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## KANSAS CITY SOUTHERN

Form 8-K
January 30, 2004


ITEM 7. FINANCIAL STATEMENTS AND EXHIBITS

## (c) Exhibits

EXHIBIT NO.
(99)
99.1

DOCUMENT
Additional Exhibits

Press Release issued by Kansas City Southern dated January 29, 2004 entitled, "Kansas City Southern Reports Year-to-Date

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|  | and Fourth Quarter 2003 <br> Earnings," is attached hereto as Exhibit 99.1 |
| :---: | :---: |
| 99.2 | The following schedules are attached hereto as Exhibit 99.2 <br> - Kansas City Southern Operating Statements, Kansas City Southern Railway Carloadings by Commodity, Kansas City Southern Consolidated Balance Sheets |

ITEM 12. RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

Kansas City Southern ("KCS" or "Company") is filing under Item 12 of this Current Report on Form $8-\mathrm{K}$ the information included as Exhibit 99.1 and Exhibit 99.2 of this report. Exhibit 99.1 is the Company's press release, dated January 29, 2004, announcing KCS's fourth quarter and year to date 2003 earnings and operating results. Included in Exhibit 99.2 are schedules regarding certain financial information discussed at the Company's fourth quarter 2003 analyst presentation and conference call.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this Report to be signed on its behalf by the undersigned hereunto duly authorized.

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Date: January 30, 2004
By: /S/ RONALD G. RUSS

Ronald G. Russ
Executive Vice President and Chief Financial Officer

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KANSAS CITY SOUTHERN

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\author{
Media Contact: William H. Galligan \\ william.h.galligan@kcsr.com \\ Phone: \\ KANSAS CITY SOUTHERN REPORTS YEAR-TO-DATE AND FOURTH QUARTER 2003 EARNINGS
}

816/983-1551

\section*{EARNINGS ANALYSIS \& COMMENTARY}

Kansas City Southern (KCS or Company) (NYSE: KSU) reported net income of \$11.2 million (\$0.08 per diluted share) for the year ended December 31, 2003 compared to \(\$ 57.2\) million ( \(\$ 0.91\) per diluted share) for the year ended December 31, 2002 .

The Company's domestic business, excluding an adjustment in claims reserves of \(\$ 21.1\) million, improved its operating income from \(\$ 48.0\) million in 2002 to \(\$ 50.2\) million in 2003. The Company experienced positive effects year over year from revenue growth, which increased \(\$ 15.1\) million (2.7\%) to \(\$ 581.3\) million in 2003. Additionally, The Kansas City Southern Railway Company (KCSR) car hire costs declined ( \(\$ 9.7\) million) as did consolidated other operating expenses (\$5.5 million). These improvements were partially offset by higher KCSR fuel costs, which rose \(\$ 9.0\) million in 2003 compared to 2002, and increases in certain other volume-related operating costs.

Based on preliminary results, equity in earnings from Grupo Transportacion Ferroviaria Mexicana, S.A. de. C.V. (Grupo TFM) were \(\$ 11.3\) million in 2003 compared to \(\$ 45.8\) million in 2002 . This decline resulted primarily from a \(\$ 19.0\) million reduction in the deferred tax benefit during 2003 compared to 2002 (calculated under U.S GAAP) and the devaluation of the peso, which resulted in an approximate \(\$ 34\) million decline in Grupo TFM revenues year over year. In 2002, equity earnings from Grupo TFM included a \(\$ 39.2\) million deferred tax benefit compared to \(\$ 20.2\) million in 2003.

For the fourth quarter of 2003 , KCS reported a net loss of \(\$ 6.2\) million (loss per diluted share of \(\$ 0.12\) ) compared to net income of \(\$ 20.4\) million for the same 2002 period. The decrease in net income was primarily attributable to an increase in claims reserves of \(\$ 13.5\) million (after tax). The increase in these reserves was necessary to better reflect the claims risk in the U.S. rail sector, which includes occupational illness, third party liability, Federal Employers Liability Act (FELA) and property damage. The earnings per share impact of this increase to claims reserves was \(\$ 0.22\) per diluted share in the fourth quarter of 2003. Excluding this adjustment, net income for the fourth quarter 2003 would have been \(\$ 7.3\) million ( \(\$ 0.10\) per diluted share) and operating income would have been \(2.9 \%\) higher than the fourth quarter of 2002 . This increase in ongoing operating income was driven by higher consolidated fourth quarter revenue, which rose to \(\$ 148.5\) million, a \(3 \%\) increase over fourth quarter 2002. Preliminary results from Grupo TFM yielded a \(\$ 13.1\) million decline in equity earnings to \(\$ 5.1\) million in fourth quarter 2003 compared to \(\$ 18.2\) million in fourth quarter 2002.

