,572 |
|  |  |  |  |  |  |  |  |  |
| Net income per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.29 | \$ | 0.58 | \$ | 0.47 | \$ | 1.02 |
| Diluted | \$ | 0.28 | \$ | 0.55 | \$ | 0.46 | \$ | 0.97 |
| Shares used in calculating net income per share: |  |  |  |  |  |  |  |  |
| Basic |  | 7,486,725 |  | 6,468,529 |  | 7,441,069 |  | 6,421,441 |
| Diluted |  | 7,768,013 |  | 6,891,208 |  | 7,753,905 |  | 6,778,918 |

See notes to unaudited interim financial statements.

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## ORCHIDS PAPER PRODUCTS COMPANY

## STATEMENTS OF CASH FLOWS

## (Dollars in thousands)

|  | $\begin{gathered} 2010 \\ \text { (unaudited) } \end{gathered}$ |  | $\begin{gathered} 2009 \\ \text { (unaudited) } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flows From Operating Activities |  |  |  |  |
| Net income | \$ | 3,532 | \$ | 6,572 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 2,244 |  | 1,653 |
| Provision for doubtful accounts |  | 30 |  | 20 |
| Deferred income taxes |  | (103) |  | 2,676 |
| Stock option plan expense |  | 383 |  | 435 |
| Changes in cash due to changes in operating assets and liabilities: |  |  |  |  |
| Accounts receivable |  | (446) |  | (682) |
| Inventories |  | (15) |  | (14) |
| Income taxes receivable |  |  |  | (869) |
| Prepaid expenses |  | (279) |  | 100 |
| Accounts payable |  | 1,793 |  | (561) |
| Accrued liabilities |  | (27) |  | 667 |
| Net cash provided by operating activities |  | 7,112 |  | 9,997 |
|  |  |  |  |  |
| Cash Flows From Investing Activities |  |  |  |  |
| Purchases of property, plant and equipment |  | $(18,698)$ |  | $(4,645)$ |
| Purchase of investment securities |  |  |  | $(2,500)$ |
| Proceeds from the sale of investment securities |  | 8,996 |  |  |
| Net cash used in investing activities |  | $(9,702)$ |  | $(7,145)$ |
|  |  |  |  |  |
| Cash Flows From Financing Activities |  |  |  |  |
| Borrowings under construction loan |  | 3,628 |  | 1,526 |
| Principal payments on long-term debt |  | $(1,865)$ |  | $(1,473)$ |
| Net repayments on revolving credit line |  |  |  | $(1,487)$ |
| Proceeds from the exercise of warrants attached to subordinated debentures |  |  |  | 286 |
| Proceeds from the exercise of stock options |  |  |  | 79 |
| Deferred issuance cost |  | (25) |  |  |
| Net cash provided by (used in) financing activities |  | 1,738 |  | $(1,069)$ |
|  |  |  |  |  |
| Net increase (decrease) in cash |  | (852) |  | 1,783 |
| Cash, beginning |  | 1,232 |  | 11 |
| Cash, ending | \$ | 380 | \$ | 1,794 |
| Supplemental Disclosure: |  |  |  |  |
| Interest paid | \$ | 426 | \$ | 294 |
| Income taxes paid | \$ | 1,225 | \$ | 1,735 |

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## ORCHIDS PAPER PRODUCTS COMPANY

## NOTES TO UNAUDITED INTERIM FINANCIAL STATEMENTS

## Note 1 Basis of Presentation

Orchids Paper Products Company ( Orchids or the Company ) was formed in 1998 to acquire and operate the paper manufacturing facility, built in 1976, in Pryor, Oklahoma. Orchids Acquisition Group, Inc. ( Orchids Acquisition ) was established in November 2003, for the purpose of acquiring the common stock of Orchids. The sale of equity and debt securities closed in March 2004 and Orchids Acquisition Group, Inc. acquired Orchids for a price of $\$ 21.6$ million. Orchids Acquisition was subsequently merged into Orchids.

In July, 2005, the Company completed its initial public offering of 2,156,250 shares of its common stock. Following the offering, 4,156,250 shares of common stock were outstanding. In July 2006, the Company effected a 3-for-2 stock split resulting in outstanding shares of $6,234,346$. The Company s stock trades on the NYSE Amex under the ticker symbol TIS.

On August 26, 2009, the Company closed a follow-on public offering of 750,000 shares of its common stock at an offering price of $\$ 18.50$ per share. The Company received net proceeds of approximately $\$ 12.8$ million from the offering, after deducting the underwriting discount and offering expenses. On September 2, 2009, the underwriter exercised its over-allotment option and purchased an additional 112,500 shares of common stock at a price of $\$ 18.50$ per share. The Company received approximately $\$ 2.0$ million in net proceeds from this exercised option. The Company is using the proceeds from the offering for the construction of a new warehouse, the purchase and installation of a new converting line, and general corporate purposes.

The following table details common stock outstanding as of June 30, 2010:

| March 2004 Orchids Acquisition Group, Inc. Shares | $2,000,000$ |
| :--- | ---: |
| July 2005 Initial Public Common Stock Offering | $2,156,250$ |
| July 2006 3-for-2 Stock Split | $2,078,096$ |
| August 2009 Common Stock Offering | 862,500 |
| Stock Options and Warrants Exercised | 389,879 |
|  | $7,486,725$ |

The accompanying financial statements have been prepared without an audit, pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted (GAAP ) in the United States have been condensed or omitted pursuant to the rules and regulations. However, the Company believes that the disclosures made are adequate to make the information presented not misleading when read in conjunction with the audited financial statements and the notes in the Company s Annual Report on Form 10-K filed March 12, 2010. Management believes that the financial statements contain all adjustments necessary for a fair presentation of the results for the interim periods presented. All adjustments were of a normal, recurring nature. The results of operations for the interim period are not necessarily indicative of the results for the entire fiscal year.

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## Note 2 Fair Value Measurements

The Company has previously adopted the Financial Accounting Standards Board ( FASB ) Accounting Standards Codification (FASB ASC) 820-10-50 Fair Value Measurements and Disclosures for assets and liabilities which are measured at fair value. This standard establishes a framework for measuring fair value and related disclosures. The standard has the following key elements:

- Defines fair value as the exit price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date;
- Establishes a three-level hierarchy ( valuation hierarchy ) for fair value measurements;
- Requires consideration of the Company s creditworthiness when valuing liabilities; and


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- Expands disclosures about instruments measured at fair value.

The valuation hierarchy considers the transparency of inputs used to value assets and liabilities as of the measurement date. The less transparent or observable the inputs used to value assets and liabilities, the lower the classification of the assets and liabilities in the valuation hierarchy. A financial instrument s classification within the valuation hierarchy is based on the lowest level of input that is significant to its fair value measurement. The three levels of the valuation hierarchy and the classification of the Company s financial assets and liabilities within the hierarchy are as follows:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

Level 2 - Observable inputs other than quoted prices included within Level 1 for the asset or liability, either directly or indirectly. If an asset or liability has a specified term, a Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Unobservable inputs for the asset or liability.

