

ALLIANCE DATA SYSTEMS CORP

Form 10-Q

November 08, 2005

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**þ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the Quarterly Period Ended September 30, 2005**

**OR**

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from to**

**Commission File Number: 001-15749**

**ALLIANCE DATA SYSTEMS CORPORATION**  
*(Exact Name of Registrant as Specified in its Charter)*

**Delaware**  
*(State or Other Jurisdiction of  
Incorporation or Organization)*

**31-1429215**  
*(I.R.S. Employer  
Identification No.)*

**17655 Waterview Parkway**  
**Dallas, Texas 75252**  
*(Address of Principal Executive Office, Including Zip Code)*  
**(972) 348-5100**  
*(Registrant's Telephone Number, Including Area Code)*

Indicate by check mark whether the registrant (i) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (ii) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 31, 2005, 82,036,045 shares of the registrant's common stock, par value \$0.01 per share, were outstanding.

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**ALLIANCE DATA SYSTEMS CORPORATION**  
**UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

|   | <b>December 31,<br/>2004</b> | <b>September 30,<br/>2005</b> |
|---|------------------------------|-------------------------------|
| <b>(in thousands, except<br/>per share amounts)</b>   |                              |                               |
| <b>ASSETS</b>   |                              |                               |
| Cash and cash equivalents   | \$ 84,409                    | \$ 157,797                    |
| Due from card associations  | 10,995                       | 13,190                        |
| Trade receivables, less allowance for doubtful accounts (\$1,458 and \$3,993 at December 31, 2004 and September 30, 2005, respectively)                               | 158,236                      | 197,033                       |
| Seller's interest and credit card receivables, less allowance for doubtful accounts (\$11,673 and \$11,854 at December 31, 2004 and September 30, 2005, respectively) | 248,074                      | 255,215                       |
| Deferred tax asset, net   | 49,606                       | 48,727                        |
| Other current assets  | 66,026                       | 78,501                        |
| <b>Total current assets</b>   | <b>617,346</b>               | <b>750,463</b>                |
| Redemption settlement assets, restricted  | 243,492                      | 257,321                       |
| Property and equipment, net   | 147,531                      | 155,662                       |
| Due from securitizations  | 244,291                      | 198,606                       |
| Intangible assets, net  | 233,779                      | 239,316                       |
| Goodwill  | 709,146                      | 826,997                       |
| Other non-current assets  | 43,495                       | 40,688                        |
| <b>Total assets</b>   | <b>\$ 2,239,080</b>          | <b>\$ 2,469,053</b>           |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>  |                              |                               |
| Accounts payable  | \$ 56,214                    | \$ 65,843                     |
| Accrued expenses  | 141,534                      | 140,405                       |
| Merchant settlement obligations   | 77,980                       | 95,947                        |
| Certificates of deposit, current  | 94,700                       | 130,500                       |
| Credit facilities and other debt, current   | 135,962                      | 210,429                       |
| Other current liabilities   | 54,229                       | 49,130                        |
| <b>Total current liabilities</b>  | <b>560,619</b>               | <b>692,254</b>                |
| Deferred tax liability, net   | 49,283                       | 48,948                        |
| Deferred revenue - service  | 158,026                      | 178,550                       |
| Deferred revenue - redemption   | 389,097                      | 419,764                       |
| Certificates of deposit, long term  |                              | 36,500                        |
| Credit facilities and other debt, long-term   | 206,861                      | 115,408                       |
| Other liabilities   | 4,674                        | 14,664                        |

|   |              |              |
|---|--------------|--------------|
| Total liabilities   | 1,368,560    | 1,506,088    |
| Stockholders' equity:   |              |              |
| Common stock, \$0.01 par value; authorized 200,000 shares; issued 82,765 shares as of December 31, 2004, 84,652 shares as of September 30, 2005 | 828          | 847          |
| Unearned compensation   | (7,739)      | (19,700)     |
| Additional paid-in capital  | 679,776      | 738,279      |
| Treasury stock, at cost, 418 shares as of December 31, 2004, 2,070 shares as of September 30, 2005  | (6,151)      | (71,385)     |
| Retained earnings   | 199,336      | 306,752      |
| Accumulated other comprehensive income  | 4,470        | 8,172        |
| Total stockholders' equity  | 870,520      | 962,965      |
| Total liabilities and stockholders' equity  | \$ 2,239,080 | \$ 2,469,053 |

See accompanying notes to unaudited condensed consolidated financial statements.

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**ALLIANCE DATA SYSTEMS CORPORATION**  
**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

|  | Three months ended<br>September 30, |                  | Nine months ended<br>September 30, |                   |
|--|-------------------------------------|------------------|------------------------------------|-------------------|
|  | 2004                                | 2005             | 2004                               | 2005              |
| (in thousands, except per share amounts)   |                                     |                  |                                    |                   |
| <b>Revenues</b>  |                                     |                  |                                    |                   |
| Transaction services   | \$ 151,232                          | \$ 159,092       | \$ 445,225                         | \$ 452,845        |
| Redemption   | 55,339                              | 66,221           | 160,316                            | 196,745           |
| Securitization income  | 80,643                              | 98,441           | 268,160                            | 306,390           |
| Database marketing fees and marketing services   | 5,404                               | 43,833           | 15,621                             | 135,007           |
| Other revenue  | 6,254                               | 17,226           | 21,280                             | 40,269            |
| <b>Total revenues</b>  | <b>298,872</b>                      | <b>384,813</b>   | <b>910,602</b>                     | <b>1,131,256</b>  |
| <b>Operating expenses</b>  |                                     |                  |                                    |                   |
| Cost of operations (exclusive of depreciation and amortization disclosed separately below) | 218,908                             | 277,627          | 654,876                            | 812,411           |
| General and administrative   | 15,414                              | 23,050           | 44,494                             | 65,960            |
| Depreciation and other amortization  | 15,236                              | 13,972           | 47,025                             | 43,182            |
| Amortization of purchased intangibles  | 6,556                               | 10,359           | 20,060                             | 30,301            |
| <b>Total operating expenses</b>  | <b>256,114</b>                      | <b>325,008</b>   | <b>766,455</b>                     | <b>951,854</b>    |
| Operating income   | 42,758                              | 59,805           | 144,147                            | 179,402           |
| Fair value loss on interest rate derivative  |                                     |                  | 808                                |                   |
| Interest expense, net  | 1,029                               | 2,422            | 4,727                              | 7,537             |
| Income before income taxes   | 41,729                              | 57,383           | 138,612                            | 171,865           |
| Provision for income taxes   | 15,732                              | 21,532           | 52,258                             | 64,449            |
| <b>Net income</b>  | <b>\$ 25,997</b>                    | <b>\$ 35,851</b> | <b>\$ 86,354</b>                   | <b>\$ 107,416</b> |
| Net income per share basic   | \$ 0.32                             | \$ 0.43          | \$ 1.07                            | \$ 1.30           |
| Net income per share diluted   | \$ 0.31                             | \$ 0.42          | \$ 1.03                            | \$ 1.26           |
| Weighted average shares basic  | 81,387                              | 82,755           | 80,861                             | 82,612            |
| Weighted average shares diluted  | 84,703                              | 85,249           | 83,792                             | 85,320            |

See accompanying notes to unaudited condensed consolidated financial statements.



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**ALLIANCE DATA SYSTEMS CORPORATION**  
**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

|   | Nine months ended<br>September 30, |            |
|---|------------------------------------|------------|
|   | 2004                               | 2005       |
|   | (in thousands)                     |            |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                      |                                    |            |
| Net income  | \$ 86,354                          | \$ 107,416 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                    |            |
| Depreciation and other amortization   | 47,025                             | 43,182     |
| Amortization of purchased intangibles   | 20,060                             | 30,301     |
| Deferred income taxes   | 12,868                             | (5,741)    |
| Fair value loss on interest rate derivative                                       | 808                                |            |
| (Recovery of) provision for doubtful accounts                                     | (661)                              | 13,705     |
| Non-cash compensation   |                                    | 5,263      |
| Change in operating assets and liabilities, net of acquisitions:                  |                                    |            |
| Change in trade receivables   | (4,136)                            | (30,023)   |
| Change in merchant settlement activity  | 18,990                             | 15,772     |
| Change in other assets  | 3,135                              | 8,762      |
| Change in accounts payable and accrued expenses                                   | 16,700                             | (2,132)    |
| Change in deferred revenue  | 21,053                             | 31,016     |
| Change in other liabilities   | (15,370)                           | (8,836)    |
| Purchase of credit card receivables   | (34,417)                           | (20,527)   |
| Proceeds from sale of credit card receivable portfolios to securitization trusts  | 105,538                            |            |
| Other operating activities  | 381                                | 427        |
| Net cash provided by operating activities   | 278,328                            | 188,585    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                      |                                    |            |
| Change in redemption settlement assets  | (6,434)                            | (6,064)    |
| Payments for acquired businesses, net of cash acquired                            | (780)                              | (139,675)  |
| Change in seller's interest   | (9,838)                            | (3,622)    |
| Change in due from securitizations  | 101,059                            | 61,516     |
| Capital expenditures  | (35,244)                           | (45,595)   |
| Other investing activities  | (530)                              | (2,783)    |
| Net cash provided by (used in) investing activities                               | 48,233                             | (136,223)  |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                                      |                                    |            |
| Borrowings under debt agreements  | 339,273                            | 577,172    |
| Repayment of borrowings   | (427,416)                          | (591,418)  |
| CD issuance   | 500                                | 166,500    |
| Repayment of CD   | (168,300)                          | (94,200)   |
| Payment of capital lease obligations  | (3,892)                            | (5,471)    |
| Proceeds from issuances of common stock   | 25,630                             | 27,397     |
| Purchase of treasury shares   |                                    | (60,267)   |



|  |            |            |
|--|------------|------------|
| Net cash (used in) provided by financing activities          | (234,205)  | 19,713     |
| Effect of exchange rate changes on cash and cash equivalents | (1,111)    | 1,313      |
| Change in cash and cash equivalents                          | 91,245     | 73,388     |
| Cash and cash equivalents at beginning of period             | 67,745     | 84,409     |
| Cash and cash equivalents at end of period                   | \$ 158,990 | \$ 157,797 |

**SUPPLEMENTAL CASH FLOW INFORMATION:**

|                   |           |           |
|-------------------|-----------|-----------|
| Interest paid     | \$ 6,719  | \$ 9,798  |
| Income taxes paid | \$ 15,106 | \$ 40,164 |

See accompanying notes to unaudited condensed consolidated financial statements.

