

WOODWARD GOVERNOR CO

Form 10-Q

January 25, 2011

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended December 31, 2010**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-8408**

**WOODWARD GOVERNOR COMPANY**

**(Exact name of registrant as specified in its charter)**

**Delaware**

**36-1984010**

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

**1000 East Drake Road, Fort Collins, Colorado**

**80525**

(Address of principal executive offices)

(Zip Code)

**Registrant's telephone number, including area code:**

**(970) 482-5811**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No   
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definitions of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
As of January 20, 2011, 68,747,983 shares of the common stock with a par value of \$0.001455 per share were outstanding.

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****WOODWARD GOVERNOR COMPANY  
CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS***(In thousands, except per share amounts)**(Unaudited)*

|   | <b>Three-Months Ending<br/>December 31,</b> |                      |
|---|---|----------------------|
|   | <b>2010</b>                                 | <b>2009</b>          |
| Net sales   | \$ 365,075                                  | \$ 339,308           |
| Costs and expenses:   |   |                      |
| Cost of goods sold  | 261,177                                     | 239,552              |
| Selling, general and administrative expenses                          | 32,666                                      | 32,835               |
| Research and development costs  | 23,738                                      | 18,314               |
| Amortization of intangible assets                                     | 8,543                                       | 9,181                |
| Interest expense  | 6,501                                       | 8,251                |
| Interest income   | (123)                                       | (110)                |
| Other (income) expense, net   | 1,098                                       | (205)                |
| <br>Total costs and expenses  | <br>333,600                                 | <br>307,818          |
| <br>Earnings before income taxes                                      | <br>31,475                                  | <br>31,490           |
| Income tax expense  | 9,076                                       | 9,044                |
| <br><b>Net earnings</b>   | <br><b>22,399</b>                           | <br><b>22,446</b>    |
| <b>Earnings attributable to noncontrolling interest, net of taxes</b> |   | <b>(90)</b>          |
| <br><b>Net earnings attributable to Woodward</b>                      | <br><b>\$ 22,399</b>                        | <br><b>\$ 22,356</b> |
| <br><b>Earnings per share (Note 3):</b>                               |   |                      |
| Basic earnings per share attributable to Woodward                     | \$ 0.33                                     | \$ 0.33              |
| Diluted earnings per share attributable to Woodward                   | \$ 0.32                                     | \$ 0.32              |
| <br><b>Weighted Average Common Shares Outstanding (Note 3):</b>       |   |                      |
| Basic   | 68,811                                      | 68,361               |
| Diluted   | 70,181                                      | 69,710               |
| Cash dividends per share paid to Woodward common stockholders         | \$ 0.060                                    | \$ 0.060             |

*See accompanying Notes to Condensed Consolidated Financial Statements.*

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**WOODWARD GOVERNOR COMPANY**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS**

*(In thousands)*

*(Unaudited)*

|  | <b>Three-Months Ending</b> |             |
|--|----------------------------|-------------|
|  | <b>December 31,</b>        |             |
|  | <b>2010</b>                | <b>2009</b> |
| <b>Comprehensive earnings attributable to Woodward:</b>                    |                            |             |
| Net earnings attributable to Woodward                                      | \$ 22,399                  | \$ 22,356   |
| Other comprehensive earnings:  |                            |             |
| Foreign currency translation adjustments                                   | (2,380)                    | (3,100)     |
| Reclassification of realized losses on derivatives to earnings             | 59                         | 71          |
| Minimum retirement benefit liability adjustment                            | (28)                       | 9           |
| Taxes on changes in other comprehensive earnings                           | 116                        | 447         |
| Comprehensive earnings attributable to Woodward                            | 20,166                     | 19,783      |
| <br><b>Comprehensive earnings attributable to noncontrolling interest:</b> |                            |             |
| Net earnings attributable to noncontrolling interest                       |                            | 90          |
| Foreign currency translation adjustments, net of tax                       |                            | 42          |
| Comprehensive earnings attributable to noncontrolling interest             |                            | 132         |
| Total comprehensive earnings   | \$ 20,166                  | \$ 19,915   |

*See accompanying Notes to Condensed Consolidated Financial Statements.*

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**WOODWARD GOVERNOR COMPANY**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

*(In thousands, except per share amounts)*

*(Unaudited)*

|   | <b>December 31,<br/>2010</b> | <b>September 30,<br/>2010</b> |
|---|------------------------------|-------------------------------|
| <b>ASSETS</b>   |                              |                               |
| Current assets:   |                              |                               |
| Cash and cash equivalents   | \$ 61,308                    | \$ 105,579                    |
| Accounts receivable, less allowance for losses of \$2,194 and \$2,228, respectively | 222,241                      | 248,513                       |
| Inventories   | 325,964                      | 295,034                       |
| Income taxes receivable   | 13,633                       | 18,170                        |
| Deferred income tax assets  | 32,741                       | 33,689                        |
| Other current assets  | 23,966                       | 18,157                        |
| <br>  |                              |                               |
| Total current assets  | 679,853                      | 719,142                       |
| Property, plant and equipment, net  | 191,800                      | 193,524                       |
| Goodwill  | 438,099                      | 438,594                       |
| Intangible assets, net  | 283,504                      | 292,149                       |
| Deferred income tax assets  | 6,328                        | 8,623                         |
| Other assets  | 10,349                       | 11,201                        |
| <br>  |                              |                               |
| <b>Total assets</b>   | <b>\$ 1,609,933</b>          | <b>\$ 1,663,233</b>           |
| <br><b>LIABILITIES AND STOCKHOLDERS EQUITY</b>                                      |                              |                               |
| Current liabilities:  |                              |                               |
| Short-term borrowings   | \$                           | \$ 22,099                     |
| Current portion of long-term debt   | 18,473                       | 18,493                        |
| Accounts payable  | 94,054                       | 107,468                       |
| Income taxes payable  | 5,845                        | 5,453                         |
| Accrued liabilities   | 86,340                       | 109,052                       |
| <br>  |                              |                               |
| Total current liabilities   | 204,712                      | 262,565                       |
| Long-term debt, less current portion  | 412,656                      | 425,250                       |
| Deferred income tax liabilities   | 88,052                       | 88,249                        |
| Other liabilities   | 86,482                       | 83,975                        |
| <br>  |                              |                               |
| <b>Total liabilities</b>  | <b>791,902</b>               | <b>860,039</b>                |

Commitments and contingencies (Note 17)

## Stockholders' equity:

Preferred stock, par value \$0.003 per share, 10,000 shares authorized,  
no shares issued

Common stock, par value \$0.001455 per share, 150,000 shares  
authorized, 72,960 shares issued

Additional paid-in capital

Accumulated other comprehensive earnings

Deferred compensation

Retained earnings

|   |                     |                     |
|---|---------------------|---------------------|
|   | 106                 | 106                 |
|   | 76,649              | 73,915              |
|   | 4,109               | 6,342               |
|   | 4,923               | 4,888               |
|   | 854,182             | 835,919             |
|   | 939,969             | 921,170             |
| Treasury stock at cost, 4,212 shares and 4,223 shares, respectively                             | (117,015)           | (113,088)           |
| Treasury stock held for deferred compensation, at cost, 356 shares and 356 shares, respectively | (4,923)             | (4,888)             |
| <b>Total stockholders' equity</b>   | <b>818,031</b>      | <b>803,194</b>      |
| <b>Total liabilities and stockholders' equity</b>   | <b>\$ 1,609,933</b> | <b>\$ 1,663,233</b> |

*See accompanying Notes to Condensed Consolidated Financial Statements.*



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**WOODWARD GOVERNOR COMPANY**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

*(In thousands)*

*(Unaudited)*

|  | <b>Three-Months Ending</b> |             |
|--|----------------------------|-------------|
|  | <b>December 31,</b>        |             |
|  | <b>2010</b>                | <b>2009</b> |
| <b>Cash flows from operating activities:</b>   |                            |             |
| Net earnings   | \$ 22,399                  | \$ 22,446   |
| Adjustments to reconcile net earnings to net cash provided by operating activities:    |                            |             |
| Depreciation and amortization  | 18,897                     | 18,936      |
| Net loss on sales of assets  | 12                         | 154         |
| Stock-based compensation   | 2,304                      | 2,540       |
| Excess tax benefits from stock-based compensation                                      | (2,230)                    | (288)       |
| Deferred income taxes  | 3,133                      | 9,014       |
| Loss on derivatives reclassified from accumulated comprehensive earnings into earnings | 59                         | 71          |
| Changes in operating assets and liabilities, net of business acquisitions:             |                            |             |
| Accounts receivable  | 24,256                     | 30,820      |
| Inventories  | (31,514)                   | 6,196       |
| Accounts payable and accrued liabilities   | (34,739)                   | (19,266)    |
| Current income taxes   | 7,176                      | (1,011)     |
| Retirement benefit obligations   | (2,080)                    | (1,737)     |
| Other  | (496)                      | (6,606)     |
| Net cash provided by operating activities  | 7,177                      | 61,269      |
| <b>Cash flows from investing activities:</b>   |                            |             |
| Payments for property, plant and equipment   | (10,213)                   | (8,980)     |
| Proceeds from the sale of other assets   | 2                          | 66          |
| Business acquisitions, net of cash acquired  |                            | (25,000)    |
| Net cash used in investing activities  | (10,211)                   | (33,914)    |
| <b>Cash flows from financing activities:</b>   |                            |             |
| Cash dividends paid  | (4,136)                    | (4,102)     |
| Proceeds from sales of treasury stock  | 1,095                      | 809         |
| Payments for repurchases of common stock   | (6,837)                    |             |
| Excess tax benefits from stock compensation  | 2,230                      | 288         |
| Borrowings on revolving lines of credit and short-term borrowings                      | 26,693                     | 30,610      |
| Payments on revolving lines of credit and short-term borrowings                        | (46,275)                   | (30,610)    |
| Payments of long-term debt   | (12,589)                   | (47,589)    |
| Net cash used in financing activities  | (39,819)                   | (50,594)    |
| Effect of exchange rate changes on cash and cash equivalents                           | (1,418)                    | (1,004)     |

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|  |           |           |
|--|-----------|-----------|
| Net change in cash and cash equivalents          | (44,271)  | (24,243)  |
| Cash and cash equivalents at beginning of period | 105,579   | 100,863   |
| Cash and cash equivalents at end of period       | \$ 61,308 | \$ 76,620 |

*See accompanying Notes to Condensed Consolidated Financial Statements.*

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**WOODWARD GOVERNOR COMPANY  
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**

*(In thousands)*

*(Unaudited)*

| Number of shares | Stockholders' equity                     |                       |              |                 |  |                           |                              |  |                       |                   |                        |                            |                         |
|------------------|--|-----------------------|--------------|-----------------|--|---------------------------|------------------------------|--|-----------------------|-------------------|------------------------|----------------------------|-------------------------|
|                  | Accumulated other comprehensive earnings |                       |              |                 |  |                           |                              |  |                       |                   |                        | Treasury stock held for    |                         |
| Common stock     | Treasury stock held for                  | Deferred compensation | Common stock | Paid-in capital | Foreign currency translation adjustments | Unrealized gains (losses) | Minimum retirement liability | Total accumulated other comprehensive earnings | Deferred compensation | Retained earnings | Treasury stock at cost |                            | Treasury stock held for |
|                  |  |                       |              |                 |  |                           |                              |  |                       |                   |                        | Additional paid-in capital |                         |
| 72,960           | (4,621)                                  | (389)                 | \$ 106       | \$ 73,197       | \$ 29,464                                | \$ (801)                  | \$ (18,534)                  | \$ 10,129                                      | \$ 4,904              | \$ 741,505        | \$(115,478)            | \$(4,904)                  | \$ 2,356                |
|                  |  |                       |              |                 |  |                           |                              |  |                       | (4,102)           |                        |                            |                         |
|                  | 69                                       |                       |              | (130)           |  |                           |                              |  |                       |                   |                        | 940                        |                         |
|                  |  |                       |              | 288             |  |                           |                              |  |                       |                   |                        |                            |                         |
|                  |  |                       |              | 2,540           |  |                           |                              |  |                       |                   |                        |                            |                         |
|                  |  | (1)                   |              |                 |  |                           |                              |  | 23                    |                   |                        |                            | (23)                    |
|                  |  | 3                     |              |                 |  |                           |                              |  | (51)                  |                   |                        |                            | 51                      |
|                  |  |                       |              | (3,100)         |  |                           |                              | (3,100)  |                       |                   |                        |                            |                         |
|                  |  |                       |              |                 |  | 71                        |                              | 71   |                       |                   |                        |                            |                         |



(28) (28)

138 (22) 116

72,960 (4,212) (356) \$ 106 \$ 76,649 \$ 20,910 \$ (590) \$ (16,211) \$ 4,109 \$ 4,923 \$ 854,182 \$ (117,015) \$ (4,923) \$

*See accompanying Notes to Condensed Consolidated Financial Statements.*

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**WOODWARD GOVERNOR COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(In thousands, except per share amounts)*

*(Unaudited)*

**Note 1. Basis of presentation**

The Condensed Consolidated Financial Statements of Woodward Governor Company ( Woodward or the Company ) as of December 31, 2010 and for the three-months ending December 31, 2010 and December 31, 2009, included herein, have not been audited by an independent registered public accounting firm. These Condensed Consolidated Financial Statements reflect all normal recurring adjustments which, in the opinion of management, are necessary to present fairly Woodward s financial position as of December 31, 2010, and the results of operations, cash flows, and changes in equity for the periods presented herein. The Condensed Consolidated Balance Sheet as of September 30, 2010 was derived from Woodward s Annual Report on Form 10-K for the fiscal year then ended. The results of operations for the three-months ending December 31, 2010 are not necessarily indicative of the operating results to be expected for other interim periods or for the full fiscal year. Dollar amounts contained in these Condensed Consolidated Financial Statements are in thousands, except per share amounts.