The following table presents information about the Company s assets measured at fair value on a recurring basis as of June 30, 2010 and indicates the fair value hierarchy of the valuation techniques utilized to determine such values. Short-term investments are valued as Level 1 in the fair value hierarchy based on independent pricing services utilized by the Company s investment custodians.

|  | $\begin{array}{c}\text { Fair Value Measurements at June 30, 2010 } \\ \text { Using Inputs Considered as } \\ \text { Level 2 }\end{array}$ |  |  |  | Level 3 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |  |  |$]$

## Note 3 Fair Value Financial Instruments

The carrying value of the Company s long-term debt is estimated by management to approximate fair value based on the obligations characteristics, including floating interest rate, credit ratings, maturity and collateral.

## Note 4 Commitments and Contingencies

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The Company may be involved from time to time in litigation arising from the normal course of business. In management s opinion, as of the date of this report, the Company is not engaged in legal proceedings which individually or in the aggregate are expected to have a material adverse effect on the Company s results of operations or financial condition.

In the fourth quarter of 2008, the Company entered into a contract to purchase 334,000 MMBTU per year of natural gas at $\$ 7.50$ per MMBTU plus a $\$ 0.07$ per MMBTU management delivery fee for the period from April 2009 through March 2011. The amounts represent approximately $60 \%$ of the Company s natural gas requirements based upon expected usage rates for 2009 . If the Company is unable to purchase the contracted amounts and the market price at that time is less than the contracted price, the Company would be obligated under the terms of the agreement to reimburse an amount equal to the volume purchased that was less than the contracted amount multiplied by the difference between the contract price and current spot price. In November 2009, the agreement was extended for one year to March 2012 for 334,000 MMBTU per year at a price of $\$ 6.50$ per MMBTU plus a $\$ 0.07$ per MMBTU management delivery fee.

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## Note 5 Inventories

Inventories at June 30, 2010 and December 31, 2009 are as follows:

|  | June 30, <br> $\mathbf{2 0 1 0}$ | December 31, <br> 2009 |  |
| :--- | :---: | :---: | :---: | ---: |
| (in thousands) |  |  |  |

## Note 6 Earnings per Share

The computation of basic and diluted net income per share for the three-month and six-month periods ended June 30, 2010 and 2009 is as follows:

|  | Three Months Ended June 30, 2010 <br> 2009 |  |  |  | Six Months Ended June 30, 2010 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (\$ thousands) | \$ | 2,172 | \$ | 3,775 | \$ | 3,532 | \$ | 6,572 |
|  |  |  |  |  |  |  |  |  |
| Weighted average shares outstanding |  | 7,486,725 |  | 6,468,529 |  | 7,441,069 |  | 6,421,441 |
| Effect of stock options |  | 281,288 |  | 316,365 |  | 312,836 |  | 265,676 |
| Effect of dilutive warrants |  |  |  | 106,314 |  |  |  | 91,801 |
| Weighted average shares outstanding - assuming dilution |  | 7,768,013 |  | 6,891,208 |  | 7,753,905 |  | 6,778,918 |
| Net income per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.29 | \$ | 0.58 | \$ | 0.47 | \$ | 1.02 |
| Diluted | \$ | 0.28 | \$ | 0.55 | \$ | 0.46 | \$ | 0.97 |
|  |  |  |  |  |  |  |  |  |
| Anti-dilutive stock options not considered above |  | 57,250 |  | 33,750 |  | 57,250 |  | 49,750 |

## Note 7 Stock Incentive Plan

In April 2005, the board of directors and the stockholders approved the 2005 Stock Incentive Plan (the Plan ). The Plan provides for the granting of incentive stock options to employees selected by the board s compensation committee. The plan originally authorized up to 697,500 shares to be issued and was amended in May 2008 to increase the number of authorized shares under the Plan to 897,500 . Options for 20,000 shares were granted effective January 20, 2009, to an officer of the Company, at an exercise price of $\$ 10.205$, the fair market value of the stock on the date of grant. The options vest $50 \%$ on the first anniversary date of the grant and $50 \%$ on the second anniversary date. The options have a 10 year life.

The following table details the options granted to certain members of the board of directors and management during the six months ended June 30, 2009 and 2010.

| Grant <br> Date |  | Number <br> of Shares |  | Exercise <br> Price | Risk-Free <br> Interest Rate | Estimated <br> Volatility | Dividend <br> Yield | Expected <br> Life |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
| January-09 | 60,000 | $\$$ | 10.205 | $2.35 \%$ | $46 \%$ | None | $5-7$ years |  |
| May-09 | 49,750 | $\$$ | 17.480 | $3.30 \%$ | $50 \%$ | None | $5-7$ years |  |
| January-10 | 10,000 | $\$$ | 20.825 | $3.82 \%$ | $49 \%$ | None | $5-7$ years |  |
| May-10 | 28,750 | $\$$ | 13.840 | $3.36 \%$ | $49 \%$ | None | $5-7$ years |  |

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. In addition, options valuation models require the input of highly subjective assumptions including the expected stock price volatility.

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The Company expenses the cost of options granted over the vesting period of the option based on the grant-date fair value of the award. The Company recognized expense of $\$ 274,000$ and $\$ 353,000$ for the three months ended June 30, 2010 and 2009, respectively, related to options granted under the Plan. The Company recognized expense of $\$ 383,000$ and $\$ 435,000$ for the six months ended June 30, 2010 and 2009, respectively, related to options granted under the Plan.

## Note 8 Major Customers and Concentration of Credit Risk

The Company sells primarily all of its paper production in the form of converted products; however, following the start-up of a new paper machine in the summer of 2006, the Company had excess paper production which it began to sell in parent roll form. Revenues from converted product sales and parent roll sales in the three-month and six-month periods ended June 30, 2010 and 2009 were:

|  | Three Months Ended June 30, 2010 <br> 2009 |  |  |  | Six Months Ended June 30, <br> 2010 <br> 2009 <br> (in thousands) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Converted product net sales | \$ | 20,187 | \$ | 22,533 | \$ | 37,824 | \$ | 43,591 |
| Parent roll net sales |  | 4,498 |  | 1,598 |  | 7,901 |  | 4,180 |
| Net sales | \$ | 24,685 | \$ | 24,131 | \$ | 45,725 | \$ | 47,771 |

Credit risk for the Company in the three months ended June 30, 2010 is concentrated in three major converted product customers, each of whom operates discount retail stores located throughout the United States. During the three months ended June 30, 2010, sales to the three significant customers accounted for approximately $59 \%$ of total sales, comprised of customers of $32 \%, 15 \%$, and $12 \%$, respectively. For the three months ended June 30, 2009, these same three customers accounted for approximately $58 \%$ of total sales, comprised of customers of $31 \%, 15 \%$, and $12 \%$, respectively. For the six months ended June 30, 2010, three customers, two converted product customers and one customer who accounts for most of the Company s third-party sales of parent rolls, accounted for approximately $57 \%$ of total sales, comprised of customers of $33 \%$, $14 \%$, and $10 \%$, respectively. For the six months ended June 30, 2009, the three converted product customers previously noted above accounted for approximately $56 \%$ of total sales, comprised of customers of $28 \%, 15 \%$, and $13 \%$, respectively. At June 30, 2010 and 2009, respectively, approximately $\$ 4.4$ million ( $61 \%$ ) of accounts receivable was due from the two converted products customers and the one parent roll customer and $\$ 4.1$ million ( $57 \%$ ) of accounts receivable was due from the three converted product customers. No other customer of the Company accounted for more than $10 \%$ of sales during these periods. The Company generally does not require collateral from its customers and has not incurred any significant losses on uncollectible accounts receivable.