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**ALLIANCE DATA SYSTEMS CORPORATION**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS**

**1. BASIS OF PRESENTATION**

The unaudited condensed consolidated financial statements included herein have been prepared by Alliance Data Systems Corporation ( ADSC or, including its wholly owned subsidiaries, the Company ), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ( GAAP ) have been condensed or omitted pursuant to such rules and regulations. However, the Company believes that the disclosures are adequate to make the information presented not misleading. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included in the Company s Annual Report filed on Form 10-K for the year ended December 31, 2004.

The unaudited condensed consolidated financial statements included herein reflect all adjustments (consisting of normal, recurring adjustments) which are, in the opinion of management, necessary to state fairly the results for the interim periods presented. The results of operations for the interim periods presented are not necessarily indicative of the operating results to be expected for any subsequent interim period or for the fiscal year.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

For purposes of comparability, certain prior period amounts have been reclassified to conform with the current year presentation. Such reclassifications have no impact on previously reported net income.

**2. SHARES USED IN COMPUTING NET INCOME PER SHARE**

The following table sets forth the computation of basic and diluted net income per share for the periods indicated:

|  | <b>Three months ended</b> |             | <b>Nine months ended</b> |             |
|--|---------------------------|-------------|--------------------------|-------------|
|  | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|  | <b>2004</b>               | <b>2005</b> | <b>2004</b>              | <b>2005</b> |
|  | <b>(in thousands)</b>     |             |                          |             |
| <b>Numerator</b>   |                           |             |                          |             |
| Net income available to common stockholders                        | \$ 25,997                 | \$ 35,851   | \$ 86,354                | \$ 107,416  |
| <b>Denominator</b>   |                           |             |                          |             |
| Weighted average shares, basic                                     | 81,387                    | 82,755      | 80,861                   | 82,612      |
| Weighted average effect of dilutive securities:                    |                           |             |                          |             |
| Net effect of dilutive stock options and unvested restricted stock | 3,316                     | 2,494       | 2,931                    | 2,708       |
| Denominator for diluted calculation                                | 84,703                    | 85,249      | 83,792                   | 85,320      |
| <b>Basic</b>   |                           |             |                          |             |
| Net income per share   | \$ 0.32                   | \$ 0.43     | \$ 1.07                  | \$ 1.30     |
| <b>Diluted</b>   |                           |             |                          |             |
| Net income per share   | \$ 0.31                   | \$ 0.42     | \$ 1.03                  | \$ 1.26     |



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**ALLIANCE DATA SYSTEMS CORPORATION**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS (Continued)**

**3. ACQUISITIONS**

In November 2004, the Company acquired Capstone Consulting Partners, Inc. In connection with the acquisition, the Company is required to pay the seller additional consideration for exceeding certain revenue targets, as defined in the agreement. The contingent payment is limited to \$15.0 million. As of September 30, 2005, the Company had met the initial threshold and recorded a purchase price adjustment of approximately \$5.7 million. The Company believes that it has a potential liability in the range of \$5.0 million to \$9.3 million associated with this earn-out provision, which will be recorded in the fourth quarter when the amount can be reasonably estimated.

In May 2005, the Company acquired the stock of Atrana Solutions Inc., a provider of point-of-sale technology services. Total consideration paid was approximately \$13.1 million, including \$1.5 million which was placed in escrow for a period of twelve to eighteen months to satisfy potential indemnification claims. The results of operations for Atrana have been included since the date of acquisition and are reflected in our Transaction Services segment.

On September 30, 2005, Epsilon Data Management, Inc., one of the Company's wholly-owned subsidiaries, acquired Bigfoot Interactive Inc., ( Epsilon Interactive ), a leading full-service provider of strategic ROI-focused email communications and marketing automation solutions. Total consideration paid was approximately \$133.4 million, including \$8.8 million which was placed in escrow for a period of six to eighteen months. The preliminary purchase price allocation is as follows:

|                                |    |         |
|--------------------------------|----|---------|
| Identifiable intangible assets | \$ | 26,000  |
| Capitalized software           |    | 3,600   |
| Goodwill                       |    | 92,827  |
| Net assets                     |    | 10,939  |
| <br>                           |    |         |
| Purchase price                 | \$ | 133,366 |

**4. INTANGIBLE ASSETS AND GOODWILL**

Intangible assets consist of the following:

**September 30, 2005**

|   | <b>Gross<br/>Assets</b> | <b>Accumulated<br/>Amortization</b> | <b>Net</b> | <b>Amortization Life and Method</b> |
|---|-------------------------|-------------------------------------|------------|-------------------------------------|
|   | <b>(in thousands)</b>   |                                     |            |                                     |
| Customer contracts and lists                | \$ 243,908              | \$ (65,095)                         | \$ 178,813 | 2-20 years straight line            |
| Collector database                          | 60,207                  | (41,583)                            | 18,624     | 15% declining balance               |
| Premium on purchased credit card portfolios | 41,908                  | (14,354)                            | 27,554     | 5-10 years straight line            |
| Tradename                                   | 12,350                  |                                     | 12,350     | Indefinite life                     |
| Noncompete agreements                       | 2,400                   | (1,425)                             | 975        | 1-5 years straight line             |
| Favorable lease                             | 1,000                   |                                     | 1,000      | 4 years straight line               |
| <br>  |                         |                                     |            |                                     |
| Total intangible assets                     | \$ 361,773              | \$ (122,457)                        | \$ 239,316 |                                     |



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**ALLIANCE DATA SYSTEMS CORPORATION**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS (Continued)**

**4. INTANGIBLE ASSETS AND GOODWILL (Continued)**

|   | <b>December 31, 2004</b> |                     |                   |                              |
|---|--------------------------|---------------------|-------------------|------------------------------|
|   | <b>Gross</b>             | <b>Accumulated</b>  |                   | <b>Amortization Life and</b> |
|   | <b>Assets</b>            | <b>Amortization</b> | <b>Net</b>        | <b>Method</b>                |
|   | <b>(in thousands)</b>    |                     |                   |                              |
| Customer contracts and lists                | \$ 216,277               | \$ (45,236)         | \$ 171,041        | 2-20 years straight line     |
| Collector database                          | 58,233                   | (37,831)            | 20,402            | 15% declining balance        |
| Premium on purchased credit card portfolios | 43,137                   | (12,299)            | 30,838            | 5-10 years straight line     |
| Tradename                                   | 11,200                   |                     | 11,200            | Indefinite life              |
| Noncompete agreements                       | 1,500                    | (1,202)             | 298               | 1-5 years straight line      |
| <b>Total intangible assets</b>              | <b>\$ 330,347</b>        | <b>\$ (96,568)</b>  | <b>\$ 233,779</b> |                              |

In connection with the Epsilon Interactive acquisition, the Company acquired \$24.1 million in customer contracts and \$1.9 million in other related intangible assets.

**Goodwill**

The changes in the carrying amount of goodwill for the nine months ended September 30, 2005 are as follows:

|  | <b>Transaction</b>    | <b>Credit</b>     | <b>Marketing</b> | <b>Total</b>      |
|--|-----------------------|-------------------|------------------|-------------------|
|  | <b>Services</b>       | <b>Services</b>   | <b>Services</b>  |                   |
|  | <b>(in thousands)</b> |                   |                  |                   |
| Beginning balance  | \$ 303,874            | \$ 405,272        |                  | \$ 709,146        |
| Goodwill acquired during period                                  | 7,106                 |                   | 92,827           | 99,933            |
| Effects of foreign currency translation                          | 343                   |                   | 6,574            | 6,917             |
| Other, primarily final purchase price adjustments <sup>(1)</sup> | 12,110                |                   | (1,109)          | 11,001            |
| <b>Ending balance</b>  | <b>\$ 323,433</b>     | <b>\$ 503,564</b> |                  | <b>\$ 826,997</b> |

<sup>(1)</sup> Represents recognition of a deferred payment, certain earn-out provisions, and other initial purchase price adjustments associated with the Company's acquisitions.

**5. DEBT**

Debt consists of the following:

**December 31,**                      **September 30,**

|                         | 2004           | 2005       |
|-------------------------|----------------|------------|
|                         | (in thousands) |            |
| Certificates of deposit | \$ 94,700      | \$ 167,000 |
| Credit facilities       | 324,629        | 310,000    |
| Other                   | 18,194         | 15,837     |
|                         | 437,523        | 492,837    |
| Less: current portion   | (230,662)      | (340,929)  |
| Long term portion       | \$ 206,861     | \$ 151,908 |

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**ALLIANCE DATA SYSTEMS CORPORATION  
NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
FINANCIAL STATEMENTS (Continued)**

**5. DEBT (Continued)**

As of September 30, 2005, the certificates of deposit had effective annual fixed rates ranging from 4.1% to 4.8%, and the credit facilities had a weighted average interest rate of 5.6%.

On April 7, 2005, the Company entered into amendments to its three credit facilities. The amendment to the 3-year credit facility extended the maturity date from April 10, 2006 to April 3, 2008. The amendment to the 364-day credit facility extended the maturity date from April 7, 2005 to April 6, 2006. The amendment to the Canadian credit facility extended the maturity date from April 10, 2006 to April 3, 2008 and reduced the aggregate amount of the commitments permitted thereunder by \$15.0 million from \$50.0 million to \$35.0 million. The range of margins on the interest rate on eurodollar loans for each of the three facilities and the commitment fee percentages, both of which are based upon the ratio of total debt under the credit facilities to consolidated operating EBITDA, as each term is defined in the credit facilities, was revised from 1.0%-1.5% to 0.5%-1.0% and from 0.1%-0.3% to 0.1%-0.15%, respectively.

On October 28, 2005, the Company entered into amendments to the Company's three credit facilities to increase the amount of revolving commitments under the facilities and amend certain covenants. The amendment to the 3-year credit facility increased the amount of revolving commitments thereunder from \$200.0 million to \$250.0 million. The amendment to the 364-day credit facility increased the amount of revolving commitments thereunder from \$205.0 million to \$230.0 million. After giving effect to the three amendments, the aggregate amount of revolving commitments under the three credit facilities is \$515.0 million. In addition, the amendments increased the aggregate amounts of commitments permitted under the three facilities from \$500.0 million to \$550.0 million. As a result, the Company has the right to obtain commitments under the three credit facilities for an additional \$35.0 million in the aggregate without having to amend the credit facilities. In addition, the amendments increased the amount of restricted payments permitted under the credit facilities. Except as set forth above, the remaining terms of each credit facility remain unchanged.