The Condensed Consolidated Financial Statements included herein have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ) for interim reporting. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ( U.S. GAAP ) have been condensed or omitted pursuant to such rules and regulations.

These unaudited Condensed Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and Notes thereto included in Woodward s most recent Annual Report on Form 10-K filed with the SEC and other financial information filed with the SEC.

Management is required to use estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements, the reported revenues and expenses recognized during the reporting period, and certain financial statement disclosures, in the preparation of the Condensed Consolidated Financial Statements. Significant estimates in these Condensed Consolidated Financial Statements include allowances for doubtful accounts, net realizable value of inventories, warranty reserves, percentage complete on long-term contracts, cost of sales incentives, useful lives of property and identifiable intangible assets, the evaluation of impairments of property, identifiable intangible assets and goodwill, income tax and valuation reserves, the valuation of assets and liabilities acquired in business combinations, assumptions used in the determination of the funded status and annual expense of pension and postretirement employee benefit plans, the valuation of stock compensation instruments granted to employees, and contingencies. Actual results could vary materially from Woodward s estimates.

The Condensed Consolidated Statements of Cash Flows for the three-months ending December 31, 2009 has been adjusted to conform to the three-months ending December 31, 2010 presentation. The change in Retirement benefit obligations presented in Cash flows from operating activities has been reclassified from Other.

**Note 2. Recent accounting pronouncements**

From time to time, the Financial Accounting Standards Board ( FASB ) or other standards setting bodies issue new accounting pronouncements. Updates to the FASB Accounting Standards Codification ( ASC ) are communicated through issuance of an Accounting Standards Update ( ASU ).

In October 2009, the FASB issued ASU 2009-13, *Multiple-Deliverable Revenue Arrangements* and ASU 2009-14, *Certain Revenue Arrangements That Include Software Elements*. ASU 2009-13 and ASU 2009-14 are required to be adopted concurrently in fiscal years beginning on or after June 15, 2010 (fiscal year 2011 for Woodward).

ASU 2009-13 changes the requirements for establishing separate units of accounting in a multiple element arrangement and requires the allocation of arrangement consideration to each deliverable based on the relative selling price. The selling price for each deliverable is based on vendor-specific objective evidence ( VSOE ) if available, third-party evidence ( TPE ) if VSOE is not available, or estimated selling price ( ESP ) if neither VSOE nor TPE is available.

ASU 2009-14 excludes software that is contained on a tangible product from the scope of software revenue guidance if the software is essential to the tangible product's functionality.

ASU 2009-13 and ASU 2009-14 were adopted by Woodward on October 1, 2010. The adoption did not impact the identification of or the accounting for units of accounting, including the pattern and timing of revenue recognition and is not expected to have a significant impact on Woodward's financial position, results of operations or cash flows in future periods. Woodward does not generally sell its products and services through arrangements that include multiple-deliverable arrangements and had no significant multiple-deliverable arrangements as of December 31, 2010.

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**WOODWARD GOVERNOR COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(In thousands, except per share amounts)*

*(Unaudited)*

In April 2010, the FASB issued ASU 2010-17, *Milestone Method of Revenue Recognition*. ASU 2010-17 provides guidance on defining a milestone and determining when it may be appropriate to apply the milestone method of revenue recognition for research and development transactions, and requires certain disclosures regarding the use of the milestone method.

ASU 2010-17 was adopted by Woodward on October 1, 2010. The adoption did not impact the pattern and timing of revenue recognition and is not expected to have a significant impact on Woodward's financial position, results of operations or cash flows in future periods. For certain development services provided to customers under funded long and short-term development contracts, Woodward recognizes revenue based on completion of substantive milestones determined based on the individual facts and circumstances of each arrangement. Total revenues recognized by Woodward based upon completion of substantive milestones as prescribed by ASU 2010-17 was \$364 for the three-months ending December 31, 2010.

**Note 3. Earnings per share**

Basic earnings per share attributable to Woodward is computed by dividing net earnings available to common stockholders by the weighted average number of shares of common stock outstanding for the period.

Diluted earnings per share attributable to Woodward reflects the weighted average number of shares outstanding after the assumed conversion of all dilutive securities.

The following is a reconciliation of net earnings to net earnings per share — basic and net earnings per share — diluted:

|   | <b>Three-Months Ending<br/>December 31,</b> |             |
|---|---|-------------|
|   | <b>2010</b>                                 | <b>2009</b> |
| <b>Numerator:</b>                                   |   |             |
| Net earnings attributable to Woodward               | \$ 22,399                                   | \$ 22,356   |
| <b>Denominator:</b>                                 |   |             |
| Basic shares outstanding                            | 68,811                                      | 68,361      |
| Dilutive effect of employee stock options           | 1,370                                       | 1,349       |
| Diluted shares outstanding                          | 70,181                                      | 69,710      |
| <b>Income per common share:</b>                     |   |             |
| Basic earnings per share attributable to Woodward   | \$ 0.33                                     | \$ 0.33     |
| Diluted earnings per share attributable to Woodward | \$ 0.32                                     | \$ 0.32     |

The following stock option grants were outstanding during the three-months ending December 31, 2010 and 2009, but were excluded from the computation of diluted earnings per share because their inclusion would have been anti-dilutive:

|                               | <b>Three-Months Ending<br/>December 31,</b> |             |
|-------------------------------|---|-------------|
|                               | <b>2010</b>                                 | <b>2009</b> |
| Options                       | 5   | 447         |
| Weighted-average option price | \$ 29.08                                    | \$ 32.53    |



The weighted-average shares of common stock outstanding for basic and diluted earnings per share included weighted-average treasury stock shares held for deferred compensation obligations of \$356 and \$388 for the three-months ending December 31, 2010 and 2009, respectively.

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**WOODWARD GOVERNOR COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(In thousands, except per share amounts)*

*(Unaudited)*

**Note 4. Financial instruments and fair value measurements**

The estimated fair values of Woodward's financial instruments were as follows:

|  | <b>At December 31, 2010</b>     |                          | <b>At September 30, 2010</b>    |                          |
|--|---------------------------------|--------------------------|---------------------------------|--------------------------|
|  | <b>Estimated<br/>Fair Value</b> | <b>Carrying<br/>Cost</b> | <b>Estimated<br/>Fair Value</b> | <b>Carrying<br/>Cost</b> |
| Cash and cash equivalents                    | \$ 61,308                       | \$ 61,308                | \$ 105,579                      | \$ 105,579               |
| Investments in deferred compensation program | 6,259                           | 6,259                    | 5,633                           | 5,633                    |
| Short-term borrowings                        |                                 |                          | (22,099)                        | (22,099)                 |
| Long-term debt, including current portion    | (484,652)                       | (431,078)                | (506,120)                       | (443,673)                |

The fair values of cash and cash equivalents, which include investments in money market funds, are assumed to be equal to their carrying amounts. Cash and cash equivalents have short-term maturities and market interest rates.

Woodward's cash and cash equivalents include funds deposited or invested in the U.S. and overseas that are not insured by the Federal Deposit Insurance Corporation ( FDIC ). Woodward believes that its deposited and invested funds are held by or invested with credit worthy financial institutions or counterparties and that the funds are highly liquid.

Investments related to the deferred compensation program used to provide deferred compensation benefits to certain employees are assumed to be equal to their carrying amounts because the assets are marked to market value each reporting period.

The fair values of short-term borrowings at variable interest rates are assumed to be equal to their carrying amounts because such borrowings are expected to be repaid or settled within a short period of time, for the carrying amount of the obligation.

The fair value of long-term debt at fixed interest rates was estimated based on a model that discounted future principal and interest payments at interest rates available to the Company at the end of the period for similar debt of the same maturity. The weighted-average interest rates used to estimate the fair value of long-term debt at fixed interest rates were 3.1% at December 31, 2010 and 2.9% at September 30, 2010.

Financial assets and liabilities recorded at fair value in the Condensed Consolidated Balance Sheet are categorized based upon a fair value hierarchy established by U.S. GAAP, which prioritizes the inputs used to measure fair value into the following levels:

Level 1: Inputs based on quoted market prices in active markets for identical assets or liabilities at the measurement date.

Level 2: Quoted prices included in Level 1, such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable and can be corroborated by observable market data.

Level 3: Inputs reflect management's best estimates and assumptions of what market participants would use in pricing the asset or liability at the measurement date. The inputs are unobservable in the market and significant to the valuation of the instruments.

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**WOODWARD GOVERNOR COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(In thousands, except per share amounts)

(Unaudited)

The table below presents information about Woodward's financial assets that are measured at fair value on a recurring basis and indicates the fair value hierarchy of the valuation techniques Woodward utilized to determine such fair value. Woodward had no financial liabilities required to be measured at fair value on a recurring basis as of December 31, 2010 and September 30, 2010.

|                                   | At December 31, 2010 |         |         |          | At September 30, 2010 |         |         |           |
|-----------------------------------|----------------------|---------|---------|----------|-----------------------|---------|---------|-----------|
|                                   | Level 1              | Level 2 | Level 3 | Total    | Level 1               | Level 2 | Level 3 | Total     |
| Financial assets:                 |                      |         |         |          |                       |         |         |           |
| Investments in money market funds | \$ 1,007             | \$      | \$      | \$ 1,007 | \$ 50,360             | \$      | \$      | \$ 50,360 |
| Trading securities                | 6,259                |         |         | 6,259    | 5,633                 |         |         | 5,633     |
| Foreign exchange forward contract |                      |         |         |          |                       | 579     |         | 579       |
| Total financial assets            | \$ 7,266             | \$      | \$      | \$ 7,266 | \$ 55,993             | \$ 579  | \$      | \$ 56,572 |

*Investments in money market funds:* Woodward sometimes invests excess cash in money market funds not insured by the FDIC. Woodward believes that the investments in money market funds are on deposit with creditworthy financial institutions and that the funds are highly liquid. The investments in money market funds are reported at fair value, with realized gains from interest income realized in earnings and are included in Cash and cash equivalents. The fair values of Woodward's investments in money market funds are based on the quoted market prices for the net asset value of the various money market funds.

*Trading securities:* Woodward holds marketable equity securities, through investments in various mutual funds, related to its deferred compensation program. Based on Woodward's intentions regarding these instruments, marketable equity securities are classified as trading securities. The trading securities are reported at fair value, with realized gains and losses recognized in earnings. The trading securities are included in Other current assets. The fair values of Woodward's trading securities are based on the quoted market prices for the net asset value of the various mutual funds.

*Forward contracts:* As of September 30, 2010, Woodward was a party to a forward contract. The fair value of the derivative instrument was derived from published foreign currency exchange rates as of September 30, 2010. The forward contract was settled in December 2010, resulting in a realized loss of \$1,033.

**Note 5. Derivative instruments and hedging activities**

Woodward is exposed to global market risks, including the effect of changes in interest rates, foreign currency exchange rates, changes in certain commodity prices and fluctuations in various producer indices. From time to time, Woodward enters into derivative instruments for risk management purposes only, including derivatives designated as accounting hedges and/or those utilized as economic hedges. Woodward uses interest rate related derivative instruments to manage its exposure to fluctuations of interest rates. Woodward does not enter into or issue derivatives for trading or speculative purposes.

By using derivative and/or hedging instruments to manage its risk exposure, Woodward is subject, from time to time, to credit risk and market risk on those derivative instruments. Credit risk arises from the potential failure of the counterparty to perform under the terms of the derivative and/or hedging instrument. When the fair value of a derivative contract is positive, the counterparty owes Woodward, which creates credit risk for Woodward. Woodward mitigates this credit risk by entering into transactions with only credit worthy counterparties. Market risk arises from the potential adverse effects on the value of derivative and/or hedging instruments that result from a change in interest

rates, commodity prices, or foreign currency exchange rates. Woodward mitigates this market risk by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

Woodward did not entered into any hedging transactions during the three-months ending December 31, 2010 and was not a party to any derivative instruments as of December 31, 2010. As of September 30, 2010, Woodward was a party to the forward foreign currency exchange contract described below, in the section captioned Derivatives in foreign currency relationships, which was settled in December 2010.

**Derivatives in fair value hedging relationships**

In 2002, Woodward entered into certain interest rate swaps that were designated as fair value hedges of its long-term debt consisting of senior notes due in October 2011. The discontinuance of these interest rate swaps resulted in gains that are recognized as a reduction of interest expense over the term of the associated debt (10 years) using the effective interest method. The unrecognized portion of the gain is presented as an adjustment to long-term debt. The amount of gain recognized as a component of interest expense was \$19 and \$33 in the three-months ending December 31, 2010 and December 31, 2009, respectively.

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**Derivatives in cash flow hedging relationships**

In 2001, Woodward entered into treasury lock agreements that were designated as cash flow hedges of its long-term debt. The objective of these derivatives was to hedge the risk of variability in cash flows related to future interest payments of a portion of the anticipated future debt issuances attributable to changes in the designated benchmark interest rate associated with the expected issuance of the senior notes due in October 2011. The discontinuance of these treasury lock agreements resulted in losses that are recognized as an increase of interest expense over the term of the associated debt (10 years) using the effective interest method. The unrecognized portion of the loss is recorded in accumulated other comprehensive earnings. The amount of loss recognized as a component of interest expense was \$16 and \$28 in the three-months ending December 31, 2010 and December 31, 2009, respectively.