EARNINGS (LOSS) PER SHARE INFORMATION1:

\footnotetext{
U.S. Operations

Grupo TFM and PCRC (including allocated
interest), PRELIMINARY
INCOME (LOSS) BEFORE CUMULATIVE EFFECT OF ACCOUNTING CHANGE
Cumulative effect of accounting change, net
}
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{2}{|l|}{FOURTH QUARTER} & \multicolumn{2}{|l|}{YTD THROUGH 12/31} \\
\hline 2003 & 2002 & 2003 & 2002 \\
\hline \$ (0.13) & \$ 0.10 & \$ 0.03 & \$ 0.45 \\
\hline 0.01 & 0.22 & (0.09) & 0.46 \\
\hline (0.12) & 0.32 & (0.06) & 0.91 \\
\hline
\end{tabular}

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}
of income taxes
\begin{tabular}{llll} 
& \multicolumn{3}{c}{0.14} \\
------- & ------ & -------1
\end{tabular}

YEAR-TO-DATE HIGHLIGHTS
KCSR revenues for the year ended December 31, 2003 increased by \(2.8 \%\) to \(\$ 575.3\) million compared to \(\$ 559.6\) million in 2002 . Revenue increases in the agriculture and minerals (\$11.3 million), and paper and forest products (\$11.3 million) commodity groups reflected a strong resurgence in carload traffic that took place in the second half of 2003 on KCSR. Traffic volume for all of 2003 increased approximately 2\% year over year. Excluding unit train coal traffic, traffic volume increased approximately 5\%. Coal revenues declined by \(\$ 8.5\) million from 2002, which had been a record tonnage year for KCSR. Chemical and petroleum product revenues were down \(\$ 6.9\) million compared to the prior year with continued weakness in its plastics business due to the higher costs of natural gas throughout 2003.

Operationally, KCSR realized lower car hire costs and other expenses, which were driven by KCSR's new information technology platform, MCS, installed in 2002. These cost reductions helped to offset volume-related increases for certain other 2003 operating costs. For instance, even though KCS realized a \(\$ 15.1\) million increase in revenues during 2003, employee compensation and related costs were approximately the same as 2002 with an average staffing level of 2,612 compared to 2,649 in 2002 . Fuel costs for 2003 rose due to a \(\$ 0.17\) increase in the average price per gallon over the prior year. Casualties and insurance costs for 2003 increased by \(\$ 31.2\) million related to the increase in claims reserves discussed above, as well as the impact of favorable insurance settlements in 2002.

As part of the same comprehensive review leading to the increase in the reserves for claims, KCSR retained the services of an international consulting engineering firm to undertake a depreciation study of the Company's property, plant and equipment. While there can be no assurance that the results will be

1 The components of the diluted earnings per share information include measurements that are not presented under accounting principles generally accepted in the United States of America ("U.S. GAAP"). This presentation includes an internal allocation of interest expense from U.S. operations to Grupo TFM. Management believes this interest expense allocation results in a more accurate reflection of the diluted earnings per share relating to the contribution of Grupo TFM to the consolidated net income of KCS. The interest expense allocation is based upon the initial amount of capital invested by KCS in Grupo TFM and is calculated utilizing a blended interest rate applicable to the Company's indebtedness composition. This measurement is presented to provide the reader of these financial statements with a better understanding of the impact of financing costs on the earnings per share related to KCS's investment in Grupo TFM. The nearest GAAP measurement is net income, which is included in the consolidated statements of income included in this press release.
attained, the study, which will soon be filed with the U.S. Surface Transportation Board and will require its approval, finds that, beginning in 2004, depreciation expense on \(K C S R\) can be reduced by \(\$ 10\) million to \(\$ 12\) million per annum.