## Note 9 New Accounting Standards

The Financial Accounting Standards Board ( FASB ) periodically issues new accounting standards in a continuing effort to improve standards of financial accounting and reporting. We have reviewed the recently issued pronouncements and concluded that no new standards were issued this quarter that applied to the Company.

In January 2010, the FASB issued, ASU 2010-06 Improving Disclosures about Fair Value Measurements. This ASU requires reporting entities to provide information about the movements of assets among Levels 1 and 2 of the three-tier fair value hierarchy. The guidance is effective for any fiscal year that begins after December 15, 2010, and it should be used for quarterly and annual filings. The Company will adopt this
guidance in the fourth quarter of the 2010 fiscal year and will provide information for any asset movement between Levels 1 and 2.

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ITEM 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

## Forward-Looking Information

The following Management s Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements. These statements relate to, among other things:

- our business strategy;
- the market opportunity for our products, including expected demand for our products;
- our estimates regarding our capital requirements; and
- any of our other plans, objectives, and intentions contained in this report that are not historical facts.

These statements relate to future events or future financial performance, and involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as may, should, could, expects, plans, intends, anticipates, believes, estimates, potential or continue or the negative of such terms or other comparable terminology. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. These statements are only predictions.

You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties, and other factors that are, in some cases, beyond our control and that could materially affect actual results, levels of activity, performance or achievements. Factors that could materially affect our actual results, levels of activity, performance or achievements include, without limitation, those detailed under the caption Risk Factors in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009, as filed with the SEC on March 12, 2010, and include the following items:

- intense competition in our market and aggressive pricing by our competitors could force us to decrease our prices and reduce our profitability;
- a substantial percentage of our converted product revenues are attributable to a small number of customers which may decrease or cease purchases at any time;
- disruption in our supply or increase in the cost of waste paper;
- increased competition in our region;


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- changes in our retail trade customers policies and increased dependence on key retailers in developed markets;
- indebtedness limits our free cash flow and subjects us to restrictive covenants relating to the operation of our business;
- $\quad$ the availability of and prices for energy;
- failure to purchase the contracted quantity of natural gas may result in financial exposure;
- our exposure to variable interest rates;
- the loss of key personnel;
- labor interruption;
- natural disaster or other disruption to our facility;
- ability to finance the capital requirements of our business;
- cost to comply with existing and new laws and regulations;
- failure to maintain an effective system of internal controls necessary to accurately report our financial results and prevent fraud;
- the parent roll market is a commodity market and subject to fluctuations in demand and pricing;
- excess supply in the market may reduce our prices;
- an inability to continue to implement our business strategies;
- inability to sell the capacity generated from our new converting line; and
- a significant decline in sales causing us to no longer need the new converting line.


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If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. Any forward-looking statement you read in the following Management s Discussion and Analysis of Financial Condition and Results of Operations reflects our current views with respect to future events and is subject to these and other risks, uncertainties, and assumptions relating to our operations, results of operations, growth strategy, and liquidity. We assume no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.

## Overview

We are an integrated manufacturer of private label tissue products, including paper towels, bathroom tissue and paper napkins for the consumer, or at-home, market. We produce bulk tissue paper, known as parent rolls and convert parent rolls into finished products. We have tailored our operations to serve our core customer base of dollar stores and other discount retailers. We focus on the dollar stores or value retailers and discount retail market because of their consistent order patterns and low number of stock keeping units or SKUs in this market. By dollar stores, we mean retailers that offer a limited selection across a broad range of products at everyday low prices in a smaller store format.

While we have customers located throughout the United States, most of our products are distributed within an approximate 900 -mile radius of our Oklahoma facility. However, our sales efforts are focused on an area within approximately 500 miles of our facility in northeast Oklahoma, which includes Texas, Oklahoma, Kansas, Missouri, Arkansas, Nebraska and Iowa. Because we are one of the few tissue paper manufacturers in this area, we typically have lower freight costs to our customers distribution centers located in our target region. At-home tissue market growth has historically been closely correlated to population growth and as such, performs well in a variety of economic conditions. Our target region has experienced strong population growth in the past five years relative to the national average and these trends are expected to continue.

Our products are sold primarily under our customers private labels and, to a lesser extent, under our brand names such as Colortex $\circledR^{\circledR}, \mathrm{My}$ Size ${ }^{\circledR}$, Velvet ${ }^{\circledR}$, Big Mopper ${ }^{\circledR}$, Tackle® ${ }^{\circledR}$, and care ${ }^{\circledR}$. All of our converted product revenue is derived pursuant to truck load purchase orders from our customers. Parent roll revenue is derived from purchase orders that generally cover a one month time period. We do not have supply contracts with any of our customers. Revenue is recognized when title passes to the customer. Because our product is a daily consumable item, the order stream from our customer base is fairly consistent with no significant seasonal fluctuations. Changes in the national economy, in general, do not materially affect the market for our converted products.

Our profitability depends on several key factors, including:

- the market price of our product;
- the cost of waste paper used in producing paper;
- the efficiency of operations in both our paper mill and converting operations; and
- the cost of energy.


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The private label segment of the tissue industry is highly competitive, and discount retail customers are extremely price sensitive. As a result, it is difficult to affect price increases. We expect these competitive conditions to continue.

## Background

Since June 2006, when we began operations of a new paper machine, our paper-making capacity of approximately 56,000 tons per year has exceeded the demand requirements of our converting operations. We sell the excess supply into the market in the form of a parent roll. Parent rolls are a commodity product and thus are subject to market pricing. We plan to continue to sell any excess parent roll capacity on the open market as long as market pricing is profitable.

Prior to June 2006, our paper-making capacity was less than the requirements of our converting operations and we supplemented our paper-making capacity by buying parent rolls in the open market. Our parent rolls are processed into paper towels, bathroom tissue and napkins in our adjacent converting facility. We adjust our paper making production based on our internal converting needs for parent rolls and the open market demand for parent rolls. Our strategy is to sell all of our parent roll capacity as converted products which generally carry higher margins than parent rolls. To help achieve that goal, we continue to focus

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considerable efforts to improve our converting efficiencies in order to achieve that goal and have realized incremental improvements in production output over the last two years. In addition, we are placing significant focus on improving our sales efforts to sell this additional capacity.

Our strategy is to expand our position as a low cost provider of private label tissue products to the growing discount retail channel within our geographic area while leveraging our competitive advantages to increase our presence in other retail channels. This will be accomplished through our continued high service levels, increased total manufacturing capacity and expansion of our highly perceived value product offering.

