

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

COMMUNITY BANCSHARES INC /DE/  
Form 10-K  
April 17, 2001

1

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

-----  
FORM 10-K

[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE  
SECURITIES EXCHANGE ACT OF 1934

FOR THE FISCAL YEAR ENDED DECEMBER 31, 2000

OR

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES  
EXCHANGE ACT OF 1934

COMMISSION FILE NO. 000-16461  
COMMUNITY BANCSHARES, INC.  
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE

63-0868361

-----  
(STATE OF INCORPORATION)

-----  
(I.R.S. EMPLOYER IDENTIFICATION NO.)

68149 MAIN STREET, P. O. BOX 1000  
BLOUNTSVILLE, ALABAMA 35031

-----  
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)

(205) 429-1000

-----  
(REGISTRANT'S TELEPHONE NUMBER)

SECURITIES REGISTERED PURSUANT TO SECTION 12(B) OF THE ACT:

TITLE OF EACH CLASS -----	NAME OF EACH EXCHANGE ON WHICH REGISTERED -----
NONE	NONE

SECURITIES REGISTERED PURSUANT TO SECTION 12(G) OF THE ACT:

COMMON STOCK, \$.10 PAR VALUE

-----  
(TITLE OF CLASS)

INDICATE BY CHECK MARK WHETHER THE REGISTRANT (1) HAS FILED ALL REPORTS REQUIRED  
TO BE FILED BY SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 DURING  
THE PRECEDING 12 MONTHS (OR FOR SUCH SHORTER PERIOD THAT THE REGISTRANT WAS  
REQUIRED TO FILE SUCH REPORTS), AND (2) HAS BEEN SUBJECT TO SUCH FILING  
REQUIREMENTS FOR THE PAST 90 DAYS:

YES [X] NO [ ]

INDICATE BY CHECK MARK IF DISCLOSURE OF DELINQUENT FILERS PURSUANT TO ITEM 405

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

OF REGULATION S-K IS NOT CONTAINED HEREIN, AND WILL NOT BE CONTAINED, TO THE BEST OF THE REGISTRANT'S KNOWLEDGE, IN DEFINITIVE PROXY OF INFORMATION STATEMENTS INCORPORATED BY REFERENCE TO PART III OF THIS FORM 10-K OR ANY AMENDMENT TO THIS FORM 10-K. [ ]

AS OF MARCH 28, 2001, THE AGGREGATE MARKET VALUE OF THE REGISTRANT'S VOTING STOCK HELD BY NON-AFFILIATES WAS \$38,894,565 BASED UPON A SALE PRICE OF \$15.00 PER SHARE ON MARCH 28, 2001.

AS OF MARCH 28, 2001, THERE WERE 4,808,331 SHARES OF THE REGISTRANT'S COMMON STOCK, \$.10 PAR VALUE SHARES, OUTSTANDING.

DOCUMENTS INCORPORATED BY REFERENCE IN PART III OF THIS FORM 10-K: PROXY STATEMENT FOR THE 2001 ANNUAL MEETING OF SHAREHOLDERS.

2

### PART 1

#### ITEM 1 - BUSINESS

##### GENERAL

Community Bancshares, Inc. (the "Company") is a Delaware corporation and a bank holding company registered with the Board of Governors of the Federal Reserve System (the "Federal Reserve") under the Bank Holding Act of 1956, as amended (the "Bank Holding Company Act"). The Company was organized in 1983 and commenced business in 1985. The Company has one bank subsidiary, Community Bank, an Alabama banking corporation which conducts a general commercial banking business in north and west-central Alabama and south-central Tennessee. At December 31, 2000, the Company and its subsidiaries had total assets of approximately \$713,518,000, deposits of approximately \$600,901,000 and shareholders' equity of approximately \$41,190,000.

##### SUBSIDIARY BANK

Community Bank currently conducts business through 30 locations in nine counties in north Alabama, two counties in west-central Alabama and one county in south-central Tennessee. It offers a wide range of commercial and retail banking services, including savings and time deposit accounts, personal and commercial loans and personal and commercial checking accounts. The majority of loans by Community Bank are to individuals and small to mid-sized businesses in Alabama and Tennessee. Community Bank seeks to provide superior service to its customers and to become a vital component of each of the communities it serves.

Community Bank operates in small non-urban communities, including locations in Blountsville, Cleveland, Oneonta, Snead and West Blount in Blount County, Alabama; Fort Payne and Rainsville in DeKalb County, Alabama; Rogersville in Lauderdale County, Alabama; Elkmont in Limestone County, Alabama; Gurley, Meridianville and New Hope in Madison County, Alabama; Demopolis in Marengo County, Alabama; Hamilton in Marion County, Alabama; Arab, Albertville, Boaz and Guntersville in Marshall County, Alabama; Falkville and Hartselle in Morgan County, Alabama; Uniontown in Perry County, Alabama; Double Springs and Haleyville in Winston County, Alabama; and Pulaski in Giles County, Tennessee. Community Bank operates 26 full service offices as well as four paying and receiving offices located within Wal-Mart stores, which primarily open deposit accounts, cash checks and receive deposits and loan payments.

In December 1999, Community Bank established a real estate mortgage department as an approved seller/servicer for the Federal Home Loan Mortgage Corporation. The real estate mortgage department, located in the Company's headquarters in

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Blountsville, Alabama, offered mortgage loan products at competitive rates to customers referred by Community Bank and the Company's finance company offices. In the fourth quarter of 2000, management of Community Bank discontinued offering loans through its real estate mortgage department and sold the servicing rights associated with loans originated through the real estate mortgage department.

1

3

### SUBSIDIARIES OF COMMUNITY BANK

1st Community Credit Corporation currently operates 12 finance company offices in 12 Alabama communities, including Albertville, Arab, Athens, Boaz, Cullman, Decatur, Gadsden, Hartselle, Huntsville, Fort Payne, Jasper and Oneonta, Alabama. 1st Community Credit Corporation provides loans to a market segment traditionally not pursued by Community Bank. These loans have typically generated higher yields and involved greater risk than standard commercial bank loans. At December 31, 2000, 1st Community Credit Corporation's loan portfolio totaled approximately \$28,857,000.

Community Insurance Corp. serves as an agent in the sale of title, property, casualty and life insurance products to individuals and businesses through an office in Huntsville, Alabama. In April 1998, Community Insurance Corp. acquired 100% ownership of the outstanding shares of capital stock of Chafin Insurance Agency, Inc. and Jim Murphree Insurance Agency, Inc., insurance agencies located in Graysville and Oneonta, Alabama, respectively. Both agencies merged into Community Insurance Corp. in January 1999. In April 1998, Community Insurance Corp. acquired 100% ownership of the outstanding shares of capital stock of Southern Select Insurance, Inc., a managing general agency which brokers agricultural, commercial and personal insurance products for several insurance carriers located outside of the state of Alabama through a network of approximately 170 insurance agencies located in Alabama. Community Insurance Corp. acquired a controlling interest in Southern Select Insurance, Inc. in August 1997. In December 1999, Southern Select Insurance, Inc. relocated its offices to Huntsville, Alabama from Birmingham, Alabama. In June 1999, Community Insurance Corp. established an office in Huntsville, Alabama through the acquisition of certain assets and the assumption of certain liabilities of Cummings, Gazaway, Gardner and Pate, Inc., a Huntsville-based insurance agency. In December 1999, Community Insurance Corp. established an office in the Community Bank building in Hamilton, Alabama. In October 2000, Community Insurance Corp. closed its office in Hamilton, Alabama and in November 2000 sold its offices located in Oneonta and Graysville, Alabama.

Community Appraisals, Inc., a subsidiary of Community Bank, operates a real estate appraisal business through its office located at the Company's headquarters complex in Blountsville, Alabama. This subsidiary provides appraisal services in connection with the lending activities of Community Bank and 1st Community Credit Corporation.

The Company maintains its principal executive offices at 68149 Main Street, P.O. Box 1000, Blountsville, Alabama 35031, and its telephone number is (205) 429-1000.

### MARKET AREAS

The Company's principal market areas are located in north Alabama (Blount, Cullman, DeKalb, Etowah, Lauderdale, Limestone, Madison, Marshall and Morgan Counties), northwest Alabama (Marion and Winston Counties), west-central Alabama (Marengo and Perry Counties) and in south-central Tennessee (Giles County). All

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

of the Company's banking and finance company offices are located in relatively rural areas, placing an emphasis on personal service.

With the exception of Blount, Marengo, Marion, Perry and Winston Counties in Alabama, the markets in which the Company operates share one common characteristic: they are separate and distinct economies, but each is close enough to Huntsville, Alabama, to share in the economic and employment benefits of that city. Huntsville is located in Madison County, which has the highest median income of the Alabama counties at \$43,239, as reported by the U.S. Census Bureau in the March 1998 Current Population Survey (the "1998 Census Bureau Survey"). Unemployment for Madison County was 2.4% for December 2000 as compared to 4.5% for Alabama during that period, as reported by the Alabama Department of Industrial Relations. The

2

4

Huntsville Metropolitan Statistical Area (MSA) possesses a diverse economic base with employers that include the military and aerospace industries, manufacturers of durable goods, machinery, transportation, as well as retailers and service industries. Agriculture, in the form of soybeans, hay, corn, cotton, tobacco, dairy and poultry farming, also makes up a significant portion of the Huntsville MSA's economy.

Similarly, Blount County is close enough to Birmingham, Alabama, to share in the economic and employment benefits of that city. Jefferson County, in which Birmingham is located, had a 2.7% unemployment rate for December 2000, according to the Alabama Department of Industrial Relations, and a median household income of \$35,565, 15.5% above the Alabama per capita income of \$30,790, according to the 1998 Census Bureau Survey. The Birmingham area still retains some of the steel and related manufacturers that built the city, but the economy is now more diverse with the University of Alabama in Birmingham and the healthcare industry providing many jobs.

Marion and Winston Counties lie in northwest Alabama, near the Mississippi border. In both counties the manufacturing sector provides more jobs, and higher sales or receipts, than the wholesale, retail and service sectors, according to the U.S. Census Bureau's 1992 Economic Census. Manufactured housing and furniture production are two prominent industries in these counties, and both industries have experienced recent economic slowdowns. Marion County was reported to have an unemployment rate of 9.3% for December 2000, according to the Alabama Department of Industrial Relations. Median income of \$26,919, 13% below the state average was reported for the county in the 1998 Census Bureau Survey. Winston County was reported to have a median household income of \$25,418 in the 1998 Census Bureau Survey and an unemployment rate of 11% for December 2000 according to the Alabama Department of Industrial Relations.

Marengo and Perry Counties are located in west-central Alabama. According to the U.S. Census Bureau's 1992 Economic Census, manufacturing provides more jobs in these counties than the wholesale, retail, and service sectors. In addition, catfish farming and the timber industry are important components in the economy of these counties. Median household income for Marengo County was reported as \$25,504 in the 1998 Census Bureau Survey and its unemployment rate reported by the Alabama Department of Industrial Relations for December 2000 was 3.7%. Perry County was reported to have a median household income of \$18,069, according to the 1998 Census Bureau Survey and an unemployment rate of 11.3% for December 2000 as reported by the Alabama Department of Industrial Relations.

While certain markets have experienced economic downturn, overall, the Company remains optimistic about current economic prospects in its market areas, and the

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Company attempts to assist those local economies by returning the deposits of its customers to the communities from which they come in the form of loans.

### LENDING ACTIVITIES

Community Bank's lending activities include commercial, real estate and consumer loans. Community Bank's commercial loan services include term loans, lines of credit and agricultural loans. A broad range of short to medium term commercial loans, both secured and unsecured, are made available to businesses for working capital, business expansion and the purchase of equipment and machinery. Community Bank's real estate lending activities include fixed and adjustable rate residential mortgage loans, construction loans, second mortgages, home improvement loans and home equity lines of credit. Community Bank's consumer lending services include loans for automobiles, recreation vehicles and boats, as well as personal (secured and unsecured) and deposit account secured loans.

3

5

### COMPETITION

The banking business in Alabama and south Tennessee is highly competitive with respect to loans, deposits and other financial services and is dominated by a number of major banks and bank holding companies which have numerous offices and affiliates operating over wide geographic areas. Community Bank competes for deposits, loans and other business with these banks as well as with savings and loan associations, credit unions, mortgage companies, insurance companies and other local financial institutions. Many of the major commercial banks operating in Community Bank's service areas offer services such as international banking and investment and trust services, which are not offered by Community Bank.

### EMPLOYEES

At December 31, 2000, the Company and its subsidiaries had approximately 397 full-time equivalent employees. The Company and its subsidiaries provide a variety of group life, health and accident insurance, retirement and stock ownership plans and other benefit programs for their employees. The Company maintains continuing education and training programs for its employees, designed to prepare the employees for positions of increasing responsibility in management or operations. Membership and participation by employees in professional and industry organizations is encouraged and supported by the Company.

### SUPERVISION AND REGULATION

The following is a brief summary of the regulatory environment in which the Company and its subsidiaries operate and is not designed to be a complete discussion of all statutes and regulations affecting such operations, including those federal and state statutes and regulations specifically mentioned herein.

The Company is a bank holding company and is registered as such with the Federal Reserve. The Company is subject to regulation and supervision by the Federal Reserve and is required to file with the Federal Reserve annual reports and such other information as the Federal Reserve may require. The Federal Reserve may also conduct examinations of the Company.

The Federal Reserve takes the position that a bank holding company is required to serve as a source of financial and managerial strength to its subsidiary bank and may not conduct its operations in an unsafe or unsound manner. In addition, it is the Federal Reserve's position that, in serving as a source of strength to

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

its subsidiary bank, a bank holding company should stand ready to use available resources to provide adequate capital funds to its subsidiary bank during periods of financial stress or adversity and should maintain the financial flexibility and capital-raising capacity to obtain additional resources for assisting its subsidiary bank.

Community Bank is incorporated under the banking laws of the State of Alabama and is subject to the applicable provisions of Alabama banking laws and to regulation and examination by the Alabama Banking Department. Examinations include a review of Community Bank's conditions and resources, its mode of conducting and managing its affairs, the actions of its directors, the investment of its funds, the safety and prudence of its management, compliance with its charter and law in the administration of its affairs and other aspects of Community Bank's operations. State regulations in Alabama relate to such matters as loans, mortgages, consolidations, required reserves, allowable investments, issuance of securities, payment of dividends, establishment of branches, filing of periodic reports and other matters affecting the business of Community Bank.

Deposits in Community Bank are insured by the Federal Deposit Insurance Corporation (the "FDIC") and, therefore, Community Bank is subject to the provisions of the Federal Deposit Insurance Act ("FDIA") and

4

6

to examination and regulation by the FDIC. The FDIC is authorized to terminate the deposit insurance of any depository institution, such as Community Bank, whose deposits are insured by the FDIC if the FDIC determines, after a hearing, that the institution has engaged or is engaging in unsafe or unsound practices, is in an unsafe or unsound condition or continue operations, or has violated any applicable law, regulation, order, condition imposed in writing by the FDIC in connection with the granting of any application or other request by the depository institution or any written agreement entered into with the FDIC.

Each federal banking regulatory agency is authorized to issue a cease and desist order to any financial institution for which the agency is the primary federal banking regulator (which in the case of Community Bank, is the FDIC and, in the case of the Company, is the Federal Reserve) if the agency determines, after a hearing, that the institution has engaged, is engaging or is reasonably believed to be about to engage, in unsafe or unsound practices, or has violated, is violating or is reasonably believed to be about to violate a law, rule or regulation, or any condition imposed in writing by the agency in connection with the granting of any application or other request by the institution or any written agreement entered into with the agency. The cease and desist order may require the institution to cease and desist from the violation or practice, including requiring the institution to make restitution or reimbursement against loss, restrict its growth, dispose of loans or assets, rescind agreements or contracts, employ qualified officers or employees and other actions determined to be appropriate by the agency. The order may also limit the activities of the institution.

The federal Financial Institutions Reform, Recovery and Enforcement Act of 1989 ("FIRREA") provides, among other things, that commonly controlled federally insured financial institutions must reimburse the FDIC for losses incurred by the FDIC in connection with the default of another commonly controlled financial institution or in connection with the provision of FDIC assistance to such a commonly controlled financial institution in danger of default. Reimbursement liability under FIRREA is superior to any obligations to shareholders of such federally insured institutions (including a bank holding company such as the

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Company), arising as a result of their status as a shareholder of a reimbursing financial institution.

The Company and Community Bank are subject to the provisions of the Federal Deposit Insurance Corporation Improvement Act of 1991 ("FDICIA"). FDICIA expanded the regulatory powers of federal banking agencies to permit prompt corrective actions to resolve problems of insured depository institutions through the regulation of banks and their affiliates, including bank holding companies. The provisions are designed to minimize the potential loss to depositors and to FDIC insurance funds if financial institutions default on their obligations to depositors or become in danger of default. Among other things, FDICIA provides a framework for a system of supervisory actions based primarily on the capital levels of financial institutions. FDICIA also provides for a risk-based deposit insurance premium structure. The FDIC charges an annual assessment for the insurance of deposits based on the risk a particular institution poses to its deposit insurance fund.

The federal banking regulatory agencies have adopted a set of guidelines prescribing safety and soundness standards pursuant to FDICIA. The guidelines establish general standards relating to internal controls and information systems, internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth and compensation, fees and benefits. In general, the guidelines require, among other things, appropriate systems and practices to identify and manage the risks and exposures specified in the guidelines. The guidelines prohibit excessive compensation as an unsafe and unsound practice and describe compensation as excessive when the amounts paid are unreasonable or disproportionate to the services performed by an executive officer, employee, director or principal stockholder. In addition, the agencies adopted regulations that authorize, but do not require, an agency to order an institution that has been given notice by an agency that it is not satisfying any of such safety and soundness standards to submit a compliance plan, the agency must issue an order directing action to correct the deficiency and may issue an

order directing other actions of the types to which an undercapitalized institution is subject under the prompt corrective action provisions of FDICIA. If an institution fails to comply with such an order, the agency may seek to enforce such order in judicial proceedings and to impose civil money penalties.

FDICIA establishes a system of prompt corrective action to resolve the problems of undercapitalized institutions. Under this system the federal banking regulatory agencies are required to rate supervised institutions on the basis of five capital categories (well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized) and to take certain mandatory supervisory actions, and are authorized to take other discretionary actions, with respect to institutions in the three under-capitalized categories, the severity of which will depend upon the capital category in which the institution is placed. Generally, subject to a narrow exception, FDICIA requires a federal banking regulatory agency to appoint a receiver or conservator for an institution that is critically undercapitalized. The federal banking regulatory agencies have specified by regulation the relevant capital level for each category.

FDICIA generally prohibits a depository institution from making any capital distribution (including payment of a dividend) or paying any management fee to its holding company if the depository institution would thereafter be undercapitalized. Undercapitalized depository institutions are subject to

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

restrictions on borrowing from the Federal Reserve System. In addition, undercapitalized depository institutions are subject to growth limitations and are required to submit capital restoration plans. A depository institution's holding company must guarantee the capital plan, up to an amount equal to the lesser of 5% of the depository institution's assets at the time it becomes undercapitalized or the amount of the capital deficiency when the institution fails to comply without determining among other things, that the plan is based on realistic assumptions and is likely to succeed in restoring the depository institution's capital. If a depository institution fails to submit an acceptable plan, it is treated as if it is significantly undercapitalized. Significantly undercapitalized depository institutions may be subject to a number of requirements and restrictions, including orders to sell sufficient voting stock to become adequately capitalized, requirements to reduce total assets and cessation of receipt of deposits from correspondent banks. Critically undercapitalized depository institutions are subject to appointment of a receiver or conservator.