In September 2008, the Company entered into treasury lock agreements with a notional amount totaling \$100,000 that qualified as cash flow hedges under authoritative guidance for derivatives and hedging. The objective of this derivative instrument was to hedge the risk of variability in cash flows related to future interest payments of a portion of the anticipated future debt issuances attributable to changes in the designated benchmark interest rate associated with the expected issuance of the Series C and D Notes. The hedges were terminated prior to September 30, 2008, resulting in a realized gain of approximately \$108, and the gain was recorded in accumulated other comprehensive earnings as of September 30, 2008, net of tax. The realized gain on the termination of the treasury lock agreements is being recognized as a reduction of interest expense over a seven-year period on the hedged Series C and D Notes, which were issued on October 1, 2008, using the effective interest method. The amount of gain recognized as a component of interest expense was \$4 in both the three-months ending December 31, 2010 and December 31, 2009.

In March 2009, Woodward entered into LIBOR lock agreements with a total notional amount of \$50,000 that qualified as cash flow hedges under authoritative guidance for derivatives and hedging. The objective of this derivative instrument was to hedge the risk of variability in cash flows over a seven-year period related to future interest payments of a portion of anticipated future debt issuances attributable to changes in the designated benchmark interest rate associated with the then expected issuance of the Series E and F Notes. The hedges were terminated in March 2009, resulting in a loss of \$1,308. The realized loss was recorded in accumulated other comprehensive earnings, net of tax. The realized loss on the terminated LIBOR lock agreements is being recognized as an increase of interest expense over a seven-year period on the hedged Series E and F Notes, which were issued on April 3, 2009, using the effective interest method. The amount of loss recognized as a component of interest expense was \$47 in both the three-months ending December 31, 2010 and December 31, 2009.

**Derivatives in foreign currency relationships**

In September 2010, Woodward entered into a foreign currency exchange rate contract to purchase 39,000 for approximately \$52,549 in early December 2010. An unrealized gain of \$579 on this derivative was carried at fair market value in Other current assets as of September 30, 2010. In December 2010, a loss of \$1,033 was realized on the settlement of this forward contract.

In September 2009, Woodward entered into a foreign currency exchange rate contract to purchase 7,900 for approximately \$11,662 in early October 2009. In October 2009, a loss of \$71 was realized on the settlement of this forward contract.

The objective of these derivative instruments, which were not designated as accounting hedges, was to limit the risk of foreign currency exchange rate fluctuations on certain short-term intercompany loan balances. The resulting foreign currency gains realized on the repayment of the short-term intercompany loan balances were recorded in selling, general and administrative expenses and offset the corresponding realized losses on the foreign currency exchange rate contracts.



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The following table discloses the remaining unrecognized gains and losses and recognized gains associated with derivative instruments in Woodward's Condensed Consolidated Balance Sheets:

|  | December<br>31,<br>2010         | September<br>30,<br>2010 |
|--|---------------------------------|--------------------------|
| <b>Derivatives designated as hedging instruments</b>     | <b>Unrecognized Gain (Loss)</b> |                          |
| Classified in accumulated other comprehensive earnings   | \$ (952)                        | \$ (1,011)               |
| Classified in current and long-term debt                 | 51                              | 70                       |
|  | \$ (901)                        | \$ (941)                 |
| <b>Derivatives not designated as hedging instruments</b> | <b>Recognized Gain</b>          |                          |
| Classified in other current assets                       | \$                              | \$ 579                   |

The following tables disclose the impact of derivative instruments on Woodward's Condensed Consolidated Statements of Earnings:

|                                  |   | Three-Months Ending<br>December 31, 2010          |  |  | Three-Months Ending<br>December 31, 2009          |  |  |
|----------------------------------|---|---|--|--|---|--|--|
|                                  |   | Amount<br>of<br>Income<br>(Expense)<br>Recognized | Amount<br>of<br>Gain<br>(Loss)<br>Recognized<br>in<br>Accumulated<br>OCI | Amount<br>of<br>Gain<br>(Loss)<br>Reclassified<br>from<br>Accumulated<br>OCI<br>into<br>Derivative<br>Earnings | Amount<br>of<br>Income<br>(Expense)<br>Recognized | Amount<br>of<br>Gain<br>(Loss)<br>Recognized<br>in<br>Accumulated<br>OCI | Amount<br>of<br>Gain<br>(Loss)<br>Reclassified<br>from<br>Accumulated<br>OCI<br>into<br>Derivative<br>Earnings |
| <b>Derivatives in:</b>           | <b>Location of Gain<br/>(Loss) Recognized<br/>in Earnings</b> |   |  |  |   |  |  |
| Fair value hedging relationships | Interest expense  | \$ 19   | \$   | \$   | \$ 33   | \$   | \$   |
| Cash flow hedging relationships  | Interest expense  | (59)  |  | (59)   | (71)  |  | (71)   |
| Foreign currency relationships   | Other income (expense)  | (1,612)   |  |  | 102   |  |  |
|                                  |   | \$ (1,652)  | \$   | \$ (59)  | \$ 64   | \$   | \$ (71)  |

Based on the carrying value of the unrecognized gains and losses on terminated derivative instruments designated as cash flow hedges as of December 31, 2010, Woodward expects to reclassify \$216 of net unrecognized losses on terminated derivative instruments from accumulated other comprehensive earnings to earnings during the next twelve months.



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**Note 6. Supplemental statements of cash flows information**

|  | <b>Three-Months Ending</b> |             |
|--|----------------------------|-------------|
|  | <b>December 31,</b>        |             |
|  | <b>2010</b>                | <b>2009</b> |
| Interest paid  | \$ 12,784                  | \$ 14,128   |
| Income taxes paid  | 3,587                      | 4,490       |
| Income tax refunds received  | 5,864                      | 5,636       |
| <b>Non-cash activities:</b>  |                            |             |
| Purchases of property, plant and equipment on account  | 926                        | 1,789       |
| Sales of assets on account   |                            | 75          |
| Cashless exercise of stock options   | 1,124                      |             |
| Reduction of accounts receivable and short-term borrowing due to the settlement of accounts receivable previously sold with recourse | 1,706                      |             |
| Reduction to goodwill due to favorable resolution of lease termination recorded in restructuring reserve                             |                            | 103         |
| Payment of director fees through issuance of treasury stock  |                            | 15          |

During the first quarter of fiscal 2011, Woodward negotiated a favorable lease settlement against a restructuring accrual established in purchase accounting in connection with the fiscal year 2009 acquisition of MPC Products Corporation ( MPC Products ) and Techni-Core, Inc. ( Techni-Core and together with MPC Products, MPC ). The resulting benefit of \$103 was recorded as a reduction to goodwill.

MPC Products, one of Woodward's subsidiaries acquired in fiscal year 2009, was previously subject to an investigation by the Department of Justice ( DOJ ) regarding certain of its government contract pricing practices prior to June 2005. In the three-months ending December 31, 2009, MPC Products settled the criminal and civil claims related to the DOJ's investigation and paid \$25,000 in compensation and fines. The purchase price Woodward paid in connection with the acquisition of MPC Products was reduced by \$25,000 at the time of the acquisition, which represents the amounts discussed above. Payment of this amount during the three-months ending December 31, 2009 is reflected as an investing activity in the accompanying Condensed Consolidated Statements of Cash Flows.

**Note 7. Inventories**

|                                    | <b>December 31,</b> | <b>September 30,</b> |
|------------------------------------|---------------------|----------------------|
|                                    | <b>2010</b>         | <b>2010</b>          |
| Raw materials                      | \$ 34,607           | \$ 19,457            |
| Work in progress                   | 79,826              | 86,438               |
| Component parts and finished goods | 211,531             | 189,139              |
|                                    | <b>\$ 325,964</b>   | <b>\$ 295,034</b>    |

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**Note 8. Property, plant, and equipment net**

|                                    | <b>December 31,<br/>2010</b> | <b>September 30,<br/>2010</b> |
|------------------------------------|------------------------------|-------------------------------|
| Land                               | \$ 11,455                    | \$ 11,372                     |
| Buildings and improvements         | 171,373                      | 171,257                       |
| Leasehold improvements             | 17,900                       | 17,884                        |
| Machinery and production equipment | 267,812                      | 270,126                       |
| Computer equipment and software    | 58,298                       | 57,518                        |
| Other                              | 23,145                       | 22,854                        |
| Construction in progress           | 19,060                       | 13,125                        |
|                                    | 569,043                      | 564,136                       |
| Less accumulated depreciation      | (377,243)                    | (370,612)                     |
| Property, plant and equipment, net | \$ 191,800                   | \$ 193,524                    |

|                      | <b>Three-Months Ending<br/>December 31,</b> |             |
|----------------------|---|-------------|
|                      | <b>2010</b>                                 | <b>2009</b> |
| Depreciation expense | \$ 10,354                                   | \$ 9,755    |

During fiscal 2010, Woodward began construction of a new 48,000 square foot system test facility in Rockford, Illinois. The test facility will support product development primarily for Woodward's Turbine Systems segment. Included in construction in process at December 31, 2010 and September 30, 2010 are \$10,651 and \$4,836, respectively, of costs associated with the construction of the test facility, including \$323 and \$165, respectively, of capitalized interest. For the three-months ending December 31, 2010 and December 31, 2009, Woodward had capitalized interest that would have otherwise been included in interest expense of \$198 and \$9, respectively.

**Note 9. Goodwill**

|                          | <b>September<br/>30,<br/>2010</b> | <b>Additions /<br/>Adjustments</b> | <b>Effects of<br/>Currency<br/>Translation</b> | <b>December<br/>31,<br/>2010</b> |
|--------------------------|-----------------------------------|------------------------------------|--|----------------------------------|
| Turbine Systems          | \$ 86,565                         | \$                                 | \$   | \$ 86,565                        |
| Airframe Systems         | 294,557                           | (103)                              | (65)   | 294,389                          |
| Electrical Power Systems | 16,534                            |                                    | (244)  | 16,290                           |
| Engine Systems           | 40,938                            |                                    | (83)   | 40,855                           |
| Consolidated             | \$ 438,594                        | \$ (103)                           | \$ (392)                                       | \$ 438,099                       |

During the first quarter of fiscal 2011, Woodward negotiated a lease settlement that was favorable in comparison to the previously recorded restructuring accrual established in purchase accounting in connection with the fiscal year

2009 acquisition of MPC. The resulting benefit of \$103 was recorded as a reduction to goodwill.

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Woodward tests goodwill for impairment at the reporting unit level on an annual basis and more often if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. The impairment tests consist of comparing the fair value of reporting units, determined using discounted cash flows, with its carrying amount including goodwill. If the carrying amount of the reporting unit exceeds its fair value, Woodward compares the implied value of goodwill with its carrying amount. If the carrying amount of goodwill exceeds the implied fair value of goodwill, an impairment loss would be recognized to reduce the carrying amount to its implied fair value.

Woodward completed its annual goodwill impairment test during the quarter ending March 31, 2010. As a part of that test, Woodward determined its Turbine Systems, Airframe Systems and Engine Systems operating segments represented individual reporting units. Woodward determined its Electrical Power Systems operating segment was represented through three discrete identifiable reporting units. The fair value of each of Woodward's reporting units was based on cash flow forecasts, which had been updated to reflect current global economic conditions, including anticipated weakening of global demand for certain products and forecasts of demand increases anticipated as a result of the economic recovery. Forecasted cash flows were discounted using an 11.3% weighted average cost of capital assumption. The terminal value of the forecasted cash flows assumed an annual compound growth rate after five years of 4.5% and was calculated using the Gordon Growth Model.

The results of Woodward's fiscal year 2010 annual goodwill impairment test performed as of March 31, 2010 indicated the estimated fair value of each reporting unit was in excess of its carrying value and accordingly, no impairment existed. Woodward is not aware of any facts, circumstances, or triggering events that have arisen since March 31, 2010 indicating that goodwill has been impaired.

As part of the Company's ongoing monitoring efforts, Woodward will continue to consider the global economic environment and its potential impact on Woodward's business in assessing goodwill recoverability and will perform its annual goodwill impairment test as of March 31, 2011. There can be no assurance that Woodward's estimates and assumptions regarding forecasted cash flows of certain reporting units, or the duration of the current economic downturn, or the period or strength of the recovery, made for purposes of the annual goodwill impairment test performed during the second fiscal quarter of 2010, will prove to be accurate predictions of the future. If Woodward's assumptions are not realized, it is possible that an impairment charge may need to be recorded in future periods.