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**ALLIANCE DATA SYSTEMS CORPORATION**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS (Continued)**

**6. DEFERRED REVENUE**

A reconciliation of deferred revenue for the AIR MILES®Reward Program is as follows (in thousands):

| <b>Deferred Revenue Service</b>         |            |
|---|------------|
| Beginning balance December 31, 2004     | \$ 158,026 |
| Cash proceeds                           | 77,748     |
| Revenue recognized                      | (63,334)   |
| Effects of foreign currency translation | 6,110      |
| Ending balance September 30, 2005       | \$ 178,550 |
| <b>Deferred Revenue Redemption</b>      |            |
| Beginning balance December 31, 2004     | \$ 389,097 |
| Cash proceeds                           | 136,183    |
| Revenue recognized                      | (120,123)  |
| Effects of foreign currency translation | 14,607     |
| Ending balance September 30, 2005       | \$ 419,764 |

**7. INCOME TAXES**

For the three and nine months ended September 30, 2005, the Company has utilized an effective tax rate of 37.5% to calculate its provision for income taxes. In accordance with Accounting Principles Board ( APB ) Opinion No. 28, Interim Financial Reporting, this effective tax rate is the Company's expected annual effective tax rate for calendar year 2005 based on all known variables.

**8. COMPREHENSIVE INCOME**

The components of comprehensive income, net of tax effect, are as follows:

|  | <b>Three months ended</b> |                  | <b>Nine months ended</b> |                   |
|--|---------------------------|------------------|--------------------------|-------------------|
|  | <b>September 30,</b>      |                  | <b>September 30,</b>     |                   |
|  | <b>2004</b>               | <b>2005</b>      | <b>2004</b>              | <b>2005</b>       |
|  | <b>(in thousands)</b>     |                  |                          |                   |
| Net income   | \$ 25,997                 | \$ 35,851        | \$ 86,354                | \$ 107,416        |
| Reclassifications into earnings                              |                           |                  | 482                      |                   |
| Unrealized gain (loss) on securities available-for-sale, net | 1,055                     | (583)            | (951)                    | 529               |
| Foreign currency translation adjustments <sup>(1)</sup>      | 1,582                     | 3,724            | 3,840                    | 3,173             |
| <b>Total comprehensive income</b>                            | <b>\$ 28,634</b>          | <b>\$ 38,992</b> | <b>\$ 89,725</b>         | <b>\$ 111,118</b> |

<sup>(1)</sup> Primarily related to the impact of changes in the Canadian currency exchange rate.



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**ALLIANCE DATA SYSTEMS CORPORATION**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS (Continued)**

**9. SEGMENT INFORMATION**

Consistent with prior periods, the Company classifies its businesses into three segments: Transaction Services, Credit Services and Marketing Services.

|  | Transaction<br>Services | Credit<br>Services | Marketing<br>Services | Other/<br>Elimination | Total        |
|--|-------------------------|--------------------|-----------------------|-----------------------|--------------|
| (in thousands)                               |                         |                    |                       |                       |              |
| <b>Three months ended September 30, 2004</b> |                         |                    |                       |                       |              |
| Revenues                                     | \$ 169,434              | \$ 121,398         | \$ 84,992             | \$ (76,952)           | \$ 298,872   |
| Adjusted EBITDA <sup>(1)</sup>               | 25,075                  | 26,328             | 13,147                |                       | 64,550       |
| Depreciation and amortization                | 14,808                  | 2,039              | 4,945                 |                       | 21,792       |
| Operating income                             | 10,267                  | 24,289             | 8,202                 |                       | 42,758       |
| Interest expense, net                        |                         |                    |                       | 1,029                 | 1,029        |
| Income before income taxes                   | 10,267                  | 24,289             | 8,202                 | (1,029)               | 41,729       |
| <b>Three months ended September 30, 2005</b> |                         |                    |                       |                       |              |
| Revenues                                     | \$ 178,973              | \$ 137,049         | \$ 145,404            | \$ (76,613)           | \$ 384,813   |
| Adjusted EBITDA <sup>(1)</sup>               | 23,242                  | 39,470             | 23,368                |                       | 86,080       |
| Stock compensation expense                   | 648                     | 648                | 648                   |                       | 1,944        |
| Depreciation and amortization                | 13,810                  | 1,894              | 8,627                 |                       | 24,331       |
| Operating income                             | 8,784                   | 36,928             | 14,093                |                       | 59,805       |
| Interest expense, net                        |                         |                    |                       | 2,422                 | 2,422        |
| Income before income taxes                   | 8,784                   | 36,928             | 14,093                | (2,422)               | 57,383       |
| (in thousands)                               |                         |                    |                       |                       |              |
| <b>Nine months ended September 30, 2004</b>  |                         |                    |                       |                       |              |
| Revenues                                     | \$ 511,531              | \$ 384,631         | \$ 249,449            | \$ (235,009)          | \$ 910,602   |
| Adjusted EBITDA <sup>(1)</sup>               | 76,528                  | 92,790             | 41,914                |                       | 211,232      |
| Depreciation and amortization                | 46,907                  | 6,039              | 14,139                |                       | 67,085       |
| Operating income                             | 29,621                  | 86,751             | 27,775                |                       | 144,147      |
| Fair value loss on interest rate derivative  |                         | 808                |                       |                       | 808          |
| Interest expense, net                        |                         |                    |                       | 4,727                 | 4,727        |
| Income before income taxes                   | 29,621                  | 85,943             | 27,775                | (4,727)               | 138,612      |
| <b>Nine months ended September 30, 2005</b>  |                         |                    |                       |                       |              |
| Revenues                                     | \$ 515,278              | \$ 419,229         | \$ 428,501            | \$ (231,752)          | \$ 1,131,256 |
| Adjusted EBITDA <sup>(1)</sup>               | 65,531                  | 121,510            | 71,107                |                       | 258,148      |
| Stock compensation expense                   | 1,754                   | 1,755              | 1,754                 |                       | 5,263        |
| Depreciation and amortization                | 42,100                  | 5,717              | 25,666                |                       | 73,483       |
| Operating income                             | 21,677                  | 114,038            | 43,687                |                       | 179,402      |
| Interest expense, net                        |                         |                    |                       | 7,537                 | 7,537        |

|                            |        |         |        |         |         |
|----------------------------|--------|---------|--------|---------|---------|
| Income before income taxes | 21,677 | 114,038 | 43,687 | (7,537) | 171,865 |
|----------------------------|--------|---------|--------|---------|---------|

(1) Adjusted EBITDA is a non-GAAP financial measure equal to net income, the most directly comparable GAAP financial measure, plus stock compensation expense, provision for income taxes, interest expense, net, fair value loss on interest rate derivative, other expenses, depreciation and amortization. Adjusted EBITDA is presented in accordance with Statement of Financial Accounting Standard ( SFAS ) No. 131 as it is the primary performance metric by which senior management is evaluated.

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**ALLIANCE DATA SYSTEMS CORPORATION**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS (Continued)**

**10. STOCK COMPENSATION AND UNEARNED COMPENSATION**

At September 30, 2005, the Company had three stock-based employee compensation plans. The Company accounts for those plans under the recognition and measurement principles of APB Opinion No. 25, Accounting for Stock Issued to Employees, and related Interpretations. No stock-based employee compensation cost is reflected in net income for stock options, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of grant. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS No. 123, Accounting for Stock-Based Compensation, to stock-based employee compensation.

In the first quarter of 2005, the Company changed the valuation model used for estimating the fair value of options granted from a Black-Scholes option pricing model to a Binomial lattice pricing model. This change was made in order to provide a better estimate of fair value. The Binomial model can incorporate a range of possible outcomes over an option's term and can be adjusted for changes in certain assumptions over time. The Black-Scholes model assumptions are more constant over time, which is not always consistent with an employee's exercise behavior. In accordance with APB Opinion No. 20, Accounting Changes, this change was made for options granted to employees beginning in the first quarter of 2005. Options to purchase a total of 0.1 million shares of common stock were granted in the third quarter of 2005 at a weighted average fair value of \$16.96 per share. The historical Black-Scholes model would have produced a pro forma stock compensation expense that was approximately 14% lower than that derived from the Binomial model. As a result of this change, the after-tax increase in pro forma stock-based employee compensation expense for the nine months ended September 30, 2005 was approximately \$0.3 million.

|  | Three months ended<br>September 30,      |           | Nine months ended<br>September 30, |            |
|--|--|-----------|------------------------------------|------------|
|  | 2004                                     | 2005      | 2004                               | 2005       |
|  | (in thousands, except per share amounts) |           |                                    |            |
| Net income, as reported  | \$ 25,997                                | \$ 35,851 | \$ 86,354                          | \$ 107,416 |
| Add: Stock-based employee compensation expense included in reported net income, net of related tax effects   |  | 1,215     |                                    | 3,289      |
| Deduct: Total stock-based employee compensation expense determined under fair value based method for all stock option awards, net of related tax effects | (2,313)                                  | (4,899)   | (6,580)                            | (13,587)   |
| Net income, pro forma  | \$ 23,684                                | \$ 32,167 | \$ 79,774                          | \$ 97,118  |
| Net income per share:  |  |           |                                    |            |
| Basic as reported  | \$ 0.32                                  | \$ 0.43   | \$ 1.07                            | \$ 1.30    |
| Diluted as reported  | \$ 0.31                                  | \$ 0.42   | \$ 1.03                            | \$ 1.26    |
| Basic pro forma  | \$ 0.29                                  | \$ 0.39   | \$ 0.99                            | \$ 1.18    |
| Diluted pro forma  | \$ 0.28                                  | \$ 0.38   | \$ 0.95                            | \$ 1.14    |

During the nine months ended September 30, 2005, a total of 635,807 shares of restricted stock were granted under the 2003 Long Term Incentive Plan ( 2003 LTIP ) and the 2005 Long Term Incentive Plan ( 2005 LTIP ).



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**ALLIANCE DATA SYSTEMS CORPORATION  
NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
FINANCIAL STATEMENTS (Continued)**

**10. STOCK COMPENSATION AND UNEARNED COMPENSATION (Continued)**

Under the plans, 125,872 shares of performance based restricted stock were granted. The restrictions on the shares subject to these grants do not lapse unless specified performance measures tied to either cash earnings per share or total shareholder return are met. If these performance targets are met, the restrictions on some of these shares lapse at the end of a three-year period. However, the Company's Board of Directors may accelerate the lapsing of such restrictions if certain annual cash earnings per share performance targets are met. As the performance targets have not been met, compensation has not been earned. The Company has recorded \$4.9 million associated with the award as unearned compensation in the stockholders' equity section of the accompanying balance sheet.