The Company is required to comply with the risk-based capital guidelines established by the Federal Reserve, and to other tests relating to capital adequacy which the Federal Reserve adopts from time to time. Under the risk-based capital assessment system, assets are weighted by a risk factor and a ratio is calculated by dividing the qualifying capital by the risk-weighted assets. Tier I capital generally includes common stock and retained earnings. Total capital is comprised of Tier I capital and Tier II capital, which includes certain allowances for loan losses and certain subordinated debt. The Company's Tier I and total capital ratios exceeded the required minimum levels as of December 31, 2000.

The Company is a legal entity which is separate and distinct from its subsidiaries. There are various legal limitations on the extent to which Community Bank may extend credit, pay dividends or otherwise supply funds to the Company or its affiliates. In particular, Community Bank is subject to certain restrictions imposed by federal law on any extensions of credit to the Company or, with certain exceptions, other affiliates.

The primary source of funds for dividends paid to the Company's shareholders is dividends paid to the Company by Community Bank. Various federal and state laws limit the amount of dividends that Community Bank may pay to the Company without regulatory approval. Under Alabama law, an Alabama state bank, such as Community Bank, may not pay a dividend in excess of 90% of its net earnings until the bank's surplus is equal to at least 20% of its capital. Community Bank is also required by Alabama law to obtain the prior approval of the Superintendent of the Alabama State Banking Department in order to pay

a dividend if the total of all the dividends declared by Community Bank in any calendar year will exceed the total of Community Bank's net earnings (as defined by statute) for that year and its retained net earnings for the preceding two years, less any required transfers to surplus. At December 31, 2000, Community Bank could not have declared or paid any dividend without such approval. In addition, no dividends may be paid from Community Bank's surplus without the prior written approval of the Superintendent of the Alabama State Banking Department. Under FDICIA, Community Bank may not pay any dividends, if after paying the dividend, it would be undercapitalized under applicable capital requirements. The FDIC also has the authority to prohibit Community Bank from engaging in business practices which the FDIC considers to be unsafe or unsound, which, depending on the financial condition of Community Bank, could include the payment of dividends.

In addition, the Federal Reserve has the authority to prohibit the payment of dividends by a bank holding company, such as the Company, if its actions constitute unsafe or unsound practices. In 1985, the Federal Reserve issued a policy statement on the payment of cash dividends by bank holding companies, which outlined the Federal Reserve's view that a bank holding company that is experiencing earnings weaknesses or other financial pressures should not pay cash dividends that exceed its net income, that are inconsistent with its capital position or that could only be funded in ways that weaken its financial health, such as by borrowing or selling assets. The Federal Reserve indicated that, in some instances, it may be appropriate for a bank holding company to eliminate its dividends.

The federal Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 ("IBBEA") permits adequately capitalized and managed bank holding companies to acquire control of banks in states other than their home states, subject to federal regulatory approval, without regard to whether such a transaction is prohibited by the laws of any state. IBBEA permits states to continue to require that an acquired bank have been in existence for a certain minimum time period, which may not exceed five years. A bank holding company may not, following an interstate acquisition, control more than 10% of the nation's total amount of bank deposits or 30% of bank deposits in the relevant state (unless the state enacts legislation to raise the 30% limit). States retain the ability to adopt legislation to effectively lower the 30% limit. Federal banking

7

9

regulators may approve merger transactions involving banks located in different states, without regard to laws of any state prohibiting such transactions; except that, mergers may not be approved with respect to banks located in states that, prior to June 1, 1997, enacted legislation prohibiting mergers by banks located in such state with out-of-state institutions. Federal banking regulators may permit an out-of-state bank to open new branches in another state if such state has enacted legislation permitting interstate branching. Affiliated institutions are authorized to accept deposits for existing accounts, renew time deposits and close and service loans for affiliated institutions without being deemed an impermissible branch of the affiliate.

The federal Community Reinvestment Act of 1977 ("CRA") and its implementing regulations are intended to encourage regulated financial institutions to meet the credit needs of their local community or communities, including low and moderate income neighborhoods, consistent with the safe and sound operation of such financial institutions. The regulations provide that the appropriate regulatory authority will assess CRA reports in connection with applications for establishment of domestic branches, acquisitions of banks or mergers involving bank holding companies. An unsatisfactory CRA rating may serve as a basis to deny an application to acquire or establish a new bank, to establish a new branch or to expand banking services. At December 31, 2000, the Company had a "satisfactory" CRA rating.

The federal Gramm-Leach-Bliley Act of 1999 (the "GLBA") eliminated prohibitions in the Glass-Steagall Act against a bank associating with a company engaged principally in securities activities. The GLBA also permits a bank holding company to elect to become a "financial holding company," which would expand the powers of the bank holding company. The repeal of the Glass-Steagall Act provisions and the availability of financial holding company powers became effective on March 11, 2000. Financial holding company powers relate to financial activities that are determined by the Federal Reserve to be financial in nature, incidental to an activity that is financial in nature, or

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

complementary to a financial activity (provided that the complementary activity does not pose a safety and soundness risk). The GLBA itself defines certain activities as financial in nature, including lending activities, underwriting and selling insurance, providing financial or investment advice, underwriting, dealing and making markets in securities and merchant banking. In order to qualify as a financial holding company, a bank holding company's depository subsidiaries must be both well capitalized and well managed, and must have at least a satisfactory rating under the CRA. The bank holding company must also declare its intention to become a financial holding company to the Federal Reserve and certify that its depository subsidiaries meet the capitalization and management requirements. The GLBA establishes the Federal Reserve as the umbrella regulator of financial holding companies, with subsidiaries of the financial holding company being more specifically regulated by other regulatory authorities, such as the Securities and Exchange Commission, the Commodity Futures Trading Commission and state securities and insurance regulators, based upon the subsidiaries' particular activities. The GLBA also provides for minimum federal standards of privacy to protect the confidentiality of personal financial information of customers and to regulate use of such information by financial institutions. A bank holding company that does not elect to become a financial holding company remains subject to the Bank Holding Company Act. The Company has not determined whether it will elect to become a financial holding company.

Community Bank is subject to regulatory oversight under various consumer protection and fair lending laws. These laws govern, among other things, truth-in-lending disclosure, equal credit opportunity and fair credit reporting.

Community Insurance Corp. is a licensed insurance agent and broker for various insurance companies, and is subject to regulation by the Alabama Insurance Commission.

8

10

The Federal Reserve regulates money, credit and interest rate conditions in order to influence general economic conditions, primarily through open market operations in U.S. Government securities, changes in discount rate, reserve requirements on member bank's deposits and funds availability regulations. The earnings and growth of the Company and its subsidiaries are subject to the influence of economic conditions generally and to the monetary and fiscal policies of the United States and its agencies, particularly the Federal Reserve. The nature and timing of any changes in such conditions and policies, and their impact on the Company, cannot be predicted.

On April 9, 2000, the Company's Board of Directors entered into a memorandum of understanding (the "Memorandum") with the Federal Reserve Bank of Atlanta (the "Reserve Bank"), which outlines actions to be taken by the Company to address concerns identified by the Reserve Bank. In the Memorandum, the Company agreed that, without the prior written approval of the Reserve Bank, it would not declare or pay any dividends, repurchase shares of its common stock, incur any additional indebtedness, alter the terms of existing indebtedness or increase the amount of management fees paid to the Company by Community Bank. In addition, the Company agreed to maintain a quarterly Tier I leverage ratio (the ratio of Tier I capital to average assets, less goodwill) of at least 6.5% during the period in which the Memorandum is in effect, and to periodically update the Company's plan for maintaining capital and earnings at adequate levels. The Company also agreed to establish by June 8, 2001, a policy that provides for target levels of capital and guidelines for payment of dividends and a plan to strengthen the Company's internal audit program. The Company further agreed that a committee of non-employee directors of the Company will

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

review and report by June 8, 2001 on the appropriateness of the compensation provided under the employment agreement of Kennon R. Patterson, Sr., the Chairman of the Board, Chief Executive Officer and President of the Company. In addition, the Company is to provide the Reserve Bank by May 9, 2001 with a contingency plan for conserving or raising cash and information about loans extended by Community Bank to facilitate purchases of the Company's common stock, and to periodically provide the Reserve Bank with certain financial and other information and a report of actions taken by the Company to ensure compliance with the Memorandum. Management of the Company cannot currently estimate the period during which the Company will remain subject to the terms of the Memorandum, or the effect of the Memorandum on the Company's financial condition, liquidity and results of operations.

[The remainder of this page intentionally left blank]

9

11

### STATISTICAL DISCLOSURE

Statistical and other information regarding the following items are set forth in "Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations" on the pages indicated below.

Loan Portfolio and Selected Loan Maturity and Interest Rate Sensitivity.....	
Investment Portfolio.....	
Investment Portfolio Maturity Schedule.....	
Average Deposit Balances and Rates Paid.....	
Maturities of Large Time Deposits.....	
Short-term Borrowings.....	
Maturities of Long-term Debt .....	
Rate Shock Analysis.....	
Interest Sensitivity.....	
Capital Adequacy Ratios and Return on Equity and Assets.....	
Yields, Rates, Interest Rate Spread and Net Interest Margin.....	

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Consolidated Average Balances, Interest Income/Expense and Yields/Rates.....	
Rate/Volume Variance Analysis.....	
Summary of Loan Loss Experience.....	
Allocation of the Allowance for Loan Losses.....	
Nonperforming Assets.....	
Noninterest Income.....	
Noninterest Expense.....	

10

12

### ITEM 2 - PROPERTIES

The corporate headquarters of the Company is housed in a colonial style two-story building owned by Community Bank and located at 68149 Main Street (U.S. Highway 231) in Blountsville, Alabama. Community Bank's administrative, operational and legal functions are housed in three buildings constructed in 1997 and the accounting function is located in the annex building, all of which are located on the same property as the corporate headquarters.

The flagship banking office of Community Bank is located at 69156 Main Street, Blountsville, Alabama, in a one story brick building constructed in 1975 and extensively remodeled during 1994. The premises are owned by Community Bank.

Community Bank owns or leases buildings that are used in the normal course of business in 11 counties in Alabama, including Blount, DeKalb, Lauderdale, Limestone, Madison, Marengo, Marion, Marshall, Morgan, Perry and Winston Counties, and in Giles County, Tennessee. 1st Community Credit Corporation owns or leases buildings that are used in the normal course of business in 10 counties in Alabama, including Blount, Cullman, Marshall, Morgan, Limestone, Lawrence, Etowah, Madison, DeKalb and Walker Counties. Community Insurance Corp. and its subsidiary, Southern Select Insurance, Inc., own a building that is used in the normal course of business in Madison County, Alabama.

For information about the amounts at which bank premises, equipment and other real estate are recorded in the Company's financial statements and information relating to commitments under leases, see the Company's Consolidated Financial Statements included elsewhere in this Report.

### ITEM 3 - LEGAL PROCEEDINGS

At a meeting of Community Bank's Board of Directors on June 20, 2000, a director brought to the attention of the Board the total amount of money Community Bank had paid subcontractors in connection with the construction of a new Community Bank office. Management of the Company commenced an investigation of the expenditures. At the request of management, the architects and subcontractors involved in the construction project made presentations to the Boards of Directors of the Company and Community Bank on July 15 and July 18, 2000, respectively. At the July 18, 2000 meeting of the Board of Directors of Community Bank, another director made a presentation alleging that Community Bank had been overcharged by subcontractors on that construction project and another current construction project. On July 18, 2000, the Boards of Directors

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

of the Company and Community Bank appointed a joint committee comprised of independent directors of the Company and of Community Bank to investigate the alleged overcharges. Upon completion of its investigation, the joint committee is to inform the Boards of Directors of the Company and Community Bank of its findings and recommendations. The joint committee has retained legal counsel and an independent accounting firm to assist the committee in its investigation. Management has also been informed that the directors of Community Bank who alleged the construction overcharges have contacted bank regulatory agencies and law enforcement authorities. Management believes that these agencies and authorities either have conducted or are currently conducting investigations regarding this matter.

On July 21, 2000, three shareholders of the Company, M. Lewis Benson, Doris E. Benson and John M. Packard, Jr., filed a lawsuit in the state Circuit Court of Marshall County, Alabama against the Company, Community Bank, certain directors and officers of the Company and Community Bank, an employee of Community Bank and two construction subcontractors. The plaintiffs purported to file the lawsuit as a shareholder derivative action, which relates to the alleged construction overcharges being investigated by the joint committee of the Boards of Directors of the Company and Community Bank. The complaint alleges that the directors, officers and employee named as defendants in the complaint breached their fiduciary

11

13

duties, failed to properly supervise officers and agents of the Company and Community Bank, and permitted waste of corporate assets by allegedly permitting the subcontractor defendants to overcharge Community Bank in connection with the construction of two new Community Bank offices, and to perform the construction work without written contracts, budgets, performance guarantees and assurances of indemnification. In addition, the complaint alleges that Kennon R. Patterson, Sr., the Chairman, President and Chief Executive Officer of the Company, breached his fiduciary duties by allegedly permitting the two named subcontractors to overcharge for work performed on the two construction projects in exchange for allegedly discounted charges for work these subcontractors performed in connection with the construction of Mr. Patterson's residence. The complaint further alleges that the director defendants knew or should have known of this alleged arrangement between Mr. Patterson and the subcontractors. The complaint also alleges that Mr. Patterson, the Community Bank employee and the two subcontractor defendants made false representations and suppressed information about the alleged overcharges and arrangement between Mr. Patterson and the subcontractors. On August 15, 2000, the plaintiffs filed an amended complaint adding Andy C. Mann, a shareholder of the Company, as a plaintiff and adding a former director of the Company and Community Bank as a defendant. The amended complaint generally reiterates the allegations of the original complaint. In addition, the amended complaint alleges that Community Bank was overcharged on all construction projects from January 1997 to the present. The amended complaint also alleges that the defendants breached their fiduciary duties and are guilty of gross financial mismanagement, including allegations concerning the making or approval of certain loans and taking allegedly improper actions to conceal the fact that certain loans were uncollectible. On September 18, 2000 the plaintiffs filed a second amended complaint. The second amended complaint generally reiterates the allegations of the original and first amended complaints. In addition, the second amended complaint alleges that the plaintiffs were improperly denied their rights to inspect and copy certain records of the Company and Community Bank. The second amended complaint also alleges that the directors of the Company abdicated their roles as directors either by express agreement or as a result of wantonness and gross negligence. The second amended complaint asserts that the counts involving inspection of

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

corporate records and director abdication are individual, nonderivative claims. The second amended complaint seeks, on behalf of the Company, an unspecified amount of compensatory damages in excess of \$1 million, punitive damages, disgorgement of allegedly improperly paid profits and appropriate equitable relief. Upon motion of the defendants, the case was transferred to the state Circuit Court in Blount County, Alabama by order dated September 21, 2000, as amended on October 12, 2000. On August 24, 2000, the Board of Directors of the Company designated the directors of the Company who serve on the joint investigative committee as a special litigation committee to investigate and evaluate the allegations and issues raised in this lawsuit and to arrive at such decisions and take such action as the special litigation committee deems appropriate. At a hearing on February 23, 2001 the court stayed discovery with respect to the Company, Community Bank and the directors, officers and employees of each until May 24, 2001, at which time the court expects to receive a report from the special litigation committee. Because the special litigation committee has not yet completed its investigation, and as a result of the inherent uncertainties of the litigation process, the Company is unable at this time to predict the outcome of this lawsuit and its effect on the Company's financial condition and results of operations. Regardless of the outcome, however, this lawsuit could be costly, time-consuming and a diversion of management's attention.

On November 19, 1998, Mr. William Towns, a shareholder of the Company, filed a shareholder derivative action against the directors of the Company in the state Circuit Court of Blount County, Alabama. Mr. Towns amended his complaint on January 14, 1999 to add the Company and Community Bank as defendants in the action. On February 11, 1999, the complaint was again amended to add Mr. Pat Bellew and Mrs. Mary Bellew, who are also shareholders of the Company, as additional plaintiffs. The complaint alleged that the directors of the Company breached their fiduciary duty to the Company and its shareholders, engaged in fraud, fraudulent concealment, suppression of material fact and suppression of the plaintiff shareholders, failed to supervise management, and conspired to conceal wrongful acts from the Company's shareholders

12

14

and paid themselves excessive director fees. The complaint also alleged that the Board of Directors acquiesced in mismanagement and misconduct by Kennon R. Patterson, Sr., the Chairman of the Board, Chief Executive Officer and President of the Company, including alleged self dealing, payment of excessive compensation, misappropriation of corporate opportunities and misappropriation of funds. The complaint sought an unspecified amount of compensatory and punitive damages, removal of the current directors, appointment of a new Board of Directors, and attorneys fees and cost. On December 21, 1998, the Company and its directors filed a motion with the court seeking to have the complaint dismissed. On March 1, 1999, the Company's Board of Directors appointed a special Board committee, comprised of non-employee directors of the Company, to review the plaintiffs' allegations in accordance with Delaware law. On April 6, 1999, each of the parties to the action requested that the court stay the litigation and related discovery, motions and hearings, pending completion of the special committee's review. On April 30, 1999, the court entered an order staying the litigation and related discovery, motions and hearing in accordance with the parties' request. On October 15, 1999, the special committee filed its final report with the court. On October 21, 1999, the parties forwarded to the court an agreed-upon order governing the confidentiality of the special committee's report, which the court entered on January 2, 2000. On August 3, 2000, the Company, Community Bank and the Company's directors filed a motion to stay the proceedings until the Company's and Community Bank's joint investigative committee had completed its investigation of the alleged

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

construction overcharges discussed above. At the request of the Company and the other defendants in the action, the court continued a hearing on the motion to dismiss. On February 23, 2001, the court indicated that there was no reason to continue the stay of this action. The parties are awaiting a hearing on the defendants' motion to dismiss the case. Management of the Company believes that the plaintiffs' allegations are false and that the action lacks merit. The Company and its directors intend to defend the action vigorously, and management of the Company believes that the action will not have a material adverse effect on the Company's financial condition or results of operations. Regardless of the outcome, however, this lawsuit could be costly, time consuming and a diversion of management's attention.

On September 14, 2000, another action was filed in the state Circuit Court of Blount County, Alabama, against the Company, Community Bank and certain directors and officers of the Company and Community Bank by seven shareholders of the Company alleging that the directors actively participated in or ratified the misappropriation of corporate income. The action was not styled as a shareholder derivative action. On January 3, 2001, the defendants filed a motion for summary judgment on the basis that these claims are derivative in nature and cannot be brought on behalf of individual shareholders. The court has not ruled on the motion. The Company and its directors believe that this lawsuit is without merit and intend to defend the action vigorously. Although management currently believes that this action will not have a material adverse effect on the Company's financial condition or results of operations, regardless of the outcome, the action could be costly, time consuming and a diversion of management's attention.

The Company's Certificate of Incorporation provides that, in certain circumstances, the Company will indemnify and advance expenses to its directors and officers for judgments, settlements and legal expenses incurred as a result of their service as officers and directors of the Company. Community Bank's Bylaws contain a similar provision for indemnification of directors and officers of Community Bank.