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**Note 10. Other intangibles net**

|                                | <b>December 31, 2010</b> |                     |                 | <b>September 30, 2010</b> |                     |                 |
|--------------------------------|--------------------------|---------------------|-----------------|---------------------------|---------------------|-----------------|
|                                | <b>Gross</b>             |                     | <b>Net</b>      | <b>Gross</b>              |                     | <b>Net</b>      |
|                                | <b>Carrying</b>          | <b>Accumulated</b>  | <b>Carrying</b> | <b>Carrying</b>           | <b>Accumulated</b>  | <b>Carrying</b> |
|                                | <b>Value</b>             | <b>Amortization</b> | <b>Amount</b>   | <b>Value</b>              | <b>Amortization</b> | <b>Amount</b>   |
| <b>Customer relationships:</b> |                          |                     |                 |                           |                     |                 |
| Turbine Systems                | \$ 44,327                | \$ (18,593)         | \$ 25,734       | \$ 44,327                 | \$ (18,223)         | \$ 26,104       |
| Airframe Systems               | 176,622                  | (17,112)            | 159,510         | 176,634                   | (13,162)            | 163,472         |
| Electrical Power Systems       | 2,123                    | (884)               | 1,239           | 2,156                     | (844)               | 1,312           |
| Engine Systems                 | 20,675                   | (14,048)            | 6,627           | 20,675                    | (13,577)            | 7,098           |
| Total                          | \$ 243,747               | \$ (50,637)         | \$ 193,110      | \$ 243,792                | \$ (45,806)         | \$ 197,986      |
| <b>Intellectual property:</b>  |                          |                     |                 |                           |                     |                 |
| Turbine Systems                | \$                       | \$                  | \$              | \$                        | \$                  | \$              |
| Airframe Systems               |                          |                     |                 |                           |                     |                 |
| Electrical Power Systems       | 7,550                    | (3,688)             | 3,862           | 7,616                     | (3,567)             | 4,049           |
| Engine Systems                 | 12,592                   | (7,187)             | 5,405           | 12,599                    | (6,988)             | 5,611           |
| Total                          | \$ 20,142                | \$ (10,875)         | \$ 9,267        | \$ 20,215                 | \$ (10,555)         | \$ 9,660        |
| <b>Process technology:</b>     |                          |                     |                 |                           |                     |                 |
| Turbine Systems                | \$ 11,941                | \$ (5,009)          | \$ 6,932        | \$ 11,941                 | \$ (4,909)          | \$ 7,032        |
| Airframe Systems               | 62,961                   | (7,972)             | 54,989          | 62,967                    | (6,797)             | 56,170          |
| Electrical Power Systems       |                          |                     |                 |                           |                     |                 |
| Engine Systems                 | 12,593                   | (5,045)             | 7,548           | 12,593                    | (4,787)             | 7,806           |
| Total                          | \$ 87,495                | \$ (18,026)         | \$ 69,469       | \$ 87,501                 | \$ (16,493)         | \$ 71,008       |
| <b>Other intangibles:</b>      |                          |                     |                 |                           |                     |                 |
| Turbine Systems                | \$                       | \$                  | \$              | \$                        | \$                  | \$              |
| Airframe Systems               | 39,635                   | (29,358)            | 10,277          | 39,638                    | (27,595)            | 12,043          |
| Electrical Power Systems       | 1,486                    | (414)               | 1,072           | 1,510                     | (389)               | 1,121           |
| Engine Systems                 | 460                      | (151)               | 309             | 460                       | (129)               | 331             |
| Total                          | \$ 41,581                | \$ (29,923)         | \$ 11,658       | \$ 41,608                 | \$ (28,113)         | \$ 13,495       |
| Turbine Systems Total          | \$ 56,268                | \$ (23,602)         | \$ 32,666       | \$ 56,268                 | \$ (23,132)         | \$ 33,136       |
| Airframe Systems Total         | 279,218                  | (54,442)            | 224,776         | 279,239                   | (47,554)            | 231,685         |

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|                          |            |              |            |            |              |            |
|--------------------------|------------|--------------|------------|------------|--------------|------------|
| Electrical Power Systems |            |              |            |            |              |            |
| Total                    | 11,159     | (4,986)      | 6,173      | 11,282     | (4,800)      | 6,482      |
| Engine Systems Total     | 46,320     | (26,431)     | 19,889     | 46,327     | (25,481)     | 20,846     |
| Consolidated Total       | \$ 392,965 | \$ (109,461) | \$ 283,504 | \$ 393,116 | \$ (100,967) | \$ 292,149 |

|                      |  |  |  |  |                            |             |
|----------------------|--|--|--|--|----------------------------|-------------|
|                      |  |  |  |  | <b>Three-Months Ending</b> |             |
|                      |  |  |  |  | <b>December 31,</b>        |             |
|                      |  |  |  |  | <b>2010</b>                | <b>2009</b> |
| Amortization expense |  |  |  |  | \$ 8,543                   | \$ 9,181    |

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Future amortization expense associated with intangibles is expected to be:

**Year Ending September 30:**

|                  |            |
|------------------|------------|
| 2011 (remaining) | \$ 25,606  |
| 2012             | 31,336     |
| 2013             | 29,093     |
| 2014             | 25,996     |
| 2015             | 23,564     |
| Thereafter       | 147,909    |
|                  | \$ 283,504 |

**Note 11. Accrued liabilities**

|  | <b>December<br/>31,<br/>2010</b> | <b>September<br/>30,<br/>2010</b> |
|--|----------------------------------|-----------------------------------|
| Salaries and other member benefits                 | \$ 27,727                        | \$ 43,598                         |
| Current portion of restructuring and other charges | 1,380                            | 4,862                             |
| Warranties   | 11,977                           | 10,851                            |
| Interest payable                                   | 5,606                            | 11,925                            |
| Accrued retirement benefits                        | 2,733                            | 2,748                             |
| Deferred revenues                                  | 6,691                            | 12,376                            |
| Taxes, other than income                           | 8,364                            | 4,618                             |
| Other  | 21,862                           | 18,074                            |
|  | \$ 86,340                        | \$ 109,052                        |

**Warranties**

Provisions of Woodward's sales agreements include product warranties customary to these types of agreements. Accruals are established for specifically identified warranty issues that are probable to result in future costs. Warranty costs are accrued on a non-specific basis whenever past experience indicates a normal and predictable pattern exists. Changes in accrued product warranties were as follows:

|   |           |
|---|-----------|
| Warranties, September 30, 2010                                | \$ 10,851 |
| Increases to accruals related to warranties during the period | 1,982     |
| Settlements of amounts accrued                                | (789)     |
| Foreign currency exchange rate changes                        | (67)      |
| Warranties, December 31, 2010                                 | \$ 11,977 |

**Restructuring and other charges**

The main components of accrued non-acquisition related restructuring charges include workforce management costs associated with the early retirement and the involuntary separation of employees in connection with a strategic realignment of global workforce capacity. Non-acquisition related restructuring charges of \$42 were paid during the

three-months ending December 31, 2010. Restructuring charges related to business acquisitions include a number of items such as those associated with integrating similar operations, workforce management, vacating certain facilities, and the cancellation of some contracts. Business acquisition related restructuring charges of \$400 were paid during the three-months ending December 31, 2010.



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During the three-months ending December 31, 2010, Woodward negotiated a lease settlement that was favorable in comparison to the previously recorded restructuring accrual established in purchase accounting in connection with the fiscal year 2009 acquisition of MPC. The resulting benefit of \$103 was recorded as a non-cash charge to restructuring and a reduction to goodwill previously established at the time of the acquisition of MPC. During the three-months ending December 31, 2010, Woodward also modified its exit plan related to its Pacoima, California location. As a result, the Company intends to occupy and continue operating from the Pacoima location for a longer period than originally anticipated. Accordingly, Woodward has reduced the anticipated exit costs by \$1,513 for the Pacoima location.

The summary of the activity in accrued restructuring charges during the three-months ending December 31, 2010 is as follows:

|   | <b>Restructuring<br/>Charges</b> | <b>Business<br/>Acquisitions</b> | <b>Total</b> |
|---|----------------------------------|----------------------------------|--------------|
| Accrued restructuring charges, September 30, 2010 | \$ 667                           | \$ 5,446                         | \$ 6,113     |
| Payments  | (42)                             | (400)                            | (442)        |
| Non-cash adjustments                              | (15)                             | (1,616)                          | (1,631)      |
| Foreign currency exchange rates                   | (2)                              |                                  | (2)          |
| Accrued restructuring charges, December 31, 2010  | \$ 608                           | \$ 3,430                         | \$ 4,038     |

Other liabilities included the following amounts of accrued restructuring charges not expected to be settled within twelve months:

|   | <b>December<br/>31,<br/>2010</b> | <b>September<br/>30,<br/>2010</b> |
|---|----------------------------------|-----------------------------------|
| Non-current accrued restructuring charges | \$ 2,658                         | \$ 1,251                          |

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**Note 12. Other liabilities**

|   | <b>December<br/>31,<br/>2010</b> | <b>September<br/>30,<br/>2010</b> |
|---|----------------------------------|-----------------------------------|
| Net accrued retirement benefits, less amounts recognized with accrued liabilities                                 | \$ 64,981                        | \$ 66,288                         |
| Uncertain tax positions, net of offsetting benefits, less amounts recognized within accrued liabilities (Note 14) | 9,558                            | 8,720                             |
| Other   | 11,943                           | 8,967                             |
|   | <b>\$ 86,482</b>                 | <b>\$ 83,975</b>                  |

**Note 13. Other (income) expense, net**

|  | <b>Three-Months Ending<br/>December 31,</b> |                 |
|--|---|-----------------|
|  | <b>2010</b>                                 | <b>2009</b>     |
| Net loss on sale of assets   | \$ 12                                       | \$ 154          |
| Rent income  | (181)                                       | (135)           |
| Net gain on investments in deferred compensation program                             | (335)                                       | (181)           |
| Net (income) expense recognized in earnings on foreign currency derivatives (Note 5) | 1,612                                       | (102)           |
| Other  | (10)  | 59              |
|  | <b>\$ 1,098</b>                             | <b>\$ (205)</b> |

For additional information regarding Net (income) expense recognized in earnings on foreign currency derivatives refer to the section captioned Derivatives in foreign currency relationships, in Note 5, *Derivative instruments and hedging activities*.

**Note 14. Income taxes**

U.S. GAAP requires that the interim period tax provision be determined as follows:

At the end of each quarter, Woodward estimates the tax that will be provided for the fiscal year stated as a percentage of estimated ordinary income for the fiscal year. The term ordinary income refers to earnings from continuing operations before income taxes, excluding significant unusual or infrequently occurring items.

The estimated annual effective rate is applied to the year to date ordinary income at the end of each quarter to compute the estimated year to date tax applicable to ordinary income. The tax expense or benefit related to ordinary income in each quarter is the difference between the most recent year to date and the prior quarter year to date computations.

The tax effects of significant unusual or infrequently occurring items are recognized as discrete items in the interim period in which the events occur. The impact of changes in tax laws or rates on deferred tax amounts, the effects of changes in judgment about beginning of the year valuation allowances, and changes in tax reserves resulting from the finalization of tax audits or reviews are examples of significant unusual or infrequently occurring items that are recognized as discrete items in the interim period in which the event

occurs.

The determination of the annual effective tax rate is based upon a number of significant estimates and judgments, including the estimated annual pretax income of Woodward in each tax jurisdiction in which it operates, and the development of tax planning strategies during the year. In addition, as a global commercial enterprise, Woodward's tax expense can be impacted by changes in tax rates or laws, the finalization of tax audits and reviews, as well as other factors that cannot be predicted with certainty. As such, there can be significant volatility in interim tax provisions.

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**WOODWARD GOVERNOR COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(In thousands, except per share amounts)*

*(Unaudited)*

The following table sets forth the tax expense and the effective tax rate for Woodward's income from operations:

|                              | <b>Three-Months Ending</b> |             |
|------------------------------|----------------------------|-------------|
|                              | <b>December 31,</b>        |             |
|                              | <b>2010</b>                | <b>2009</b> |
| Earnings before income taxes | \$ 31,475                  | \$ 31,490   |
| Income tax expense           | 9,076                      | 9,044       |
| Effective tax rate           | 28.8%                      | 28.7%       |

Income taxes for the three-months ending December 31, 2010 included an expense reduction of \$1,890 related to the retroactive extension of the U.S. research and experimentation tax credit.

Worldwide unrecognized tax benefits were as follows:

|   | <b>December</b> | <b>September</b> |
|---|-----------------|------------------|
|   | <b>31,</b>      | <b>30,</b>       |
|   | <b>2010</b>     | <b>2010</b>      |
| Gross liability   | \$ 11,283       | \$ 10,586        |
| Amount that would impact Woodward's effective tax rate, if recognized, net of expected offsetting adjustments | 9,558           | 8,720            |

At this time, Woodward estimates that it is reasonably possible that the liability for unrecognized tax benefits will decrease by as much as \$1,946 in the next twelve months due to the completion of reviews by tax authorities and the expiration of certain statutes of limitations.

Woodward recognizes interest and penalties related to unrecognized tax benefits in tax expense. Woodward had accrued interest and penalties of the following:

|                                | <b>December</b> | <b>September</b> |
|--------------------------------|-----------------|------------------|
|                                | <b>31,</b>      | <b>30,</b>       |
|                                | <b>2010</b>     | <b>2010</b>      |
| Accrued interest and penalties | \$ 1,655        | \$ 1,431         |

Woodward's tax returns are audited by U.S., state, and foreign tax authorities and these audits are at various stages of completion at any given time. Fiscal years remaining open to examination in significant foreign jurisdictions include 2003 and forward. Woodward has been subject to U.S. Federal income tax examinations for fiscal years through 2008; however, certain subsidiaries have open tax years back to 2007, which pre-dates the inclusion of these subsidiaries in the Woodward consolidated return filing group. Woodward is subject to U.S. state income tax examinations for fiscal years 2005 and forward.

**Note 15. Retirement benefits**

Woodward provides various benefits to eligible members of the Company, including contributions to various defined contribution plans, pension benefits associated with defined benefit plans, postretirement medical benefits and postretirement life insurance benefits. Eligibility requirements and benefit levels vary depending on employee location. A September 30 measurement date is utilized to value plan assets and obligations for all Woodward defined benefit pension and other postretirement benefit plans.

U.S. GAAP requires that, for obligations outstanding as of September 30, 2010, the funded status reported in interim periods shall be the same asset or liability recognized in the previous year end statement of financial position adjusted for (a) subsequent accruals of net periodic benefit cost that exclude the amortization of amounts previously recognized in other comprehensive income (for example, subsequent accruals of service cost, interest cost, and return on plan assets) and (b) contributions to a funded plan, or benefit payments.