We intend to implement this strategy through our key initiatives set forth below:

- maintain and strengthen our core customer relationships;
- increase our flexibility to meet a wider array of customer needs;
- further expand our customer base in other retail channels; and
- continue to improve operating efficiencies and reduce manufacturing costs.

With our steady sales growth since our inception in 1998, we have strategically expanded capacity to meet demand. We have recently completed an expansion project which added an eleventh converting line to our converting capacity and a new 245,000 square foot warehouse. The new line has a rated annual capacity of approximately four million annual cases of either kitchen towel or bathroom tissue products. With the new line, we have total annual converting capacity of approximately twelve million cases from eleven lines. The new converting line is in the start-up phase and is expected to be at full operating speeds by the end of the third quarter of 2010. The new converting line will provide higher quality products and broaden our product offering through increased packaging configurations, enhanced graphics and improved embossing. We occupied the first half of the new warehouse during the middle of the second quarter and we now occupy the entire warehouse. With the completion of the warehouse, we will be able to consolidate all of our converted product inventory and shipping into this location and eliminate third-party warehouse storage and shipping costs which will allow us to improve our customer service and logistics performance and reduce operating costs. The total cost of the expansion project is $\$ 27.1$ million, with the new line costing $\$ 20.3$ million and the warehouse costing $\$ 6.8$ million.

At an annual converting production rate of approximately ten million cases, the parent roll requirements of our converting operation will match our paper making capacity. At annual converting production levels above approximately ten million cases, we will supplement our paper-making capacity by purchasing parent rolls in the open market.

Comparative Three-Month Periods Ended June 30, 2010 and 2009

## Net Sales

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Three Months Ended June 30,
2010
2009
(in thousands, except average price per ton and tons)

| Converted product net sales | $\$$ | 20,187 | $\$$ | 22,533 |
| :--- | :---: | ---: | ---: | ---: |
| Parent roll net sales | 4,498 |  | 1,598 |  |
| Total net sales | $\$$ | 24,685 | $\$$ | 24,131 |
|  |  |  |  | 12,297 |
| Total tons shipped | 14,614 |  | 1,962 |  |

Net sales in the quarter ended June 30, 2010, increased $2 \%$, to $\$ 24.7$ million, compared to $\$ 24.1$ million in the same period of 2009. Net sales figures represent the gross selling price, including freight, less discounts and pricing allowances. The increase in net sales is due to a $\$ 2.9$ million increase in parent roll net sales being mostly offset by a $\$ 2.3$ million decrease in net sales of converted product. Net sales of converted product decreased in the quarter ended June 30, 2010, by $\$ 2.3$ million, or $10 \%$ to $\$ 20.2$ million compared to $\$ 22.5$ million in the same period last year. The decrease in net sales of converted product is primarily the result of a $5 \%$ decrease in both the tonnage shipped and in the net selling price per ton. The decrease in converted product tonnage shipped is a result of the softer demand for our products from existing customers arising in part due to continued aggressive pricing by major brand producers. The decrease in net selling price is primarily due to a shift in mix and did not materially affect gross margin.

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Net sales of parent rolls increased $\$ 2.9$ million, or $182 \%$, to $\$ 4.5$ million in the quarter ended June 30, 2010 compared to $\$ 1.6$ million in the same period last year. Net sales of parent rolls increased primarily as a result of a $145 \%$ increase in parent roll tonnage shipped and a $15 \%$ increase in the net selling price. The improvement in parent roll tonnage shipments is due to lower requirements by our converting operation resulting in additional excess paper available to sell in parent roll form and a stronger parent roll market. The improvement in parent roll net selling prices is due to the stronger parent roll market and market reaction to higher waste paper prices.

Total shipments in the second quarter of 2010 increased by 2,317 tons, or $19 \%$, to 14,614 tons compared to 12,297 tons in the same period of 2009. This increase is primarily the result of a stronger parent roll market which allowed us to sell all of our excess parent rolls into the market. In the 2009 quarter, we took intermittent downtime on certain paper machines due to a soft parent roll market which restricted our ability to sell all of our excess capacity. As a result, a higher percentage of our parent roll production was sold in parent roll form in the second quarter of 2010 compared to the second of 2009. This mix change was the primary reason our overall net selling price per ton decreased in the 2010 quarter to $\$ 1,689$ per ton compared to the $\$ 1,962$ per ton experienced in the second quarter of 2009. Additionally affecting the change in net selling prices was the $5 \%$ decrease in net selling prices for converted products which was partially offset by the $15 \%$ increase in the net selling price for parent rolls.

## Cost of Sales

$\left.\begin{array}{lcccc} & & \begin{array}{c}\text { Three Months Ended June 30, } \\ \text { 2010 } \\ \text { 2009 }\end{array} \\ \text { (in thousands, except } \\ \text { gross profit margin \% } \\ \text { and paper cost per ton) }\end{array}\right)$

The major components of cost of sales are the cost of internally produced paper, raw materials, direct labor and benefits, freight costs of products shipped to customers, insurance, repairs and maintenance, energy, utilities and depreciation.

Cost of sales increased approximately $\$ 3.3$ million, or $20 \%$, to $\$ 19.6$ million for the quarter ended June 30, 2010, compared to $\$ 16.3$ million in the same period of 2009. The increase in our cost of sales was primarily attributable to higher waste paper costs. As a percentage of net sales, cost of sales increased to $79.4 \%$ in the 2010 quarter from $67.6 \%$ in the 2009 quarter. Cost of sales as a percentage of net sales for the second quarter of 2010 was unfavorable to the prior year quarter due to higher waste paper costs, lower converting shipments volumes and the resultant higher converting production costs, a higher percentage of parent roll sales and higher depreciation expense.

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Our overall cost of paper in the second quarter of 2010 was $\$ 782$ per ton, an increase of $\$ 140$ per ton compared to the same period in 2009. Paper production costs increased primarily due to higher waste paper prices. Waste paper prices increased approximately $69 \%$ in the second quarter of 2010 compared to the same quarter in 2009, thereby increasing our cost of sales by approximately $\$ 2.1$ million in the quarter over quarter comparison.

Converting production costs increased in the 2010 quarter compared to the 2009 quarter by approximately $21 \%$ on a per unit basis as a result of a temporary curtailment of some converting assets to match production with lower shipment requirements. As previously discussed, the percentage of our parent roll production sold as a parent roll increased in the second quarter of 2010 compared to the same quarter last year, which had a negative effect on our gross margin percentage as parent roll sales generally generate a lower margin than the sale of converted product. Depreciation expense increased $\$ 313,000$ in the second

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quarter of 2010 compared to the same quarter last year primarily due to the completion of a converting automation project and a waste water treatment plant expansion in 2009, as well as normal recurring capital expenditures.