On June 28, 2000, Community Bank filed an action in the United States District Court for the Northern District of Alabama against Carl Gregory Ford L-M, Inc., an automobile dealership located in Ft. Payne, Alabama, Carl Gregory and Doug Broadus, the owners of the dealership, several employees and former employees of the dealership and Gerald Scot Parrish, a former employee of Community Bank, with respect to certain loans originated during 1998 in Community Bank's Wal-Mart office in Ft. Payne, Alabama. In the complaint Community Bank alleged that the defendants willingly and knowingly conducted, participated in, were employed by or associated with, or aided and abetted an enterprise within the meaning of the Racketeer Influenced and Corrupt Organizations Act (RICO) for the purpose of defrauding Community Bank.

The complaint also asserted that the defendants committed fraud, misrepresentation and deceit by submitting to Community Bank and/or approving applications for automobile loans which contained false and/or fraudulent information for the purpose of deceiving, influencing and persuading Community Bank to provide loans to customers of the automobile dealership who were otherwise not qualified to receive such loans, and suppressed material facts regarding the veracity of information contained in loan applications and the ability of persons seeking the loans to repay them. Community Bank also alleged in the complaint that the automobile dealership is responsible for the acts of its officers, agents and employees, and that the dealership and its management failed to adequately train and/or supervise its employees. The complaint stated that the defendants participated in a conspiracy to violate RICO and Alabama

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

statutes dealing with fraud, misrepresentation and suppression of material facts, and asserted civil liability under Alabama law for violation of federal statutes dealing with financial institution fraud, mail and wire fraud and making false statements for the purpose of influencing the actions of a financial institution upon an application or loan. On June 29, 2000 and August 31, 2000 the court granted Community Bank's motions to dismiss without prejudice two of the employees of the automobile dealership as defendants in the action. On September 13, 2000, the court granted Mr. Parrish's motion to dismiss the complaint, but granted Community Bank 15 days to amend the complaint. On September 27, 2000, Community Bank filed an amended complaint which generally reiterated the allegations of the original complaint and added specific information concerning the allegedly fraudulent activity and the use of the United States mail, telephone and other wire transmissions in the conduct of such activity. On December 1, 2000, the court dismissed Community Bank's claims based upon mail and wire fraud in the amended complaint but otherwise denied Mr. Parrish's motion to dismiss the complaint. The defendants have filed answers to the amended complaint which generally deny the material allegations in the complaint and allege that any injury suffered by Community Bank was the result of the contributory negligence of Community Bank, its officers, employees and agents. In the lawsuit, Community Bank seeks damages of an unspecified amount to recover losses incurred in connection with the loans made at Community Bank's Wal-Mart office in Ft. Payne, Alabama, along with all costs associated with the lawsuit. Any amounts received by Community Bank as a result of this litigation will be treated as a recovery on loan losses. See "Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations - Provision for Loan Losses, Net Charge-Offs and Allowance for Loan Losses."

On November 15, 2000, Michael W. Alred and Michael A. Bean, two former directors and executive officers of Community Bank, filed suit against Community Bank in the United States District Court for the Northern District of Alabama alleging that their employment was wrongfully terminated for allegedly providing information to bank regulatory and law enforcement authorities concerning possible violations of laws and regulations, gross mismanagement, gross waste of funds and abuse of authority by Community Bank, its directors, officers and employees. According to the complaint, the information which these two individuals provided to authorities concerned certain bank construction projects, specific loans, charge-offs, expenses and past due accounts. The complaint seeks reinstatement of the plaintiffs to their former positions as officers and directors of Community Bank as well as compensatory and punitive damages. Community Bank and its directors believe this lawsuit is without merit and intend to defend the action vigorously. Management of the Company believes that this action will not have a material adverse effect on the Company's financial condition or results of operations.

The Company and its subsidiaries are from time to time parties to other legal proceedings arising from the ordinary course of business. Management believes, after consultation with legal counsel, that no such proceedings, if resulting in an outcome unfavorable to the Company, will, individually or in the aggregate, have a material adverse effect on the Company's financial condition or results of operations.

### ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matter was submitted to a vote of security holders by solicitation of proxies or otherwise during the fourth quarter of 2000.

[The remainder of this page intentionally left blank]

15

17

# EXECUTIVE OFFICERS OF THE REGISTRANT

The executive officers of the Company, their ages, the positions held by them with the Company and certain of its subsidiaries and their principal occupations for the last five years are as follows:

Name, Age and Position Currently Held with the  
Company and its Subsidiaries

Principal Experience During Past Five Years

-----  
Kennon R. Patterson, Sr. (58)  
Chairman, President and Chief Executive Officer of the  
Company; Chairman and Chief Executive Officer of  
Community Bank; Chairman of 1st Community Credit  
Corporation; Vice Chairman of Community Appraisals, Inc.;  
Director of Community Insurance Corp., and Southern Select  
Insurance, Inc.

Chairman, President and Chief Executive Officer of the  
Company (1985-present); Chairman and Chief Executive Officer of Community Bank (1990-present)

Bishop K. Walker, Jr. (69)  
Director, Vice Chairman, Secretary, Senior Executive Vice  
President and General Counsel of the Company; Director,  
Senior Executive Vice President and Secretary of Community  
Bank; Chairman of Community Insurance Corp. and Southern  
Select Insurance, Inc.

Vice Chairman, Senior Executive Vice President and General Counsel of the Company (1990-present) and Director of Community Insurance Corp. (1990-present)

Denny G. Kelly (61)  
Director and Executive Vice President of the Company; Vice  
Chairman and President of Community Bank; Vice Chairman  
and President of 1st Community Credit Corporation; Director  
of Community Appraisals, Inc., Community Insurance Corp.  
and Southern Select Insurance, Inc.

President of Community Bank (1990-present)

William E. Blackmon (50)  
Acting Chief Financial Officer of the Company; Senior Vice  
President and Controller of Community Bank

Senior Vice President and Controller of the Company (1998-present); Vice President and Controller of First National Bank of West Point, Alabama (1996-1998); Vice President and Controller of Community Bank of Auburn, Alabama (1989-1996)

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

William H. Caughran, Jr. (44)

Assistant Secretary and Treasurer of the Company; Senior Vice President, General Counsel and Secretary to the Board of Directors of Community Bank; Secretary of 1st Community Credit Corporation, Community Appraisals, Inc., Community Insurance Corp. and Southern Select Insurance, Inc.

Senior Vice President and General Counsel of Community Bank (1998-present); Associate Counsel of Alabama (1992-1998)

The Company's bylaws provide that the term of office of an executive officer of the Company is as provided in the officer's employment agreement with the Company or, if the officer is not a party to an employment agreement or if the officer's employment agreement does not specify a term of office, as determined by the Company's Board of Directors and until the officer's successor is elected and qualified or until the officer's earlier resignation or removal. In May 2000, each of the Company's executive officers was elected by the Company's Board of Directors to serve a term of one year and until his successor has been elected and qualified.

16

18

## PART II

### ITEM 5 - MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED SHAREHOLDER MATTERS

Shares of the common stock (the "Common Stock") of the Company were held by approximately 2,350 shareholders of record as of March 28, 2001. There is no established trading market for the Common Stock, which has been purchased and sold infrequently in private transactions. Therefore, no reliable information is available as to trades of the Common Stock, or as to the prices at which such Common Stock has traded. Management has reviewed the limited information available to the Company as to the ranges at which shares of the Common Stock has been sold. The following data regarding the Common Stock is provided for information purposes only, and should not be viewed as indicative of the actual or market value of the Common Stock.

	Estimated Price Range Per Share	
	High	Low
2000:		
FIRST QUARTER.....	\$ 25.00	\$ 24.00
SECOND QUARTER.....	25.00	19.00
THIRD QUARTER.....	25.00	20.00
FOURTH QUARTER.....	26.00	20.00
1999:		
First Quarter.....	\$ 24.00	\$ 20.00
Second Quarter.....	24.00	24.00
Third Quarter.....	24.00	24.00
Fourth Quarter.....	24.00	24.00

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Annual dividends of \$.75 per share and \$.60 per share were declared by the Board of Directors on the Company's Common Stock and paid on January 5, 2000 and January 8, 1999, respectively. The payment of dividends on the Common Stock is subject to the prior payment of principal and interest on the Company's long-term debt, the retention of sufficient earnings and capital in the Company's operating subsidiaries and regulatory restrictions. The Board of Directors determined that it was in the Company's best interests not to declare or pay a dividend in the first quarter of 2001, due to regulatory constraints and the Company's results of operations and financial condition for 2000. The Board of Directors intends to reassess the Company's financial condition and results of operations in subsequent quarters to determine whether the Company is able to declare and pay a dividend under applicable laws, regulations and restrictions, and, if so, whether such a dividend would be prudent and advisable at that time. The Board of Directors does not currently anticipate declaring or paying a dividend in the second or third quarters of 2001. There can be no assurance that the Company will pay any dividends in the foreseeable future. See "Item 1 - Business - Supervision and Regulation," "Item 7 - Management's Discussion of Financial Condition and Results of Operations - Liquidity Management" and Note 17 to the Company's Consolidated Financial Statements included elsewhere in this Report.

17

19

## ITEM 6 - SELECTED FINANCIAL DATA

The following table sets forth selected financial data for the last five years. All averages are daily averages.

	Years Ended December		
	2000	1999	1998
	(Dollars in Thousands Except Per Share Data)		
Interest income .....	\$ 61,075	\$ 52,194	\$ 44,365
Interest expense .....	33,856	25,522	22,693
Net interest income .....	27,219	26,672	21,672
Provision for loan losses .....	9,289	4,459	885
Non-interest income .....	9,906	9,155	8,102
Non-interest expense .....	31,755	29,208	23,784
Net income/(loss) .....	(2,215)	1,658	3,579
Per Share Data:			
Earnings/(loss) per share - basic .....	\$ (.50)	\$ .37	\$ .90
Earnings/(loss) per share - diluted .....	(.47)	.36	.88
Cash dividends .....	.75	.60	.50
Shareholders' equity (book value) at period end .....	8.81	9.53	10.16
Balance Sheet:			
Loans, net of unearned income .....	\$ 528,316	\$498,726	\$433,853
Deposits .....	600,901	573,261	538,586
FHLB borrowings .....	38,000	40,000	-0-
Capitalized lease obligations .....	5,850	-0-	-0-
Long-term debt .....	5,675	6,637	7,569
Guaranteed preferred beneficial interest			

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

in the Company's junior subordinated deferrable interest debentures .....	10,000	-0-	-0-
Average equity .....	41,776	44,203	37,318
Average assets .....	710,915	632,713	538,470
Total assets .....	713,518	674,898	603,244

### Ratios:

Return on average assets .....	(0.31)%	0.26%	0.67%
Return on average equity .....	(5.30)%	3.75%	9.59%
Dividend payout ratio .....	(150.00)%	162.16%	55.56%
Average equity to average assets .....	5.88%	6.99%	6.93%
Total risk-based capital .....	10.54%	9.37%	11.03%
Leverage ratio .....	6.44%	6.39%	7.79%

18

20

### ITEM 7 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The purpose of this discussion is to focus on the significant changes in the financial condition and results of operations of the Company and its subsidiaries during 1998, 1999 and 2000. This discussion and analysis is intended to supplement and highlight information contained in the Company's consolidated financial statements and related notes and the selected financial data presented elsewhere in this Report.

The discussion of net interest income in this financial review is presented on a taxable equivalent basis to facilitate performance comparisons among various taxable and tax-exempt assets.

Certain statements in this Report are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements are not based on historical facts and may be identified by their reference to a future period or by the use of forward-looking terminology, such as "anticipate," "estimate," "expect," "may" and "should." These forward-looking statements include, without limitation, those relating to the Company's future growth and profitability, economic prospects of market areas, dividends, pending litigation, non-compliant and impaired loans originated in Community Bank's Ft. Payne, Alabama office, capital requirements, operating strategy, deposits, consumer base, allowance for loan losses, non-performing assets, interest rate sensitivity, market risk and impact of inflation. We caution you not to place undue reliance on these forward-looking statements. Actual results could differ materially from those indicated in such forward-looking statements due to a variety of factors. These factors include, but are not limited to, changes in economic conditions and government fiscal and monetary policies, changes in prevailing interest rates and effectiveness of the Company's interest rate strategies, laws, regulations and regulatory authorities affecting financial institutions, changes in and effectiveness of the Company's operating or expansion strategies, geographic concentration of the Company's assets and operations, competition from other financial services companies, unexpected financial results or outcomes of legal proceedings, the Company's ability to obtain reimbursement from its fidelity bond insurance carrier or other persons responsible for originating non-compliant and impaired loans in Community Bank's Ft. Payne, Alabama office and other risks detailed from time to time in the Company's press releases and filings with the Securities and Exchange Commission. We undertake no obligation to update these forward-looking

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

statements to reflect events or circumstances occurring after the date of this Report.

### SUMMARY

The Company's net loss of approximately \$2,215,000 for 2000 represented a 233.6% decline from 1999's net income of approximately \$1,658,000, which was a 53.7% decline from net income of approximately \$3,579,000 for 1998. When stated as changes in basic earnings per share, the 2000 basic loss per share of \$0.50 represented a 235.1% decrease from the 1999 basic earnings per share of \$0.37, which represented a 58.9% decrease from the 1998 basic earnings per share of \$0.90. The decline in earnings per share for 2000 primarily resulted from additional provisions to the Company's allowance for loan losses in connection with an increase in loans charged-off and certain loans originated in Community Bank's Double Springs, Alabama location that were determined by management to be impaired at December 31, 2000, while the decrease in earnings per share for 1999 was primarily due to the recognition of losses associated with certain loans originated in 1998 in Community Bank's Ft. Payne, Alabama Wal-Mart location that were determined to be impaired in the fourth quarter of 1999. In 2000 and 1999, the Company also experienced higher than normal legal and accounting fees associated with legal proceedings. Basic earnings per share for 1999 were also negatively impacted by a significant increase in legal, accounting, public relations and printing costs in connection with the Company's 1999 annual meeting of shareholders and a related proxy contest. The Company's basic loss per share during 2000 and basic earnings per share during 1999 and 1998 were also negatively impacted by increases in non-interest expenses associated with expansion of Community Bank's

19

21

office network, new finance company facilities and additional insurance offices. See "Noninterest Expenses" below. In addition, the average number of shares outstanding increased 10.9% during 1999, compared to 1998, due to the issuance of an additional 500,000 shares of Common Stock in the Company's public offering during the fourth quarter of 1998.

In 1993, 1995 and 1998, the Company raised capital through the sale of shares of its Common Stock. All three offerings were closed upon being fully subscribed. The Company sold to the public and the Company's Employee Stock Ownership Plan ("ESOP"), in the fourth quarter of 1998, 500,000 newly issued shares of Common Stock at a price of \$19.00 per share, raising approximately \$9,467,000 after expenses of the offering.

In March 2000, the Company formed a wholly-owned Delaware statutory business trust, Community (AL) Capital Trust I (the "Trust"), which issued \$10,000,000 of guaranteed preferred securities representing undivided beneficial interests in the assets of the Trust ("Capital Securities"). All of the common securities of the Trust are owned by the Company. The proceeds from the issuance of the Capital Securities (\$10,000,000) and common securities (\$310,000) were used by the Trust to purchase \$10,310,000 of junior subordinated deferrable interest debentures of the Company which carry an annual interest rate of 10.875%. The debentures represent the sole asset of the Trust. The debentures and related income statement effects are eliminated in the Company's consolidated financial statements. The Company is entitled to treat the aggregate liquidation amount of the debentures as Tier I capital under Federal Reserve guidelines. See Note 8 to the Company's Consolidated Financial Statements included elsewhere in this Report.

### EARNING ASSETS

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

The Company's average earning assets in 2000 increased 12.2% over that for 1999, primarily as a result of increases in the loan portfolio, and accounted for approximately 88.6% of the Company's average total assets for 2000. This is compared to a 17.2% increase during 1999 in average earning assets, which represented 88.7% of the Company's average total assets for 1999, and a 13.3% increase during 1998 in average earning assets, which represented 89.0% of the Company's average total assets for 1998.

The Company's mix of average earning assets changed only slightly during 2000, compared to 1999. Average loans, net of unearned income, represented 82.9%, 82.5% and 78.9% of average earning assets during 2000, 1999 and 1998, respectively. Average investment securities represented 16.4% of average earning assets in 2000, compared to 16.9% in 1999 and 18.5% in 1998. The change in the mix during 1999, compared to 1998, was primarily attributable to an increase in commercial, financial and agricultural loans during 1999. The other earning asset categories accounted for less than 3.0% of average earning assets for all three periods. The increased volume in earning assets contributed to the higher net interest income reported by the Company during these three periods.

Total loans, net of unearned income, increased approximately \$29,590,000, or 5.9%, to approximately \$528,316,000 at December 31, 2000 from \$498,726,000 at December 31, 1999, which represented an increase of \$64,873,000, or 15.0%, from \$433,853,000 at December 31, 1998. These increases were primarily attributable to increases in commercial, financial and agricultural loans and real estate - mortgage loans. Commercial, financial and agricultural loans increased by approximately \$16,528,000, or 13.3%, to approximately \$140,773,000 at December 31, 2000 from approximately \$124,245,000 at December 31, 1999, which represented an increase of approximately \$30,188,000, or 32.1%, from approximately \$94,057,000 at December 31, 1998. Commercial, financial and agricultural loans represented 26.6% of total loans at December 31, 2000, compared to 24.9% at December 31, 1999 and 21.6% at December 31, 1998. In addition, real estate - mortgage loans increased by approximately \$12,463,000, or 5.6%, to approximately \$236,592,000 at December 31, 2000 from \$224,129,000 at December 31, 1999, which represented an increase of approximately \$18,672,000, or 9.1%, from approximately \$205,457,000 at December 31, 1998.

20

22

As a percentage of total loans, real estate - mortgage loans decreased slightly to 44.8% at December 31, 2000 from 44.9% at December 31, 1999 and 47.2% at December 31, 1998. Consumer loans increased by approximately \$1,220,000, or 0.9%, to approximately \$145,673,000 at December 31, 2000 from approximately \$144,453,000 at December 31, 1999, which represented an increase of approximately \$15,119,000, or 11.7%, from approximately \$129,334,000 at December 31, 1998. As a percentage of total loans, consumer loans decreased to 27.6% at December 31, 2000 from 28.9% at December 31, 1999 and 29.7% at December 31, 1998. Real estate - construction loans decreased by approximately \$1,041,000, or 16.1%, to approximately \$5,429,000 at December 31, 2000 from approximately \$6,470,000 at December 31, 1999, which represented an increase of approximately \$317,000, or 5.2%, from approximately \$6,153,000 at December 31, 1998. As a percentage of total loans, real estate - construction loans decreased to 1.0% at December 31, 2000 from 1.3% at December 31, 1999 and 1.4% at December 31, 1998.

The Company's current strategy is to avoid the national market in loans to finance leveraged buy-outs, intending not to participate in nationally syndicated leveraged buy-out loans. The Company's strategy also includes avoiding exposure to lesser developed country ("LDC") debt, and it currently has no LDC loans in its portfolio.

[The remainder of this page intentionally left blank]

21

23

The following table shows the classification of loans by major category at December 31, 2000 and at the end of each of the preceding four years.