Grupo TFM overall freight volumes in 2003 increased \(3.3 \%\) over 2002 . Revenues

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declined 1.9\% primarily due to the impact of the devaluation of the Mexican peso against the U.S. dollar. In 2003, \(59.7 \%\) of Grupo TFM's revenues were U.S. dollar denominated, and the Mexican peso suffered an approximate 12\% devaluation against the U.S. dollar.

Consolidated other income declined \(\$ 10.8\) million year over year due to lower sales of non-operating assets in 2003.

Also contributing to KCS net income during 2003 was a one-time \(\$ 8.9\) million benefit (net of tax) recorded in the first quarter of 2003 relating to the cumulative effect of a required change in accounting for removal costs of certain track structure assets. In addition, in 2002, the Company recorded a charge of \(\$ 4.3\) million related to debt retirement and a \(\$ 4.4\) million gain on the sale of its ownership interest in Mexrail to Grupo TFM.

\section*{FOURTH QUARTER HIGHLIGHTS}

Fourth quarter 2003 KCSR revenues increased by \(3 \%\), to \(\$ 147.0\) million, compared with \(\$ 142.7\) million for the fourth quarter 2002 . All major commodities showed increases in revenue and freight volume except for plastics and coal. Agriculture and minerals revenues increased by \(\$ 4.4\) million, led principally by strong export grain movements. Paper and forest products revenues grew \(\$ 2.2\) million, attributable to a \(9 \%\) increase in pulp and paper revenues, and a 9\% gain in lumber revenues. Intermodal and automotive revenues increased \(\$ 1.7\) million in the fourth quarter 2003 compared with fourth quarter 2002. Coal revenues declined by \(\$ 3.7\) million due to lower demand related to excess coal stockpiles and some minor unloading disruptions at plants served by KCSR. Chemical and petroleum products revenues were off \(\$ 1.3\) million due to continued weakness in plastics. Overall, KCSR volume increased 8\% quarter to quarter. Excluding coal movements, volume increased \(13 \%\) over the prior year period.

KCS reported an operating loss of \(\$ 6.8\) million in the fourth quarter of 2003 compared to operating income of \(\$ 13.9\) million in the same 2002 period. This \(\$ 20.7\) decline resulted from a \(\$ 27.0\) million increase in casualties and insurance costs (partially attributed to favorable insurance settlements during the fourth quarter 2002 of \(\$ 5.6\) million) and higher fuel expense at KCSR of \(\$ 1.4\) million. These declines were partially offset by higher revenues and service quality and productivity improvements in the fourth quarter of 2003. In particular, a \(\$ 3.3\) million decrease in car hire, and a \(\$ 2.1\) million decrease in other costs helped offset increases in other operating expenses.

The Company's preliminary equity in earnings from Grupo TFM decreased \(\$ 13.1\) million quarter-to-quarter. Grupo TFM fourth quarter revenues declined 2.5\% to \(\$ 175\) million. The decline was driven by the Mexican peso devaluation against the U.S. dollar, down approximately \(10 \%\) and lower automotive
shipments, down 8.3\%. Fourth quarter 2002 equity in earnings from Grupo TFM included a \(\$ 19.9\) million deferred tax benefit (calculated under U.S. GAAP). In the fourth quarter of 2003, the deferred tax benefit reported in Grupo TFM's equity earnings was \(\$ 6.0\) million, a reduction of \(\$ 13.9\) million from the comparable 2002 period. The variance in the deferred tax calculation of Grupo TFM is mostly attributable to fluctuations in the peso exchange rate and tax benefits derived from the impact of inflation in Mexico. The Company reports its equity in Grupo TFM under U.S. GAAP, while Grupo TFM reports under International Financial Reporting Standards (IFRS).