## Gross Profit

Gross profit in the quarter ended June 30, 2010, decreased $\$ 2.7$ million, or $35 \%$, to $\$ 5.1$ million compared to $\$ 7.8$ million in the same period last year. Gross profit as a percentage of net sales in the 2010 quarter was $20.6 \%$ compared to $32.4 \%$ in the 2009 quarter. The gross profit decrease as a percent of net sales was primarily the result of higher waste paper prices, lower converted product shipments and the resultant higher converted production costs, a higher percentage of parent roll sales and higher depreciation.

## Selling, General and Administrative Expenses

$\left.\begin{array}{lcccc} & \begin{array}{c}\text { Three Months Ended June 30, } \\ \mathbf{2 0 1 0}\end{array} \\ \text { (in thousands, except } \\ \text { SG\&A as a \% of net sales) }\end{array}\right)$

Selling, general and administrative expenses include salaries, commissions to brokers and other miscellaneous expenses. Selling, general and administrative expenses decreased $\$ 246,000$, or $11.8 \%$, to $\$ 1.8$ million in the quarter ended June 30,2010 compared to $\$ 2.1$ million in the comparable 2009 period. The reduction was primarily due to decreased accruals under our incentive bonus plan and lower stock option expense. Lower profits resulted in the decrease in the required accruals under the incentive bonus plan. Stock option expense decreased primarily due to the effect the year-over-year decrease in the price of our common stock had on the Black-Scholes calculation of the expense related to stock options granted to our board of directors. As a percentage of net sales, selling, general and administrative expenses decreased to $7.5 \%$ in the second quarter of 2010 compared to $8.6 \%$ in the same period of 2009.

## Operating Income

As a result of the foregoing factors, operating income for the quarters ended June 30, 2010 decreased $\$ 2.5$ million from the same period in 2009.

## Interest Expense and Other Income

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|  | Three Months Ended June 30, <br>  <br>  <br> 2010 |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Interest expense | $\$$ |  | (in thousands) | $\mathbf{2 0 0 9}$ |
| Other income | $\$$ | 211 | $\$$ | 135 |
| Income before income taxes | $\$$ | $(13)$ | $\$$ | $(1)$ |

Interest expense includes interest on all debt and amortization of deferred debt issuance costs. Interest expense increased $\$ 76,000$ to $\$ 211,000$ in the quarter ended June 30, 2010, compared to $\$ 135,000$ in the quarter ended June 30, 2009. The increase in interest expense is related to higher interest rates and higher average borrowing levels. Interest rates increased in the second quarter of 2010 compared to the second quarter of 2009 due to the inclusion of a $3.5 \%$ interest rate floor in our amended credit facility effective July 2009. Our average borrowings increased due to borrowings on two construction loans to help finance capital projects beginning in the third quarter of 2009.

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## Income Before Income Taxes

As a result of the foregoing factors, income before income taxes decreased $\$ 2.6$ million to $\$ 3.0$ million in the quarter ended June 30, 2010, compared to $\$ 5.6$ million in the same period in 2009.

## Income Tax Provision

For the quarter ended June 30, 2010, our effective income tax rate was $28.8 \%$. This rate is lower than the statutory rate because of Oklahoma Investment Tax Credits associated with our investments in a new paper machine, new converting warehouse and new converting line. Our effective rate does not reflect the Federal Indian Employment Credits ( IEC ) as this tax regulation expired as of December 31, 2009 and has not been reauthorized for 2010. Additionally, in 2009, we extinguished all of our federal net operating loss carryforwards and carryforwards of IECs. We are now eligible for a $9 \%$ manufacturing credit which was not reflected in our tax rate for the 2009 quarter. For the quarter ended June 30, 2009, our annual effective income tax rate was $34.6 \%$. The effective tax rate is lower than the statutory rate because of the Oklahoma Investment Tax Credits associated with capital equipment investments and the utilization of IECs.

## Comparative Six-Month Periods Ended June 30, 2010 and 2009

## Net Sales

|  | Six Months Ended June 30, <br> 2010 <br> (in thousands, except average price per ton and tons) |  |  |  |
| :--- | :---: | ---: | :--- | ---: |
| 2009 |  |  |  |  |
| Converted product net sales | $\$$ | 37,824 | $\$$ | 43,591 |
| Parent roll net sales | 7,901 | 4,180 |  |  |
| Net sales | $\$$ | 45,725 | $\$$ | 47,771 |
|  |  |  |  |  |
| Total tons shipped |  | 27,793 |  | 24,726 |
| Net selling price per ton | $\$$ | 1,645 | $\$$ | 1,932 |

Net sales decreased $4 \%$ to $\$ 45.7$ million in the six months ended June 30, 2010, compared to $\$ 47.8$ million in the same period of 2009. Net sales figures represent gross selling price, including freight, less discounts and pricing allowances. The decrease in net sales is due to a $\$ 5.8$ million decrease in the net sales of converted product being partially offset by a $\$ 3.7$ million increase in the sales of parent rolls. Net sales of converted product decreased for the six months ended June 30 , 2010, by $\$ 5.8$ million, or $13 \%$ to $\$ 37.8$ million compared to $\$ 43.6$ million in the same period last year. The decrease in net sales of converted products is the result of a $7 \%$ decrease in the both the tons of product shipped and net selling prices. The decrease in shipments of converted product were primarily due to aggressive pricing by branded product manufacturers, and unusually inclement weather in the first quarter of 2010. The decrease in net selling prices is primarily the result of a shift in mix and, to a lesser extent, increased promotional pricing. Net sales of parent rolls increased $\$ 3.7$ million or $89 \%$ to $\$ 7.9$ million in the six months ended June 30 , 2010 compared to $\$ 4.2$ million in the same period last year. Net sales of parent rolls increased due to a $94 \%$ increase in parent roll tonnage shipped, which was partially offset by a $3 \%$ decrease in net selling prices. As previously discussed in the second quarter analysis, the lower requirements of our converting operation combined with a strengthening parent roll market provided the opportunity to sell all of our excess

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parent roll production in the current year.

Total shipments in the six-month period of 2010 increased by 3,067 tons, or $12 \%$, to 27,793 tons compared to 24,726 tons in the same period of 2009, primarily due to a $94 \%$ increase in parent roll shipments. Overall tonnage shipments improved primarily due to the previously discussed strengthening of the parent roll market and a decrease in converted product shipments. Our overall net selling price per ton decreased by $15 \%$ in the first six months of 2010 compared to the comparable prior year period. This decrease was primarily attributable to the increased percent of parent rolls production shipped in parent roll form and, to a lesser extent, lower prices for converted products.

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## Cost of Sales

$\left.\begin{array}{lccccc} & & \begin{array}{c}\text { Six Months Ended June 30, } \\ \text { 2010 }\end{array} & \begin{array}{c}\text { 2009 }\end{array} \\ \text { (in thousands, except } \\ \text { gross profit margin \% }\end{array}\right)$

The major components of cost of sales are the cost of internally produced paper, raw materials, direct labor and benefits, freight costs of products shipped to customers, insurance, repairs and maintenance, energy, utilities and depreciation.