# LOAN PORTFOLIO

	December 31,							
	2000		1999		1998		1997	
	AMOUNT	PERCENT OF TOTAL	Amount	Percent of Total	Amount	Percent of Total	Amount	Pe of
	(Dollars in Thousands)							
Commercial, financial and agricultural .....	\$140,773	26.6%	\$124,245	24.9%	\$ 94,057	21.6%	\$ 64,136	
Real estate - construction .....	5,429	1.0	6,470	1.3	6,153	1.4	3,499	
Real estate - mortgage .....	236,592	44.8	224,129	44.9	205,457	47.3	172,504	
Consumer .....	145,673	27.6	144,453	28.9	129,334	29.7	86,945	
	528,467	100.0%	499,297	100.0%	435,001	100.0%	327,084	1
		=====		=====		=====		==
Less: Unearned income .....	151		571		1,148		950	
Allowance for loan losses .....	7,107		2,603		2,971		2,131	
	-----		-----		-----		-----	
Net loans .....	\$521,209		\$496,123		\$430,882		\$324,003	
	=====		=====		=====		=====	

The following table provides maturities of certain loan classifications and an analysis of these loans maturing in over one year as of December 31, 2000.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## SELECTED LOAN MATURITY AND INTEREST RATE SENSITIVITY

December 31, 2000					
	Maturity				Rate Structure F
	Year or Less	Year Through Five Years	Over Five Years	Total	Maturing Over O
					Predetermined Interest Rate
(in Thousands)					
Commercial, financial and agricultural .....	\$56,443	\$36,003	\$48,327	\$140,773	\$54,634
Real estate - construction .....	3,244	2,185	-0-	5,429	884
	\$59,687	\$38,188	\$48,327	\$146,202	\$55,518

22

24

### INVESTMENT PORTFOLIO

The composition of the Company's investment securities portfolio reflects the Company's investment strategy of maximizing portfolio yields subject to risk and liquidity considerations. The primary objectives of the Company's investment strategy are to maintain an appropriate level of liquidity and provide a tool to assist in controlling the Company's interest rate position while at the same time producing adequate levels of interest income. The Company's entire portfolio is classified as available for sale to appropriately reflect the nature of the Company's holdings that are available for sale should liquidity needs dictate. Management of the maturity of the portfolio is necessary to provide liquidity and to control interest rate risk. During 2000, gross investment securities sales were approximately \$16,230,000 and maturities were approximately \$25,210,000, representing 15.7% and 24.5%, respectively, of the average portfolio for the year, compared to gross investment securities sales of \$11,628,000 in 1999 and approximately \$24,045,000 in 1998 and maturities of approximately \$10,778,000 in 1999 and approximately \$21,786,000 in 1998. Net gains realized on the sales totaled approximately \$5,000 during 2000, compared to approximately \$179,000 in 1999 and approximately \$466,000 in 1998. At December 31, 2000, gross unrealized gains in the portfolio were approximately \$1,419,000, compared to approximately \$72,000 at December 31, 1999 and approximately \$1,085,000 at December 31, 1998, while gross unrealized losses amounted to approximately \$756,000 at December 31, 2000, compared to approximately \$2,827,000 at December 31, 1999 and approximately \$347,000 at December 31, 1998. These fluctuations in the gross unrealized gains and losses in the Company's investment portfolio resulted primarily as bond prices reacted to changes in market interest rates.

Mortgage-backed securities have varying degrees of risk of impairment of

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

principal, as opposed to U.S. Treasury and U.S. government agency obligations, which are considered to contain virtually no default or prepayment risk. Impairment risk is primarily associated with accelerated prepayments, particularly with respect to longer maturities purchased at a premium and interest-only strip securities. The Company's mortgage-backed securities portfolio as of December 31, 2000 and 1999 contained no interest-only strips and the amount of unamortized premium on mortgage-backed securities at December 31, 2000 was \$190,096, compared to \$242,000 at December 31, 1999. The recoverability of the Company's investment in mortgage-backed securities is reviewed periodically by management, and if necessary, appropriate adjustments would be made to income for impaired values.

[The remainder of this page intentionally left blank]

23

25

The carrying amount of investment securities at the end of each of the last three years is set forth in the following table:

## INVESTMENT PORTFOLIO

	December 31,		
	2000	1999	
	-----	-----	
	(in Thousands)		
U.S. Treasury and U.S. Government agencies.....	\$ 46,830	\$ 55,870	\$
Mortgage-backed securities.....	31,341	30,521	
State and municipal securities.....	19,499	8,356	
Equity securities.....	3,900	2,100	
	-----	-----	
Total investment securities.....	\$ 101,570	\$ 96,847	\$
	=====	=====	

Average investment securities increased 8.4%, 7.6% and 8.0% during 2000, 1999 and 1998, respectively. Average taxable securities accounted for 85.1% of the investment portfolio in 2000, compared to 83.8% in 1999 and 84.7% in 1998, while average tax-exempt securities were 14.9% of the investment portfolio in 2000, compared to 16.2% in 1999 and 15.3% in 1998. Total investment securities increased approximately \$4,723,000, or 4.9%, to approximately \$101,570,000 at December 31, 2000, compared to approximately \$96,847,000 at December 31, 1999 and approximately \$97,392,000 at December 31, 1998. During 2000, non-taxable investment securities increased \$11,143,000, or 133.4%, to approximately

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

\$19,499,000 from \$8,356,000 at December 31, 1999, which represented a decrease of \$6,831,000 or 45.0%, from \$15,187,000 at December 31, 1998, while taxable investment securities declined approximately \$6,420,000, or 7.3% during 2000 to \$82,071,000 from approximately \$88,491,000 at December 31, 1999, which represented an increase of \$6,286,000, or 7.7%, from approximately \$82,205,000 at December 31, 1998. The composition of the investment securities portfolio changed during 2000 primarily as monies from the sale, pay downs and maturities of U.S. government and agency securities were reinvested in state and municipal securities. At December 31, 2000, U.S. government and agency securities represented 46.1% of the total investment securities portfolio compared to 57.7% at year-end 1999, while state and municipal securities represented 19.2% and 8.6% of the investment securities portfolio at year-end 2000 and 1999, respectively. This increase in state and municipal investment securities resulted as management took advantage of several opportunities to invest in higher yielding securities while only slightly extending the average maturity of the investment securities portfolio. In addition, approximately 37.3% of the funds realized from this increase were reinvested in municipal securities within Alabama, primarily in markets served by the Company's subsidiaries.

The maturities and weighted average yields of the investments in the year-end 2000 portfolio of investment securities are presented below. Taxable equivalent adjustments (using a 34% tax rate) have been made in calculating yields on tax-exempt obligations. The average maturity of the investment portfolio was 6.71 years at year-end 2000 compared to 6.13 years at year-end 1999 with an average yield of 6.71% and 6.40% at December 31, 2000 and 1999, respectively. Mortgage-backed securities have been included in the maturity table based upon the guaranteed payoff date of each security.

24

26

## INVESTMENT PORTFOLIO MATURITY SCHEDULE

	December 31, 2000					
	-----					
	Maturing					
	Within One Year		After One But Within Five Years		After Five Years Within Ten Years	
	Amount	Weighted Average Yield	Amount	Weighted Average Yield	Amount	Weighted Average Yield
	-----	-----	-----	-----	-----	-----
	(Dollars in Thousands)					
Securities- All Available for Sale:						
U.S. Treasury .....	\$2,500	5.60%	\$ 3,574	5.63%	\$ -0-	0.00%
U.S. Government agencies .....	4,990	5.34	35,947	6.49	29,829	6.49
State and municipal securities .....	200	6.78	523	7.60	1,349	8.60
Equity securities .....	-0-	0.00	-0-	0.00	-0-	0.00
	-----		-----		-----	
Total .....	\$7,690	5.46	\$40,044	6.43	\$31,178	6.43
	=====		=====		=====	

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

At December 31, 2000, the Company held two Government National Mortgage Association ("GNMA") pool securities and one municipal bond whose amortized cost exceeded 10% of the Company's consolidated shareholders' equity at that date.

Average Federal Funds sold increased 108.9% during 2000, as compared to a decline of 84.9% during 1999 and an increase of 15.7% during 1998. These fluctuations resulted from ordinary increases and decreases in loan demand and the level of deposit balances as well as the short term reinvestment of funds associated with restructuring of the Company's investment securities portfolio. As a percentage of average earning assets, these funds represented 0.6% for 2000, compared to 0.3% for 1999 and 2.4% for 1998.

Interest-bearing deposits with other banks accounted for less than 0.3% of the Company's average earning assets during 2000, 1999 and 1998. The average balances of interest-bearing deposits with other banks reflected a decrease of 31.9% during 2000, compared to an increase of 33.5% during 1999 and a decrease of 59.5% during 1998.

There has been no significant impact on the Company's financial statements as a result of the provisions of Statement of Financial Accounting Standards No. 119, Disclosure about Derivative Financial Instruments and Fair Value of Financial Instruments.

[The remainder of this page intentionally left blank]

25

27

### DEPOSITS

Community Bank's primary source of funds is its deposits. Dividends from Community Bank are the Company's primary source of funds. Continued enhancement of existing products, emphasis upon better customer service and expansion into new market areas have fueled the growth in Community Bank's deposit base. Emphasis has been placed upon attracting consumer deposits. It is the Company's intent to expand its consumer base in order to continue to fund asset growth.

During 2000, the Company's average total deposits increased approximately \$56,921,000, or 10.4%, to approximately \$602,143,000 from approximately \$545,222,000 in 1999, which represented an increase of approximately \$61,300,000, or 12.7%, from approximately \$483,922,000 in 1998. At December 31, 2000, the Company's total deposits were approximately \$600,901,000, an increase of approximately \$27,640,000, or 4.8%, from approximately \$573,261,000 at December 31, 1999.

The following table presents the average amounts outstanding and the average rates paid for each of the major classifications of deposits for the 12 month periods ending December 31, 2000, 1999 and 1998:

Average Deposit Balances and Rates

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

	2000		1999	
	-----		-----	
	AVERAGE	AVERAGE	(Dollars in Thousands)	
	BALANCE	RATE	Average	Average
	-----	PAID	Balance	Rate
	-----	-----	-----	-----
Noninterest-bearing demand .....	\$ 68,785	0.00%	\$ 69,248	0.00%
Interest-bearing demand .....	102,254	4.92%	94,763	4.36%
Savings .....	55,983	4.39%	53,730	3.51%
Time .....	375,121	5.92%	327,481	5.37%
	-----		-----	
Total (1) .....	\$ 602,143	5.57%	\$ 545,222	4.96%
	=====		=====	

(1) The rate paid on total average deposits represents the rate paid on total average interest-bearing deposits only.

The Company's average interest-bearing deposits increased by 12.1%, 12.3% and 14.6% in 2000, 1999 and 1998, respectively. Average interest-bearing demand deposits, average savings and average time deposits increased 7.9%, 4.2% and 14.6%, respectively, during 2000 compared to an increase of 11.4%, 15.9% and 12.0%, respectively, during 1999, and an increase of 28.3%, a decrease of 8.0% and an increase of 15.5%, respectively, during 1998. Average noninterest-bearing demand deposits decreased 0.7% during 2000 compared to an increase of 15.1% during 1999, and an increase of 8.4% during 1998. Customer confidence and satisfaction is evidenced by the increase in total average deposits of 10.4% in 2000, 12.7% in 1999, and 13.8% in 1998. The two categories of lowest cost deposits, noninterest-bearing demand deposits and interest-bearing demand deposits, comprised the following percentages of total average deposits during 2000, 1999 and 1998, respectively: (i) Average noninterest-bearing demand deposits - 11.4%, 12.7% and 12.4%; and (ii) average interest-bearing demand deposits - 17.0%, 17.4% and 17.6%. Community Bank experienced a shift in its deposit mix during 2000 as interest-bearing demand deposits and savings accounts decreased \$12,922,000, or 13.1%, and \$1,242,000, or 1.9%, respectively, while certificates of deposit of less than \$100,000 increased \$33,160,000, or 14.6%. This is as compared to increases in interest-bearing demand deposits by \$8,589,000, or 9.6%, in 1999 and by \$18,365,000, or 25.7%, in 1998, increases in savings accounts by \$6,123,000, or 10.4%, in 1999 and by \$7,672,000, or 15.0%, in 1998, and increases in certificates of deposit of less than \$100,000 by \$8,503,000, or 3.9%, in 1999 and by \$39,451,000, or 22.0%,

in 1998. Certificates of deposit of \$100,000 or more increased \$3,694,000, or 3.8%, during 2000, compared to an increase of \$6,868,000, or 7.6%, during 1999 and \$22,023,000, or 32.2%, during 1998. Of total time deposits at December 31, 2000, approximately 20.7% were large denomination certificates of deposit and other time deposits of \$100,000 or more, down from 34.2% at December 31, 1999.

The maturities of the time certificates of deposit and other time deposits of \$100,000 or more issued by the Company at December 31, 2000 are summarized in the table below.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## MATURITIES OF TIME DEPOSITS OF \$100,000 OR MORE

	December 31, 2000		
	Time Certificates of Deposit	Other Time Deposits	
		(in Thousands)	
Maturing in three months or less .....	\$ 17,208,818	\$ 23,353,824	\$
Maturing in over three through six months .....	25,788,184	-0-	
Maturing in over six through twelve months .....	34,884,751	-0-	
Maturing in over twelve months .....	23,130,128	-0-	
	=====	=====	=====
Total .....	\$ 101,011,881	\$ 23,353,824	\$
	=====	=====	=====

## BORROWED FUNDS

Community Bank also uses borrowed funds as a source of funds for asset growth in excess of deposit growth and for short-term liquidity needs. The mixture of borrowed funds and deposits as sources of funds depends on the relative availability and costs of those funds and Community Bank's need for funding.

Borrowed funds consist primarily of short-term borrowings, borrowings from the Federal Home Loan Bank of Atlanta, Georgia (FHLB-Atlanta) and long-term debt. Short-term borrowings at year-end 2000 and 1999 consisted of the U. S. Treasury Tax and Loan Note Option account and securities sold under agreements to repurchase. Community Bank had \$6,000,000 at year-end 2000 and \$11,000,000 at year-end 1999 in available lines to purchase Federal Funds, on an unsecured basis, from commercial banks. At December 31, 2000 and 1999, Community Bank had no funds advanced against these lines.

In the fourth quarter of 1998, Community Bank became a member of the FHLB-Atlanta and was approved to borrow under various short-term and long-term programs offered by the FHLB-Atlanta. These borrowings are secured under a blanket lien agreement on certain qualifying mortgage instruments in Community Bank's loan and investment portfolios. Community Bank's maximum credit availability with FHLB-Atlanta is established at 10% of Community Bank's total assets, based on the most recent quarterly financial information submitted to the FDIC. At December 31, 2000, the maximum credit availability, based on Community Bank's Consolidated Reports of Condition and Income as of the close of business September 30, 2000, was approximately \$71,000,000. While Community Bank has drawn up to a maximum of \$20,000,000 under the FHLB-Atlanta's "Overnight Borrowings" program since becoming a member of the FHLB-Atlanta, no funds were advanced under the "Overnight Borrowings" program at December 31, 2000 and 1999.

Since June 1999, Community Bank has borrowed funds under the FHLB-Atlanta's "Convertible Advance Program." These advances have had original maturities of 10 years, with stated call features during the life of the obligation, at fixed interest rates for the life of the obligations. Principal is due at final maturity or on stated call dates, with interest payable each quarter. On June 1, 1999, Community Bank borrowed \$30,000,000 under the FHLB-Atlanta's "Convertible Advance Program." This advance had a final maturity

of June 1, 2009 (120 months), with a call feature every three months during the life of the obligation, and carried a fixed rate of 4.62% per annum. These funds were used to replace \$20,000,000 in FHLB-Atlanta overnight borrowings and to fund loan growth. This obligation was called on September 1, 1999 due to an increase in market interest rates. As a result of this call, Community Bank refinanced the original advance and borrowed an additional \$10,000,000, to fund anticipated loan growth, under the same "Convertible Advance Program." This advance, totaling \$40,000,000 at December 31, 1999, had a final maturity of September 1, 2009 (120 months), with a call feature every six months during the life of the obligation, and carried a fixed rate of 4.99% per annum. Principal was due at final maturity or on a call date, with interest payable each quarter. The first call date for this advance was March 1, 2000. Due to the call of this obligation on March 1, 2000, Community Bank made a \$2,000,000 reduction in the amount advanced under the FHLB-Atlanta "Convertible Advance Program" and refinanced \$38,000,000. This new obligation has a final maturity of March 1, 2010 (120 months), a call feature every 12 months during the life of the obligation, and a fixed interest rate of 5.93% per annum. At December 31, 2000, outstanding funds advanced to Community Bank under the FHLB-Atlanta "Convertible Loan Program" totaled \$38,000,000. The first call date for this advance was March 1, 2001; the advance was not called on that date.

[The remainder of this page intentionally left blank]

The following table sets forth, for the periods indicated, certain information about the Company's short-term borrowings:

#### SHORT-TERM BORROWINGS

		At December 31,			
		Balance	Weighted Average Rate	Average Balance	Average Rate
		-----	-----	-----	-----
(Dollars in thousands)					
2000:					
FEDERAL FUNDS PURCHASED.....	\$	-0-	0.00%	\$ 402,000	6.47%
SHORT-TERM FHLB BORROWINGS.....		-0-	0.00%	325,000	6.86%
SECURITIES SOLD UNDER AGREEMENT TO					

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

REPURCHASE.....	862,000	6.17%	818,000	6.17%
U.S. TREASURY TAX AND LOAN, NOTE				
OPTION.....	1,403,000	5.72%	1,044,000	6.14%
	-----		-----	
TOTAL.....	\$ 2,265,000	5.89%	\$ 2,589,000	6.30%
	=====		=====	

1999:

Federal funds purchased.....	\$ -0-	0.00%	\$ 751,000	5.10%
Short-term FHLB borrowings.....	-0-	0.00%	4,331,000	5.60%
Securities sold under agreement to repurchase.....	264,000	5.26%	558,000	5.08%
U.S. Treasury Tax and Loan, note option.....	2,230,000	4.78%	1,074,000	4.04%
	-----		-----	
Total.....	\$ 2,494,000	4.83%	\$ 6,714,000	4.96%
	=====		=====	

1998:

Federal funds purchased.....	\$ -0-	0.00%	\$ 290,000	5.60%
Short-term FHLB borrowings.....	-0-	0.00%	1,104,000	5.02%
Securities sold under agreement to repurchase.....	152,000	6.23%	881,000	6.02%
U.S. Treasury Tax and Loan, note option.....	2,040,000	4.26%	983,000	3.97%
	-----		-----	
Total.....	\$ 2,192,000	4.40%	\$ 3,258,000	5.03%
	=====		=====	

[The remainder of this page intentionally left blank]

29

31

Long-term debt consisted of various commitments with scheduled maturities from one to 20 years. The following table sets forth expected debt service for the next five years based on interest rates and repayment provisions as of December 31, 2000. A more detailed explanation of long-term debt is included in Note 8 to the Company's Consolidated Financial Statements included elsewhere in this Report.

## MATURITIES OF LONG-TERM DEBT

	2001	2002	2003	2004
	-----	-----	-----	-----
			(in Thousands)	
Interest on indebtedness.....	\$ 458	\$ 368	\$ 308	\$ 282
Repayment of principal.....	950	972	284	310
	-----	-----	-----	-----
	\$ 1,408	\$ 1,340	\$ 592	\$ 592
	=====	=====	=====	=====

In March 2000, the Company formed a wholly-owned Delaware statutory business trust, Community (AL) Capital Trust I (the "Trust"), which issued \$10,000,000 of guaranteed preferred securities representing undivided beneficial interests in

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

the assets of the Trust ("Capital Securities"). All of the common securities of the Trust are owned by the Company. The proceeds from the issuance of the Capital Securities (\$10,000,000) and common securities (\$310,000) were used by the Trust to purchase \$10,310,000 of junior subordinated deferrable interest debentures of the Company which carry an annual interest rate of 10.875%. The debentures represent the sole asset of the Trust. The debentures and related income statement effects are eliminated in the Company's consolidated financial statements. The Company is entitled to treat the aggregate liquidation amount of the debentures as Tier I capital under Federal Reserve guidelines.