Additionally, during the nine months ended September 30, 2005, the Company awarded 509,935 shares of time-based restricted stock under the plans, with vesting periods of two to three years. The Company recorded \$12.0 million (the aggregate value of the common stock based on the market price at the date of the award) as unearned compensation in the stockholders' equity section of the accompanying balance sheet. The Company recorded \$1.9 million and \$5.3 million of compensation expense for the three and nine months ended September 30, 2005, respectively, related to shares of time-based restricted stock outstanding.

**11. STOCKHOLDERS' EQUITY**

On June 8, 2005, the Company's Board of Directors authorized a repurchase program to acquire up to an aggregate of \$80.0 million of its outstanding common stock through June 2006. As of September 30, 2005, the Company has repurchased 1,652,400 shares of its common stock for approximately \$65.2 million under this program.

On October 27, 2005, the Company's board of directors authorized a new stock repurchase program to acquire up to an additional \$220.0 million of its outstanding common stock through October 2006.

**12. EMPLOYEE BENEFIT PLANS**

On June 7, 2005, at the annual meeting of stockholders, the stockholders approved and adopted the Amended and Restated Employee Stock Purchase Plan (the "ESPP"), effective on July 1, 2005. No employee may purchase more than \$25,000 in stock under the ESPP in any calendar year, and no employee may purchase stock under the ESPP if such purchase would cause the employee to own more than 5% of the voting power or value of the Company's common stock. The ESPP provides for three month offering periods, commencing on the first trading day of each calendar quarter and ending on the last trading day of each calendar quarter. The purchase price of the common stock upon exercise shall be 85% of the fair market value of shares on the applicable purchase date as determined by averaging the high and low trading prices of the last trading day of each quarter. An employee may elect to pay the purchase price of such common stock through payroll deductions. The maximum number of shares that were reserved for issuance under the ESPP is 1,500,000 shares, and subject to adjustment as provided in the ESPP. Employees are required to hold any stock purchased through the ESPP for 180 days prior to any sale or withdrawal of shares.

On June 7, 2005, the stockholders, at the annual meeting of stockholders, approved the Executive Annual Incentive Plan (the "Executive Incentive Plan"). Under the plan, the Company may grant to each eligible employee, including executive officers and other key employees, incentive awards to receive cash upon the achievement of pre-established performance goals. No participant may be granted performance awards in excess of \$5.0 million in any calendar year.

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**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion should be read in conjunction with the unaudited condensed consolidated financial statements and related notes thereto presented in this quarterly report and the notes thereto included in our Annual Report filed on Form 10-K for the year ended December 31, 2004.

**Year to Date in Review Highlights**

Our year to date 2005 results included significant new and renewed agreements:

In February 2005, we signed a multi-year renewal to provide private label credit card services to Pacific Sunwear of California, Inc., a leading specialty retailer of everyday casual apparel, accessories and footwear.

In March 2005, we entered into an agreement to provide marketing services to TruGreen ChemLawn, a leading provider of lawn care services.

In March 2005, we signed a long-term agreement to provide private label credit card services for Z Gallerie, a leading retailer specializing in high-quality, distinctive furnishings and decorative accessories for the home.

In April 2005, we signed a long-term agreement to provide a fully integrated private label credit card and co-brand bankcard solution for Hanover Direct, a leading catalog and Web retailer of home furnishings and accessories and men's and women's apparel.

In April 2005, we signed an agreement to provide project management and systems integration services to Cobb Energy, one of the largest co-op electric utilities in the United States.

In April 2005, we signed an agreement with Blair Corporation to purchase Blair's private label credit portfolio and a 10-year agreement with Blair to provide a fully integrated private label credit program. Blair, through its Blair and Irvine Park brands, sells quality men's and women's business and casual fashion attire and home accessories. We expect this transaction to close in the fourth quarter of 2005.

In May 2005, we signed a long-term agreement to provide private label credit card services for Crescent Jewelers, which operates 122 stores in California, Arizona and Nevada, and sells quality fine jewelry, including unique and exclusive jewelry collections targeted to mid- and upper-end consumers.

In May 2005, we acquired Atrana Solutions Inc., a leading provider of point-of-sale technology solutions that will give us additional capabilities, product offerings and client relationships.

In May 2005, Epsilon Data Management, Inc., one of our wholly-owned subsidiaries, signed a five-year extension with Hilton HHonors Worldwide, one of our top 15 clients, to provide integrated relationship management services, including database hosting and development, for the Hilton HHonors® Guest Rewards Program.

In June 2005, Epsilon Data Management, Inc., one of our wholly-owned subsidiaries, completed the build of a comprehensive database system for Pfizer Inc. to manage and host Pfizer's database solution geared toward enhancing Pfizer's overall consumer outreach efforts.

In July 2005, we signed a multi-year renewal agreement to continue providing private label credit card services for leading specialty retailers The Dress Barn, Inc. and Maurices Incorporated.



In July 2005, we signed an agreement to provide a credit card program for Gander Mountain Company, one of the fastest-growing retailers in the outdoor lifestyle industry.

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In July 2005, we signed a long-term contract renewal with Pepco Energy Services, Inc. to continue hosting the customer information system and to provide traditional and electronic billing, payment processing and other services related to the support and maintenance of the customer information system.

In July 2005, Epsilon Data Management, Inc., one of our wholly-owned subsidiaries, signed a multi-year renewal and expanded agreement with Bank of America to complete the build of an enhanced consumer marketing database and to host and manage the system on behalf of Bank of America.

In August 2005, we signed an agreement with Hampton Roads Sanitation District to provide consulting services related to CIS selection, improvement of business processes and project management.

In August 2005, we signed a multi-year renewal with Sobeys Inc. to continue as a participating sponsor in the AIR MILES Reward Program.

In August 2005, we signed a multi-year agreement with Gordmans, Inc., an existing private label credit card client, to also provide a comprehensive servicing solution for their gift card program.

In August 2005, we signed an agreement to provide customer care maintenance and support services for Greenville Utilities Commission, a provider of electric, gas and water services in North Carolina.

In September 2005, Epsilon Data Management, Inc., one of our wholly-owned subsidiaries, acquired Epsilon Interactive, a leading full-service provider of strategic ROI-focused email communications and marketing automation solutions.

In September 2005, we signed a five-year agreement with Carter Lumber, one of the nation's top building materials retailers operating 240 stores in 10 states, to provide integrated commercial and private label card services and payment processing services.

In September 2005, we entered into an agreement with CompUSA, Inc., one of the nation's leading retailers and resellers of technology products and services, to provide a full suite of loyalty marketing services for *The CompUSA Network For Business* loyalty program.

## **Critical Accounting Policies and Estimates**

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2004.

## **Use of Non-GAAP Financial Measures**

Adjusted EBITDA is a non-GAAP financial measure equal to net income, the most directly comparable GAAP financial measure, plus stock compensation expense, provision for income taxes, interest expense, net, fair value loss on interest rate derivative, depreciation and other amortization and amortization of purchased intangibles. Operating EBITDA is a non-GAAP financial measure equal to adjusted EBITDA plus the change in deferred revenue less the change in redemption settlement assets. We have presented operating EBITDA because we use the financial measure as part of our monitoring of compliance with the financial covenants in our credit facilities. For the nine months ended September 30, 2005, senior debt-to-operating EBITDA was 0.8x compared to a maximum ratio of 2.0x and operating EBITDA to interest expense was 30.8x compared to a minimum ratio of 3.5x. As discussed in more detail in the liquidity section of the Management's Discussion and Analysis of Financial Condition and Results of Operations, our credit facilities together with cash flow from operations are the two main sources of funding for our acquisition strategy and for our future working capital needs and capital expenditures. As of September 30, 2005, we had borrowings of \$310.0 million outstanding under these credit facilities and had approximately \$130.0 million in unused borrowing capacity. We were in compliance with our covenants at September 30, 2005 and we expect to be in

compliance with these covenants during the year ending December 31, 2005.

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We use adjusted EBITDA as an integral part of our internal reporting to measure the performance of our reportable segments and to evaluate the performance of our senior management. Adjusted EBITDA is considered an important indicator of the operational strength of our businesses. Adjusted EBITDA eliminates the uneven effect across all business segments of considerable amounts of non-cash depreciation of tangible assets and amortization of certain intangible assets that were recognized in business combinations. A limitation of this measure, however, is that it does not reflect the periodic costs of certain capitalized tangible and intangible assets used in generating revenues in our businesses. Management evaluates the costs of such tangible and intangible assets, the impact of related impairments, as well as asset sales through other financial measures, such as capital expenditures, investment spending and return on capital. Adjusted EBITDA also eliminates the non-cash effect of stock compensation expense. Stock compensation expense is not included in the measurement of segment adjusted EBITDA provided to the chief operating decision maker for purposes of assessing segment performance and decision making with respect to resource allocations. Therefore, we believe that adjusted EBITDA provides useful information to our investors regarding our performance and overall results of operations. Adjusted EBITDA and operating EBITDA are not intended to be performance measures that should be regarded as an alternative to, or more meaningful than, either operating income or net income as an indicator of operating performance or to cash flows from operating activities as a measure of liquidity. In addition, adjusted EBITDA and operating EBITDA are not intended to represent funds available for dividends, reinvestment or other discretionary uses, and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP. The adjusted EBITDA and operating EBITDA measures presented in this Quarterly Report on Form 10-Q may not be comparable to similarly titled measures presented by other companies, and may not be identical to corresponding measures used in our various agreements.

|   | <b>Three months ended<br/>September 30,</b> |             | <b>Nine months ended<br/>September 30,</b> |             |
|---|---|-------------|--|-------------|
|   | <b>2004</b>                                 | <b>2005</b> | <b>2004</b>                                | <b>2005</b> |
|   | <b>(in thousands)</b>                       |             |  |             |
| Net income                                  | \$ 25,997                                   | \$ 35,851   | \$ 86,354                                  | \$ 107,416  |
| Stock compensation expense                  |   | 1,944       |  | 5,263       |
| Provision for income taxes                  | 15,732                                      | 21,532      | 52,258                                     | 64,449      |
| Interest expense, net                       | 1,029                                       | 2,422       | 4,727                                      | 7,537       |
| Fair value loss on interest rate derivative |   |             | 808  |             |
| Depreciation and other amortization         | 15,236                                      | 13,972      | 47,025                                     | 43,182      |
| Amortization of purchased intangibles       | 6,556                                       | 10,359      | 20,060                                     | 30,301      |
| Adjusted EBITDA                             | 64,550                                      | 86,080      | 211,232                                    | 258,148     |
| Change in deferred revenue                  | 36,899                                      | 44,092      | 35,062                                     | 51,191      |
| Less change in redemption settlement assets | 16,537                                      | 18,265      | 15,195                                     | 13,829      |
| Operating EBITDA                            | \$ 84,912                                   | \$ 111,907  | \$ 231,099                                 | \$ 295,510  |

Note: Change in deferred revenue is affected by fluctuations in foreign exchange rates. Change in redemption settlement assets is affected by transfers of cash.