Cost of sales increased approximately $\$ 3.3$ million, or $10 \%$, to $\$ 36.8$ million for the six months ended June 30,2010 , compared to $\$ 33.5$ million in the same period of 2009. As a percentage of net sales, cost of sales increased to $80.5 \%$ of net sales in the six-month period ended June 30, 2010 compared to $70.1 \%$ of net sales in the six-month period ended June 30, 2009. The increase in cost of sales as a percentage of net sales in the six months ended June 30, 2010, was primarily attributed to higher waste paper costs, lower converted product sales and the resultant effect on production costs, a higher percentage of parent roll sales and higher depreciation expense.

In the six months ended June 30, 2010, our overall cost of paper was $\$ 789$ per ton, an increase of $\$ 125$ per ton when compared to the same period in 2009. Our cost per ton increased primarily due to increased waste paper prices. Average waste paper prices increased $64 \%$, which raised the cost of our waste paper by approximately $\$ 3.8$ million in the first six months of 2010 compared to the same period of 2009.

Converting production costs increased in the first six months of 2010 quarter compared to the same period in 2009 by approximately $22 \%$ on a per unit basis for the same reasons cited in the three-month discussion. The previously discussed increase in the percentage of our parent roll production sold as a parent roll negatively affected our gross margin percentage. Depreciation expense increased $\$ 640,000$ in the first six months of 2010 compared to the same period last year primarily due to base level capital expenditures and the completion of a converting automation project and a waste water treatment plant expansion in 2009.

## Gross Profit

Gross profit in the six months ended June 30, 2010, decreased $\$ 5.4$ million, or $37 \%$, to $\$ 8.9$ million compared to $\$ 14.3$ million in the same period last year. Gross profit as a percentage of net sales in the six-month period ended June 30,2010 , was $19.5 \%$ compared to $29.9 \%$ in the same period in 2009. The decrease in gross profit as a percent of net sales was primarily due to higher waste paper costs, lower converted
product shipments and the resultant effect on per unit production costs, a higher percentage of parent roll sales and higher depreciation expense.

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## Selling, General and Administrative Expenses

|  | Six Months Ended June 30, 2010 <br> 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Commission expense | \$ | 631 | \$ | 678 |
| Other S,G\&A expenses |  | 2,945 |  | 3,239 |
| Selling, General \& Adm exp | \$ | 3,576 | \$ | 3,917 |
| SG\&A as a \% of net sales |  | 7.8\% |  | 8.2\% |

Selling, general and administrative expenses include salaries, commissions to brokers and other miscellaneous expenses. Selling, general and administrative expenses decreased $\$ 341,000$, or $9 \%$, to $\$ 3.6$ million in the six months ended June 30,2010 , compared to $\$ 3.9$ million in the comparable 2009 period, mainly as a result of decreased accruals under our incentive bonus plan, decreased professional and legal fees and decreased stock option expense, primarily due to a decrease in the price of our stock. As a percentage of net sales, selling, general and administrative expenses decreased to $7.8 \%$ in the six months ended June 30,2010 , compared to $8.2 \%$ in the same period of 2009 .

## Operating Income

As a result of the foregoing factors, operating income for the six months ended June 30,2010 was $\$ 5.4$ million compared to operating income of $\$ 10.3$ million for the same period of 2009.

## Interest Expense and Other Income

|  | Six Months Ended June 30, |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  | 2010 | (in thousands) | 2009 |
|  | $\$$ | 426 | $\$$ | 294 |
| Interest expense | $\$$ | $(27)$ | $\$$ | $(4)$ |
| Other income | $\$$ | 4,961 | $\$$ | 10,053 |

Interest expense increased by $\$ 132,000$ to $\$ 426,000$ in the six months ended June 30,2010 compared to $\$ 294,000$ in the same period in the prior year. The increase was attributable to higher interest rates due to the amendment to the credit agreement and higher average borrowing levels, as previously discussed in the quarter over quarter analysis.

## Income Before Income Taxes

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As a result of the foregoing factors, income before income taxes decreased $\$ 5.1$ million to $\$ 5.0$ million in the six months ended June 30,2010 compared to $\$ 10.1$ million in the same period in 2009.

## Income Tax Provision

As of June 30, 2010, we estimate our full-year effective income tax rate to be $28.8 \%$. It is lower than the statutory rate because of Oklahoma Investment Tax Credits associated with our investment in 2006 in a paper machine as well as the converting expansion project and the continued capital investment in our mill and converting plant. Also, we are now eligible for a $9 \%$ manufacturing credit which was not reflected in our tax rate for the 2009 quarter. As of June 30, 2009, our estimated effective income tax rate was $34.6 \%$.

## Liquidity and Capital Resources

Liquidity refers to the liquid financial assets available to fund our business operations and pay for near-term obligations. These liquid financial assets consist of cash as well as unused borrowing capacity under our revolving credit facility. Our cash requirements have historically been satisfied through a combination of cash flows from operations and debt financings.

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On April 12, 2010, the board of directors approved an expansion of our waste water treatment facility in the amount of $\$ 2.6$ million. The expansion, which includes an additional water clarifying tank, an aeration basin and new diffused air system, increases the capacity of our facility by approximately $50 \%$ and will provide the necessary capacity to independently meet our permit limits. We began construction on the project early in the third quarter and expect completion by the end of the fourth quarter of 2010. Subsequently, we amended our credit agreement in June of this year, which among other things, increased our capital expenditures limit for the current year. No significant level of expenditures was made on the project during the reporting period.

During the six months ended June 30, 2010, cash decreased $\$ 852,000$. In addition, we utilized $\$ 9.0$ million of short term investments. The primary drivers of this use of cash and short term investments was our $\$ 27.1$ million expansion project, which was completed by the end of the second quarter of 2010. During the first six months of 2010 , we spent approximately $\$ 15.8$ million on the project, including $\$ 12.4$ million towards the converting line portion of the expansion project and $\$ 3.4$ million towards the new warehouse. Additional funding for the project was provided from borrowings of $\$ 3.6$ million under a construction loan which provides funding for $80 \%$ of the construction cost of the warehouse. There is approximately $\$ 3.0$ million in payments remaining on the project which we expect to incur in the third quarter of 2010.

As of June 30, 2010, total debt outstanding was $\$ 25.0$ million. Cash and short-term investments as of June 30, 2010, totaled $\$ 9.9$ million, resulting in a net debt level of $\$ 15.1$ million. This compares to $\$ 23.3$ million in total debt and $\$ 19.8$ million in total cash and short-term investments, as of December 31, 2009, resulting in a net debt level of $\$ 3.5$ million. Total debt increased $\$ 1.8$ million in the six months ended June 30, 2010 as borrowings on a construction loan to help finance the new warehouse expansion of $\$ 3.6$ million were partially offset by $\$ 1.8$ million in scheduled debt repayments. Two of the loans under our credit facility have termination dates of April 2011, the revolving credit facility and Term Loan B, and accordingly the outstanding balances of these two loans of $\$ 8.3$ million have been classified as current obligations in the accompanying balance sheet. The revolving credit line has no amounts outstanding and the Term Loan B has $\$ 8.3$ million outstanding as of June 30, 2010. We intend to refinance the entire credit facility by early 2011.