The Capital Securities accrue and pay distributions semiannually at a rate of 10.875% per annum of the stated liquidation value of \$1,000 per capital security. The Company has entered into an agreement which fully and unconditionally guarantees payment of: (i) accrued and unpaid distributions required to be paid on the Capital Securities; (ii) the redemption price with respect to any Capital Securities called for redemption by the Trust; and (iii) payments due upon a voluntary or involuntary liquidation, winding up or termination of the Trust.

The Capital Securities are mandatorily redeemable upon the maturity of the debentures on March 8, 2030, or upon earlier redemption as provided in the indenture pursuant to which the debentures were issued. The Company has the right to redeem the debentures purchased by the Trust: (i) in whole or in part, on or after March 8, 2010; and (ii) in whole (but not in part) at any time within 90 days following the occurrence and during the continuation of a tax event, capital treatment event or investment company event (each as defined in the indenture). As specified in the indenture, if the debentures are redeemed prior to maturity, the redemption price will be a percentage of the principal amount, ranging from 105.438% in 2010 to 100.00% in and after 2020, plus accrued but unpaid interest.

### LIQUIDITY MANAGEMENT

Liquidity is defined as the ability of a company to convert assets into cash or cash equivalents without significant loss. Liquidity management involves maintaining the Company's ability to meet the day-to-day cash flow requirements of Community Bank's customers, whether they are depositors wishing to withdraw funds or borrowers requiring funds to meet their credit needs. Without proper liquidity management, the Company would not be able to perform the primary function of a financial intermediary and would, therefore, not be able to meet the production and growth needs of the communities it serves.

The primary function of asset and liability management is not only to assure adequate liquidity in order for the Company to meet the needs of its customer base, but to maintain an appropriate balance between interest-sensitive assets and interest-sensitive liabilities so that the Company can also meet the investment objectives

of its shareholders. Daily monitoring of the sources and uses of funds is necessary to maintain an acceptable cash position that meets both its customers' needs and its shareholders' objectives. In a banking environment, both assets and liabilities are considered sources of liquidity funding and both are, therefore, monitored on a daily basis. The Company's Board of Directors has historically declared and paid cash dividends on the Company's Common Stock on an annual basis. Payment of dividends by the Company is at the discretion of the Company's Board of Directors, and is dependent upon, among other things, the Company's earnings, financial condition and capital ratios, as well as applicable legal and regulatory restrictions and prior payment of principal and

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

interest on the Company's long-term debt.

Dividends paid by Community Bank are the primary source of funds available to the Company for debt repayment, payment of dividends to its shareholders and other needs. Certain restrictions exist regarding the ability of Community Bank to transfer funds to the Company in the form of cash dividends, loans or advances. The approval of the Alabama Banking Department is required to pay dividends in excess of Community Bank's earnings retained in the current year plus retained net earnings for the preceding two years less any required transfers to surplus. At December 31, 2000, Community Bank could not have declared any dividends without approval of regulatory authorities. See "Item 1 - Business - Supervision and Regulation."

The asset portion of the balance sheet provides liquidity primarily through loan principal repayments or sales, maturities, calls and pay downs of investment securities. Real estate-construction and commercial, financial and agricultural loans that mature in one year or less totaled approximately \$59,687,000, or 11.3% of loans, net of unearned income, at December 31, 2000, and investment securities maturing in one year or less totaled \$7,690,000, or 7.6% of the investment portfolio, at December 31, 2000. Other sources of liquidity include cash on deposit with other banks and short-term investments such as Federal Funds sold and maturing interest-bearing deposits with other banks.

The liability portion of the balance sheet provides liquidity through various customers' interest-bearing and noninterest-bearing deposit accounts. Funds are also available through the purchase of Federal Funds from other commercial banks and borrowings against Community Bank's credit availability through the FHLB-Atlanta. Liquidity management involves the daily monitoring of the sources and uses of funds to maintain an acceptable Company cash position.

### INTEREST RATE SENSITIVITY AND MARKET RISK

The Company's net interest income, and the fair value of its financial instruments, are influenced by changes in the level of interest rates. Interest rate sensitivity is a function of the repricing characteristics of the Company's interest-earning assets and interest-bearing liabilities. Management monitors its interest rate risk exposure through the use of a Static Gap analysis and an Interest Rate Shock analysis.

The static gap analysis measures the amount of repricing risk embedded in the balance sheet at a specific point in time, by comparing the difference in the volume of interest-earning assets and interest-bearing liabilities that are subject to repricing within specific time periods. During 2000, Community Bank saw its interest earning assets repricing within one year increase while its interest bearing liabilities repricing during this same period decreased. While these changes reflect a slight improvement in the Company's static gap position, as compared to year-end 1999, the Company remained liability sensitive at December 31, 2000, indicating that it had more interest bearing liabilities than interest earning assets repricing during the twelve months ending December 31, 2001. The cumulative static gap position of rate sensitive assets to rate sensitive liabilities at December 31, 2000 was: i) .55% at 30 days; ii) .53% at 90 days; iii) .55% at 180 days; and iv) .52% at 365 days.

The interest rate shock analysis measures the impact on Community Bank's net interest income as a result of immediate and sustained shift in interest rates. The movement in market rates are based on statistical

regression analyses while management makes assumptions concerning balance sheet

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

growth and the magnitude of interest rate movements for certain interest earning asset and interest-bearing liabilities. Using actual maturity and repricing opportunities of Community Bank's portfolio, in conjunction with management's assumptions, a rate shock analysis is performed using a plus 200 basis points shift and a minus 200 basis points shift in interest rates. Based on the Company's December 31, 2000 Asset/Liability Analysis, Community Bank's net interest income would decline \$917,000, or 3.22%, over the next twelve months as a result of a 200 basis points decrease in the interest rate environment. This interest rate sensitivity in declining interest rate scenario is primarily due to an estimated increase in prepayment speeds for mortgage-backed securities, including collateralized mortgage obligations, resulting in the reinvestment of cash flows at lower rates. A 200 basis points increase in interest rates would result in a \$790,000 or 2.78%, decrease in net interest income for the same period. The interest rate sensitivity in a rising interest rate scenario is primarily due to the Company being liability sensitive and the callable FHLB advance that is projected to be called requiring replacement of this funding at higher cost.

The following tables estimate the impact of shifts in interest rates on the Company's net interest income for the 12 months ending December 31, 2001:

## RATE SHOCK ANALYSIS

	-200 Basis Points	Level	
	(Dollars in thousands)		
Prime Rate.....	7.00%	9.00%	
Interest Income.....	\$ 57,885	\$ 62,488	\$
Interest Expense.....	30,354	34,040	
	-----	-----	--
Net Interest Income.....	\$ 27,531	\$ 28,448	\$
	=====	=====	==
Dollar change from Level.....	\$ (917)		\$
Percentage change from Level.....	(3.22)%		

[The remainder of this page intentionally left blank]

## INTEREST SENSITIVITY

Principal Amount of Earning Assets, Interest-bearing Liabilities at December 31, 2000	Percentage Increase (D in Interest Income/Ex Given Immediate and Su Interest Rate Shi
-----	-----
	Down 200 Basis Points
	-----
	U Basi

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

(Dollars in Thousands)

Assets which reprice in:			
One year or less.....	\$ 244,827	(10.12)%	1
Over one year.....	388,097	(5.80)	
	-----		
	\$ 632,924	(7.37)	
	=====		
Liabilities which reprice in:			
One year or less.....	\$ 472,192	(12.98)	2
Over one year.....	117,363	(2.13)	(1
	-----		
	\$ 589,555	(10.83)	1
	=====		
Total net interest income sensitivity.....		(3.22)	(

While movement of interest rates cannot be predicted with any certainty, management expects interest rates to move downward during the first half of 2001 and remain level for the last half of 2001. Management also believes that the Company's current interest rate sensitivity analysis fairly reflects its interest rate risk exposure during the 12 months ending December 31, 2001. Management continually evaluates the condition of the economy, the pattern of market interest rates and other economic data to determine the types of investments that should be made and at what maturities. The amounts shown in the preceding two tables reflect a specific point in time and may not be reflective of changes in interest rates as of other dates or in future periods.

## CAPITAL RESOURCES

A strong capital position is vital to the continued profitability of the Company because it promotes depositor and shareholder confidence and provides a solid foundation for future growth of the organization. In 1993, 1995 and 1998, the Company raised capital through the sale of shares of its Common Stock. All three offerings were closed upon being fully subscribed. The Company sold to the public and the Company's ESOP, in the fourth quarter of 1998, 500,000 newly issued shares of Common Stock at a price of \$19.00 per share, raising approximately \$9,467,000 after reduction for offering expenses. The net proceeds from all offerings have been available for debt reduction, capital enhancement, growth and expansion of the Company and general corporate purposes.

In March 2000, the Company formed a wholly-owned Delaware statutory business trust, Community (AL) Capital Trust I (the "Trust"), which issued \$10,000,000 of guaranteed preferred securities representing undivided beneficial interests in the assets of the Trust ("Capital Securities"). All of the common securities of the Trust are owned by the Company. The proceeds from the issuance of the Capital Securities (\$10,000,000) and common securities (\$310,000) were used by the Trust to purchase \$10,310,000 of junior subordinated deferrable interest debentures of the Company which carry an annual interest rate of 10.875%.

The debentures represent the sole asset of the Trust. The debentures and related income statement effects are eliminated in the Company's consolidated financial statements. The Company is entitled to treat the aggregate liquidation amount of the debentures as Tier I capital under Federal Reserve guidelines.

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Bank regulatory authorities have issued risk-based capital guidelines that take into consideration risk factors associated with various categories of assets, both on and off the balance sheet. Under the guidelines, capital strength is measured in two tiers which are used in conjunction with risk-adjusted assets to determine the risk-based capital ratios. The Company's Tier I capital, which includes common stock, retained earnings and guaranteed preferred beneficial interest in the Company's junior subordinate deferrable interest debentures, amounted to approximately \$45,956,000 at December 31, 2000 compared to approximately \$39,976,000 at December 31, 1999 and \$41,521,000 at December 31, 1998. This increase in Tier I capital at December 31, 2000 resulted primarily from the inclusion of the \$10,000,000 aggregate liquidation amount of the junior subordinated deferrable interest debentures issued by the Company in March of 2000. Tier II capital components include supplemental capital components, such as qualifying allowance for loan losses and qualifying subordinated debt. Due to the increase in Community Bank's allowance for loan losses during 2000, the qualifying portion of the allowance included as a Tier II capital component resulted in an increase in Total Risk-based capital. Tier I capital plus the Tier II capital components are referred to as Total Risk-based capital, which was approximately \$53,746,000, \$44,067,000 and \$46,083,000 at year-end 2000, 1999, and 1998, respectively. The percentage ratios, as calculated under the guidelines, for Tier I and Total Risk-based capital were 9.01% and 10.54%, respectively, at December 31, 2000, compared to 8.50% and 9.37%, respectively, at year-end 1999 and 9.94% and 11.03%, respectively, at December 31, 1998. The Company was considered well capitalized at December 31, 2000, as both Tier I and Total Risk-based capital exceeded the regulatory minimum ratios of 6% and 10%, respectively. Applying the current guidelines to 1999 and 1998, the Company was considered adequately capitalized at year-end 1999 compared to well capitalized at year-end 1998.

Another important indicator of capital adequacy in the banking industry is the leverage ratio. The Tier I Leverage ratio is defined as the ratio that the Company's Tier I capital bears to total average assets minus goodwill. The Company's Tier I Leverage ratios were 6.44%, 6.39% and 7.79% at December 31, 2000, 1999 and 1998, respectively, exceeding the regulatory minimum requirement of 4%.

[The remainder of this page intentionally left blank]

34

36

The following table illustrates the Company's regulatory capital ratios at December 31, 2000, 1999 and 1998:

### CAPITAL ADEQUACY RATIOS

	December 31,		
	2000	1999	1998
	(Dollars in Thousands)		
Tier I Capital .....	\$ 45,956	\$ 39,976	\$ 41,521
Tier II Capital .....	7,790	4,091	4,472
	-----	-----	-----
Total Qualifying Capital .....	\$ 53,746	\$ 44,067	\$ 46,083
	=====	=====	=====

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Risk-weighted Total Assets (including off-balance-sheet exposures) .....	\$ 510,161 =====	\$ 470,305 =====	\$417 =====
Tier I Risk-based Capital Ratio .....	9.01%	8.50%	
Total Risk-based Capital Ratio .....	10.54%	9.37%	1
Leverage Ratio .....	6.44%	6.39%	

In addition to regulatory requirements, a certain level of capital growth must be achieved to maintain appropriate ratios of equity to total assets. The following table summarizes these and other key ratios for the Company for each of the last three years.

### RETURN ON EQUITY AND ASSETS

	Year Ended Dec	
	2000	1999
Return on average assets.....	(0.31)%	0.26
Return on average equity.....	(5.30)	3.75
Dividend payout ratio.....	(150.00)	162.16
Average equity to average assets ratio.....	5.88	6.99

The Company's return on average assets ratio, which is computed by dividing net income by average assets, decreased significantly in 2000 to (0.31)% from 0.26% in 1999 and 0.67% in 1998. The decrease in 2000 was due to the net loss of approximately \$2,215,000 incurred by the Company in 2000, compared to net income of approximately \$1,658,100 in 1999 and \$3,579,500 in 1998, coupled with a 12.4% increase in average assets during 2000 to approximately \$710,915,000, compared to average assets of approximately \$632,713,000 during 1999 and \$538,470,000 during 1998. The Company's return on average assets ratio decreased in 1999 due to a 53.7% decrease in net income and a 17.5% increase in average assets in 1999, compared to 1998.

The Company's return on average equity ratio, which is computed by dividing net income by average shareholders' equity, decreased significantly in 2000 to (5.30)%, from 3.75% in 1999 and 9.59% in 1998. The decrease in 2000 was due to the net loss of approximately \$2,215,000 incurred by the Company in 2000, compared to net income of approximately \$1,658,100 in 1999 and \$3,579,500 in 1998, which was partially offset by a 5.5% decrease in average shareholders' equity to approximately \$41,776,000 during 2000, compared to approximately \$44,203,000 during 1999 and approximately \$37,318,000 during 1998. The Company's return on average equity ratio decreased in 1999 due to a 53.7% decrease in net income and an 18.4% increase in average shareholders' equity in 1999, compared to 1998.

The Company's dividend payout ratio is determined by dividing the dividends per share by the basic net earnings or loss per share for the relevant period. During 2000, the Company's dividend payout ratio was (150.00)% due to an increase in the amount of cash dividends paid per share coupled with a basic net

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

loss per share reported for the period. This compares to a dividend payout ratio of 162.16% and 55.56% for 1999 and 1998, respectively. The significant increase in 1999 over 1998 resulted from an increase in the amount of cash dividends paid per share and a decrease in the Company's basic net earnings per share for the period. During 2000, the amount of cash dividends paid per share increased \$0.15, or 25%, to \$0.75 from \$0.60 in 1999. In addition, during 2000, the Company reported a basic net loss per share of \$0.50 compared to basic net earnings per share of \$0.37 for 1999.

The Company's average equity to average assets ratio, which is computed by dividing average shareholders' equity by average assets, decreased in 2000 to 5.88%, from 6.99% in 1999 and 6.93% in 1998. The decrease in 2000 was due to a 5.5% decrease in average shareholders' equity during 2000 to approximately \$41,776,000, compared to average shareholders' equity of approximately \$44,203,000 during 1999 and \$37,318,000 during 1998, and a 12.4% increase in average assets to approximately \$710,915,000 during 2000, compared to approximately \$632,713,000 during 1999 and approximately \$538,470,000 during 1998. The Company's average equity to average assets ratio increased slightly in 1999, compared to 1998, due to an 18.4% increase in average shareholders' equity, which offset a 17.5% increase in average assets in 1999.

[The remainder of this page intentionally left blank]

36

38

### RESULTS OF OPERATIONS

#### NET INTEREST INCOME

Net interest income is the principal source of a financial institution's earnings stream and represents the difference or spread between interest and fee income generated from earning assets and the interest expense paid on deposits and borrowed funds. Fluctuations in interest rates as well as volume and mix changes in earning assets and interest-bearing liabilities impact net interest income. All discussions in this section assume a taxable equivalent basis unless otherwise noted.

Net interest income for 2000, on a fully taxable equivalent (FTE) basis, increased approximately \$575,000, or 2.1%, to approximately \$27,851,000 from approximately \$27,276,000 in 1999, compared to an increase of approximately \$5,024,000, or 22.6%, in 1999 from approximately \$22,252,000 in 1998. The Company experienced growth in both average earning assets and average interest-bearing liabilities during 2000. However, the rising interest rate environment during the first half of 2000 coupled with interest-bearing liabilities repricing more quickly than interest-earning assets resulted in a relatively small increase in net interest income for 2000. The "Rate/Volume Variance Analysis" table in the section below provides information about changes in interest income, interest expense and net interest income due to changes in average balances and rates.

The Company's FTE interest income increased approximately \$8,909,000, or 16.9%, to \$61,707,000 in 2000 from \$52,798,000 in 1999, compared to an increase of approximately \$7,853,000, or 17.5%, in 1999 from approximately \$44,945,000 in 1998. The increase in 2000 was due to the 12.2% increase in average earning assets coupled with a 40 basis points increase in the FTE yield on average earning assets during 2000. The 1999 increase was almost entirely due to the 17.2% increase in average earning assets in 1999 as the FTE yield on average earning assets rose only two basis points in 1999. The FTE interest income on loans increased 17.1% during 2000, primarily due to an increase of 12.7% in the average loan balances outstanding coupled with an increase in the FTE yield on

loans of 38 basis points. During 1999, the FTE interest income on loans increased 20.5%, primarily due to the 22.5% increase in the average loan balances outstanding in 1999, as the FTE yield on loans declined 16 basis points in 1999. The FTE interest income on investment securities increased 13.6% during 2000, compared to 1999, and 8.2% during 1999, compared to 1998, primarily due to changes in the average investment security balances outstanding.

During 2000, the Company's interest expense increased approximately \$8,334,600, or 32.7%, to approximately \$33,856,000 from approximately \$25,522,00 in 1999, as average interest-bearing liabilities outstanding during 2000 increased 16.0% and the average rate paid on interest-bearing liabilities during 2000 increased 72 basis points. In 1999, interest expenses increased \$2,829,000, or 12.5%, to approximately \$25,522,000 from approximately \$22,693,000 in 1998, primarily due to the effect of a 17.7% increase in average interest-bearing liabilities in 1999, coupled with the effect of a 23 basis point decline in the average rate paid in 1999. Interest-bearing deposits are the major component of interest bearing liabilities, representing 90.1% in 2000, 93.2% in 1999 and 97.7% in 1998 of average total interest-bearing liabilities outstanding. While average interest-bearing deposits outstanding increased 12.1% and 12.3% during 2000 and 1999, respectively, the rate paid on these average balances reflected an increase of 61 basis points during 2000 compared to a decline of 22 basis points during 1999. The decrease in interest expense on short-term borrowings during 2000 primarily resulted from a decline in the average balances outstanding during 2000. The increase in interest expense on long-term debt during 2000 was primarily due to an increase in average balances outstanding during 2000 coupled with a 170 basis points increase in the average rate paid during 2000. These increases are associated with the issuance, in March 2000, of the Company's junior subordinated deferrable interest debentures which carry an annual interest rate of 10.875%. The increase in interest expense on FHLB borrowings during 2000 was due to an 81.5% increase in the average balance of borrowings outstanding during 2000 and an increase of 98 basis points in the average interest rate paid on these borrowings during 2000. The large increase in the average balance of borrowings outstanding

during 2000 was due to Community Bank having funds advanced under the FHLB-Atlanta's "Convertible Advance Program" for the entire 12 months of 2000 compared to only the last six months of 1999. A new component of interest expense resulted in 2000 when Community Bank entered into capitalized lease arrangements on two of its bank locations. The average capitalized lease obligations outstanding during 2000 were approximately \$3,579,000, which represented 0.6% of the Company's average total interest-bearing liabilities.