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*(In thousands, except per share amounts)*

*(Unaudited)*

The components of the net periodic retirement pension costs recognized are as follows:

|                                      | <b>Three-Months Ending December 31,</b> |             |                       |             |              |             |
|--------------------------------------|---|-------------|-----------------------|-------------|--------------|-------------|
|                                      | <b>United States</b>                    |             | <b>United Kingdom</b> |             | <b>Japan</b> |             |
|                                      | <b>2010</b>                             | <b>2009</b> | <b>2010</b>           | <b>2009</b> | <b>2010</b>  | <b>2009</b> |
| Service cost                         | \$ 858                                  | \$ 912      | \$ 115                | \$ 102      | \$ 107       | \$ 99       |
| Interest cost                        | 1,412                                   | 1,222       | 511                   | 530         | 44           | 60          |
| Expected return on plan assets       | (1,673)                                 | (1,190)     | (554)                 | (556)       | (65)         | (60)        |
| Amortization of:                     |   |             |                       |             |              |             |
| Transition obligation                |   |             |                       |             |              | 21          |
| Net actuarial loss                   | 78                                      | 132         | 160                   | 139         | 61           | 56          |
| Prior service cost (benefit)         | 19                                      | (65)        |                       |             | (2)          | (2)         |
| Net periodic retirement pension cost | \$ 694                                  | \$ 1,011    | \$ 232                | \$ 215      | \$ 145       | \$ 174      |
| Contributions                        | \$                                      | \$          | \$ 452                | \$ 479      | \$ 2,250     | \$ 913      |

The components of the net periodic other postretirement benefit costs recognized are as follows:

|  | <b>Three-Months Ending</b> |             |
|--|----------------------------|-------------|
|  | <b>December 31,</b>        |             |
|  | <b>2010</b>                | <b>2009</b> |
| Service cost                           | \$ 23                      | \$ 30       |
| Interest cost                          | 493                        | 520         |
| Amortization of:                       |                            |             |
| Net actuarial loss                     | 32                         | 47          |
| Prior service benefit                  | (218)                      | (312)       |
| Net periodic other postretirement cost | \$ 330                     | \$ 285      |
| Contributions                          | \$ 777                     | \$ 555      |

The amount of cash contributions made to these plans in any year is dependent upon a number of factors, including minimum funding requirements in the jurisdictions in which Woodward operates and arrangements made with trustees of certain foreign plans. As a result, the actual funding in fiscal 2011 may differ from the current estimate. Woodward estimates its remaining cash contributions in fiscal 2011 will be as follows:

|                               |    |       |
|-------------------------------|----|-------|
| Retirement pension benefits:  |    |       |
| United States                 | \$ | 2,580 |
| United Kingdom                |    | 1,384 |
| Japan                         |    |       |
| Other postretirement benefits |    | 1,874 |



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**WOODWARD GOVERNOR COMPANY**  
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*(In thousands, except per share amounts)*

*(Unaudited)*

**Note 16. Stock-based compensation****Stock options**

Woodward's 2006 Omnibus Incentive Plan (the "2006 Plan"), which is shareholder-approved, provides for the grant of up to 7,410 stock options to its members and directors. Woodward believes that such awards better align the interest of its members with those of its shareholders. Stock option awards are granted with an exercise price equal to the market price of Woodward's stock at the date of grant, and generally with a four-year vesting schedule at a vesting rate of 25% per year and a term of 10 years.

The fair value of each stock option award is estimated on the date of grant using a lattice-based option valuation model that uses the assumptions in the following table. Because the lattice-based option valuation models incorporate ranges of assumptions for inputs, those ranges are disclosed. Expected volatilities are based on implied volatilities from historical volatility of Woodward's stock, and other factors. Woodward uses historical data to estimate stock option exercise and employee termination within the valuation model; separate groups of employees that have similar historical exercise behavior are considered separately for valuation purposes. The expected term of stock options granted is derived from the output of the option valuation model and represents the period of time that stock options granted are expected to be outstanding; the range given below results from certain participating groups exhibiting different behavior. The risk-free rate for periods within the contractual life of the stock option is based on the U.S. Treasury yield curve in effect at the time of grant.

|                                  | <b>Three-Months Ending</b> |             |           |
|----------------------------------|----------------------------|-------------|-----------|
|                                  | <b>December 31,</b>        |             |           |
|                                  | <b>2010</b>                | <b>2009</b> |           |
| Expected term                    | 5.8                        | 8.7 years   | 6.5 years |
| Estimated volatility             | 48.0%                      | 54.0%       | 51.0%     |
| Estimated dividend yield         | 1.1%                       | 1.3%        | 1.4%      |
| Risk-free interest rate          | 1.9%                       | 2.6%        | 3.4%      |
| Weighted-average forfeiture rate | 0.0%                       | 10.6%       | 8.1%      |

The following is a summary of the activity for stock option awards during the three-months ending December 31, 2010:

|                               | <b>Number</b>     | <b>Weighted-</b> |
|-------------------------------|-------------------|------------------|
|                               | <b>of options</b> | <b>Average</b>   |
|                               |                   | <b>Exercise</b>  |
|                               |                   | <b>Price per</b> |
|                               |                   | <b>Share</b>     |
| Balance at September 30, 2010 | 4,011             | \$ 16.87         |
| Options granted               | 678               | 32.04            |
| Options exercised             | (253)             | 8.70             |
| Options expired unexercised   |                   | n/a              |
| Options forfeited             | (12)              | 25.54            |
| Balance at December 31, 2010  | 4,424             | 19.64            |





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**WOODWARD GOVERNOR COMPANY**  
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*(In thousands, except per share amounts)*

*(Unaudited)*

As of December 31, 2010, there was \$13,030 of total unrecognized compensation cost related to non-vested stock-based compensation arrangements granted under the 2006 Plan and the 2002 Stock Option Plan (for which no further grants will be made). The remaining unrecognized compensation cost is expected to be recognized over a weighted-average period of approximately 3 years.

**Restricted stock**

Restricted stock awards were granted with a two-year graded vesting schedule. All of the outstanding restricted stock awards vested on October 1, 2010. The restricted stock shares participated in dividends during the vesting period.

The following is a summary of the activity for restricted stock awards during the three-months ending December 31, 2010:

|                               | <b>Number<br/>of Shares</b> | <b>Weighted-<br/>Average<br/>Grant Date<br/>Fair Value<br/>per Share</b> |
|-------------------------------|-----------------------------|--|
| Balance at September 30, 2010 | 70                          | \$ 33.49   |
| Shares granted                |                             | n/a  |
| Shares vested                 | (70)                        | 33.49  |
| Shares forfeited              |                             | n/a  |
| Balance at December 31, 2010  |                             | n/a  |

**Note 17. Commitments and contingencies**

Woodward is currently involved in claims, pending or threatened litigation or other legal proceedings, investigations or regulatory proceedings arising in the normal course of business, including, among others, those relating to product liability claims, employment matters, workman's compensation claims, contractual disputes, product warranty claims and alleged violations of various laws and regulations. Woodward has accrued for individual matters that it believes are likely to result in a loss when ultimately resolved using estimates of the most likely amount of loss.

Woodward is partially self-insured in the U.S. for healthcare and workman's compensation up to predetermined amounts, above which third party insurance applies. Management regularly reviews the probable outcome of these claims and proceedings, the expenses expected to be incurred, the availability and limits of the insurance coverage, and the established accruals for liabilities.

While the outcome of pending claims, proceedings and investigations cannot be predicted with certainty, management believes that any liabilities that may result from these claims, proceedings and investigations will not have a material adverse effect on Woodward's liquidity, financial condition, or results of operations.

In connection with the sale of the Fuel & Pneumatic product line during fiscal year 2009, Woodward assigned to a subsidiary of the purchaser its rights and responsibilities related to certain contracts with the U.S. Government. Woodward provided to the U.S. Government a customary guarantee of the purchaser's subsidiary's obligations under the contracts. The purchaser and its affiliates have agreed to indemnify Woodward for any liability incurred with respect to the guarantee.

In the event of a change in control of Woodward, as defined in change-in-control agreements with its current corporate officers, Woodward may be required to pay termination benefits to such officers.

**Note 18. Segment information**

Woodward has four operating business segments – Turbine Systems, Airframe Systems, Electrical Power Systems, and Engine Systems. Woodward uses segment information internally to manage its business, including the assessment of

business segment performance and making decisions on the allocation of resources between segments.

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**WOODWARD GOVERNOR COMPANY**  
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*(In thousands, except per share amounts)*

*(Unaudited)*

The Company's four operating business segments are strategic business units separately identified by the products and services they offer and by the markets in which they operate. Intersegment sales and transfers are made at established intersegment selling prices generally intended to approximate selling prices to unrelated parties. The Chief Executive Officer evaluates segment profit or loss based on internal performance measures for each business in a given period. In connection with that assessment, the Chief Executive Officer excludes matters such as charges for restructuring costs, interest income and expense, and certain gains and losses from asset dispositions.

A summary of consolidated net sales by segment follows:

|                                 | <b>Three-Months Ending</b> |             |
|---------------------------------|----------------------------|-------------|
|                                 | <b>December 31,</b>        |             |
|                                 | <b>2010</b>                | <b>2009</b> |
| <b>Segment net sales:</b>       |                            |             |
| <b>Turbine Systems</b>          |                            |             |
| External net sales              | \$ 150,954                 | \$ 140,086  |
| Intersegment sales              | 2,710                      | 2,330       |
| Total segment net sales         | 153,664                    | 142,416     |
| <b>Airframe Systems</b>         |                            |             |
| External net sales              | 82,727                     | 91,049      |
| Intersegment sales              | 912                        | 678         |
| Total segment net sales         | 83,639                     | 91,727      |
| <b>Electrical Power Systems</b> |                            |             |
| External net sales              | 48,226                     | 48,881      |
| Intersegment sales              | 13,401                     | 7,922       |
| Total segment net sales         | 61,627                     | 56,803      |
| <b>Engine Systems</b>           |                            |             |
| External net sales              | 83,168                     | 59,292      |
| Intersegment sales              | 8,891                      | 8,587       |
| Total segment net sales         | 92,059                     | 67,879      |
| <b>Consolidated</b>             |                            |             |
| External net sales              | 365,075                    | 339,308     |
| Intersegment sales              | 25,914                     | 19,517      |
| Total segment net sales         | \$ 390,989                 | \$ 358,825  |

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**WOODWARD GOVERNOR COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(In thousands, except per share amounts)*

*(Unaudited)*

A summary of consolidated earnings follows:

|   | <b>Three-Months Ending<br/>December 31,</b> |             |
|---|---|-------------|
|   | <b>2010</b>                                 | <b>2009</b> |
| <b>Segment earnings (loss):</b>           |   |             |
| Turbine Systems                           | \$ 36,466                                   | \$ 32,074   |
| Airframe Systems                          | (5,021)                                     | 2,409       |
| Electrical Power Systems                  | 4,910                                       | 7,323       |
| Engine Systems                            | 8,062                                       | 3,235       |
| Total segment earnings                    | 44,417                                      | 45,041      |
| Nonsegment expenses                       | (6,564)                                     | (5,410)     |
| Interest expense and income, net          | (6,378)                                     | (8,141)     |
| Consolidated earnings before income taxes | \$ 31,475                                   | \$ 31,490   |

Segment assets consist of accounts receivable, inventories, property, plant and equipment - net, goodwill, and other intangibles net. A summary of consolidated total assets by segment follows:

|  | <b>December 31,<br/>2010</b> | <b>September 30,<br/>2010</b> |
|--|------------------------------|-------------------------------|
| <b>Segment assets:</b>                                   |                              |                               |
| Turbine Systems  | \$ 347,306                   | \$ 347,188                    |
| Airframe Systems   | 735,334                      | 748,297                       |
| Electrical Power Systems                                 | 156,202                      | 156,788                       |
| Engine Systems   | 212,717                      | 204,495                       |
| Total segment assets                                     | 1,451,559                    | 1,456,768                     |
| Unallocated corporate property, plant and equipment, net | 5,717                        | 6,111                         |
| Other unallocated assets                                 | 152,657                      | 200,354                       |
| Consolidated total assets                                | \$ 1,609,933                 | \$ 1,663,233                  |

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**(Amounts in thousands, except per share amounts)**

**FORWARD LOOKING STATEMENTS**

*This Quarterly Report on Form 10-Q, including Management's Discussion and Analysis of Financial Condition and Results of Operations, contains forward-looking statements regarding future events and our future results within the meaning of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact are statements that are deemed forward-looking statements. These statements are based on current expectations, estimates, forecasts, and projections about the industries in which we operate and the beliefs and assumptions of management. Words such as anticipate, believe, estimate, seek, goal, expect, forecasts, intend, continue, outlook, plan, project, target, strive, can, could, may, should, will, would, variations of such words, and similar expressions are intended to identify such forward-looking statements. In addition, any statements that refer to projections of our future financial performance, our anticipated growth and trends in our businesses, and other characteristics of future events or circumstances are forward-looking statements.*

*Forward-looking statements may include, among others, statements relating to:*

- future sales, earnings, cash flow, uses of cash, and other measures of financial performance;*
- description of our plans and expectations for future operations;*
- the effect of economic downturns or growth in particular regions;*
- the effect of changes in the level of activity in particular industries or markets;*
- the availability and cost of materials, components, services, and supplies;*
- the scope, nature, or impact of acquisition activity and integration into our businesses;*
- the development, production, and support of advanced technologies and new products and services;*
- new business opportunities;*
- restructuring costs and savings;*
- our plans, objectives, expectations and intentions with respect to recent acquisitions and expected business opportunities that may be available to us;*
- the outcome of contingencies;*
- future repurchases of common stock;*
- future levels of indebtedness and capital spending; and*
- pension plan assumptions and future contributions.*

*Readers are cautioned that these forward-looking statements are only predictions and are subject to risks, uncertainties, and assumptions that are difficult to predict, including:*