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Michael R. Haverty, KCS's Chairman, President and Chief Executive Officer stated
"We are pleased with the continued revenue and operating performance improvements at KCSR which will carry into 2004 and result in bottom line improvements. KCSR's success has been somewhat masked by the necessity of taking a substantial charge in the fourth quarter related to claims reserves.
"KCSR is no different from some of the other North American Class I railroads that have recently adjusted claims reserves to protect themselves from the realities of the tort litigation environment in the U.S. in which we operate. The claims adjustment is not a reflection of KCSR's safety record. In nearly every measurement, KCSR has consistently been judged as one of the safest railroad operations in the industry. Nevertheless, in order to adequately protect our Company, we made the hard but correct decision to increase our claims reserves by \(\$ 13.5\) million, after-tax, in the fourth quarter of 2003.
"With respect to the pending NAFTA Rail transaction, KCS remains committed to its efforts to complete the transaction. Currently, the dispute between KCS and Grupo TMM involving the validity of the acquisition contract is in binding arbitration governed by Delaware law under the auspices of the American Arbitration Association.
"Recently, there have been important developments concerning TFM's Value Added Tax (VAT) Refund Claim. On January 19, 2004, the Mexican Treasury, a branch of the Mexican Finance Ministry, delivered to TFM a VAT refund certificate in the amount of over \(\$ 2.1\) billion pesos, the same amount as the refund originally claimed by TFM in 1997. The next day, another branch of the Mexican Finance Ministry, the Tax Administration Service (SAT) delivered to TFM its preliminary results of its audit of TFM's 1997 tax returns. SAT has preliminarily concluded that the documentation used by TFM to support the VAT receivable and depreciation shown on its 1997 tax return did not meet the requirements of applicable law. As a result of its preliminary findings, the SAT has administratively attached the VAT refund certificate delivered to TFM. TFM has 20 business days to supply the requested documentation to SAT, and it has other remedies available to it under Mexican law to protect its rights. We expect TFM to respond to the SAT's preliminary audit conclusions and to take all other legal actions necessary to protect the rights of its shareholders.

\footnotetext{
"We at KCS are looking ahead to 2004 with a high degree of confidence in our growth prospects. The year has begun well for the railroad industry in general and KCSR in particular. The North American economy is strengthening and our MCS computer platform, as advertised, is resulting in better management of every aspect of the railroad. MCS will soon be implemented on Tex-Mex Railway, a subsidiary of TFM. Our marketing and operations teams are simultaneously growing our business and improving our customer service -- a winning combination. We are fully committed to continuing to grow traffic routed via KCS to and from Mexico. Last year we saw a \(25 \%\) increase in our KCS/TFM carloads and with a robust economy, we expect to see a continued positive trend throughout 2004."
}

KCS IS COMPRISED OF, AMONG OTHERS, THE KANSAS CITY SOUTHERN RAILWAY COMPANY ("KCSR") AND EQUITY INVESTMENTS IN GRUPO TFM, SOUTHERN CAPITAL CORPORATION ("SOUTHERN CAPITAL") AND PANAMA CANAL RAILWAY COMPANY ("PCRC").