The trend in net interest income is also evaluated in terms of average rates using the net interest margin and the interest rate spread. The net interest margin, or the net yield on earning assets, is computed by dividing net interest income by average earning assets. This ratio represents the difference between the average yield returned on average earning assets and the average rate paid for funds used to support those earning assets, including both interest-bearing and noninterest-bearing sources. The Company's FTE net interest margin for 2000 was 4.42%, compared to 4.86% and 4.64% for 1999 and 1998, respectively.

The interest rate spread measures the difference between the average yield on earning assets and the average rate paid on interest-bearing sources of funds. The interest rate spread eliminates the impact of noninterest-bearing funds and gives a more direct perspective to the effect of market interest rate movements. The FTE net interest spread for 2000 decreased 32 points to 4.08% from the Company's 1999 spread of 4.40% as the cost of interest-bearing sources of funds increased 72 basis points while the FTE yield on earning assets increased 40

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

basis points. The FTE net interest spread for 1998 was 4.15%. See the tables in this section below entitled "Consolidated Average Balances, Interest Income/Expenses and Yields/Rates" and "Rate/Volume Variance Analysis" for more information.

The following tabulation presents certain net interest income data without modification for assumed tax equivalency:

	Years Ended December		
	2000	1999	1998
Rate earned on earning assets.....	9.70%	9.30%	9.26%
Rate paid on borrowed funds.....	5.72	5.00	5.23
Interest rate spread.....	3.98	4.30	4.03
Net interest margin.....	4.32	4.75	4.52

During 2000, the banking industry saw the prime interest rate move from 8.50% to 9.50%. This increase resulted as the prime interest rate increased by 25 basis points each in February and March 2000 and increased by 50 basis points in May 2000. In addition, the banking industry experienced an increasing interest rate environment during 1999 as evidenced by increases of 25 basis points each, in July, August and November. This is in contrast to a declining interest rate environment as evidenced by two drops, of 25 basis points each, in the prime rate during October 1998 and an additional drop of 25 basis points in the prime rate in November 1998. The Company's net interest income, before the provision for loan losses, increased 2.1% during 2000, 23.1% in 1999 and 18.8% in 1998.

Net interest income, before provision for loan losses, was \$27,219,000, \$26,672,000 and \$21,672,000 for the 12 months ended December 31, 2000, 1999 and 1998, respectively. This represented changes of \$547,000 from 1999 to 2000 and \$5,000,000 from 1998 to 1999, as reported in the Company's Consolidated Statements of Income included elsewhere in this Report. The net interest margin, not modified for assumed tax equivalency, decreased to 4.32% in 2000 from 4.75% in 1999 and the interest rate spread, not modified for assumed tax equivalency, decreased to 3.98% for 2000 from 4.30% for 1999. The net interest margin and interest rate spread, not modified for assumed tax equivalency, were 4.52% and 4.03%, respectively, for 1998.

The "Consolidated Average Balances, Interest Income/Expenses and Yields/Rates" and the "Rate/Volume Variance Analysis" tables are presented on the following four pages. The Consolidated Average Balances/Interest Income/Expenses and Yields/Rates table presents, for the periods shown, the average balance of certain balance sheet items, the dollar amount of interest income from average earning assets and resultant yields, the interest expense and rate paid on average interest-bearing liabilities, and the net-interest margin. The Rate/Volume Variance Analysis table presents an analysis of changes in interest income, interest expense and net interest income attributable to changes in volume and interest rate. Income from tax-exempt earning assets has been adjusted to fully taxable equivalent amounts.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

[The remainder of this page intentionally left blank]

39

41

## CONSOLIDATED AVERAGE BALANCES, INTEREST INCOME/EXPENSE AND YIELDS/RATES Taxable Equivalent Basis (Dollars in Thousands)

	YEAR ENDED DEC	
	2000	
	AVERAGE BALANCE	INCOM EXPEN
ASSETS		
Earning assets:		
Loans, net of unearned income(1) .....	\$ 522,301	\$54,49
Investment securities:		
Taxable .....	87,745	5,64
Tax-exempt .....	15,366	1,27
	-----	-----
Total investment securities .....	103,111	6,91
Interest bearing deposits in other banks .....	915	6
Federal funds sold .....	3,635	23
	-----	-----
Total earning assets(2) .....	629,962	61,70
Noninterest-earning assets:		
Cash and due from banks .....	26,260	
Premises and equipment .....	38,232	
Accrued interest and other assets .....	19,781	
Allowance for loan losses .....	(3,320)	
	-----	
Total assets .....	\$ 710,915	
	=====	
LIABILITIES AND SHAREHOLDERS' EQUITY		
Interest-bearing liabilities:		
Demand deposits .....	\$ 102,254	5,03
Savings deposits .....	55,983	2,45
Time deposits .....	375,121	22,21
	-----	-----
	533,358	29,71
Other short-term borrowings .....	2,589	16
FHLB borrowings .....	38,000	2,24
Capitalized lease obligations .....	3,579	32
Long-term debt .....	14,716	1,40
	-----	-----
Total interest-bearing liabilities .....	592,242	33,85
Noninterest-bearing liabilities:		
Demand deposits .....	68,785	
Accrued interest and other liabilities .....	8,112	
Shareholders' equity .....	41,776	
	-----	

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Total liabilities and shareholders' equity .....	\$ 710,915 =====	
Net interest income/net interest spread .....		\$27,85 =====
Net interest margin .....		
Taxable equivalent adjustment:		
Loans .....		\$ 20
Investment securities .....		43
		-----
Total taxable equivalent adjustment .....		63
		-----
Net interest income .....		\$27,21 =====

- (1) Average loans include nonaccrual loans. All loans and deposits are domestic.
- (2) Tax equivalent adjustments have been based on an assumed tax rate of 34%, and do not give effect to the disallowance for federal income tax purpose of interest expense related to certain tax-exempt earning assets.

40

42

Years Ended December 31,					
1999			1998		
Average Balance	Income/ Expense	Yield/ Rate	Average Balance	Income/ Expense	Yield/ Rate
\$ 463,298	\$ 46,549	10.05%	\$ 378,189	\$ 38,616	10.21%
79,733	4,782	6.00	74,952	4,488	5.99
15,412	1,305	8.47	13,488	1,139	8.44
-----	-----	-----	-----	-----	-----
95,145	6,087	6.40	88,440	5,627	6.36
1,343	74	5.51	1,006	91	9.05
1,740	88	5.06	11,558	611	5.29
-----	-----	-----	-----	-----	-----
561,526	52,798	9.40	479,193	44,945	9.38
22,332			21,609		
32,527			26,986		
19,087			13,642		
(2,759)			(2,960)		
-----			-----		
\$ 632,713			\$ 538,470		
=====					

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

\$ 94,763	4,131	4.36	\$ 85,044	3,286	3.86
53,730	1,886	3.51	46,374	1,651	3.56
327,481	17,577	5.37	292,357	17,026	5.82
-----	-----		-----	-----	
475,974	23,594	4.96	423,775	21,963	5.18
6,714	333	4.96	3,258	164	5.03
20,932	1,037	4.95	-0-	-0-	0.00
-0-	-0-	0.00	-0-	-0-	0.00
7,100	558	7.86	6,878	566	8.23
-----	-----		-----	-----	
510,720	25,522	5.00	433,911	22,693	5.23
-----	-----		-----	-----	
69,248			60,147		
8,542			7,094		
44,203			37,318		
-----			-----		
\$ 632,713			\$ 538,470		
=====			=====		
	\$ 27,276	4.40%		\$ 22,252	4.15%
	=====			=====	
		4.86%			4.64%
	\$ 159			\$ 193	
	444			387	
	-----			-----	
	603			580	
	\$ 26,673			\$ 21,672	
	=====			=====	

41

43

RATE/VOLUME VARIANCE ANALYSIS  
TAXABLE EQUIVALENT BASIS

	Average Volume			
	2000	1999	1998	2000
	-----	-----	-----	-----
	(Dollars in Thousands)			
EARNING ASSETS:				
Loans, net of unearned income.....	\$ 522,301	\$ 463,298	\$378,189	\$ 59
Investment securities:				
Taxable.....	87,745	79,733	74,952	8
Tax exempt.....	15,366	15,412	13,488	
	-----	-----	-----	-----
Total investment securities.....	103,111	95,145	88,440	7
Interest-bearing deposits with other banks.....	915	1,343	1,006	
Federal funds sold.....	3,635	1,740	11,558	1
	-----	-----	-----	-----

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Total earning assets.....	\$ 629,962	\$ 561,526	\$479,193	\$ 68
	=====	=====	=====	=====
INTEREST-BEARING LIABILITIES:				
Deposits:				
Demand.....	\$ 102,254	\$ 94,763	\$ 85,044	\$ 7
Savings.....	55,983	53,730	46,374	2
Time.....	375,121	327,481	292,357	47
	-----	-----	-----	-----
Total interest-bearing deposits.....	533,358	475,974	423,775	57
Other short-term borrowings.....	2,589	6,714	3,258	(4
FHLB borrowings.....	38,000	20,932	-0-	17
Capitalized Lease Obligations.....	3,579	-0-	-0-	3
Long-term borrowings.....	14,716	7,100	6,878	7
	-----	-----	-----	-----
Total interest-bearing liabilities.....	\$ 592,242	\$ 510,720	\$433,911	\$ 81
	=====	=====	=====	=====
Net interest income/net interest spread.....				
Net yield on earning assets.....				
Net cost of funds.....				

- (1) The change in interest due to both rate and volume has been allocated to volume and rate changes in proportion to the relationship of the absolute dollar amounts of the change in each.

42

44

Average Rate			Interest Income/Expense			Variance		2000
2000	1999	1998	2000	1999	1998	2000-1999	1999-1998	VOLUME
(Dollars in Thousands)								
10.43%	10.05%	10.21%	\$54,492	\$46,549	\$38,616	\$ 7,943	\$ 7,933	\$ 6,125
6.43	6.00	5.99	5,644	4,782	4,488	862	294	503
8.27	8.47	8.44	1,271	1,305	1,139	(34)	166	(4)
			-----	-----	-----	-----	-----	-----
6.71	6.40	6.36	6,915	6,087	5,627	828	460	499
7.21	5.51	9.05	66	74	91	(8)	(17)	(27)
6.44	5.06	5.29	234	88	611	146	(523)	117
			-----	-----	-----	-----	-----	-----
9.80	9.40	9.38	61,707	52,798	44,945	8,909	7,853	6,714
4.92	4.36	3.86	5,036	4,131	3,286	905	845	345
4.39	3.51	3.56	2,457	1,886	1,651	571	235	82

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

5.92	5.37	5.82	22,218	17,577	17,026	4,641	551	2,724
			-----	-----	-----	-----	-----	-----
5.57	4.96	5.18	29,711	23,594	21,963	6,117	1,631	3,151
6.30	4.96	5.03	163	333	164	(170)	169	(243)
5.93	4.95	-0-	2,248	1,037	-0-	1,211	1,037	976
9.14	-0-	-0-	327	-0-	-0-	327	-0-	327
9.56	7.86	8.23	1,407	558	566	849	(8)	707
			-----	-----	-----	-----	-----	-----
5.72	5.00	5.23	33,856	25,522	22,693	8,334	2,829	4,918
-----	-----	-----	-----	-----	-----	-----	-----	-----
4.08%	4.40%	4.15%	\$27,851	\$27,276	\$22,252	\$ 575	\$ 5,024	\$ 1,796
=====	=====	=====	=====	=====	=====	=====	=====	=====
4.42%	4.86%	4.64%						
5.38%	4.54%	4.74%						

43

45

## PROVISION FOR LOAN LOSSES, NET CHARGE-OFFS AND ALLOWANCE FOR LOAN LOSSES

The Company maintains an allowance for loans losses to absorb losses inherent in the loan portfolio. The allowance is based upon management's estimated range of those losses. Actual losses for these loans may vary significantly from this estimate. In January 2000, management decided to increase Community Bank's allowance for loan losses. In addition, during 2000, management made further increases in Community Bank's allowance for loan losses. In September 2000, Community Bank made an additional provision of \$3,478,000 to increase its allowance for loan losses.

At December 31, 2000, the allowance for loan losses was \$7,107,000 which represented an increase of \$4,504,000, or 173.0%, over the December 31, 1999 amount of \$2,603,000. This increase in the overall level of the allowance for loan losses was primarily due to additional provisions for loan losses of \$3,478,000 and \$501,000 made by the Company in September 2000 and December 2000, respectively. There was a \$368,000, or 12.4%, decline in the allowance for loan losses at December 31, 1999 as compared to December 31, 1998, in contrast to an increase of \$840,000, or 39.4%, in the allowance for loan losses at year-end 1998 over year-end 1997. The decline in the allowance for loan losses at December 31, 1999 was primarily due to an increase in net charge-offs in consumer loans during 1999. The increase in the allowance for loan losses during 1998 was primarily due to approximately \$1,281,000 of reserves acquired through acquisitions during 1998 and a provision for loan losses of approximately \$885,000 during 1998 which more than offset net loan charge-offs of approximately \$1,326,000 during 1998. This represented a 14.5% increase in the 1998 provision for loan losses, as compared to 1997, and a 23.4% increase in net loan charge-offs during 1998, as compared to 1997. As a percentage of total loans, net of unearned income, the allowance for loan losses increased to 1.35% at December 31, 2000, compared to 0.52%, 0.68%, 0.65% and 0.75% at December 31, 1999, 1998, 1997 and 1996, respectively. Management believes that the allowance for loan losses at December 31, 2000 is adequate to absorb known risks in the Company's loan portfolio based upon the Company's historical experience. No assurance can be given, however, that increased loan volume, adverse economic conditions or other circumstances will not result in increased losses in the Company's loan portfolio or additional provisions to the allowance for loan losses.

The provision for loan losses is charged to current earnings to bring the

allowance for loan losses to a level deemed appropriate by management. Actual loan losses, net of recoveries, are charged directly to the allowance for loan losses. The amount of the provision for loan losses is based on the growth of the loan portfolio, the amount of net loan losses incurred and management's estimation of potential future losses based on an evaluation of the risk in the loan portfolio. The provision for loan losses was \$9,289,000, \$4,459,000 and \$885,000 in 2000, 1999 and 1998, respectively. This represented increases of \$4,830,000, or 108.3%, in 2000 and \$3,574,000, or 403.8%, in 1999. The provision for loan losses in 2000 included additional provisions of \$3,478,000 in September 2000 and \$501,000 in December 2000. The increase in 2000 resulted from management's decision to make provisions for current losses and actual growth in the loan portfolio and to increase the overall level of the allowance for loan losses due to aggressive lending in new expansion markets. The additional provision in December 2000 was made with respect to the estimated impairment of certain loans made through Community Bank's Double Springs, Alabama location, which are discussed in the following paragraph. The increase in the provision during 1999 was primarily due to an increase in the monthly provision for Community Bank, based on anticipated loan growth, an increase in the provision for 1st Community Credit Corporation due to an increase in consumer loan charge-offs and a provision of \$2,631,000 related to the impaired balances of certain loans originated in 1998 in Community Bank's Ft. Payne, Alabama Wal-Mart location, which were determined by management to be impaired in the fourth quarter of 1999. Excluding the effect of these impaired loans, the provision for loan losses would have increased \$943,000, or 106.6%, during 1999.

44

46

In March 2001, management of Community Bank became aware that an employee in Community Bank's Double Springs, Alabama location had improperly originated approximately \$1,200,000 in loans primarily during 2000 and the first quarter of 2001 in violation of Community Bank's lending policies, and had manipulated loan payments to make it falsely appear that payments under the loans were current. The bank employee has admitted wrongdoing in connection with the loans and his employment with Community Bank has been terminated. Management has notified federal and state banking regulatory authorities, law enforcement authorities and the Company's fidelity bond carrier, and is cooperating with law enforcement authorities in their investigation of the matter. While the Company has not completed its investigation of these loans, management's estimate of the impairment of such loans at December 31, 2000 was approximately \$501,000. As a result of this estimate, the Company made a provision and increased its allowance for loan losses as of December 31, 2000 by \$501,000 to reflect the estimated impairment of these loans. An appropriate charge with respect to actual losses determined will be made to the Company's allowance for loan losses during 2001.

In September 1998, Community Bank determined that \$9,360,000 in motor vehicle loans that were originated in Community Bank's Ft. Payne, Alabama Wal-Mart location primarily during a four-month period beginning in May 1998 were not in compliance with Community Bank's lending policy. By December 31, 1999, borrowers had defaulted on approximately \$5,594,000 of these loans. Community Bank took into possession and resold 362 vehicles that served as collateral for these loans, which resulted in proceeds of approximately \$2,963,000, which was applied to the outstanding balances of the defaulted loans. In the fourth quarter of 1999, management determined that these unpaid balances were impaired and, therefore, made a charge of approximately \$2,631,000 to the Company's allowance for loan losses in December 1999. Concurrently, a provision for loan losses, in the same amount, was made in order to return the allowance for loan losses to its balance prior to the charge for the impaired loans. During 2000, Community Bank, including its subsidiary 1st Community Credit Corporation, charged an additional \$567,000 to its allowance for loan losses with respect to these defaulted Ft. Payne loans. On June 20, 2000, Community Bank filed an

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

action in the United States District Court for the Northern District of Alabama against an automobile dealership, several employees and former employees of the dealership and a former employee of Community Bank. The lawsuit seeks damages of an unspecified amount to recover losses incurred by Community Bank in connection with the Ft. Payne loans, along with all costs associated with the legal action. Any amounts received by Community Bank as a result of this litigation will be treated as a recovery on loan losses. See "Item 3 - Legal Proceedings."

Loan charge-offs exceeded recoveries by \$4,785,000 during 2000, which represented a decrease of \$41,000, or 0.9%, from \$4,826,000 during 1999, which represented an increase of \$3,500,000, or 264.0%, from \$1,326,000 during 1998. Net loan charge-offs remained at the same level in 2000 compared to 1999 primarily due to an increase in assets classified as loss during 2000, which resulted from aggressive lending in new expansion markets. The increase in 1999 was primarily due to the charge-off of the impaired balances of certain loans originated in 1998 in Community Bank's Ft. Payne, Alabama Wal-Mart location. Excluding the effect of the isolated occurrence of the impaired loans in the Ft. Payne, Alabama office, net loan charge-offs for 1999 would have increased \$869,000, or 65.5%. Net charge-offs of consumer loans represented 80.6% of total net charge-offs for 2000, compared to 96.9% for 1999 and 82.7% in 1998.

[The remainder of this page intentionally left blank]

45

47

The following table sets forth certain information with respect to the Company's loans, net of unearned income, and the allowance for loan losses for the five years ended December 31, 2000.