The following table summarizes key cash flow information for the six-month periods ended June 30, 2010 and 2009:

## Six Months Ended June 30,

(in thousands)

| Cash flow provided by (used in): |  |  |  | 9,997 |
| :--- | :---: | :---: | :---: | :---: |
| Operating activities | $\$$ | 7,112 | $\$$ | $(7,145)$ |
| Investing activities | $\$$ | $(9,702)$ | $\$$ | $(1,069)$ |

Cash flow provided by operating activities was $\$ 7.1$ million in the six-month period ended June 30, 2010, which primarily resulted from earnings before non-cash charges and an increase in accounts payable partly offset by an increase in trade receivables. The increase in accounts payable is primarily related to the timing of invoices related to the converting expansion project. The increase in trade receivables is primarily due to timing.

Cash flow used in investing activities was $\$ 9.7$ million in the first six months of 2010 as the result of $\$ 18.7$ million in expenditures on capital projects, primarily for the converting expansion project, partially offset by the sale of $\$ 9.0$ million of short term investments.

Cash flows provided by financing activities was $\$ 1.7$ million in the six-month period ended June 30,2010 , as the result of, $\$ 3.6$ million in borrowings under a construction loan to partially fund our finished goods warehouse being partially offset by $\$ 1.9$ million in loan repayments.

Cash flow provided by operating activities was $\$ 10.0$ million in the six-month period ended June 30,2009 , which primarily resulted from earnings before non-cash charges and a net increase in accounts payable and accrued liabilities partly offset by an increase in trade receivables.

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Cash flow used in investing activities were $\$ 7.1$ million in the first six months of 2009 as the result of $\$ 4.6$ million in expenditures on capital projects, primarily for the waste water treatment project, as well as the purchase of $\$ 2.5$ million in short term investment securities.

Cash flows used in financing activities was $\$ 1.1$ million in the six-month period ended June 30,2009 , and was primarily attributable to $\$ 1.5$ million of principal payments on our term loans, $\$ 1.5$ million repayment of our revolving line of credit which was partially offset by $\$ 1.5$ million of borrowings under our construction loan for the waste water treatment project.

On June 1, 2010, we amended our credit facility with Bank of Oklahoma and Commerce Bank as follows:

- increase the annual unfunded capital expenditures limit for the fiscal year ended December 31, 2010 from $\$ 11.0$ million to $\$ 13.0$ million, to cover the cost of expanding the capacity of the wastewater treatment facility;
- remove the restriction on the payment of dividends, under certain circumstances, including dividends payable solely in additional shares of Company s common stock and cash dividends not exceeding $\$ 8,000,000$ in the aggregate in any fiscal year;
- eliminate the requirement to maintain a Debt Service Coverage Ratio;
- add the requirement that to maintain a Fixed Charge Coverage Ratio of not less than 1.25 to 1.00 , commencing with the fiscal quarter ending June 30, 2010; and
- add a quarterly Tangible Net Worth covenant pursuant to which required the maintenance of a Tangible Net Worth of not less than the sum of (i) $\$ 50,000,000$, plus (ii) $50 \%$ of the Company s net income, plus (iii) $100 \%$ of the net proceeds from any offering of equity securities after December 31, 2009.


## Critical Accounting Policies and Estimates

The preparation of our financial statements and related disclosures in conformity with accounting principles generally accepted ( GAAP ) in the United States requires management to make estimates and judgments that affect our reported amounts of assets and liabilities, revenue and expense, and related disclosures of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates and assumptions based upon historical experience and various other factors and circumstances. Management believes that our estimates and assumptions are reasonable under the circumstances; however, actual results may vary from these estimates and assumptions under different future circumstances. We have identified the following critical accounting policies that affect the more significant judgments and estimates used in the preparation of our financial statements:

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Accounts Receivable. Accounts receivable consist of amounts due to us from normal business activities. Our management must make estimates of accounts receivable that will not be collected. We perform ongoing credit evaluations of our customers and adjust credit limits based upon payment history and the customer s creditworthiness as determined by our review of their current credit information. We continuously monitor collections and payments from our customers and maintain an allowance for estimated losses based on historical experience and specific customer collection issues that we have identified. Trade receivables are written-off when all reasonable collection efforts have been exhausted, including, but not limited to, external third party collection efforts and litigation. While such credit losses have historically been within management s expectations and the allowance provided, there can be no assurance that we will continue to experience the same credit loss rates as in the past. During the six-month periods ended June 30, 2010 and 2009, provisions for doubtful accounts were recognized in the amount of $\$ 30,000$ for each period. There were no recoveries credited during the first six months of 2010 or 2009 . No accounts receivable balances were written off in the six-month period ended June 30, 2010. One accounts receivable balance of $\$ 10,000$ was written off during the same period ended June 30, 2009.

Inventory. Our inventory consists of finished goods and raw materials and is stated at the lower of cost or market. Our management regularly reviews inventory quantities on hand and records a provision for excess and obsolete inventory based on the age of the inventory and forecasts of product demand. A significant decrease in demand could result in an increase in the amount of excess inventory quantities on hand. During the first six months of $2010, \$ 60,000$ was provided and there were charges totaling $\$ 191,000$

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against the valuation reserve. The charges against the reserve were primarily the result of the product content changes made, or in the process of being made, to our converted products and the resultant effect on certain raw materials, primarily poly wrapping material, used in the converting process. During the first six months of $2009, \$ 30,000$ was provided and there were charges totaling $\$ 192,000$ against the valuation reserve.

## New Accounting Pronouncements

Refer to the discussion of recently adopted/issued accounting pronouncements under Part I, Notes to Unaudited Interim Financial Statements Note 8 New Accounting Standards.

## Non-GAAP Discussion

In addition to our GAAP results, we also consider non-GAAP measures of our performance for a number of purposes.

We use EBITDA as a supplemental measure of our performance that is not required by, or presented in accordance with GAAP. EBITDA should not be considered as an alternative to net income, operating income or any other performance measure derived in accordance with GAAP, or as an alternative to cash flows from operating activities or a measure of our liquidity.

EBITDA represents net income before net interest expense, income tax expense, depreciation and amortization. We believe EBITDA facilitates operating performance comparisons from period to period and company to company by eliminating potential differences caused by variations in capital structures (affecting relative interest expense), tax positions (such as the impact on periods or companies of changes in effective tax rates or net operating losses) and the age and book depreciation of facilities and equipment (affecting relative depreciation expense).

EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for any of our results as reported under GAAP. Some of these limitations are:

- it does not reflect our cash expenditures for capital assets;
- it does not reflect changes in, or cash requirements for, our working capital requirements;
- it does not reflect the interest expense, or the cash requirements necessary to service interest or principal payments on our indebtedness;
- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA does not reflect cash requirements for such replacements; and
- other companies, including other companies in our industry, may calculate these measures differently than we do, limiting their usefulness as a comparative measure.


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Because of these limitations, EBITDA should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or to reduce our indebtedness. We compensate for these limitations by relying primarily on our GAAP results and using EBITDA on a supplemental basis.