**Table of Contents****Results of Operations***Three months ended September 30, 2004 compared to the three months ended September 30, 2005*

|  | Three months ended<br>September 30, |            | Change     |         |
|--|-------------------------------------|------------|------------|---------|
|  | 2004                                | 2005       | \$         | %       |
| (in thousands, except percentages)           |                                     |            |            |         |
| <b>Revenue:</b>                              |                                     |            |            |         |
| Transaction Services                         | \$ 169,434                          | \$ 178,973 | \$ 9,539   | 5.6%    |
| Credit Services                              | 121,398                             | 137,049    | 15,651     | 12.9    |
| Marketing Services                           | 84,992                              | 145,404    | 60,412     | 71.1    |
| Other/ Eliminations                          | (76,952)                            | (76,613)   | 339        | 0.4     |
| Total  | \$ 298,872                          | \$ 384,813 | \$ 85,941  | 28.8%   |
| <b>Adjusted EBITDA:</b>                      |                                     |            |            |         |
| Transaction Services                         | \$ 25,075                           | \$ 23,242  | \$ (1,833) | (7.3)%  |
| Credit Services                              | 26,328                              | 39,470     | 13,142     | 49.9    |
| Marketing Services                           | 13,147                              | 23,368     | 10,221     | 77.7    |
| Total  | \$ 64,550                           | \$ 86,080  | \$ 21,530  | 33.4%   |
| <b>Stock compensation expense:</b>           |                                     |            |            |         |
| Transaction Services                         | \$                                  | \$ 648     | \$ 648     |         |
| Credit Services                              |                                     | 648        | 648        |         |
| Marketing Services                           |                                     | 648        | 648        |         |
| Total  | \$                                  | \$ 1,944   | \$ 1,944   |         |
| <b>Depreciation and amortization:</b>        |                                     |            |            |         |
| Transaction Services                         | \$ 14,808                           | \$ 13,810  | \$ (998)   | (6.7)%  |
| Credit Services                              | 2,039                               | 1,894      | (145)      | (7.1)   |
| Marketing Services                           | 4,945                               | 8,627      | 3,682      | 74.5    |
| Total  | \$ 21,792                           | \$ 24,331  | \$ 2,539   | 11.7%   |
| <b>Operating income:</b>                     |                                     |            |            |         |
| Transaction Services                         | \$ 10,267                           | \$ 8,784   | \$ (1,483) | (14.4)% |
| Credit Services                              | 24,289                              | 36,928     | 12,639     | 52.0    |
| Marketing Services                           | 8,202                               | 14,093     | 5,891      | 71.8    |
| Total  | \$ 42,758                           | \$ 59,805  | \$ 17,047  | 39.9%   |
| <b>Adjusted EBITDA margin<sup>(1)</sup>:</b> |                                     |            |            |         |
| Transaction Services                         | 14.8%                               | 13.0%      | (1.8)%     |         |
| Credit Services                              | 21.7                                | 28.8       | 7.1        |         |

|  |              |              |             |       |
|--|--------------|--------------|-------------|-------|
| Marketing Services                         | 15.5         | 16.1         | 0.6         |       |
| <b>Total</b>                               | <b>21.6%</b> | <b>22.4%</b> | <b>0.8%</b> |       |
| Segment operating data:                    |              |              |             |       |
| Statements generated                       | 47,410       | 47,523       | 113         | 0.2%  |
| Credit Sales                               | \$ 1,450,033 | \$ 1,508,123 | \$ 58,090   | 4.0%  |
| Average managed receivables <sup>(2)</sup> | \$ 2,960,628 | \$ 3,114,452 | \$ 153,824  | 5.2%  |
| AIR MILES reward miles issued              | 733,279      | 830,604      | 97,325      | 13.3% |
| AIR MILES reward miles redeemed            | 435,069      | 475,400      | 40,331      | 9.3%  |

- (1) Adjusted EBITDA margin is adjusted EBITDA divided by revenue. Management uses adjusted EBITDA margin to analyze the operating performance of the segments and the impact revenue growth has on operating expenses.
- (2) The Company will now report average managed receivables as it better reflects the Company's future business strategy. The difference between the previously reported metric and the current one is private label credit card receivables which are not securitized will now also be included. Historically, this difference has not been meaningful but will be in the future as some private label credit card portfolios are not anticipated to be securitized for a period of time.

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*Revenue.* Total revenue increased \$85.9 million, or 28.8%, to \$384.8 million for the three months ended September 30, 2005 from \$298.9 million for the comparable period in 2004. The increase was due to a 5.6% increase in Transaction Services revenue, a 12.9% increase in Credit Services revenue and a 71.1% increase in Marketing Services revenue as follows:

*Transaction Services.* Transaction Services revenue increased \$9.5 million, or 5.6%, primarily due to customer ramp-ups in utility services and increased transaction volume from merchant services. Statements generated, the segment's key driver, was flat due primarily to the reduced credit sales volume at one major client resulting in a lower corresponding statement volume for that client offset by growth from other clients.

*Credit Services.* Credit Services revenue increased \$15.7 million, or 12.9%, primarily due to a 22.3% increase in securitization income, offset in part by a small decrease in merchant discount. Securitization income increased \$17.9 million primarily as a result of an increase in the net yield from the securitization trusts in addition to a 5.2% increase in average managed receivables. The net yield increased principally as a result of an approximate 130 basis point increase in the excess spread and an approximate 50 basis point decrease in cost of funds. Excess spread, which represents interest and late fees collected from cardholders, other trust-related fees, fair value changes related to the interest-only strips and charge-offs, increased due to lower charge-offs and higher collected fees from cardholders.

*Marketing Services.* Marketing Services revenue increased \$60.4 million, or 71.1%, primarily due to an increase in database marketing fees attributable to the acquisition of Epsilon Data Management, Inc., an increase in redemption revenue related to a 9.3% increase in the redemption of AIR MILES® reward miles and an increase in the amortization of deferred services revenue. Changes in the exchange rate of the Canadian dollar accounted for approximately \$7.7 million of the \$60.4 million increase in our Marketing Services revenue, or 12.7%. Deferred revenue-redemption is impacted by both the number of AIR MILES reward miles issued and redeemed, as well as foreign currency movements. Our deferred revenue balance increased 8.0% to \$598.3 million at September 30, 2005 from \$554.2 million at June 30, 2005 due to continued growth in the program for AIR MILES reward miles issued and a change in the exchange rate during the three months ended September 30, 2005. AIR MILES reward miles issued grew by 13.3% during the three months ended September 30, 2005 over the comparable period in 2004.

*Operating Expenses.* Total operating expenses, excluding depreciation and amortization, increased \$66.4 million, or 28.3%, to \$300.7 million during the three months ended September 30, 2005 from \$234.3 million during the comparable period in 2004. Total adjusted EBITDA margin increased to 22.4% for the three months ended September 30, 2005 from 21.6% for the comparable period in 2004, due to increases in the margins for Marketing Services and Credit Services, partially offset by a decreased margin for Transaction Services.

*Transaction Services.* Transaction Services operating expenses, excluding depreciation and amortization, increased \$12.0 million, or 8.3%, to \$156.4 million for the three months ended September 30, 2005 from \$144.4 million for the comparable period in 2004, and adjusted EBITDA margin decreased to 13.0% for the three months ended September 30, 2005 from 14.8% during the comparable period in 2004. The decrease in adjusted EBITDA margin was primarily the result of an increase in expenses related to higher expenses associated with corporate overhead and, to a smaller extent, new private label credit card clients.

*Credit Services.* Credit Services operating expenses, excluding depreciation and amortization, increased \$3.1 million, or 3.3%, to \$98.2 million for the three months ended September 30, 2005 from \$95.1 million for the comparable period in 2004, and adjusted EBITDA margin increased to 28.8% for the three months ended September 30, 2005 from 21.7% for the comparable period in 2004. The increased adjusted EBITDA margin is the result of favorable revenue trends from an increase in average managed receivables and lower cost of funds.

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*Marketing Services.* Marketing Services operating expenses, excluding depreciation and amortization, increased \$50.9 million, or 70.9%, to \$122.7 million for the three months ended September 30, 2005 from \$71.8 million for the comparable period in 2004, and adjusted EBITDA margin increased to 16.1% for the three months ended September 30, 2005 from 15.5% for the comparable period in 2004. Adjusted EBITDA margin increased due to increased revenue from the AIR MILES reward program and our Epsilon business unit.

*Depreciation and Amortization.* Depreciation and amortization increased \$2.5 million, or 11.7%, to \$24.3 million for the three months ended September 30, 2005 from \$21.8 million for the comparable period in 2004 due to a \$3.8 million increase in the amortization of purchased intangibles, offset by a decrease in depreciation and other amortization of \$1.3 million.

*Operating Income.* Operating income increased \$17.0 million, or 39.9%, to \$59.8 million for the three months ended September 30, 2005 from \$42.8 million during the comparable period in 2004, due to the revenue and expense factors discussed above.

*Interest Expense.* Interest expense increased \$1.4 million, or 140.0%, to \$2.4 million for the three months ended September 30, 2005 from \$1.0 million for the comparable period in 2004, due to higher average balances under our credit facilities.

*Taxes.* Income tax expense increased \$5.8 million to \$21.5 million for the three months ended September 30, 2005 from \$15.7 million in 2004 due to an increase in income before income taxes. Our effective tax rate of 37.5% in 2005 improved from the 37.7% effective tax rate in 2004.