### SUMMARY OF LOAN LOSS EXPERIENCE

	2000 -----	1999 -----	1998 -----
	(Dollars in Thou		
Allowance for loan losses at beginning of period.....	\$ 2,603	\$ 2,971	\$ 2,131
Loans charged off:			
Commercial, financial and agricultural.....	620	282	190
Real estate - mortgage.....	319	92	50
Consumer.....	4,114	4,814	1,223
	-----	-----	-----
Total loans charged off.....	5,053	5,188	1,463
	-----	-----	-----
Recoveries on loans previously charged off:			
Commercial, financial and agricultural.....	10	220	11
Real estate - mortgage.....	2	4	-0-
Consumer.....	256	138	126
	-----	-----	-----
Total recoveries.....	268	362	137
	-----	-----	-----
Net loans charged off.....	4,785	4,826	1,326
Reserves acquired through acquisitions.....	-0-	-0-	1,281
Provision for loan losses.....	9,289	4,458	885
	-----	-----	-----
Allowance for loan losses at end of period.....	\$ 7,107	\$ 2,603	\$ 2,971

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

	=====	=====	=====
Loans, net of unearned income, at end of period.....	\$528,209	\$498,726	\$433,853
	=====	=====	=====
Average loans, net of unearned income, outstanding for the period.....	\$522,301	\$463,298	\$378,189
	=====	=====	=====

	2000	1999	1998
	-----	-----	-----
Ratios:			
Allowance for loan losses to loans, net of unearned income, at end of period.....	1.35%	.52%	.68%
Allowance for loan losses at end of period to average loans, net of unearned income.....	1.36	.56	.79
Net charge-offs to average loans, net of unearned income.....	.92	1.04	.35
Net charge-offs to allowance for loan losses, at end of period .....	67.33	185.40	44.63
Recoveries to prior year charge-offs.....	5.17	24.74	11.53

In assessing the adequacy of the allowance for loan losses, management relies predominantly on its ongoing review of the loan portfolio, which is undertaken both to ascertain whether there are probable losses which must be charged off and to assess the risk characteristics of the portfolio in the aggregate. This review takes into consideration the judgments of the responsible lending officers and senior management, and also those of bank regulatory agencies that review the loan portfolio as part of the regular bank examination process. Loans identified as having increased credit risk are classified in accordance with the Company's loan policy and appropriate reserves are established for each loan classification category based on pre-determined reserve percentages. Reserves are established for the remaining unclassified portion of the loan portfolio based on actual historical loss factors associated with certain loan types.

46

48

In evaluating the allowance, management also considers the historical loan loss experience of Community Bank, the amount of past due and nonperforming loans, current and anticipated economic conditions, lender requirements and other appropriate information. Community Bank allocates its allowance for loan losses to specific loan categories based on an average of net losses for each loan type during the previous five years.

Management allocated the allowance for loan losses to specific loan classes, as of the dates indicated, as follows:

## ALLOCATION OF THE ALLOWANCE FOR LOAN LOSSES

	December 31,		
	2000	1999	1998
	-----	-----	-----
	PERCENT	Percent	Percent

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

	AMOUNT	OF TOTAL	Amount	of Total	Amount	of Total	Amount
	-----	-----	-----	-----	-----	-----	-----
	(Dollars in Thousands)						
Domestic loans							
Commercial,							
financial and							
and agricultural	\$ 711	10%	\$ 234	9%	\$ 526	18%	\$ 1
Real estate -							
mortgage.....	497	7	182	7	357	12	6
Consumer.....	5,899	83	2,187	84	2,088	70	1,3
	-----	----	-----	---	-----	---	-----
	\$ 7,107	100%	\$ 2,603	100%	\$ 2,971	100%	\$ 2,1
	=====	=====	=====	=====	=====	=====	=====

[The remainder of this page intentionally left blank]

47

49

#### NONPERFORMING ASSETS

Nonperforming assets as of December 31, 2000 increased approximately \$1,522,000, or 31.7%, to approximately \$6,329,000 from approximately \$4,807,000 at year-end 1999, which represented an increase of approximately \$124,000 or 2.6%, from approximately \$4,683,000 at December 31, 1998. Nonperforming loans include loans classified as nonaccrual or renegotiated and those past due 90 days or more for which interest was still being accrued. During 2000, nonaccruing loans decreased 30.7% to \$1,877,000 at December 31, 2000, while loans past due 90 days or more increased 93.0% to \$2,571,000 at December 31, 2000. During 1999, nonaccruing loans increased 69.3% to \$2,709,000 at December 31, 1999, while loans past due 90 days or more declined 44.1% to \$1,332,000 at December, 31, 1999. Other real estate was \$1,881,000 and \$766,000 at December 31, 2000 and 1999, respectively, which represented increases of 145.6% and 9.6%, respectively, from the prior year-end. There were no commitments to lend any additional funds on nonaccrual or renegotiated loans at December 31, 2000. The following table summarizes the Company's nonperforming assets at December 31 during each of the last five years.

#### NONPERFORMING ASSETS

	December 31,			
	2000	1999	1998	19
	-----	-----	-----	-----
	(Dollars in Thousands)			
Nonaccruing loans.....	\$ 1,877	\$ 2,709	\$ 1,600	\$ 1
Loans past due 90 days or more.....	2,571	1,332	2,384	
Restructured loans.....	-0-	-0-	-0-	
	-----	-----	-----	-----
Total nonperforming loans.....	4,448	4,041	3,984	2
Other real estate.....	1,881	766	699	
	-----	-----	-----	-----
Total nonperforming assets.....	\$ 6,329	\$ 4,807	\$ 4,683	\$ 2
	=====	=====	=====	=====

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

### Ratios:

Allowance for loan losses to				
total nonperforming assets.....	112.29%	54.15%	63.44%	7
Total nonperforming loans to total				
loans (net of unearned income).....	0.84%	0.81%	0.90%	
Total nonperforming assets				
to total assets.....	0.89%	0.71%	0.78%	

The ratio of allowance for loan losses to total nonperforming assets increased 107.4% during 2000, to 112.29% at December 31, 2000, compared to declines of 14.6% during 1999, to 54.15% at December 31, 1999, and 18.9% during 1998 to 63.44% at December 31, 1998. The significant increase in this ratio for 2000 resulted from the substantial increase in the Company's allowance for loan losses during 2000. The ratio of total nonperforming loans to total loans, net of unearned income, decreased 3.7% during 2000, to 0.84% at December 31, 2000, compared to 0.81% and 0.90% at year-end 1999 and 1998, respectively. The ratio of total nonperforming assets to total assets increased 25.4% during 2000 to 0.89% at year-end 2000, compared to 0.71% at year-end 1999 and 0.78% at year-end 1998. Only slight changes have occurred in these latter two ratios over the past five years. Management is aware of no factors which should suggest that they are prone to significant increases in 2001.

In September 1998, Community Bank determined that approximately \$9,360,000 in motor vehicle loans that were originated in Community Bank's Ft. Payne, Alabama Wal-Mart location primarily during a four-month period beginning in May 1998 were not in compliance with Community Bank's lending policy. By December 31, 1999, borrowers had defaulted on approximately \$5,594,000 of these loans. Community Bank took into possession and resold

48

50

362 vehicles that served as collateral for these loans, which resulted in proceeds of approximately \$2,963,000, which was applied to the outstanding balances of the defaulted loans. In the fourth quarter of 1999, management determined that these unpaid balances were impaired and, therefore, made a charge of approximately \$2,631,000 to the Company's allowance for loan losses in December 1999. Concurrently, a provision for loan losses, in the same amount, was made in order to return the allowance for loan losses to its balance prior to the charge for the impaired loans. In 2000, Community Bank, including its subsidiary 1st Community Credit Corporation, charged an additional \$567,000 to its allowance for loan losses with respect to those defaulted Ft. Payne loans. On June 20, 2000, Community Bank filed an action in the United States District Court for the Northern District of Alabama against an automobile dealership, several employees and former employees of the dealership and a former employee of Community Bank. The lawsuit seeks damages of an unspecified amount to recover losses incurred by Community Bank in connection with the Ft. Payne loans, along with all costs associated with the legal action. Any amounts received by Community Bank as a result of this litigation will be treated as a recovery on loan losses. See "Item 3 - Legal Proceedings."

At December 31, 2000, the Company's recorded investment in loans considered to be impaired was approximately \$924,000, of which \$128,000 related to loans on non-accrual status and \$796,000 related to certain loans improperly originated through Community Bank's Double Springs, Alabama location (which are discussed above under "--Provision for Loan Losses, Net Charge and Allowance for Loan Losses"). At December 31, 1999, the Company's recorded investment in loans considered to be impaired was approximately \$345,000 of which all were on nonaccrual status. The related valuation allowance for impaired loans, included

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

as a component of the allowance for loan losses, was \$520,000 at December 31, 2000 and \$52,000 at December 31, 1999. With the exception of these loans originated through Community Bank's Double Springs, Alabama location, there was no amount of interest income recognized on impaired loans during 2000 and 1999.

The difference between the gross interest income that would have been recorded in each period if nonaccruing loans had been current in accordance with their original terms and the amount of interest income on those loans that was included in each period's net income was approximately \$113,000 for 2000, \$115,000 for 1999 and \$59,000 for 1998.

There were no concentrations of loans exceeding 10% of total loans which are not otherwise disclosed as a category of loans at December 31, 2000, 1999 and 1998.

It is the general policy of Community Bank to stop accruing interest income and place the recognition of interest on a cash basis when any commercial, industrial or real estate loan is past due as to principal or interest and the ultimate collection of either is in doubt. Accrual of interest income on consumer installment loans is suspended when any payment of principal or interest, or both, is more than 90 days delinquent. When a loan is placed on a nonaccrual basis any interest previously accrued but not collected is reversed against current income unless the collateral for the loan is sufficient to cover the accrued interest or a guarantor assures payment of interest.

### NONINTEREST INCOME

Noninterest income for 2000 increased approximately \$751,000, or 8.2%, to approximately \$9,906,000 from approximately \$9,155,000 in 1999, which represented an increase of approximately \$1,053,000, or 13.0%, from approximately \$8,102,000 in 1998. These amounts are primarily from service charges on deposit accounts, insurance commissions, bank club dues (a deposit account packaged with other financial services) and debt cancellation fees. The increases in service charges on deposit accounts are primarily a reflection of the deposit

growth of the Company as it has expanded into new markets. Insurance commissions increased 7.3% to approximately \$2,406,000 in 2000 after remaining relatively flat during 1999 and 1998. The level of insurance commissions during the past three years is primarily a result of the activities of Community Insurance Corp., a subsidiary of Community Bank, in the areas of property, casualty and life insurance. Bank club dues remained relatively flat during 2000, reflecting a decline of 0.4% to approximately \$703,000, compared to increases of 11.9% during 1999 and 12.3% during 1998. The increases in 1999 and 1998 were primarily due to the continued geographic expansion of Community Bank, leading to increases in the transaction accounts which generate these types of fees. Other operating income increased 6.3%, to approximately \$1,890,000 during 2000 compared to increases of 79.1% and 32.6% in 1999 and 1998, respectively. Debt cancellation fees increased 22.0% to approximately \$759,000, during 2000 compared to a 9.6% decline in 1999 and an increase of 150.2% during 1998. The increase in 2000 was primarily due to increased volume in debt cancellation coverage associated with growth in Community Bank's loan portfolio. Components of other operating income reflecting increases during 2000 were fee income associated with wire transfers, non-customer check cashing, ATM access and other miscellaneous service fees. The Company also recognized gains on the sale of investment securities in connection with its asset/liability management during 2000 and 1999, and the restructuring of its investment portfolio in October 1998.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## NONINTEREST INCOME

	Years Ended December 31,			Perce
	2000	1999	1998	2000/1999
	(Dollars in Thousands)			
Service charges on deposits.....	\$ 4,144	\$ 3,627	\$ 3,055	14.3%
Insurance commissions.....	2,406	2,243	2,269	7.3
Investment securities gains (losses).....	4	179	466	(97.8)
Bank club dues.....	703	706	631	(0.4)
Debt cancellation fees.....	759	622	688	22.0
Other.....	1,890	1,778	993	6.3
	-----	-----	-----	
	\$ 9,906	\$ 9,155	\$ 8,102	8.2
	=====	=====	=====	

[The remainder of this page intentionally left blank]

50

52

## NONINTEREST EXPENSES

Noninterest expenses totaled approximately \$31,755,000 in 2000, \$29,208,000 in 1999 and \$23,784,000 in 1998. These levels represent increases of 8.7%, 22.8% and 36.5% for 2000, 1999 and 1998, respectively. The primary component of noninterest expenses is salaries and employee benefits, which increased \$2,284,000, or 13.4%, during 2000 to \$19,294,000, compared to \$17,010,000 and \$14,189,000 for 1999 and 1998, respectively. The increase in salaries and employee benefits during 2000 resulted primarily from merit increases and incentive payments for existing personnel in addition to increased contributions to the Company's pension plan and ESOP. Director and committee fees were \$675,000 in 2000, \$601,000 in 1999 and \$711,000 in 1998. The increase in 2000 resulted primarily from the payment of retainer fees to non-employee directors. This represents a 12.3% increase in 2000 compared to a decrease of 15.5% in 1999. The decline in director and committee fees during 1999 reflected the initiation in 1999 of a Company policy under which only non-employee directors are paid for their service and participation on the boards of directors and various committees of the Company and its subsidiaries. Employee directors no longer receive board or committee fees. Occupancy expense increased 2.5% in 2000 to \$2,722,000, compared to \$2,655,000 in 1999 and \$2,113,000 in 1998, while furniture and equipment expenses increased 8.0% in 2000 to approximately \$1,908,000, as compared to \$1,767,000 in 1999 and \$1,544,000 in 1998. These increases reflect the higher costs associated with the Company's expansion activities during 1999 and 1998. Other operating expenses decreased 0.3% in 2000 to approximately \$7,156,000, compared to \$7,174,000 in 1999 which represented a 37.3% increase from \$5,226,000 in 1998. The increase in other operating expenses during 1999 was primarily due to increases in telephone and supply costs associated with expansion activities, and accounting fees, legal fees, and public relations, printing and advertising costs associated with the Company's 1999 annual shareholders' meeting and a related proxy contest.

In the first quarter of 2000, management took steps to reduce the rate of growth of the Company's non-interest expenses. These steps included close scrutiny of monies spent for travel and entertainment, social dues, advertising and promotions, education and training and donations. As a result of these actions,

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

the Company reduced expenses in these areas by approximately \$437,000, or 50.0%, during 2000, as compared to 1999, including a \$211,000, or 65.9%, decrease in advertising expense, and a \$202,000, or 79.2%, decrease in training and education expense. These reductions, however, were offset by increased costs in postage, telephone, audit and exam fees, and professional fees. Additional cost reduction measures were identified in October 2000 and initiated in the fourth quarter of 2000 and the first quarter of 2001. These actions include salary reductions at the executive officer level of Community Bank and the Company, staff reduction through attrition and down-sizing and a reduction in the number of automobiles owned or leased by the Company and its subsidiaries.

51

53

### NONINTEREST EXPENSES

	Year Ended December 31,			Pe
	2000	1999	1998	2000/19
	(Dollars in Thousands)			
Salaries and employee benefits.....	\$19,294	\$17,010	\$14,189	13.4%
Occupancy expense.....	2,722	2,655	2,113	2.5
Furniture and equipment expense.....	1,908	1,767	1,544	8.0
Director and committee fees.....	675	601	711	12.3
Amortization of intangibles.....	554	493	440	12.4
Advertising.....	109	320	93	(65.9)
Insurance.....	298	171	130	74.3
Legal Fees.....	785	894	116	(12.2)
Professional fees.....	220	166	360	32.5
Supplies.....	515	623	471	(17.3)
Postage.....	443	380	364	16.6
Telephone.....	920	769	554	19.6
Training and Education.....	53	25	256	(79.2)
Other.....	3,259	3,104	2,443	5.0
	-----	-----	-----	
	\$31,755	\$29,208	\$23,784	8.7
	=====	=====	=====	

### INCOME TAXES

The Company experienced a tax benefit of \$1,704,000, or 43.5% effective tax benefit rate, on a pre-tax loss of \$3,919,000 for 2000, compared to income tax liabilities of \$502,000, or 23.3% effective tax rate, on pre-tax income of \$2,161,000 for 1999 and \$1,526,000, or 29.9% effective tax rate on pre-tax income of \$5,106,000 for 1998. The effective tax benefit rate of 43.5% for 2000 is above the Federal statutory tax rate of 34%. This change is in part due to the shift to a tax benefit position in 2000 from a tax liability position for 1999 and reflects the additional benefit of tax-free interest income. The tax amounts and rates for 1999 and 1998 are lower than the statutory Federal tax rate of 34% primarily due to investments in loans and securities earning interest income that is exempt from Federal taxation. As proportionately fewer available funds are invested in tax-exempt assets, the effective tax rate will more closely approximate the statutory Federal tax rate. In 2000, the effective tax benefit rate was 127.9% of the statutory Federal tax rate, compared to tax rates which were 68.5% and 87.9% of the statutory Federal tax rate in 1999 and

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

1998, respectively. The Company attempts to maximize any tax benefits and minimize any tax liabilities through active tax planning. A more detailed explanation of income tax expense is included in Note 10 to the Company's Consolidated Financial Statements included elsewhere in this Report.

[The remainder of this page intentionally left blank]

52

54

### IMPACT OF INFLATION AND CHANGING PRICES

A bank's asset and liability structure is substantially different from that of an industrial company in that virtually all assets and liabilities of a bank are monetary in nature. Management believes the impact of inflation on financial results depends upon the Company's ability to react to changes in interest rates and by such reaction to reduce the inflationary impact on performance. Interest rates do not necessarily move in the same direction, or at the same magnitude, as the prices of other goods and services. As discussed above, management seeks to manage the relationship between interest-sensitive assets and liabilities in order to protect against wide interest rate fluctuations, including those resulting from inflation.

Various information shown elsewhere in this Report should assist in an understanding of how well the Company is positioned to react to changing interest rates and inflationary trends. In particular, the summary of net interest income, the maturity distributions, the composition of the loan and security portfolios and the data on the interest sensitivity of loans and deposits should be considered.

[The remainder of this page intentionally left blank]

53

55

### ITEM 7A - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company's net interest income, and the fair value of its financial instruments, are influenced by changes in the level of interest rates. Interest rate sensitivity is a function of the repricing characteristics of the Company's interest-earning assets and interest-bearing liabilities. Management monitors its interest rate risk exposure through the use of a Static Gap analysis and an Interest Rate Shock analysis.

The static gap analysis measures the amount of repricing risk embedded in the balance sheet at a specific point in time, by comparing the difference in the volume of interest-earning assets and interest-bearing liabilities that are subject to repricing within specific time periods. During 2000, Community Bank saw its interest earning assets repricing within one year increase while its interest bearing liabilities repricing during this same period decreased. While these changes reflect a slight improvement in the Company's static gap position, as compared to year-end 1999, the Company remained liability sensitive at December 31, 2000, indicating that it had more interest bearing liabilities than interest earning assets repricing during the twelve months ending December 31, 2001. The cumulative static gap position of rate sensitive assets to rate sensitive liabilities at December 31, 2000 was: i) .55% at 30 days; ii) .53% at 90 days; iii) .55% at 180 days; and iv) .52% at 365 days.

The interest rate shock analysis measures the impact on Community Bank's net interest income as a result of immediate and sustained shift in interest rates.