THIS PRESS RELEASE INCLUDES STATEMENTS CONCERNING POTENTIAL FUTURE EVENTS

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INVOLVING THE COMPANY, WHICH COULD MATERIALLY DIFFER FROM THE EVENTS THAT ACTUALLY OCCUR. THE DIFFERENCES COULD BE CAUSED BY A NUMBER OF FACTORS INCLUDING THOSE FACTORS IDENTIFIED IN A CURRENT REPORT ON FORM 8-K DATED DECEMBER 11, 2001 FILED BY THE COMPANY WITH THE SECURITIES AND EXCHANGE COMMISSION ("SEC") (COMMISSION FILE NO. 1-4717). THE COMPANY WILL NOT UPDATE ANY FORWARD-LOOKING STATEMENTS IN THIS PRESS RELEASE TO REFLECT FUTURE EVENTS OR DEVELOPMENTS.
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KANSAS CITY SOUTHERN
CONSOLIDATED STATEMENTS OF INCOME (DOLLARS IN MILLIONS, EXCEPT PER SHARE DATA) (UNAUDITED)

```
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} & \multicolumn{2}{|r|}{THREE MONTHS} & \multicolumn{2}{|r|}{YEAR ENDED} \\
\hline & ENDED & DECEMBER 31, & DE & R 31, \\
\hline & 2003 & 2002 & 2003 & 2002 \\
\hline REVENUES & \$148.5 & \$144.2 & \$581.3 & \$566.2 \\
\hline \multicolumn{5}{|l|}{COSTS AND EXPENSES} \\
\hline Compensation and benefits & 51.4 & 50.7 & 197.8 & 197.8 \\
\hline Depreciation and amortization & 16.2 & 16.1 & 64.3 & 61.4 \\
\hline Purchased services & 17.4 & 16.1 & 63.5 & 59.6 \\
\hline Casualties and insurance & 30.2 & 3.2 & 56.4 & 25.2 \\
\hline Operating leases & 13.8 & 13.9 & 57.2 & 55.0 \\
\hline Fuel & 12.1 & 10.7 & 47.4 & 38.4 \\
\hline Car hire & 1.5 & 4.8 & 10.0 & 19.7 \\
\hline Other & 12.7 & 14.8 & 55.6 & 61.1 \\
\hline TOTAL COSTS AND EXPENSES & 155.3 & 130.3 & 552.2 & 518.2 \\
\hline
\end{tabular}

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\begin{tabular}{|c|c|c|c|c|}
\hline OPERATING INCOME (LOSS) & (6.8) & 13.9 & 29.1 & 48.0 \\
\hline Equity in net earnings (losses) of unconsolidated affiliates & & & & \\
\hline ```
Grupo Transportacion Ferroviaria Mexic
    S.A. de C.V. (PRELIMINARY)
Other
``` & \[
\begin{gathered}
5.1 \\
(0.3)
\end{gathered}
\] & \[
\begin{aligned}
& 18.2 \\
& (0.5)
\end{aligned}
\] & \[
\begin{aligned}
& 11.3 \\
& (1.3)
\end{aligned}
\] & \[
\begin{aligned}
& 45.8 \\
& (2.4)
\end{aligned}
\] \\
\hline Gain on sale of Mexrail, Inc. & (11.6) & (11.7) & (46.4) & (45.0) \\
\hline Debt retirement costs & - & - & - & (4.3) \\
\hline Other income & 2.0 & 2.3 & 6.8 & 17.6 \\
\hline INCOME (LOSS) BEFORE INCOME TAXES AND CUMULATIVE EFFECT OF ACCOUNTING CHANGE & (11.6) & 22.2 & (0.5) & 64.1 \\
\hline Income tax provision (benefit) & (5.4) & 1.8 & (2.8) & 6.9 \\
\hline INCOME (LOSS) BEFORE CUMULATIVE EFFECT O ACCOUNTING CHANGE & (6.2) & 20.4 & 2.3 & 57.2 \\
\hline Cumulative effect of accounting change, of income taxes & - & - & 8.9 & - \\
\hline & (6.2) & 20.4 & 11.2 & 57.2 \\
\hline PREFERRED STOCK DIVIDENDS & 1.2 & 0.1 & 5.9 & 0.2 \\
\hline NET INCOME (LOSS) AVAILABLE TO COMMON SHAREHOLDERS & \$ (7.4) & \$ 20.3 & \$ 5.3 & \$ 57.0 \\
\hline PER SHARE DATA & & & & \\
\hline Basic weighted average Common shares outstanding (IN THOUSANDS) & 62,053 & 60,987 & 61,725 & 60,336 \\
\hline Basic earnings (loss) per Common share Income (loss) before cumulative effect of accounting change & \$ (0.12) & \$ 0.33 & \$ 0.06 & \$ 0.94 \\
\hline Cumulative effect of accounting change & - & - & 0.14 & - \\
\hline Net income (loss) & \$ (0.12) & 0.33 & 0.08 & 0.94 \\
\hline Diluted weighted average Common shares outstanding (IN THOUSANDS) & 62,053 & 62,642 & 61,725 & 62,318 \\
\hline Diluted earnings (loss) per Common share Income (loss) before cumulative effect & \$ (0.12) & 0.32 & (0.06) & 0.91 \\
\hline Cumulative effect of accounting change & - & - & 0.14 & - \\
\hline Net income (loss) & \$ (0.12) & 0.32 & 0.08 & 0.91 \\
\hline
\end{tabular}