**Table of Contents***Nine months ended September 30, 2004 compared to the nine months ended September 30, 2005*

|  | Nine months ended<br>September 30, |              | Change      |         |
|--|------------------------------------|--------------|-------------|---------|
|  | 2004                               | 2005         | \$          | %       |
| (in thousands, except percentages)           |                                    |              |             |         |
| <b>Revenue:</b>                              |                                    |              |             |         |
| Transaction Services                         | \$ 511,531                         | \$ 515,278   | \$ 3,747    | 0.7%    |
| Credit Services                              | 384,631                            | 419,229      | 34,598      | 9.0     |
| Marketing Services                           | 249,449                            | 428,501      | 179,052     | 71.8    |
| Other/ Eliminations                          | (235,009)                          | (231,752)    | 3,257       | (1.4)   |
| Total  | \$ 910,602                         | \$ 1,131,256 | \$ 220,654  | 24.2%   |
| <b>Adjusted EBITDA:</b>                      |                                    |              |             |         |
| Transaction Services                         | \$ 76,528                          | \$ 65,531    | \$ (10,997) | (14.4)% |
| Credit Services                              | 92,790                             | 121,510      | 28,720      | 31.0    |
| Marketing Services                           | 41,914                             | 71,107       | 29,193      | 69.6    |
| Total  | \$ 211,232                         | \$ 258,148   | \$ 46,916   | 22.2%   |
| <b>Stock compensation expense:</b>           |                                    |              |             |         |
| Transaction Services                         | \$                                 | \$ 1,754     | \$ 1,754    |         |
| Credit Services                              |                                    | 1,755        | 1,755       |         |
| Marketing Services                           |                                    | 1,754        | 1,754       |         |
| Total  | \$                                 | \$ 5,263     | \$ 5,263    |         |
| <b>Depreciation and amortization:</b>        |                                    |              |             |         |
| Transaction Services                         | \$ 46,907                          | \$ 42,100    | \$ (4,807)  | (10.2)% |
| Credit Services                              | 6,039                              | 5,717        | (322)       | (5.3)   |
| Marketing Services                           | 14,139                             | 25,666       | 11,527      | 81.5    |
| Total  | \$ 67,085                          | \$ 73,483    | \$ 6,398    | 9.5%    |
| <b>Operating income:</b>                     |                                    |              |             |         |
| Transaction Services                         | \$ 29,621                          | \$ 21,677    | \$ (7,944)  | (26.8)% |
| Credit Services                              | 86,751                             | 114,038      | 27,287      | 31.5    |
| Marketing Services                           | 27,775                             | 43,687       | 15,912      | 57.3    |
| Total  | \$ 144,147                         | \$ 179,402   | \$ 35,255   | 24.5%   |
| <b>Adjusted EBITDA margin<sup>(1)</sup>:</b> |                                    |              |             |         |
| Transaction Services                         | 15.0%                              | 12.7%        | (2.3)%      |         |
| Credit Services                              | 24.1                               | 29.0         | 4.9         |         |
| Marketing Services                           | 16.8                               | 16.6         | (0.2)       |         |

|  |    |           |              |                 |
|--|----|-----------|--------------|-----------------|
| Total                                      |    | 23.2%     | 22.8%        | (0.4)%          |
| Segment operating data:                    |    |           |              |                 |
| Statements generated                       |    | 142,946   | 141,839      | (1,107) (0.8)%  |
| Credit Sales                               | \$ | 4,309,364 | \$ 4,484,937 | \$ 175,573 4.1% |
| Average managed receivables <sup>(2)</sup> | \$ | 2,988,701 | \$ 3,107,603 | \$ 118,902 4.0% |
| AIR MILES reward miles issued              |    | 2,044,208 | 2,357,552    | 313,344 15.3%   |
| AIR MILES reward miles redeemed            |    | 1,283,967 | 1,449,088    | 165,121 12.9%   |

- (1) Adjusted EBITDA margin is adjusted EBITDA divided by revenue. Management uses adjusted EBITDA margin to analyze the operating performance of the segments and the impact revenue growth has on operating expenses.
- (2) The Company will now report average managed receivables as it better reflects the Company's future business strategy. The difference between the previously reported metric and the current one is private label credit card receivables which are not securitized will now also be included. Historically, this difference has not been meaningful but will be in the future as some private label credit card portfolios are not anticipated to be securitized for a period of time.

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*Revenue.* Total revenue increased \$220.7 million, or 24.2%, to \$1,131.3 million for the nine months ended September 30, 2005 from \$910.6 million for the comparable period in 2004. The increase was due to a 0.7% increase in Transaction Services revenue, a 9.0% increase in Credit Services revenue and a 71.8% increase in Marketing Services revenue as follows:

*Transaction Services.* Transaction Services revenue increased \$3.7 million, or 0.7%, primarily due to customer ramp-ups in utility services and increased transaction volume for merchant services, partially offset by the loss of a call center client which ceased operations in the fourth quarter of 2004. Statements generated decreased by 0.8%. The decrease in the number of statements generated is primarily attributable to one private label client that experienced a significant reduction in private label credit sales, which resulted in a corresponding reduction in statements generated for private label clients.

*Credit Services.* Credit Services revenue increased \$34.6 million, or 9.0%, primarily due to a 14.5% increase in securitization income, offset by a small decrease in merchant discount. Securitization income increased \$38.7 million primarily as a result of an increase in the net yield from the securitization trusts in addition to a 4.0% increase in our average managed receivables. The net yield increased principally as a result of an approximate 140 basis point increase in the excess spread partially offset by a 10 basis point increase in cost of funds. Excess spread, which represents interest and late fees collected from cardholders, other trust-related fees, fair value changes related to the interest-only strips and charge-offs, increased due to lower charge-offs and higher collected fees from cardholders.

*Marketing Services.* Marketing Services revenue increased \$179.1 million, or 71.8%, primarily due to an increase in database marketing fees attributable to the acquisition of Epsilon Data Management, Inc., an increase in redemption revenue related to a 12.9% increase in the redemption of AIR MILES reward miles and an increase in the amortization of deferred services revenue. Changes in the exchange rate of the Canadian dollar accounted for approximately \$21.7 million of the \$179.1 million increase in our Marketing Services revenue, or 12.1%. Deferred revenue-redemption is impacted by both the number of AIR MILES reward miles issued and redeemed, as well as foreign currency movements. Our deferred revenue balance increased 9.4% to \$598.3 million at September 30, 2005 from \$547.1 million at December 31, 2004 due to continued growth in the program, including a 15.3% increase in AIR MILES reward miles issued during the nine months ended September 30, 2005 over the comparable period in 2004.

*Operating Expenses.* Total operating expenses, excluding depreciation and amortization, increased \$179.0 million, or 25.6%, to \$878.4 million during the nine months ended September 30, 2005 from \$699.4 million during the comparable period in 2004. Total adjusted EBITDA margin decreased to 22.8% for the nine months ended September 30, 2005 from 23.2% for the comparable period in 2004, due to decreased margins in Transaction Services and Marketing Services, partially offset by an increased margin for Credit Services.

*Transaction Services.* Transaction Services operating expenses, excluding depreciation and amortization, increased \$16.5 million, or 3.8%, to \$451.5 million for the nine months ended September 30, 2005 from \$435.0 million for the comparable period in 2004, and adjusted EBITDA margin decreased to 12.7% for the nine months ended September 30, 2005 from 15.0% during the comparable period in 2004. The decrease in adjusted EBITDA margin was primarily the result of expenses related to streamlining efforts in utility services during the first half of 2005 and higher expenses associated with corporate overhead and, to a smaller extent, new private label credit card clients.

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*Credit Services.* Credit Services operating expenses, excluding depreciation and amortization, increased \$7.7 million, or 2.6%, to \$299.5 million for the nine months ended September 30, 2005 from \$291.8 million for the comparable period in 2004, and adjusted EBITDA margin increased to 29.0% for the nine months ended September 30, 2005 from 24.1% for the same period in 2004. The increased adjusted EBITDA margin is the result of favorable revenue trends from an increase in our average managed receivables and lower net charge-offs as well as leveraging existing infrastructure.

*Marketing Services.* Marketing Services operating expenses, excluding depreciation and amortization, increased \$151.6 million, or 73.1%, to \$359.1 million for the nine months ended September 30, 2005 from \$207.5 million for the comparable period in 2004, and adjusted EBITDA margin decreased to 16.6% for the nine months ended September 30, 2005 from 16.8% for the comparable period in 2004. The decrease in adjusted EBITDA margin is the result of additional overhead expense and an increase in marketing expenses as a result of a change in timing compared to the prior year, offset by increased higher-margin revenue from the AIR MILES reward program and our Epsilon business unit.

*Depreciation and Amortization.* Depreciation and amortization increased \$6.4 million, or 9.5%, to \$73.5 million for the nine months ended September 30, 2005 from \$67.1 million for the comparable period in 2004 due to a \$10.2 million increase in the amortization of purchased intangibles, offset by a decrease in depreciation and other amortization of \$3.8 million.

*Operating Income.* Operating income increased \$35.3 million, or 24.5%, to \$179.4 million for the nine months ended September 30, 2005 from \$144.1 million during the comparable period in 2004, due to the revenue and expense factors discussed above.

*Interest Expense.* Interest expense increased \$2.8 million, or 59.6%, to \$7.5 million for the nine months ended September 30, 2005 from \$4.7 million for the comparable period in 2004, due to higher average balances under our credit facilities.

*Taxes.* Income tax expense increased \$12.1 million to \$64.4 million for the nine months ended September 30, 2005 from \$52.3 million in 2004 due to an increase in income before income taxes. Our effective tax rate of 37.5% in 2005 improved from the 37.7% effective tax rate in 2004.

**Table of Contents****Asset Quality**

Our delinquency and net charge-off rates reflect, among other factors, the credit risk of our private label credit card receivables, the average age of our various private label credit card account portfolios, the success of our collection and recovery efforts, and general economic conditions. The average age of our private label credit card portfolio affects the stability of delinquency and loss rates of the portfolio. We continue to focus our resources on refining our credit underwriting standards for new accounts and on collections and post charge-off recovery efforts to minimize net losses. An older private label credit card portfolio generally drives a more stable performance in the portfolio. The average age of our portfolio is consistent with our historical trends as shown at September 30, 2005 with 57.9% of securitized accounts with balances and 61.6% of securitized receivables being greater than 24 months old.

*Delinquencies.* A credit card account is contractually delinquent if we do not receive the minimum payment by the specified due date on the cardholder's statement. It is our policy to continue to accrue interest and fee income on all credit card accounts, except in limited circumstances, until the account balance and all related interest and other fees are charged off or paid beyond 90 days delinquent. When an account becomes delinquent, we print a message on the cardholder's billing statement requesting payment. After an account becomes 30 days past due, a proprietary collection scoring algorithm automatically scores the risk of the account rolling to a more delinquent status. The collection system then recommends a collection strategy for the past due account based on the collection score and account balance and dictates the contact schedule and collections priority for the account. If we are unable to make a collection after exhausting all in-house efforts, we engage collection agencies and outside attorneys to continue those efforts.