- a decline in business with, or financial distress of, our significant customers;*
- the instability in the financial markets and prolonged unfavorable economic and other industry conditions;*
- our ability to obtain financing, on acceptable terms or at all, to implement our business plans, complete acquisitions, or otherwise take advantage of business opportunities or respond to business pressures;*
- the long sales cycle, customer evaluation process, and implementation period of some of our products and services;*
- our ability to implement, and realize the intended effects of, our restructuring efforts;*
- our ability to successfully manage competitive factors, including prices, promotional incentives, industry consolidation, and commodity and other input cost increases;*
- our ability to manage our expenses while responding to sales increases or decreases;*
- the ability of our subcontractors to perform contractual obligations and our suppliers to provide us with materials of sufficient quality or quantity required to meet our production needs at favorable prices or at all;*
- the success of, or expenses associated with, our product development activities;*

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*our ability to integrate acquisitions and manage costs related thereto;*  
*our debt obligations, our debt service requirements, and our ability to operate our business, pursue business strategies and incur additional debt in light of covenants contained in our outstanding debt agreements;*  
*risks related to our U. S. Government contracting activities, including risk of decline in the level of U.S. defense spending;*  
*future impairment charges resulting from changes in the estimates of fair value of reporting units or of long-lived assets;*  
*future subsidiary results or changes in domestic or international tax statutes;*  
*environmental liabilities related to manufacturing activities;*  
*our continued access to a stable workforce and favorable labor relations with our employees;*  
*the geographical location of a significant portion of our Airframe Systems business in California, which historically has been susceptible to natural disasters;*  
*our ability to successfully manage regulatory, tax, and legal matters (including product liability, patent, and intellectual property matters);*  
*liabilities resulting from legal and regulatory proceedings, inquiries, or investigations by private or U.S. Government persons or entities;*  
*risks from operating internationally, including the impact on reported earnings from fluctuations in foreign currency exchange rates, and changes in the legal and regulatory environments of countries in which we operate;*  
*fair value of defined benefit plan assets and assumptions used in determining our retirement pension and other postretirement benefit obligations and related expenses including, among others, discount rates and investment return on pension assets; and*  
*certain provisions of our charter documents and Delaware law that could discourage or prevent others from acquiring our company.*

*These factors are representative of the risks, uncertainties, and assumptions that could cause actual outcomes and results to differ materially from what is expressed or forecast in our forward-looking statements. Other factors are discussed under Risk Factors in our Securities and Exchange Commission ( SEC ) filings and are incorporated herein by reference.*

*Therefore, actual results could differ materially and adversely from those expressed in any forward-looking statements. For additional information regarding factors that may affect our actual financial condition and results of operations, see the information under the caption Risk Factors in Part I, Item 1A in our most recent Annual Report on Form 10-K filed with the SEC (our Form 10-K ). We undertake no obligation to revise or update any forward-looking statements for any reason.*

*Unless we have indicated otherwise or the context otherwise requires, references in this Quarterly Report on Form 10-Q to Woodward, the Company, we, us, and our refer to Woodward Governor Company and its consolidated subsidiaries.*

*Amounts presented in this Quarterly Report on Form 10-Q are in thousands except per share amounts.*

*This discussion should be read together with Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II, Item 7 of our most recent Annual Report on Form 10-K filed with the SEC and the Condensed Consolidated Financial Statements and Notes included in this report.*

**Non-U.S. GAAP Financial Measures**

Earnings before interest and taxes ( EBIT ), earnings before interest, taxes, depreciation and amortization ( EBITDA ) and free cash flow are financial measures not prepared and presented in accordance with accounting principles generally accepted in the United States of America ( U.S. GAAP ). Management uses EBIT to evaluate Woodward's operating performance without the impacts of financing and tax related considerations. Management uses EBITDA in evaluating Woodward's operating performance, making business decisions, including developing budgets, managing expenditures, and forecasting future periods, and evaluating capital structure impacts of various strategic scenarios. Management uses free cash flow, which is derived from cash flows provided by operating activities, in reviewing the financial performance of Woodward's various business segments and evaluating cash levels. Securities analysts, investors, and others frequently use EBIT, EBITDA and free cash flow in their evaluation of companies, particularly

those with significant property, plant, and equipment, and intangible assets that are subject to amortization. The use of these non-U.S. GAAP financial measures is not intended to be considered in isolation of, or as a substitute for, the financial information prepared and presented in accordance with U.S. GAAP. As EBIT and EBITDA exclude certain financial information compared with net earnings, the most comparable U.S. GAAP financial measure, users of this financial information should consider the information that is excluded. Free cash flow does not necessarily represent funds available for discretionary use and is not necessarily a measure of our ability to fund our cash needs. Our calculations of EBIT, EBITDA and free cash flow may differ from similarly titled measures used by other companies, limiting their usefulness as comparative measures.



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EBIT and EBITDA for the three-months ending December 31, 2010 and December 31, 2009 were as follows:

|                                   | <b>Three-Months Ending<br/>December 31,</b> |                  |
|-----------------------------------|---|------------------|
|                                   | <b>2010</b>                                 | <b>2009</b>      |
| Net earnings                      | \$ 22,399                                   | \$ 22,446        |
| Income taxes                      | 9,076                                       | 9,044            |
| Interest expense                  | 6,501                                       | 8,251            |
| Interest income                   | (123)                                       | (110)            |
| <b>EBIT</b>                       | <b>37,853</b>                               | <b>39,631</b>    |
| Amortization of intangible assets | 8,543                                       | 9,181            |
| Depreciation expense              | 10,354                                      | 9,755            |
| <b>EBITDA</b>                     | <b>\$ 56,750</b>                            | <b>\$ 58,567</b> |

Free cash flow for the three-months ending December 31, 2010 and December 31, 2009 was as follows:

|   | <b>Three-Months Ending<br/>December 31,</b> |                  |
|---|---|------------------|
|   | <b>2010</b>                                 | <b>2009</b>      |
| Net cash provided by operating activities | \$ 7,177                                    | \$ 61,269        |
| Capital expenditures                      | (10,213)                                    | (8,980)          |
| <b>Free cash flow</b>                     | <b>\$ (3,036)</b>                           | <b>\$ 52,289</b> |

**OVERVIEW****Operational Highlights**

Net sales for the first quarter of fiscal 2011 were \$365,075, an increase of 7.6% from \$339,308 for the first quarter of the prior fiscal year. Growth we saw as compared to the first quarter of fiscal 2010 was across most of our segments and was predominantly the result of the overall global economic recovery.

Net earnings attributable to Woodward for the first quarter of fiscal 2011 were \$22,399, or \$0.32 per diluted share, compared to \$22,356, or \$0.32 per diluted share, for the first quarter in fiscal 2010. Net earnings attributable to Woodward for the first quarter of fiscal 2011 included a charge of approximately \$2,300, or \$0.03 per share, net of approximately \$1,300 tax benefit, related to a change in the estimate of future workman's compensation costs.

EBIT for the first quarter of fiscal 2011 was \$37,853, down 4.5% from \$39,631 in the same period of fiscal 2010.

EBIT for the 2011 first quarter was negatively affected by a charge of approximately \$3,600 related to the workman's compensation charge, increased research and development costs and decreased customer funded development revenue, partially offset by increased sales volumes.

Historically sales in the first quarter have generally been lower than the final three quarters of the fiscal year due to the observance of various holidays and scheduled plant shutdowns for annual maintenance in the first quarter as well as customer buying patterns.

**Table of Contents****Liquidity Highlights**

Net cash provided by operating activities for the first quarter of fiscal 2011 was \$7,177 compared to \$61,269 for the same period of fiscal 2010, reflecting the utilization of working capital primarily associated with an investment in increased inventory levels to support future sales growth and reductions of accounts payable and other current liabilities.

Free cash flow for the first quarter of fiscal 2011 was \$(3,036) compared to \$52,289 for the same period of fiscal 2010. EBITDA decreased \$1,817 to \$56,750 for the first quarter of fiscal 2011 from \$58,567 for the same period of fiscal 2010.

At December 31, 2010, we held \$61,308 in cash and cash equivalents, and have total outstanding debt of \$431,078 with additional borrowing availability of \$220,094 under our \$225,000 revolving credit facility, net of outstanding letters of credit. There is additional borrowing capacity of \$27,687 under various foreign credit facilities.

**RESULTS OF OPERATIONS**

The following table sets forth selected consolidated statements of earnings data as a percentage of net sales for each period indicated:

|   | <b>Three-<br/>Months<br/>Ending<br/>December<br/>31, 2010</b> | <b>% of Net<br/>Sales</b> | <b>Three-<br/>Months<br/>Ending<br/>December<br/>31, 2009</b> | <b>% of Net<br/>Sales</b> |
|---|---|---------------------------|---|---------------------------|
| Net sales   | \$ 365,075  | 100.0%                    | \$ 339,308  | 100.0%                    |
| Cost of goods sold  | 261,177   | 71.5                      | 239,552   | 70.6                      |
| Selling, general, and administrative expenses             | 32,666  | 8.9                       | 32,835  | 9.7                       |
| Research and development costs                            | 23,738  | 6.5                       | 18,314  | 5.4                       |
| Amortization of intangible assets                         | 8,543   | 2.3                       | 9,181   | 2.7                       |
| Interest expense  | 6,501   | 1.8                       | 8,251   | 2.4                       |
| Interest income   | (123)   | (0.0)                     | (110)   | (0.0)                     |
| Other (income) expense, net                               | 1,098   | 0.3                       | (205)   | (0.1)                     |
| <br>  |   |                           |   |                           |
| Consolidated costs and expenses                           | 333,600   | 91.4                      | 307,818   | 90.7                      |
| <br>  |   |                           |   |                           |
| Earnings before income taxes                              | 31,475  | 8.6                       | 31,490  | 9.3                       |
| Income tax expense  | 9,076   | 2.5                       | 9,044   | 2.7                       |
| <br>  |   |                           |   |                           |
| Net earnings  | 22,399  | 6.1                       | 22,446  | 6.6                       |
| Net earnings attributable to noncontrolling interest, net |   |                           | (90)  | (0.0)                     |
| <br>  |   |                           |   |                           |
| Net earnings attributable to Woodward                     | \$ 22,399   | 6.1%                      | \$ 22,356   | 6.6%                      |

Other select financial data:

|                            | <b>December 31,<br/>2010</b> | <b>September<br/>30,<br/>2010</b> |
|----------------------------|------------------------------|-----------------------------------|
| Working capital            | \$ 475,141                   | \$ 456,577                        |
| Short-term borrowings      |                              | 22,099                            |
| Total debt                 | 431,129                      | 465,842                           |
| Total stockholders' equity | 818,031                      | 803,194                           |



**Table of Contents****Net sales**

Consolidated net sales for the first quarter of fiscal 2011 increased by \$25,767, or 7.6%, compared to the same period in fiscal 2010. Details of the changes in consolidated net sales are as follows:

|  | <b>Three-Month<br/>Period</b> |
|--|-------------------------------|
| Consolidated net sales for the three-months ending December 31, 2009 | \$ 339,308                    |
| Turbine Systems volume changes                                       | 9,246                         |
| Airframe Systems volume changes                                      | (3,043)                       |
| Airframe Systems customer funded development                         | (5,279)                       |
| Electrical Power Systems volume changes                              | 3,968                         |
| Engine Systems volume changes  | 23,716                        |
| Price changes  | 1,233                         |
| Effects of changes in foreign currency                               | (4,074)                       |
| Consolidated net sales for the three-months ending December 31, 2010 | \$ 365,075                    |

The increase in net sales for the first quarter of fiscal 2011 was primarily attributable to sales volume increases across all our segments with the exception of Airframe Systems which experienced declines in sales volume and customer funded development project revenue. The increase in net external sales due to net volume increases and price changes was partially offset by unfavorable foreign currency exchange rates.

As part of their component and system offerings, Turbine Systems and Engine Systems in some cases sell electronic controls manufactured by Electrical Power Systems. Engine Systems also manufactures certain components of larger systems ultimately sold by Turbine Systems. These intersegment activities have historically increased growth in our Turbine Systems, Electrical Power Systems and Engine Systems segments. Further integration of our Airframe Systems segment is also expected to result in the manufacture of additional electronic controls by Electrical Power Systems for Airframe Systems.

**Price changes:** Decreases in selling prices for some wind related Electrical Power Systems products were partially offset by selling price increases across several products in Turbine Systems and Engine Systems. Selling price changes were in response to prevailing market conditions.

**Foreign currency exchange rates:** Our worldwide sales activities are primarily denominated in U.S. dollars ( USD ), European Monetary Units (the Euro ), Great Britain pounds ( GBP ), Japanese yen ( JPY ) and Chinese yuan ( CNY ). As the USD, Euro, GBP, JPY, and CNY fluctuate against each other and other currencies, we are exposed to gains or losses on sales transactions. If the CNY, which the Chinese government has not historically allowed to fluctuate significantly against USD, is allowed to fluctuate against USD in the future, we would be exposed to gains or losses on sales transactions denominated in CNY. For additional information on foreign currency exchange rate risk please refer to the risks summarized under the caption Risk Factors in Part I, Item 1A of our most recent Annual Report on Form 10-K filed with the SEC.

During the first quarter of fiscal 2011, our net sales were negatively impacted by approximately \$4,100 due to changes in foreign currency exchange rates, as compared to the same period of fiscal 2010.

**Costs and Expenses**

**Cost of goods sold** increased to \$261,177, or 71.5% of net sales, for the first quarter of fiscal 2011 from \$239,552, or 70.6% of net sales, for the first quarter of fiscal 2010. Correspondingly, gross margins (as measured by net sales less cost of goods sold, divided by net sales) decreased to 28.5% for the first quarter of fiscal 2011, compared to 29.4% for the same period of the prior year. The decrease in gross margins is primarily due to the reduction of customer funded development in the Airframe Systems segment.