EXHIBIT 99.1

KANSAS CITY SOUTHERN
OPERATING STATEMENTS
DOLLARS IN MILLIONS

\section*{Edgar Filing: KANSAS CITY SOUTHERN - Form 8-K}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{FOURTH QUARTER
\[
2003
\]} & \multicolumn{3}{|l|}{FOURTH QUARTER
\[
2002
\]} & \multicolumn{2}{|l|}{\[
\begin{gathered}
\text { YEAR TO DATE } \\
2003
\end{gathered}
\]} & \multicolumn{2}{|l|}{\[
\begin{gathered}
\text { YEAR TO DATE } \\
2002
\end{gathered}
\]} \\
\hline \multicolumn{10}{|l|}{Revenues} \\
\hline Freight Revenue & \$ & 100.0 & \$ & & 93.3 & \$ & 379.2 & \$ & 360.1 \\
\hline Intermodal and & & & & & & & & & \\
\hline Automotive Revenue & & 15.4 & & & 13.6 & & 59.1 & & 59.9 \\
\hline Unit Coal Revenue & & 22.4 & & & 25.8 & & 90.9 & & 98.7 \\
\hline Haulage Revenue & & 2.6 & & & 2.5 & & 10.5 & & 10.0 \\
\hline Other Revenue & & 8.1 & & & 9.0 & & 41.6 & & 37.5 \\
\hline Total Revenues & & 148.5 & & & 144.2 & & 581.3 & & 566.2 \\
\hline \multicolumn{10}{|l|}{Operating Expenses} \\
\hline Compensation and Benefits & & 51.4 & & & 50.7 & & 197.8 & & 197.8 \\
\hline Fuel & & 12.1 & & & 10.7 & & 47.4 & & 38.4 \\
\hline Material and Supplies & & 5.6 & & & 6.8 & & 26.9 & & 29.1 \\
\hline Car Hire & & 1.5 & & & 4.8 & & 10.0 & & 19.7 \\
\hline Purchased Services & & 17.4 & & & 16.1 & & 63.5 & & 59.6 \\
\hline Casualties \& Insurance & & 30.2 & & & 3.2 & & 56.4 & & 25.2 \\
\hline Other & & 3.4 & & & 8.1 & & 13.9 & & 20.1 \\
\hline Net Operating Expenses & & 121.6 & & & 100.4 & & 415.9 & & 389.9 \\
\hline \multicolumn{10}{|l|}{Fixed Expenses} \\
\hline Leases, Net & & 13.8 & & & 13.9 & & 57.2 & & 55.0 \\
\hline Depreciation & & 16.2 & & & 16.1 & & 64.3 & & 61.4 \\
\hline Taxes (Other Than Income) & & 3.7 & & & (0.1) & & 14.8 & & 11.9 \\
\hline Total Fixed Expenses & & 33.7 & & & 29.9 & & 136.3 & & 128.3 \\
\hline Total Expenses & & 155.3 & & & 130.3 & & 552.2 & & 518.2 \\
\hline Operating Income & \$ & (6.8) & & \$ & 13.9 & \$ & 29.1 & \$ & 48.0 \\
\hline
\end{tabular}

Kansas City Southern Railway
Carloadings By Commodity - Year Ended December 31, 2003 Dollars in Thousands
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{6}{|c|}{Carloadings} \\
\hline \multicolumn{2}{|c|}{Year to Date} & \multicolumn{2}{|l|}{} & \multicolumn{2}{|r|}{Ye} \\
\hline 2003 & 2002 & Change & & & 2003 \\
\hline & \multicolumn{5}{|c|}{Coal} \\
\hline 188,227 & 205,543 & (8.4) \% & Unit Coal & \$ & 90,918 \\
\hline 3,141 & 4,487 & (30.0) \% & Other Coal & & 1,756 \\
\hline 191,368 & 210,030 & (8.9) \% & Total & & 92,674 \\
\hline
\end{tabular}