The following table presents the delinquency trends of our managed receivables credit card portfolio:

|  | <b>December 31,<br/>2004</b> | <b>% of<br/>total</b> | <b>September 30,<br/>2005</b> | <b>% of<br/>total</b> |
|--|------------------------------|-----------------------|-------------------------------|-----------------------|
| <b>(dollars in thousands)</b>                  |                              |                       |                               |                       |
| Managed receivables outstanding                | \$ 3,432,105                 | 100.0%                | \$ 3,193,726                  | 100.0%                |
| Receivables balances contractually delinquent: |                              |                       |                               |                       |
| 31 to 60 days                                  | 52,467                       | 1.5                   | 54,718                        | 1.7                   |
| 61 to 90 days                                  | 32,863                       | 1.0                   | 34,121                        | 1.1                   |
| 91 or more days                                | 69,340                       | 2.0                   | 63,618                        | 2.0                   |
| <br>Total                                      | <br>\$ 154,670               | <br>4.5%              | <br>\$ 152,457                | <br>4.8%              |

*Net Charge-Offs.* Net charge-offs comprise the principal amount of losses from cardholders unwilling or unable to pay their account balances, as well as bankrupt and deceased cardholders, less current period recoveries. Net charge-offs exclude accrued finance charges and fees. The following table presents our net charge-offs for the periods indicated on a managed basis.

|                               | <b>Three months ended<br/>September 30,</b> |              | <b>Nine months ended<br/>September 30,</b> |              |
|-------------------------------|---|--------------|--|--------------|
|                               | <b>2004</b>                                 | <b>2005</b>  | <b>2004</b>                                | <b>2005</b>  |
| <b>(dollars in thousands)</b> |   |              |  |              |
| Average managed receivables   | \$ 2,960,628                                | \$ 3,114,452 | \$ 2,988,701                               | \$ 3,107,603 |
| Net charge-offs               | 49,706                                      | 49,790       | 159,464                                    | 148,618      |
|                               | 6.7%  | 6.4%         | 7.1%                                       | 6.4%         |

Net charge-offs as a percentage of  
average receivables outstanding  
(annualized)

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**Table of Contents****Liquidity and Capital Resources**

**Operating Activities.** We have historically generated cash flow from operating activities, as detailed in the table below, although that amount may vary based on fluctuations in working capital and the timing of merchant settlement activity.

|   | <b>Nine months ended<br/>September 30,</b> |                   |
|---|--|-------------------|
|   | <b>2004</b>                                | <b>2005</b>       |
|   | <b>(in thousands)</b>                      |                   |
| Cash provided by operating activities before changes in credit card portfolio activity and merchant settlement activity | \$ 188,217                                 | \$ 193,340        |
| Purchase of credit card receivables   | (34,417)                                   | (20,527)          |
| Proceeds from sale of credit card receivable portfolios to securitization trusts  | 105,538                                    |                   |
| Net change in merchant settlement activity  | 18,990                                     | 15,772            |
| <b>Cash provided by operating activities</b>  | <b>\$ 278,328</b>                          | <b>\$ 188,585</b> |

We generated cash flow from operating activities before changes in credit card portfolio activity and merchant settlement activity of \$193.3 million for the nine months ended September 30, 2005 compared to \$188.2 million for the comparable period in 2004. The increase in operating cash flows before changes in credit card portfolio activity and merchant settlement activity is related to improved operating results for the nine months ended September 30, 2005, in addition to favorable working capital movements. Merchant settlement activity fluctuates significantly depending on the day in which the quarter ends. We utilize our cash flow from operations for ongoing business operations, acquisitions and capital expenditures.

**Investing Activities.** We used cash for investing activities of \$136.2 million for the nine months ended September 30, 2005 compared to \$48.2 million of cash provided for the comparable period in 2004. Significant components of investing activities are as follows:

**Acquisitions.** Cash outlays, net of cash received, for acquisitions for the nine months ended September 30, 2005 was \$139.7 million compared to \$0.8 million for the comparable period in 2004. The outlay for acquisitions in 2005 relates primarily to the purchases of Atrana Solutions Inc., a provider of point-of-sale technology services and Epsilon Interactive, a leading provider of strategic ROI-focused email communications and marketing automation solutions.

**Securitizations and Receivables Funding.** We generally fund all private label credit card receivables through a securitization program that provides us with both liquidity and lower borrowing costs. As of September 30, 2005, we had over \$3.0 billion of securitized credit card receivables. Securitizations require credit enhancements in the form of cash, spread accounts and additional receivables. The credit enhancement is partially funded through the use of certificates of deposit issued through our subsidiary, World Financial Network National Bank. Cash flow from securitization activity was \$57.9 million for the nine months ended September 30, 2005 and \$91.2 million for the comparable period in 2004. We intend to utilize our securitization program for the foreseeable future.

**Capital Expenditures.** Our capital expenditures for the nine months ended September 30, 2005 were \$45.6 million compared to \$35.2 million for the comparable period in 2004. Such amounts are consistent with our normal level of capital expenditures. We have no expectation that this will change in the foreseeable future.

**Financing Activities.** Net cash provided by financing activities was \$19.7 million for the nine months ended September 30, 2005 compared to a use of cash of \$234.2 million in the comparable period in 2004. Our financing activities during the nine months ended September 30, 2005 relate primarily to borrowings and repayments under our revolving credit facilities and the repurchase of 1,652,400 shares of our common stock.



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**Liquidity Sources.** In addition to cash generated from operating activities, we have four main sources of liquidity: securitization program, certificates of deposit issued by World Financial Network National Bank and World Financial Capital Bank, our credit facilities and issuances of equity securities. We believe that internally generated funds and existing sources of liquidity are sufficient to meet current and anticipated financing requirements during the next 12 months.

**Securitization Program and Off-Balance Sheet Transactions.** Since January 1996, we have sold, sometimes through WFN Credit Company, LLC and WFN Funding Company II, LLC, substantially all of the credit card receivables owned by our credit card bank, World Financial Network National Bank, to World Financial Network Credit Card Master Trust, World Financial Network Credit Card Master Note Trust and World Financial Network Credit Card Master Trust III, which we refer to as the WFN Trusts, as part of our securitization program. This securitization program is the primary vehicle through which we finance our private label credit card receivables.

As public notes approach maturity, the notes will enter a controlled accumulation period, which typically lasts three months. During the controlled accumulation period, we will either need to arrange an additional private conduit facility or use our own balance sheet to finance the controlled accumulation until such time as we can issue a new public series in the public markets.

As of September 30, 2005 the WFN Trusts had over \$3.0 billion of securitized credit card receivables. Securitizations require credit enhancements in the form of cash, spread deposits and additional receivables. The credit enhancement is principally based on the outstanding balances of the series issued by the WFN Trusts and by the performance of the private label credit cards in the securitization trust. During the period from November to January, the WFN Trusts are required to maintain a credit enhancement level of between 6% and 10% of securitized credit card receivables. Certain of the WFN Trusts are required to maintain a level of between 4% and 9% for the remainder of the year. Accordingly, at December 31, the WFN Trusts typically have their highest balance of credit enhancement assets. We intend to utilize our securitization program for the foreseeable future.

If World Financial Network National Bank were not able to regularly securitize the receivables it originates, our ability to grow or even maintain our credit services business would be materially impaired as we would be severely limited in our financing ability. World Financial Network National Bank's ability to effect securitization transactions is impacted by the following factors, some of which are beyond our control:

conditions in the securities markets in general and the asset backed securitization market in particular; and

conformity in the quality of credit card receivables to rating agency requirements and changes in those requirements; and

our ability to fund required over collateralizations or credit enhancements, which we routinely utilize in order to achieve better credit ratings to lower our borrowing costs.

We believe that the conditions to securitize private label credit card receivables are favorable for us. We plan to continue using our securitization program as our primary financing vehicle.

Once World Financial Network National Bank securitizes receivables, the agreement governing the transaction contains covenants that address the receivables' performance and the continued solvency of the retailer where the underlying sales were generated. In the event one of those or other similar covenants is breached, an early amortization event could be declared, in which case the trustee for the securitization trust would retain World Financial Network National Bank's interest in the related receivables, along with the excess spread that would normally be paid to World Financial Network National Bank, until such time as the securitization investors are fully repaid. The occurrence of an early amortization event would significantly limit, or even negate, our ability to securitize additional receivables and would have a negative impact on the interest-only strip, which has ranged from approximately 2.0% to 2.5% of managed receivables. There have been no early amortization events as of September 30, 2005.

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*Certificates of Deposit.* We utilize certificates of deposit to finance the operating activities and/or fund securitization enhancement requirements of our credit card bank subsidiaries, World Financial Network National Bank and World Financial Capital Bank. World Financial Network National Bank and World Financial Capital Bank issue certificates of deposit in denominations of \$100,000 in various maturities ranging between three months and two years and with effective annual fixed rates ranging from 4.1 % to 4.8 %. As of September 30, 2005, we had \$167.0 million of certificates of deposit outstanding. Certificate of deposit borrowings are subject to regulatory capital requirements.

*Credit Facilities.* On April 7, 2005, we entered into amendments to our three credit facilities. The amendment to the 3-year credit facility extended the maturity date from April 10, 2006 to April 3, 2008. The amendment to the 364-day credit facility extended the maturity date from April 7, 2005 to April 6, 2006. The amendment to the Canadian credit facility extended the maturity date from April 10, 2006 to April 3, 2008 and reduced the aggregate amount of the commitments permitted thereunder by \$15.0 million from \$50.0 million to \$35.0 million. The range of margins on the interest rate on eurodollar loans for each of the three facilities and the commitment fee percentages, both of which are based upon the ratio of total debt under the credit facilities to consolidated Operating EBITDA, as each term is defined in the credit facilities, was revised from 1.0%-1.5% to 0.5%-1.0% and from 0.1%-0.3% to 0.1%-0.15%, respectively.

On October 28, 2005, we entered into amendments to our three credit facilities to increase the amount of revolving commitments under the facilities and amend certain covenants. The amendment to the 3-year credit facility increased the amount of revolving commitments thereunder from \$200.0 million to \$250.0 million. The amendment to the 364-day credit facility increased the amount of revolving commitments thereunder from \$205.0 million to \$230.0 million. After giving effect to the three amendments, the aggregate amount of revolving commitments under the three credit facilities is \$515.0 million. In addition, the amendments increased the aggregate amounts of commitments permitted under the three facilities from \$500.0 million to \$550.0 million. As a result, we have the right to obtain commitments under the three credit facilities for an additional \$35.0 million in the aggregate without having to amend the credit facilities. In addition, the amendments increased the amount of restricted payments permitted under the credit facilities. Except as set forth above, the remaining terms of each credit facility remain unchanged.