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The following table reconciles EBITDA to net income for the three months ended June 30, 2010 and 2009:

|  | Three Months Ended June 30, 2010 <br> (In thousands, except \% of net sales) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 2,172 | \$ | 3,775 |
| Plus: Interest expense |  | 211 |  | 135 |
| Plus: Income tax expense |  | 864 |  | 1,832 |
| Plus: Depreciation |  | 1,147 |  | 834 |
| EBITDA | \$ | 4,394 | \$ | 6,576 |
| \% of net sales |  | 17.8\% |  | 27.3\% |

EBITDA decreased $\$ 2.2$ million to $\$ 4.4$ million in the quarter ended June 30,2010 , compared to $\$ 6.6$ million in the same period in 2009.
EBITDA as a percent of net sales decreased to $17.8 \%$ in the second quarter of 2010 from $27.3 \%$ in the second quarter of 2009. The foregoing factors discussed in the net sales, cost of sales and selling, general and administrative expenses sections are the reasons for the decrease.

The following table reconciles EBITDA to net income for the six months ended June 30, 2010 and 2009:

|  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |
|  |  | $\begin{aligned} & \text { (In th } \\ & \text { except } \% \end{aligned}$ |  |  |
| Net income | \$ | 3,532 | \$ | 6,572 |
| Plus: Interest expense |  | 426 |  | 294 |
| Plus: Income tax expense |  | 1,429 |  | 3,481 |
| Plus: Depreciation |  | 2,278 |  | 1,638 |
| EBITDA | \$ | 7,665 | \$ | 11,985 |
| \% of net sales |  | 16.8\% |  | 25.1\% |

EBITDA decreased $\$ 4.3$ million to $\$ 7.7$ million in the six months ended June 30, 2010, compared to $\$ 12.0$ million in the same period of 2009. EBITDA as a percent of net sales decreased to $16.8 \%$ in the current six-month period from $25.1 \%$ in the prior year six-month period. The foregoing factors discussed in the net sales, cost of sales and selling, general and administrative sections are the reasons for these changes.

We use Net Debt as a supplemental measure of our leverage that is not required by, or presented in accordance with, GAAP. Net Debt should not be considered as an alternative to total debt, total liabilities or any other performance measure derived in accordance with GAAP. Net Debt represents total debt reduced by cash and short-term investments. We use this figure as a means to evaluate our ability to repay our indebtedness and to measure the risk of our financial structure.

Net Debt represents the amount that Cash and Cash Equivalents is less than total Debt of the Company. The amounts included in Net Debt calculation are derived from amounts included in the Balance Sheets. We have reported Net Debt because we regularly review Net Debt as a

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measure of the Company s leverage. However, the Net Debt measure presented in this document may not be comparable to similarly titled measures reported by other companies due to differences in the components of the calculation.

Net Debt has increased from $\$ 3.5$ million on December 31, 2009 to $\$ 15.1$ million on June 30, 2010, as a result of a decrease in our cash and short-term investments and an increase in total debt. The reduction of the cash and short term investment balances is due to payments on our converting expansion project, primarily the cost of the new converting line. The increase in total debt is due to the borrowings under a construction loan to finance $80 \%$ of the cost of the warehouse component of the expansion project.

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The following table presents Net Debt as of June 30, 2010 and December 31, 2009:

|  | $\begin{gathered} \text { June 30, } \\ 2010 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2009 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | (in thousands) |  |  |  |
| Current portion long term debt | \$ | 9,262 | \$ | 3,742 |
| Long-term debt |  | 15,776 |  | 19,533 |
| Total debt |  | 25,038 |  | 23,275 |
| Less cash |  | (380) |  | $(1,232)$ |
| Less short term investments |  | $(9,513)$ |  | $(18,509)$ |
| Net debt | \$ | 15,145 | \$ | 3,534 |

ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

There has been no material change in the information provided in response to Item 7A of the Company s Form 10-K for the year ended December 31, 2009.

## ITEM 4. Controls and Procedures

Our management, under the supervision and with the participation of our chief executive officer and our chief financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended), as of the end of the period covered by this Quarterly Report on Form 10-Q. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. Based on such evaluation, our chief executive officer and our chief financial officer have concluded that our disclosure controls and procedures were effective as of June 30, 2010.

There were no changes in the Company s internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the quarter ended June 30, 2010, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## ITEM 1. Legal Proceedings

None.

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## ITEM 1A. Risk Factors

As of the date of this filing, there have been no material changes from the risk factors disclosed in the Company s Annual Report on Form 10-K filed March 12, 2010. We operate in a changing environment that involves numerous known and unknown risks and uncertainties that could materially affect our operations. The risks, uncertainties and other factors set forth in our Annual Report on Form 10-K may cause our actual results, performances and achievements to be materially different from those expressed or implied by our forward-looking statements. If any of these risks or events occur, our business, financial condition or results of operations may be adversely affected.

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds
(a) Unregistered Sales of Equity Securities

None.
(b) Initial Public Offering and Use of Proceeds from the Sale of Registered Securities

None.

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(c) Repurchases of Equity Securities

We do not have any programs to repurchase shares of our common stock and no such repurchases were made during the three months ended June 30, 2010.

## ITEM 3. Defaults Upon Senior Securities

None.

ITEM 4. RESERVED

ITEM 5. Other Information

None.

## ITEM 6. Exhibits

See the Exhibit Index following the signature page to this Form 10-Q, which Exhibit Index is hereby incorporated by reference herein.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## ORCHIDS PAPER PRODUCTS COMPANY

By: /s/ Keith R. Schroeder
Keith R. Schroeder
Chief Financial Officer
(On behalf of the registrant and as Chief Accounting Officer)

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## Exhibit Index

| Exhibit <br> 3.1 | Description <br> Amended and Restated Certificate of Incorporation of the Registrant incorporated by reference to Exhibit 3.1 to the Registrant s s <br> Registration Statement on Form S-1 (File No. 333-124173) filed with the Securities and Exchange Commission on April 19, <br> 2005. |
| :--- | :--- |
| 3.1 .1 | Amendment to the Amended and Restated Certificate of Incorporation of the Registrant incorporated by reference to the <br> Form 10-Q filed with the Securities and Exchange Commission on August 14, 2007. |
| 3.2 | Amended and Restated Bylaws of the Registrant incorporated by reference to Exhibit 3.2 to the Registrant s Registration <br> Statement on Form S-1 (File No. 333-124173) filed with the Securities and Exchange Commission on April 19, 2005. |
| 10.1 | Amendment Five to Second Amended and Restated Agented Credit Agreement dated June 1, 2010, incorporated by reference to <br> Orchids Paper Products Company Form 8-K (File No. 001-32563) filed with the Securities and Exchange Commission on June 2, |
| 31.1 | 2010. |
| 31.2 | Certification of Chief Executive Officer Pursuant to Section 302. |
| 32.1 | Certification of Chief Financial Officer Pursuant to Section 302. |
| 32.2 | Certification of Chief Executive Officer Pursuant to Section 906. |