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\begin{tabular}{|c|c|c|c|c|}
\hline & & & \multicolumn{2}{|l|}{Chemical \& Petroleum Products} \\
\hline 5,931 & 5,846 & 1.5\% & Agri Chemicals & 3,911 \\
\hline 15,052 & 14,587 & 3.2\% & Gases & 15,031 \\
\hline 23,589 & 22,110 & 6.7\% & Organic & 23,800 \\
\hline 21,845 & 20,601 & 6.0\% & Inorganic & 23,048 \\
\hline 54,610 & 53,306 & \(2.4 \%\) & Petroleum & 37,169 \\
\hline 18,955 & 28,977 & (34.6) \% & Plastics & 20,883 \\
\hline 139,982 & 145,427 & (3.7) \% & Total & 123,842 \\
\hline & \multicolumn{4}{|c|}{Agriculture and Minerals} \\
\hline 45,002 & 46,753 & (3.7) \% & Domestic Grain & 36,742 \\
\hline 21,279 & 13,933 & 52.7\% & Export Grain & 17,682 \\
\hline 31,979 & 28,194 & 13.4\% & Food Products & 26,387 \\
\hline 25,755 & 22,236 & 15.8\% & Ores and Minerals & 14,764 \\
\hline 16,571 & 15,417 & 7.5\% & Stone, Clay \& Glass & 12,916 \\
\hline 140,586 & 126,533 & 11.1\% & Total & 108,491 \\
\hline & \multicolumn{4}{|c|}{Paper \& Forest Products} \\
\hline 94,824 & 88,162 & 7.6\% & Pulp/Paper & 75,784 \\
\hline 7,224 & 6,402 & 12.8\% & Scrap Paper & 4,445 \\
\hline 30,009 & 31,215 & (3.9) \% & Pulpwood/Logchips & 13,816 \\
\hline 30,241 & 27,448 & 10.2\% & Lumber/Plywood & 29,330 \\
\hline 17,987 & 18,066 & (0.4) \% & Metal/Scrap & 15,192 \\
\hline 5,974 & 6,897 & (13.4) \% & Military/Other Carloads & 7,570 \\
\hline 186,259 & 178,190 & 4.5\% & Total & 146,137 \\
\hline & \multicolumn{4}{|c|}{Intermodal \& Automotive} \\
\hline 6,980 & 12,899 & (45.9) \% & Automotive & 5,595 \\
\hline 303,507 & 274,473 & 10.6\% & Intermodal & 53,474 \\
\hline 310,487 & 287,372 & 8.0\% & Total & 59,069 \\
\hline 968,682 & 947,552 & 2.2\% & TOTAL FOR BUSINESS UNITS & 530,213 \\
\hline 39,342 & 39,929 & (1.5) \% & Haulage & 10,518 \\
\hline \((3,544)\) & \((6,079)\) & 41.7\% & Adjustments & \((1,025)\) \\
\hline 1,004,480 & 981,402 & \(2.4 \%\) & TOTAL & \$ 539,706 \\
\hline
\end{tabular}

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Dollars in Thousands


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KANSAS CITY SOUTHERN
CONSOLIDATED BALANCE SHEETS PRELIMINARY
(DOLLARS IN MILLIONS)

```
\begin{tabular}{|c|c|c|}
\hline \multirow[t]{3}{*}{} & \[
\begin{gathered}
\text { DECEMBER 31, } \\
2003
\end{gathered}
\] & \[
\begin{gathered}
\text { DECEMBER 31, } \\
2002
\end{gathered}
\] \\
\hline & -- & ---- \\
\hline & (UNAUDITED) & \\
\hline \multicolumn{3}{|l|}{ASSETS} \\
\hline Cash & \$ \(\quad 135.4\) & \$ 19.0 \\
\hline Accounts receivable & 114.6 & 118.5 \\
\hline Inventories & 36.8 & 34.2 \\
\hline Other current assets & 21.3 & 44.5 \\
\hline Total current assets & 308.1 & 216.2 \\
\hline Investments & 441.7 & 423.1 \\
\hline Properties, net of depreciation & 1,362.5 & 1,337.4 \\
\hline Other assets & 39.6 & 32.1 \\
\hline Total assets & \$ 2,151.9 & \$ 2,008.8 \\
\hline \multicolumn{3}{|l|}{LIABILITIES AND STOCKHOLDERS' EQUITY} \\
\hline Current portion of long-term debt & \$ 9.9 & \$ 10.0 \\
\hline Accounts payable & 36.7 & 47.7 \\
\hline Accrued liabilities & 128.2 & 128.6 \\
\hline Total current liabilities & 174.8 & 186.3 \\
\hline Long-term debt & 513.5 & 572.6 \\
\hline Deferred income taxes & 391.5 & 392.8 \\
\hline Other & 109.4 & 104.2 \\
\hline Stockholders' equity & 962.7 & 752.9 \\
\hline Total liabilities and stockholders' equity & \$ 2,151.9 & \$ 2,008.8 \\
\hline
\end{tabular}```