**Selling, general, and administrative expenses** remained flat at \$32,666 for the first quarter of fiscal 2011 as compared to \$32,835 for the same period of fiscal 2010. Selling, general and administrative expenses decreased as a percentage of net sales to 8.9% for the first quarter of fiscal 2011 as compared to 9.7% for the same period of fiscal 2010.

**Research and development costs** increased to \$23,738, or 6.5% of net sales, for the first quarter of fiscal 2011 as compared to \$18,314, or 5.4% of net sales for the same period of fiscal 2010. The increase in research and development costs is primarily due to our pursuit and successful capture of new platforms and market share gains in most of our markets. Our research and development activities extend across almost all our customer base, and our current level of spending is consistent with our expectations for the remainder of fiscal 2011.

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**Amortization of intangible assets** decreased \$638 to \$8,543 for the first quarter of fiscal 2011 compared to \$9,181 for the same period in fiscal 2010. As a percentage of net sales, amortization of intangible assets decreased to 2.3% as compared to 2.7% for the same period of the prior year.

**Interest expense** decreased \$1,750 to \$6,501 for the first quarter of fiscal 2011 compared to \$8,251 for the same period in fiscal 2010. As a percentage of net sales, interest expense decreased to 1.8% from 2.4% for the same period of the prior year. The decrease in interest expense is due to related debt reductions.

**Income taxes** were provided at an effective rate on earnings before income taxes of 28.8% for the first quarter of fiscal 2011 compared to 28.7% for the same period of fiscal 2010. The change in the effective tax rate (as a percentage of earnings before income taxes) was attributable to the following:

|  | <b>Three-Month<br/>Period</b> |
|--|-------------------------------|
| Effective tax rate for the three-months ending December 31, 2009         | 28.7%                         |
| Research credit in fiscal 2011 as compared to fiscal 2010                | (5.4)                         |
| Adjustment of tax issues recorded in the quarter ended December 31, 2009 | 4.3                           |
| Adjustment of tax issues recorded in the quarter ended December 31, 2010 | 2.2                           |
| Domestic production activities deduction                                 | (0.6)                         |
| Foreign tax rate differences   | (0.4)                         |
| <br>   |                               |
| Effective tax rate for the three-months ending December 31, 2010         | 28.8%                         |

On December 17, 2010, legislation was enacted that retroactively extended the U.S. research tax credit, which had expired as of December 31, 2009. As a result of this extension, we recognized a tax benefit of \$1,890 in first quarter of fiscal 2011.

**Table of Contents****Segment Results**

The following table presents sales by segment:

|                                     | <b>Three-Months Ending December 31,</b> |               |                   |               |
|-------------------------------------|---|---------------|-------------------|---------------|
|                                     | <b>2010</b>                             |               | <b>2009</b>       |               |
| <b>Segment net sales:</b>           |   |               |                   |               |
| Turbine Systems                     | \$ 153,664                              | 42.1%         | \$ 142,416        | 42.0%         |
| Airframe Systems                    | 83,639                                  | 22.9          | 91,727            | 27.0          |
| Electrical Power Systems            | 61,627                                  | 16.9          | 56,803            | 16.7          |
| Engine Systems                      | 92,059                                  | 25.2          | 67,879            | 20.0          |
| Total segment net sales             | 390,989                                 | 107.1         | 358,825           | 105.8         |
| <b>Less intersegment net sales:</b> |   |               |                   |               |
| Turbine Systems                     | (2,710)                                 | (0.7)         | (2,330)           | (0.7)         |
| Airframe Systems                    | (912)                                   | (0.2)         | (678)             | (0.2)         |
| Electrical Power Systems            | (13,401)                                | (3.7)         | (7,922)           | (2.3)         |
| Engine Systems                      | (8,891)                                 | (2.4)         | (8,587)           | (2.5)         |
| Total intersegment net sales        | (25,914)                                | (7.1)         | (19,517)          | (5.8)         |
| <b>Consolidated net sales</b>       | <b>\$ 365,075</b>                       | <b>100.0%</b> | <b>\$ 339,308</b> | <b>100.0%</b> |

The following table presents earnings by segment:

|   | <b>Three-Months Ending December</b> |             |
|---|-------------------------------------|-------------|
|   | <b>31,</b>                          |             |
|   | <b>2010</b>                         | <b>2009</b> |
| Turbine Systems                           | \$ 36,466                           | \$ 32,074   |
| Airframe Systems                          | (5,021)                             | 2,409       |
| Electrical Power Systems                  | 4,910                               | 7,323       |
| Engine Systems                            | 8,062                               | 3,235       |
| Total segment earnings                    | 44,417                              | 45,041      |
| Nonsegment expenses                       | (6,564)                             | (5,410)     |
| Interest expense, net                     | (6,378)                             | (8,141)     |
| Consolidated earnings before income taxes | 31,475                              | 31,490      |
| Income tax expense                        | (9,076)                             | (9,044)     |
| Consolidated net earnings                 | \$ 22,399                           | \$ 22,446   |

The following table presents earnings by segment as a percentage of segment net sales, which includes intersegment sales:

|                  | <b>Three-Months Ending December</b> |             |
|------------------|-------------------------------------|-------------|
|                  | <b>31,</b>                          |             |
|                  | <b>2010</b>                         | <b>2009</b> |
| Turbine Systems  | 23.7%                               | 22.5%       |
| Airframe Systems | (6.0)                               | 2.6         |

|                          |     |      |
|--------------------------|-----|------|
| Electrical Power Systems | 8.0 | 12.9 |
| Engine Systems           | 8.8 | 4.8  |

**Turbine Systems**

*Turbine Systems segment net sales* (including intersegment sales) were \$153,664 for the first quarter of fiscal 2011 compared to \$142,416 for the same period of fiscal 2010. Sales were higher in both aerospace and industrial turbine energy markets. Sales for the aerospace aftermarket benefited from an increase in passenger and cargo air traffic, which favorably affected aftermarket sales, and the production of new aircraft for which Turbine Systems products are used. We believe the fleet dynamics of commercial aircraft platforms on which we have content, such as the Airbus A320, the Boeing 777, the Embraer and the Bombardier 70- to 90-seat regional jets, allowed our aftermarket business to be somewhat less negatively impacted by the effects of the recent economic down-cycle than some of our competitors and has supported growth in the more recent rebound in air traffic. Commercial original equipment manufacturer ( OEM ) aircraft deliveries of narrow-body and wide-body aircraft have increased based on an increase in orders and production rates. Sales in the energy market have benefited from the continued recovery of the global economy. As a result, demand for industrial turbine power generation equipment has strengthened, particularly in emerging markets and Japan.



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**Turbine Systems segment earnings** increased \$4,392, or 13.7%, for the first quarter of fiscal 2011, as compared to the same period of fiscal 2010 due to the following:

|  |           |
|--|-----------|
| Earnings for the three-months ending December 31, 2009 | \$ 32,074 |
| Sales volume changes                                   | 2,539     |
| Selling price changes                                  | 2,058     |
| Sales mix  | 4,898     |
| Changes in variable compensation                       | (628)     |
| Effects of changes in foreign currency                 | 96        |
| Research and development                               | (2,517)   |
| Increased costs to support sales growth                | (1,123)   |
| Other, net   | (931)     |
| <br>   |           |
| Earnings for the three-months ending December 31, 2010 | \$ 36,466 |

Turbine Systems segment earnings increased in the first quarter of fiscal 2011 compared to the same period of fiscal 2010 primarily as a result of sales volume increases, selling price changes and a more favorable sales mix due to increased levels of aftermarket sales, which was partially offset by increased costs to support sales growth, costs associated with new product development and the effect of an additional charge of approximately \$800 related to a change in estimate for future workman's compensation costs. The sales mix during the first quarter of fiscal 2011 included a higher proportion of aftermarket sales than the same period of fiscal 2010 as a result of increased air traffic. Earnings as a percentage of sales increased to 23.7% in the three-months ending December 31, 2010 compared to 22.5% for the same period of fiscal 2010.

Construction is underway on a new 48,000 square foot system test facility in Rockford, Illinois. The facility, which will house numerous environmental system test cells and a vibration lab, will support Turbine Systems development efforts of next generation fuel systems for aircraft turbines. The test facility is expected to be completed and placed into service in early fiscal year 2012.

**Airframe Systems**

**Airframe Systems segment net sales** (including intersegment sales) were \$83,639 for the first quarter of fiscal 2011 compared to \$91,727 for the same period of fiscal 2010. While commercial OEM sales increased between periods, this was more than offset by decreased funding for customer development projects as well as reduced demand for various military applications. The decrease in military applications was driven by quarterly fluctuation, particularly in electro-optical targeting programs and ground combat vehicles, which are markets in which we have a significant presence. Demand for fixed wing military aircraft components and systems remained steady.

Although production remains weak in the global business and regional jet OEM markets, sales for commercial fixed wing and rotorcraft aircraft applications, primarily in the large business jet market, increased in the first quarter of fiscal 2011 compared to the same quarter last year.

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**Airframe Systems segment earnings** decreased to a loss of \$5,021 in the first quarter of fiscal 2011 from earnings of \$2,409 for the same period of fiscal 2010 due to the following:

|  |             |
|--|-------------|
| Earnings for the three-months ending December 31, 2009     | \$ 2,409    |
| Sales volume changes                                       | (2,042)     |
| Sales mix  | (2,285)     |
| Customer funded development revenue                        | (5,279)     |
| Savings related to workforce management                    | 2,369       |
| Changes in variable compensation                           | 58          |
| Workman's compensation costs                               | (2,232)     |
| Restructuring costs  | 1,213       |
| Other, net   | 768         |
| <br>Earnings for the three-months ending December 31, 2010 | <br>(5,021) |

The decrease in segment earnings was primarily due to sales volume declines, declines in customer funded development revenue, a less favorable sales mix, costs related to new product launches and operating performance and a charge related to a change in the estimate of future workman's compensation costs, partially offset by savings related to workforce management and a reversal of previously accrued restructuring costs.

**Electrical Power Systems**

**Electrical Power Systems segment net sales** (including intersegment sales) were \$61,627 for the first quarter of fiscal 2011, compared to \$56,803 for the same period of fiscal 2010. Excluding intersegment sales, segment net sales were essentially flat at \$48,226 in the first quarter of fiscal 2011 compared to \$48,881 for the same period of the prior year. During the fiscal 2011 first quarter, wind turbine converter sales increased resulting from increased market share and an increase in demand from existing wind turbine converter customers. However, improvements in the wind turbine converter market were offset by declines in sales related to power station projects, the negative impact of foreign currency exchange rates and sales pricing changes.

Although wind turbine converter sales were up slightly in the first quarter of fiscal 2011 as compared to the same period in fiscal 2010, wind converter demand continues to be impacted by tight lender requirements for project financing and uncertainty regarding government stimulus programs due to a lack of clear policy direction in the U.S. and elsewhere.

Intersegment sales increased to \$13,401 in the first quarter of fiscal 2011 from \$7,922 for the same period of fiscal 2010 reflecting the strength in demand from Engine Systems and Turbine Systems customers.

During the first quarter of fiscal 2011, segment net sales were negatively impacted by approximately \$3,400 due to changes in foreign currency exchange rates as compared to the same period of fiscal 2010.

**Electrical Power Systems segment earnings** decreased \$2,413, or 33.0%, for the first quarter of fiscal 2011 as compared to the same period of fiscal 2010 due to the following:

|  |              |
|--|--------------|
| Earnings for the three-months ending December 31, 2009     | \$ 7,323     |
| Sales volume changes                                       | 3,842        |
| Strategic selling price changes                            | (1,270)      |
| Sales mix  | (623)        |
| Increase in global infrastructure costs                    | (3,037)      |
| Research and development                                   | (533)        |
| Changes in variable compensation                           | (433)        |
| Effects of changes in foreign currency                     | (632)        |
| Other, net   | 273          |
| <br>Earnings for the three-months ending December 31, 2010 | <br>\$ 4,910 |

The decrease in earnings in the first quarter of fiscal 2011 compared to the same period of fiscal 2010 was driven mainly by increased global infrastructure costs and strategic price reductions to support market share gains. These negative factors were partially offset by increased sales volume of wind turbine converters.

**Table of Contents****Engine Systems**

**Engine Systems segment net sales** (including intersegment sales) were \$92,059 for the first quarter of fiscal 2011 compared to \$67,879 for the same period of fiscal 2010.

The overall increase in sales for the first quarter of fiscal 2011 compared to the same period of fiscal 2010 was driven by increased sales in all markets served by Engine Systems. The strongest growth was recognized in the sales of energy control solutions used in small diesel engine applications, which serve the construction, agricultural and other industrial equipment markets as well as sales of energy control solutions used in large gas engine applications, which serve the power generation, marine and process markets.

**Engine Systems segment earnings** increased \$4,827, or 149.2%, for the first quarter of fiscal 2011 as compared to the same period of fiscal 2010 due to the following:

|  |    |         |
|--|----|---------|
| Earnings for the three-months ending December 31, 2009 | \$ | 3,235   |
| Sales volume changes                                   |    | 8,677   |
| Selling price changes                                  |    | 445     |
| Sales mix  |    | (1,250) |
| Freight and duty costs                                 |    | (609)   |
| Research and development                               |    | (1,175) |
| Changes in variable compensation                       |    | (374)   |
| Effects of changes in foreign currency                 |    | 622     |
| Other, net   |    | (1,509) |
| <br>   |    |         |
| Earnings for the three-months ending December 31, 2010 | \$ | 8,062   |

For the first quarter of fiscal 2011, increased segment earnings, compared to the same period in fiscal 2010, were primarily driven by higher sales volumes partially offset by investment in research and development and unfavorable sales mix.