Advances under the credit facilities are in the form of either base rate loans or eurodollar loans. The interest rate on base rate loans fluctuates based upon the higher of (1) the interest rate announced by the administrative agent as its prime rate and (2) the Federal funds rate plus 0.5%, in each case with no additional margin. The interest rate on eurodollar loans fluctuates based upon the rate at which eurodollar deposits in the London interbank market are quoted plus a margin of 0.5% to 1.0% based upon the ratio of total debt under the credit facilities to consolidated Operating EBITDA, as each term is defined in the credit facilities. The credit facilities are secured by pledges of stock of certain of our subsidiaries and pledges of certain intercompany promissory notes.

At September 30, 2005, we had borrowings of \$310.0 million outstanding under these credit facilities (with a weighted average interest rate of 5.6%), we issued no letters of credit, and we had available unused borrowing capacity of approximately \$130.0 million. The credit facilities limit our aggregate outstanding letters of credit to \$50.0 million.

We utilize our credit facilities and cash flows from operations to support our acquisition strategy and to fund working capital and capital expenditures.

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**Recent Accounting Pronouncements**

In December 2004, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standard ( SFAS ) No. 123 (revised 2004), *Share-Based Payment* , which replaces SFAS No. 123 *Accounting for Stock-Based Compensation* and supersedes Accounting Principles Board ( APB ) Opinion No. 25. SFAS No. 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values. In addition, SFAS No. 123(R) will cause unrecognized expense (based on the fair values determined for the pro forma footnote disclosure, adjusted for estimated forfeitures) related to options vesting after the date of initial adoption to be recognized as a charge to results of operations over the remaining vesting period. Under SFAS No. 123(R), we must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at the date of adoption. The transition alternatives include the modified prospective or the modified retrospective adoption methods. Under the modified retrospective method, prior periods may be restated either as of the beginning of the year of adoption or for all periods presented. The modified prospective method requires that compensation expense be recorded for all unvested stock options and share awards at the beginning of the first quarter of adoption of SFAS No. 123(R), while the modified retrospective methods would record compensation expense for all unvested stock options and share awards beginning with the first period restated.

In March 2005, the SEC released SAB 107, *Share-Based Payment* , which expresses views of the SEC Staff about the application of SFAS No. 123(R). SFAS No. 123(R) was to be effective for interim or annual reporting periods beginning on or after June 15, 2005, but in April 2005 the SEC issued a rule that SFAS No. 123(R) will be effective for annual reporting periods beginning on or after June 15, 2005. We are evaluating the requirements of SFAS No. 123(R) and we expect that the adoption of SFAS No. 123(R) will have a material impact on our statements of income and earnings per share. We have not determined the method of adoption.

In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections* a replacement of APB Opinion No. 20 and FASB Statement No. 3 . Opinion 20 previously required that most voluntary changes in accounting principle be recognized by including in net income of the period of the change the cumulative effect of changing to the new accounting principle. SFAS No. 154 requires retrospective application to prior periods financial statements of changes in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. SFAS No. 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. The Company does not expect the adoption of SFAS No. 154 to have an impact on the consolidated financial statements.

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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**  
**Market Risk**

There has been no material change from our Annual Report on Form 10-K for the year ended December 31, 2004 related to our exposure to market risk from off-balance sheet risk, interest rate risk, credit risk, foreign currency exchange risk and redemption reward risk.

**Item 4. Controls and Procedures**

As of September 30, 2005, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15 of the Securities Exchange Act of 1934. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that as of September 30, 2005, our disclosure controls and procedures are effective. Disclosure controls and procedures are controls and procedures designed to ensure that information required to be disclosed in our reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and include controls and procedures designed to ensure that information we are required to disclose in such reports is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Our evaluation of and conclusion on the effectiveness of internal control over financial reporting as of December 31, 2004 did not include the internal controls of Epsilon and Capstone Consulting Partners, Inc., entities we acquired during 2004, which are included in the 2004 consolidated financial statements, and that constituted \$363.9 million of total assets as of December 31, 2004 and an immaterial amount of revenues and net income for the year then ended. We have not assessed the effectiveness of internal control over financial reporting at Epsilon or Capstone because of the timing of the acquisitions, which were completed in October 2004 and November 2004, respectively. In the fourth quarter of 2005, we will expand our evaluation of the effectiveness of the internal controls over financial reporting to include these two acquisitions. As part of our integration of Epsilon, we are in the process of converting their general ledger platform to the platform utilized by the majority of the Company.

There have been no changes in our internal control over financial reporting that occurred during our last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**FORWARD-LOOKING STATEMENTS**

This Form 10-Q and the documents incorporated by reference herein contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements may use words such as anticipate, believe, estimate, expect, intend, project and similar expressions as they relate to us or our management. When we make forward-looking statements, we are basing them on our management's beliefs and assumptions, using information currently available to us. Although we believe that the expectations reflected in the forward-looking statements are reasonable, these forward-looking statements are subject to risks, uncertainties and assumptions, including those discussed in the Risk Factors section in our Annual Report on Form 10-K for the year ended December 31, 2004.

If one or more of these or other risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary materially from what we projected. Any forward-looking statements contained in this quarterly report reflect our current views with respect to future events and are subject to these and other risks, uncertainties and assumptions relating to our operations, results of operations, growth strategy and liquidity. We have no intention, and disclaim any obligation, to update or revise any forward-looking statements, whether as a result of new information, future results or otherwise.

**Table of Contents****PART II****Item 1. Legal Proceedings.**

From time to time, we are involved in various claims and lawsuits arising in the ordinary course of our business that we believe will not have a material adverse affect on our business or financial condition, including claims and lawsuits alleging breaches of contractual obligations.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

On June 8, 2005, our Board of Directors authorized a stock repurchase program to acquire up to an aggregate of \$80.0 million of our outstanding common stock through June 2006. As of September 30, 2005, we have repurchased 1,652,400 shares of our common stock for approximately \$65.2 million under this program. On October 27, 2005, our Board of Directors authorized a new stock repurchase program to acquire up to an additional \$220.0 million of our outstanding common stock through October 2006. Additionally, the administrator of our 401(k) and Retirement Savings Plan purchased shares of our common stock for the benefit of the employees who participated in that portion of the plan during the third quarter of 2005.

The following table presents information with respect to those purchases of our common stock made during the three months ended September 30, 2005:

| Period       | Total<br>Number<br>of Shares<br>Purchased | Average<br>Price<br>Paid per<br>Share | Total Number of<br>Shares Purchased<br>as<br>Part of Publicly<br>Announced<br>Plans or Programs | Approximate Dollar<br>Value of<br>Shares that May Yet<br>Be<br>Purchased<br>Under the Plans or<br>Programs |
|--------------|---|---------------------------------------|---|--|
|              |   |                                       |   | (in millions)  |
| During 2005: |   |                                       |   |  |
| July         | 2,704                                     | \$ 42.34                              |   | \$ 282.9 <sup>(1,2)</sup>  |
| August       | 119,241                                   | 40.89                                 | 117,200 <sup>(1)</sup>  | 278.1 <sup>(1,2)</sup>   |
| September    | 1,082,834                                 | 40.19                                 | 1,078,500 <sup>(1)</sup>  | 234.8 <sup>(1,2)</sup>   |
| Total        | 1,204,779                                 | \$ 40.26                              | 1,195,700   | \$ 234.8   |

(1) On June 8, 2005, our Board of Directors authorized a stock repurchase program to acquire up to an aggregate of \$80.0 million of our outstanding common stock through June 2006.

(2) On October 27, 2005, our Board of Directors authorized a new stock repurchase program to acquire up to an additional \$220.0 million of our outstanding common stock through October 2006.

**Item 3. Defaults Upon Senior Securities.**

None

**Item 4. Submission of Matters to a Vote of Security Holders.**

None

**Item 5. Other Information.**

(a) None

(b) None



**Table of Contents****Item 6. Exhibits.**(a) *Exhibits:***EXHIBIT INDEX**

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 3.1                | Second Amended and Restated Certificate of Incorporation of the Registrant (incorporated by reference to Exhibit No. 3.1 to our Registration Statement on Form S-1 filed with the SEC on March 3, 2000, File No. 333-94623).                      |
| 3.2                | Second Amended and Restated Bylaws of the Registrant (incorporated by reference to Exhibit No. 3.2 to our Registration Statement on Form S-1 filed with the SEC on March 3, 2000, File No. 333-94623).  |
| 3.3                | First Amendment to the Second Amended and Restated Bylaws of the Registrant (incorporated by reference to Exhibit No. 3.3 to our Registration Statement on Form S-1 filed with the SEC on May 4, 2001, File No. 333-94623).                       |
| 3.4                | Second Amendment to the Second Amended and Restated Bylaws of the Registrant (incorporated by reference to Exhibit No. 3.4 to our Annual Report on Form 10-K, filed with the SEC on April 1, 2002, File No. 001-15749).                           |
| 4                  | Specimen Certificate for shares of Common Stock of the Registrant (incorporated by reference to Exhibit No. 4 to our Quarterly Report on Form 10-Q filed with the SEC on August 8, 2003, File No. 001-15749).                                     |
| *31.1              | Certification of Chief Executive Officer of Alliance Data Systems Corporation pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.   |
| *31.2              | Certification of Chief Financial Officer of Alliance Data Systems Corporation pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.   |
| *32.1              | Certification of Chief Executive Officer of Alliance Data Systems Corporation pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and Section 1350 of Chapter 63 of Title 18 of the United States Code. |
| *32.2              | Certification of Chief Financial Officer of Alliance Data Systems Corporation pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and Section 1350 of Chapter 63 of Title 18 of the United States Code. |

\* Filed herewith

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**ALLIANCE DATA SYSTEMS CORPORATION**

By: /s/ Edward J. Heffernan

Edward J. Heffernan  
*Executive Vice President and Chief Financial  
Officer (Principal Financial Officer)*

Date: November 8, 2005

By: /s/ Michael D. Kubic

Michael D. Kubic  
*Senior Vice President and Corporate Controller  
(Principal Accounting Officer)*

Date: November 8, 2005



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