**Nonsegment expenses**

**Nonsegment expenses** for the first quarter of fiscal 2011 increased to \$6,564, or 1.8% of net sales, compared to \$5,410, or 1.6% of net sales, for the same period of fiscal 2010. The increase in nonsegment expenses resulted primarily from higher intersegment profit eliminations.

**LIQUIDITY AND CAPITAL RESOURCES**

We believe liquidity and cash generation are important to our strategy of self-funding our ongoing operating needs. Historically, we have been able to satisfy our working capital needs, including capital expenditures, product development and other liquidity requirements associated with our operations, with cash flow provided by operating activities. We expect that cash generated from our operating activities will be sufficient to fund our continuing operating needs.

In the event we are unable to generate sufficient cash flows from operating activities, we have a revolving credit facility comprised of unsecured financing arrangements with a syndicate of U.S. banks totaling \$225,000. The revolving credit facility has an option to increase by \$125,000 to \$350,000, subject to the lenders' participation. In addition, we have various foreign lines of credit, some of which are tied to net amounts on deposit at certain foreign financial institutions, and are generally reviewed annually for renewal. Historically, we have used borrowings under these foreign lines of credit to finance certain local operations on a periodic basis.

At December 31, 2010, we had no borrowings outstanding under our revolving credit facility or foreign short-term facilities. Our aggregate cash and cash equivalents were \$61,308 and \$105,579 and our working capital was \$475,141 and \$456,577 at December 31, 2010 and September 30, 2010, respectively. Short-term borrowing activity during the three-months ending December 31, 2010 follows:

|   |    |        |
|---|----|--------|
| Maximum daily balance during the period | \$ | 26,717 |
| Average daily balance during the period |    | 23,200 |

Weighted average interest rate on average daily balance

1.24%

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At December 31, 2010, we had total outstanding debt of \$431,078 with additional borrowing availability of \$220,094 under our \$225,000 revolving credit facility, net of outstanding letters of credit, and additional borrowing availability of \$27,687 under various foreign credit facilities.

We were in compliance with all covenants under our revolving credit facility and long-term debt agreements during the three-months ending December 31, 2010.

In addition to utilizing our cash resources to fund the working capital needs of our business, we evaluate additional strategic uses of our funds, including the repurchase of our stock, payment of dividends, and consideration of strategic acquisitions and other potential uses of cash.

We believe we have adequate access to several sources of contractually committed borrowings and other available credit facilities. However, we could be adversely affected if the banks supplying our short-term borrowing requirements refuse to honor their contractual commitments, cease lending, or declare bankruptcy. While we believe the lending institutions participating in our credit arrangements are financially capable, recent events in the global credit markets, including the failure, takeover or rescue by various government entities of major financial institutions, have created uncertainty with respect to credit availability.

Our ability to service our long-term debt, to remain in compliance with the various restrictions and covenants contained in our debt agreements and to fund working capital, capital expenditures and product development efforts will depend on our ability to generate cash from operating activities which in turn is subject to, among other things, future operating performance as well as general economic, financial, competitive, legislative, regulatory, and other conditions, some of which may be beyond our control.

**Cash Flows Summary**

|  | <b>Three-Months Ended<br/>December 31,</b> |             |
|--|--|-------------|
|  | <b>2010</b>                                | <b>2009</b> |
| Net cash provided by operating activities                    | \$ 7,177                                   | \$ 61,269   |
| Net cash used in investing activities                        | (10,211)                                   | (33,914)    |
| Net cash used in financing activities                        | (39,819)                                   | (50,594)    |
| Effect of exchange rate changes on cash and cash equivalents | (1,418)                                    | (1,004)     |
| <br>   |  |             |
| Net change in cash and cash equivalents                      | (44,271)                                   | (24,243)    |
| Cash and cash equivalents at beginning of period             | 105,579                                    | 100,863     |
| <br>   |  |             |
| Cash and cash equivalents at end of period                   | \$ 61,308                                  | \$ 76,620   |

**Net cash flows provided by operating activities** for the first quarter of fiscal 2011 was \$7,177 compared to net cash flows provided by operating activities for the same period of fiscal 2010 of \$61,269. The decline of \$54,092 is attributable to the utilization of working capital primarily associated with an increase in inventory levels and reductions of accounts payable and current liabilities. The increase in inventory is due to anticipated deliveries scheduled for next quarter as well as the effect of some sourcing inefficiencies. The reduction of accounts payable is primarily due to timing of material procurement and ultimate payment. The reduction of other current liabilities is due to payment of accrued employee compensation, accrued fixed rate interest and the realization of deferred revenue, partially offset by increased workman's compensation cost accruals.

**Net cash flows used in investing activities** for the first quarter of fiscal 2011 was \$10,211 compared to net cash flows used in investing activities for the same period of fiscal 2010 of \$33,914. Cash paid for capital expenditures was \$10,213 during the first quarter of fiscal 2011, compared to \$8,980 during the same period of fiscal 2010. Cash flows used in investing activities for the first quarter of fiscal 2010 included a \$25,000 settlement with the Department of

Justice ( DOJ ) associated with a liability assumed in the acquisition of MPC Products Corporation ( MPC Products ) and Techni-Core, Inc. ( Techni-Core and together with MPC Products, MPC ). The purchase price we paid in connection with the acquisition of MPC was reduced by a corresponding amount and the payment was classified as cash used for business acquisition.

*Net cash flows used in financing activities* for the first quarter of fiscal 2011 was \$39,819 as compared to net cash flows used in financing for the same period of fiscal 2010 of \$50,594. During the first quarter of fiscal 2011, we repaid \$19,582 in short-term borrowings and \$12,589 in scheduled long-term debt reductions. In addition, during this same period, we utilized \$6,837 to repurchase 208 shares of our common stock. During the first quarter of fiscal 2010, we repaid \$47,589 of outstanding long-term debt, including unscheduled prepayments of \$29,000 and did not have any repurchase of stock.

**Table of Contents****Contractual Obligations**

We have various contractual obligations, including obligations related to long-term debt, operating leases, purchases, retirement pension benefit plans, and other postretirement benefit plans. These contractual obligations are summarized and discussed more fully in Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II, Item 7 of our most recent Annual Report on Form 10-K filed with the SEC.

**Critical Accounting Policies**

The preparation of financial statements and related disclosures in conformity with U.S. GAAP requires us to make judgments, assumptions, and estimates that affect the amounts reported in the Condensed Consolidated Financial Statements and accompanying notes. Note 1, *Operations and summary of significant accounting policies*, to the Consolidated Financial Statements in our most recent Annual Report on Form 10-K filed with the SEC describes the significant accounting policies and methods used in the preparation of the Consolidated Financial Statements. Our critical accounting estimates, identified in Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II, Item 7 of our most recent Annual Report on Form 10-K filed with the SEC include the discussion of estimates used for revenue recognition, purchase accounting, inventory valuation, postretirement benefit obligations, reviews for impairment of goodwill, and our provision for income taxes. Such accounting policies and estimates require significant judgments and assumptions to be used in the preparation of the Condensed Consolidated Financial Statements, and actual results could differ materially from the amounts reported.

**New Accounting Standards**

From time to time, the Financial Accounting Standards Board ( FASB ) or other standards setting bodies issue new accounting pronouncements. Updates to the FASB Accounting Standards Codification ( ASC ) are communicated through issuance of an Accounting Standards Update ( ASU ). Unless otherwise discussed, we believe that the impact of recently issued guidance, whether adopted or to be adopted in the future, is not expected to have a material impact on our Condensed Consolidated Financial Statements upon adoption.

To understand the impact of recently issued guidance, whether adopted or to be adopted, please review the information provided in Note 2, *Recent accounting pronouncements*, in the Notes to the Condensed Consolidated Financial Statements included in Part I, Item 1 of this Form 10-Q.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

In the normal course of business, we have exposures to interest rate risk from our long-term and short-term debt, and our postretirement benefit plans, and foreign currency exchange rate risk related to our foreign operations and foreign currency transactions. We are also exposed to various market risks that arise from transactions entered into in the normal course of business related to items such as the cost of raw materials and changes in inflation. Certain contractual relationships with customers and vendors mitigate risks from changes in raw material costs and foreign currency exchange rate changes that arise from normal purchasing and normal sales activities.

These market risks are discussed more fully in Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II, Item 7 of our most recent Annual Report on Form 10-K filed with the SEC. These market risks have not materially changed since the date our most recent Annual Report on Form 10-K was filed with the SEC.

**Item 4. Controls and Procedures**

We have established disclosure controls and procedures, which are designed to ensure that information required to be disclosed in reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. These disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports that we file or submit under the Act is accumulated and communicated to management, including our Principal Executive Officer (Thomas A. Gendron, Chief Executive Officer and President) and Principal Financial Officer (Robert F. Weber, Jr., Chief Financial Officer and Treasurer), as appropriate, to allow timely decisions regarding required disclosures.

Thomas A. Gendron and Robert F. Weber, Jr., evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Form 10-Q. Based on their evaluations, they concluded that our disclosure controls and procedures were effective as of December 31, 2010.





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Furthermore, there have been no changes in our internal control over financial reporting during the fiscal quarter covered by this Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

Woodward is currently involved in claims, pending or threatened litigation or other legal proceedings, investigations or regulatory proceedings arising in the normal course of business, including, among others, those relating to product liability claims, employment matters, workman's compensation claims, regulatory, legal or contractual disputes, product warranty claims and alleged violations of various environmental laws. We have accrued for individual matters that we believe are likely to result in a loss when ultimately resolved using estimates of the most likely amount of loss. While the outcome of pending claims, legal proceedings, investigations and regulatory proceedings cannot be predicted with certainty, management believes that any liabilities that may result from these claims, proceedings and investigations will not have a material adverse effect on our liquidity, financial condition, or results of operations.

**Item 1A. Risk Factors**

Investment in our securities involves risk. An investor or potential investor should consider the risks summarized under the caption "Risk Factors" in Part I, Item 1A of our most recent Annual Report on Form 10-K filed with the SEC, when making investment decisions regarding our securities. The risk factors that were disclosed in our most recent Annual Report on Form 10-K filed with the SEC have not materially changed since the date our most recent Annual Report on Form 10-K was filed with the SEC.

**Table of Contents****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds****(a) Recent Sales of Unregistered Securities**

Sales of common stock issued from treasury during the first quarter of fiscal 2011 consisted of the following:

|  | Total Shares Sold (2) | Consideration Received |
|--|-----------------------|------------------------|
| October 1, 2010 through October 31, 2010       |                       | \$                     |
| November 1, 2010 through November 30, 2010 (1) | 473                   | 15                     |
| December 1, 2010 through December 31, 2010     |                       |                        |

(1) On November 19, 2010, one of our directors received 473 shares of common stock from treasury in lieu of cash payment of Board of Director retainer fees. The securities were issued by Woodward in reliance upon the exemption contained in Section 4(2) of the Securities Act of 1933.

(2) Actual number of shares (not in thousands).

**(b) Use of Proceeds**

Not applicable.

**(c) Issuer Purchases of Equity Securities**

|  | Total Number of Shares Purchased (4) | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1) | Maximum Number (or Approximate Dollar Value) of Shares that may yet be Purchased under the Plans or Programs at Period End (1) |
|--|--------------------------------------|------------------------------|--|--|
| October 1, 2010 through October 31, 2010 (2)   |                                      | \$                           |  | \$ 196,999   |
| November 1, 2010 through November 30, 2010     | 207,891                              | 32.89                        | 207,891  | 190,162  |
| December 1, 2010 through December 31, 2010 (3) | 563                                  | 37.56                        |  | 190,162  |

(1) In July 2010, our Board of Directors authorized a stock repurchase program of up to \$200,000 of our outstanding shares of common stock on the open market or in privately negotiated transactions over a three-year period that will end in July 2013.

(2) Does not include shares acquired as part of the cashless exercise of stock options. In October, 34,336 shares were acquired at an average price of \$32.74 per share.

(3) The Woodward Governor Company Executive Benefit Plan, which is a separate legal entity, acquired 563 shares of common stock on the open market related to the reinvestment of dividends for shares of treasury stock held for deferred compensation in December.

(4) Actual number of shares (not in thousands).

**Item 6. Exhibits**

(a) Exhibits filed as Part of this Report are listed in the Exhibit Index.

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**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**WOODWARD GOVERNOR COMPANY**

Date: January 24, 2011

/s/ Thomas A. Gendron  
Thomas A. Gendron  
*Chief Executive Officer and President*  
*(Principal Executive Officer)*

Date: January 24, 2011

/s/ Robert F. Weber, Jr.  
Robert F. Weber, Jr.  
*Chief Financial Officer and Treasurer*  
*(Principal Financial and Accounting Officer)*

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**WOODWARD GOVERNOR COMPANY  
EXHIBIT INDEX**

| Exhibit Number | Description:  |
|----------------|---|
| 31.1           | Rule 13a-14(a)/15d-14(a) certification of Thomas A. Gendron, filed as an exhibit.   |
| 31.2           | Rule 13a-14(a)/15d-14(a) certification of Robert F. Weber, Jr., filed as an exhibit.  |
| 32.1           | Section 1350 certifications, filed as an exhibit.   |
| 101.1          | The following materials from Woodward Governor Company's Quarterly Report on Form 10-Q for the quarter ending December 31, 2010, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Statements of Earnings, (ii) the Condensed Consolidated Statements of Comprehensive Earnings, (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Cash Flows, (v) the Condensed Consolidated Statements of Stockholders' Equity, (vi) the Notes to Condensed Consolidated Financial Statements, tagged as blocks of text, and (vii) document and entity information. In accordance with Rule 406T of Regulation S-T, the XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall not be deemed to be filed for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that section, and shall not be part of any registration statement or other document filed under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as shall be expressly set forth by specific reference in such filing. |