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

The movement in market rates are based on statistical regression analyses while management makes assumptions concerning balance sheet growth and the magnitude of interest rate movements for certain interest earning asset and interest-bearing liabilities. Using actual maturity and repricing opportunities of Community Bank's portfolio, in conjunction with management's assumptions, a rate shock analysis is performed using a plus 200 basis points shift and a minus 200 basis points shift in interest rates. Based on the Company's December 31, 2000 Asset/Liability Analysis, Community Bank's net interest income would decline \$917,000, or 3.22%, over the next twelve months as a result of a 200 basis points decrease in the interest rate environment. This interest rate sensitivity in declining interest rate scenario is primarily due to an estimated increase in prepayment speeds for mortgage-backed securities, including collateralized mortgage obligations, resulting in the reinvestment of cash flows at lower rates. A 200 basis points increase in interest rates would result in a \$790,000 or 2.78%, decrease in net interest income for the same period. The interest rate sensitivity in a rising interest rate scenario is primarily due to callable FHLB advances that are expected to be called requiring replacement of this funding at higher cost.

[The remainder of this page intentionally left blank]

54

56

The following tables estimate the impact of shifts in interest rates on the Company's net interest income for the 12 months ending December 31, 2001:

### RATE SHOCK ANALYSIS

	-200 Basis Points	Level	
	-----		
	(Dollars in thousands)		
Prime Rate.....	7.00%	9.00%	
Interest Income.....	\$ 57,885	\$62,488	\$
Interest Expense.....	30,354	34,040	
	-----	-----	
Net Interest Income.....	\$ 27,531	\$28,448	\$
	=====	=====	
Dollar change from Level.....	\$ (917)		\$
Percentage change from Level.....	(3.22)%		

[The remainder of this page intentionally left blank]

55

57

### INTEREST SENSITIVITY

Percentage In

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

	Principal Amount of Earning Assets, Interest-bearing Liabilities at December 31, 2000 ----- (Dollars in Thousands)	in Interest Given Immedia Interes ----- Down 200 Basis Points -----
Assets which reprice in:		
One year or less.....	\$ 244,827	(10.12)%
Over one year.....	388,097	(5.80)
	-----	
	\$ 632,924	(7.37)
	=====	
Liabilities which reprice in:		
One year or less.....	\$ 472,192	(12.98)
Over one year.....	117,363	(2.13)
	-----	
	\$ 589,555	(10.83)
	=====	
Total net interest income sensitivity.....		(3.22)

While movement of interest rates cannot be predicted with any certainty, management expects interest rates to move downward during the first half of 2001 and remain level for the last half of 2001. Management also believes that the Company's current interest rate sensitivity analysis fairly reflects its interest rate risk exposure during the 12 months ending December 31, 2001. Management continually evaluates the condition of the economy, the pattern of market interest rates and other economic data to determine the types of investments that should be made and at what maturities.

[The remainder of this page intentionally left blank]

56

58

## MANAGEMENT'S STATEMENT OF RESPONSIBILITY FOR FINANCIAL INFORMATION

COMMUNITY BANCSHARES, INC.

The management of Community Bancshares, Inc. is responsible for the preparation, integrity, and objectivity of the consolidated financial statements, related financial data, and other information in this annual report. The consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States and include amounts based on management's best estimates and judgment where appropriate. Financial information appearing throughout this annual report is consistent with the consolidated financial statements.

In meeting its responsibility both for the integrity and fairness of these statements and information, management depends on the accounting systems and related internal accounting controls that are designed to provide reasonable assurances that (i) transactions are authorized and recorded in accordance with established procedures, (ii) assets are safeguarded, and (iii) proper and

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

reliable records are maintained.

The concept of reasonable assurance is based on the recognition that the cost of internal control systems should not exceed the related benefits. As an integral part of internal control systems, the Company maintains a professional staff of internal auditors who monitor compliance and assess the effectiveness of internal control systems and coordinate audit coverage with independent certified public accountants.

The responsibility of the Company's independent certified public accountants is limited to an expression of their opinion as to the fairness of the consolidated financial statements presented. Their opinion is based on an audit conducted in accordance with generally accepted auditing standards as described in their report.

The Board of Directors is responsible for insuring that both management and the independent certified public accountants fulfill their respective responsibilities with regard to the consolidated financial statements. The Audit Committee meets periodically with both management and the independent certified public accountants to assure that each is carrying out its responsibilities. The independent certified public accountants have full and free access to the Audit Committee and Board of Directors and may meet with them, with and without management being present, to discuss auditing and financial reporting matters.

57

59

### ITEM 8 - FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The financial statements and supplementary data required by Regulation S-X and by Item 302 of Regulation S-K are set forth in the pages listed below.

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

##### Financial Statements

Independent Auditor's Report.....	
Consolidated Statements of Financial Condition as of December 31, 2000 and 1999.....	
Consolidated Statements of Income for the years ended December 31, 2000, 1999 and 1998.....	
Consolidated Statements of Shareholders' Equity for the years ended December 31, 2000, 1999 and 1998.....	
Consolidated Statements of Cash Flows for the years ended December 31, 2000, 1999 and 1998.....	
Notes to Consolidated Financial Statements - December 31, 2000, 1999 and 1998.....	
Quarterly Results (Unaudited).....	

58

60

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors and Shareholders  
of Community Bancshares, Inc.

We have audited the consolidated statements of financial condition of Community Bancshares, Inc. and subsidiaries as of December 31, 2000 and 1999, and the related consolidated statements of income, shareholders' equity and cash flows for each of the three years in the period ended December 31, 2000. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Community Bancshares, Inc. and subsidiaries as of December 31, 2000 and 1999, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States.

Birmingham, Alabama  
April 16, 2001

/S/ DUDLEY, HOPTON-JONES, SIMS & FREEMAN PLLP

59

61

## CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

		Dec ----- 2000 -----
ASSETS		
Cash .....	\$	7,627,215
Due from banks .....		18,379,396
Interest-bearing deposits with banks .....		700,000
Federal funds sold .....		3,000,000
Securities available for sale .....		101,569,818
Loans .....		528,467,345
Less: Unearned income .....		151,184

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Allowance for loan losses .....	7,107,430
NET LOANS .....	521,208,731
Premises and equipment, net .....	39,325,645
Accrued interest .....	8,432,321
Intangibles, net .....	5,757,055
Other real estate .....	1,880,548
Other assets .....	5,637,313
TOTAL ASSETS .....	\$ 713,518,042
=====	
LIABILITIES AND SHAREHOLDERS' EQUITY	
Deposits:	
Noninterest-bearing .....	\$ 67,285,705
Interest-bearing .....	533,615,062
TOTAL DEPOSITS .....	600,900,767
Other short-term borrowings .....	2,265,231
Accrued interest .....	5,375,725
FHLB borrowing .....	38,000,000
Capitalized lease obligations .....	5,850,225
Long-term debt .....	5,675,204
Guaranteed preferred beneficial interest in the Company's junior subordinated deferrable interest debentures .....	10,000,000
Other liabilities .....	4,261,120
TOTAL LIABILITIES .....	672,328,272
Shareholders' equity	
Preferred stock, par value \$.01 per share, 200,000 shares authorized, no shares issued .....	-0-
Common stock, par value \$.10 per share, 20,000,000 shares authorized, 4,674,995 and 4,665,514 shares issued, as of December 31, 2000 and 1999, respectively .....	467,499
Capital surplus .....	29,804,921
Retained earnings .....	13,490,799
Treasury Stock, 20,830 shares held as of December 31, 2000 and no shares held as of December 31, 1999 .....	(396,768)
Unearned ESOP shares - 199,877 and 221,321 shares as of December 31, 2000 and 1999, respectively .....	(2,574,002)
Accumulated other comprehensive (loss) income .....	397,321
TOTAL SHAREHOLDERS' EQUITY .....	41,189,770
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY .....	\$ 713,518,042
=====	
See notes to consolidated financial statements	

## CONSOLIDATED STATEMENTS OF INCOME

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

	Year
	-----
	2000
	-----
INTEREST INCOME	
Interest and fees on loans .....	\$ 54,291,413
Interest on investment securities:	
Taxable securities .....	5,644,293
Securities exempt from federal income taxes .....	839,587
Interest on federal funds sold .....	234,432
Interest on deposits in other banks .....	65,576
	-----
TOTAL INTEREST INCOME .....	61,075,301
	-----
INTEREST EXPENSE	
Interest on deposits .....	29,711,253
Interest on other short-term borrowings .....	162,801
Interest on capitalized lease obligations .....	326,812
FHLB borrowings .....	2,248,055
Interest on long-term debt .....	567,579
Interest on guaranteed preferred beneficial interest in the Company's junior subordinated deferrable interest debentures .....	839,791
	-----
TOTAL INTEREST EXPENSE .....	33,856,291
	-----
NET INTEREST INCOME .....	27,219,010
Provision for loan losses .....	9,289,362
	-----
NET INTEREST INCOME AFTER PROVISION FOR LOAN LOSSES .....	17,929,648
NONINTEREST INCOME	
Service charges on deposits .....	4,143,775
Insurance commissions .....	2,406,183
Bank club dues .....	702,534
Debt cancellation fees .....	758,825
Other operating income .....	1,890,220
Investment securities gains .....	4,587
	-----
TOTAL NONINTEREST INCOME .....	9,906,124
	-----
NONINTEREST EXPENSES	
Salaries and employee benefits .....	19,293,662
Occupancy expense .....	2,722,441
Furniture and equipment expense .....	1,908,086
Director and committee fees .....	674,739
Other operating expenses .....	7,156,251
	-----
TOTAL NONINTEREST EXPENSES .....	31,755,179
	-----
Income/(loss) before income taxes .....	(3,919,407)
Income tax expense/(benefit) .....	(1,704,476)
	-----
NET INCOME/(LOSS) .....	\$ (2,214,931)
	=====
Earnings/(Loss) Per Common Share - basic .....	\$ (.50)
Earnings/(Loss) Per Common Share - diluted .....	\$ (.47)

See notes to consolidated financial statements

61

63

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

	Common Stock	Capital Surplus	Retained Earnings	Unearned ESOP Shares	Accumulated Other Comprehensive Income
	-----	-----	-----	-----	-----
Balance at January 1, 1998 .....	\$203,161	\$18,524,301	\$18,824,795	\$ (2,002,902)	\$ 42,000
Net Income - 1998 .....			3,579,493		
Other comprehensive income, net of tax and reclassification adjustments:					
Net Change in Unrealized Gains (Losses) on Securities .....					1,000
Comprehensive Income .....					
Cash dividends: Common .....			(2,031,608)		
2:1 Stock split .....	203,161		(203,161)		
Issuance of Common Stock .....	58,470	10,576,082			
Release of ESOP shares .....				135,628	
Pledging of additional ESOP shares .....				(1,076,958)	
Balance at December 31, 1998 ...	464,792	29,100,383	20,169,519	(2,944,232)	44,000
Net Income - 1999 .....			1,658,110		
Other comprehensive income, net of tax and reclassification adjustments:					
Net Change in Unrealized Gains (Losses) on Securities .....					(2,000)
Comprehensive Income .....					

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Cash dividends: Common .....			(2,788,754)		
Issuance of Common Stock .....	1,759	311,130			
Release of ESOP shares .....	-----	-----	-----	155,790	-----
Balance at December 31, 1999 ..	466,551	29,411,513	19,038,875	(2,788,442)	(1,65
NET LOSS - 2000 .....			(2,214,931)		
OTHER COMPREHENSIVE LOSS, NET OF TAX AND RECLASSIFICATION ADJUSTMENTS: NET CHANGE IN UNREALIZED GAINS (LOSSES) ON SECURITIES .....					2,05
COMPREHENSIVE LOSS .....					
CASH DIVIDENDS: COMMON .....			(3,333,145)		
ISSUANCE OF COMMON STOCK .....	948	221,856			
RELEASE OF ESOP SHARES .....		171,552		214,440	
PURCHASE OF TREASURY STOCK .....	-----	-----	-----	-----	-----
BALANCE AT DECEMBER 31, 2000 ...	\$467,499	\$29,804,921	\$13,490,799	\$ (2,574,002)	\$ 39
	=====	=====	=====	=====	=====

See notes to consolidated financial statements

62

64

## CONSOLIDATED STATEMENTS OF CASH FLOWS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

	Years En	
	2000	
OPERATING ACTIVITIES:		
Net income/(loss) .....	\$ (2,214,931)	\$
Adjustments to reconcile net income/(loss) to net cash provided by operating activities:		
Provision for loan losses .....	9,289,362	
Provision for depreciation and amortization .....	3,467,187	

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Amortization of investment security premiums and accretion of discounts .....	149,261	
Deferred tax (benefit) expense .....	(2,198,860)	
Realized investment security gains .....	(4,587)	
Loss on sale of premises and equipment .....	144,398	
Increase in accrued interest receivable .....	(1,895,207)	
Increase in accrued interest payable .....	1,632,119	
Other .....	(2,157,701)	
	-----	-----
NET CASH PROVIDED BY OPERATING ACTIVITIES .....	6,211,041	
	-----	-----
INVESTING ACTIVITIES:		
Proceeds from sales of securities available for sale .....	16,229,953	1
Proceeds from maturity of securities available for sale .....	25,210,217	1
Purchase of securities available for sale .....	(42,889,985)	(2)
Net decrease in interest-bearing deposits with other banks .....	-0-	
Cash used in acquisition of insurance operations .....	-0-	
Loans purchased .....	-0-	(
Net increase in loans to customers .....	(34,374,869)	(6)
Proceeds from sale of premises and equipment .....	162,914	
Capital expenditures .....	(5,986,652)	(
Net proceeds from sale of other real estate .....	853,961	
	-----	-----
NET CASH USED IN INVESTING ACTIVITIES .....	(40,794,461)	(8)
	-----	-----
FINANCING ACTIVITIES:		
Net (decrease) increase in demand deposits, NOW accounts, savings and time open deposit accounts .....	(9,214,288)	1
Net increase in certificates of deposit .....	36,854,261	1
Net (decrease) increase in short-term borrowings .....	(228,611)	
(Decrease) increase in borrowings from FHLB .....	(2,000,000)	4
Net increase in capitalized lease obligations .....	5,850,225	
Repayment of long-term debt .....	(961,958)	
Issuance of guaranteed preferred beneficial interest in Company's junior subordinated deferrable interest debentures .....	10,000,000	
Issuance of common stock .....	222,804	
Purchase of treasury stock .....	(396,768)	
Cash dividends .....	(3,333,145)	(
	-----	-----
NET CASH PROVIDED BY FINANCING ACTIVITIES.....	36,792,520	7
	-----	-----
Net increase (decrease) in cash and cash equivalents .....	2,209,100	
Cash and cash equivalents at beginning of year .....	26,797,511	2
	-----	-----
CASH AND CASH EQUIVALENTS AT END OF YEAR .....	\$ 29,006,611	\$ 2
	=====	=====

See notes to consolidated financial statements

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## CONSOLIDATED STATEMENTS OF CASH FLOWS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

		Years En
	2000	
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:		
Cash paid during the year for:		
Interest .....	\$ 35,488,410	\$ 2
Income taxes .....	859,978	

### SUPPLEMENTAL SCHEDULE OF NON-CASH INVESTING AND FINANCING ACTIVITIES:

Other real estate of \$1,824,857, \$840,902 and \$792,518 was acquired in 2000, 1999 and 1998, respectively, through foreclosure. Other assets acquired by foreclosure amounted to \$2,975,936 in 2000, \$3,969,795 in 1999, \$277,675 in 1998.

Upon the pledging of additional shares to obtain additional ESOP debt of \$1,076,958 on December 1, 1998 and \$1,260,007 on May 17, 1996, long-term debt was increased and equity was decreased. The debt was reduced and shares were released by \$182,218, \$155,790 and \$135,628, respectively, during each of the years ended December 31, 2000, 1999, and 1998 as a result of payments made by the Company's ESOP on the outstanding ESOP debt.

In August 1997, the Company issued 11,770 shares of its common stock to the owners of Southern Select Insurance, Inc. as a portion of the consideration given in exchange for 51% of its issued and outstanding common stock. The Company issued an additional 22,306 shares of its common stock, in April 1998, to the owners of Southern Select Insurance, Inc. as a portion of the consideration in exchange for the remaining 49% of its issued and outstanding common stock. In April 1998 the Company issued 10,833 shares of its common stock to the owners of Chafin Insurance Agency, Inc. as a portion of the consideration given in exchange for 100% of the issued and outstanding shares of common stock. The Company also issued 6,667 shares of its common stock to the owner of the Jim Murphree Insurance Agency, Inc. as a portion of the consideration given in exchange for 100% of the issued and outstanding shares of common stock. In November 2000, Community Insurance Corp., received 10,833 shares of the Company's common stock, previously issued to the owners of the Chafin Insurance Agency, Inc., as a portion of the consideration for the sale of the Graysville, Alabama insurance office to the original owners. Community Insurance Corp. also received 6,667 shares of the Company's common stock, previously issued to the owner of the Jim Murphree Insurance Agency, Inc., as a portion of the consideration for the sale of the Oneonta, Alabama insurance office to its original owner.

[The remainder of this page intentionally left blank]

See notes to consolidated financial statements

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Principles of Consolidation:** The consolidated financial statements include the accounts of Community Bancshares, Inc. and its wholly owned subsidiaries (the "Company"), Community Bank, Community Appraisals, Inc., Community Insurance Corp. and 1st Community Credit Corporation (collectively, the "Bank.") All significant intercompany balances and transactions have been eliminated.

**Use of Estimates:** The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Material estimates that are particularly susceptible to significant change** relate to the determination of the allowance for loan losses. While management uses available information to recognize losses on loans, future additions to the allowances may be necessary based on changes in local economic conditions. In addition, regulatory agencies, as an integral part of their examination process, periodically review the Company's allowance for loan losses. Such agencies may require the Company to recognize additions to the allowances based on their judgments about information available to them at the time of their examination.

**Investments in Securities:** The Company's investments in securities must be classified as either "Investment Securities Held to Maturity" or "Investment Securities Available for Sale" and accounted for as follows:

- **Securities Held to Maturity.** Bonds, notes and debentures for which the Bank has the positive intent and ability to hold to maturity are reported at cost, adjusted for amortization of premiums and accretion of discounts which are recognized in interest income using methods which approximate level yields over the period to maturity.
- **Securities Available for Sale.** Securities available for sale consist of bonds, notes, debentures, and certain equity securities not classified as securities held to maturity.

The Company and its subsidiaries have no trading securities. At December 31, 2000 and 1999, all of the Company's investments in securities were classified as securities available for sale.

Unrealized holding gains and losses, net of tax, on securities available for sale are reported as a net amount in a separate component of shareholders' equity (Accumulated Other Comprehensive Income) until realized.

Gains and losses on the sale of securities available for sale are determined

using the specific-identification method.

Revenue Recognition: Interest on loans is accrued and credited to operations based upon the principal amount outstanding, except for interest on certain consumer loans which is recognized over the term of the loan using a method which approximates level yields.

65

67

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Accrual of interest is discontinued on a loan when management believes, after considering economic and business conditions and collection efforts, that the loan is impaired. Any unpaid interest previously accrued on those loans is reversed from income. Interest income generally is not recognized on specific impaired loans unless the likelihood of further loss is remote. Interest payments received on such loans are applied as a reduction of the loan principal balance. Interest income on other nonaccrual loans is recognized only to the extent of interest payments received.

Generally, all nonaccrual loans not meeting the definition of smaller balance homogeneous loans are considered impaired. Smaller balance homogeneous loans include, but are not limited to, residential mortgages and consumer installment loans. For those loans classified as impaired, impairment is measured based on the present value of expected future cash flows discounted at the loan's effective interest rate, except that as a practical expedient, a creditor may measure impairment based on a loan's observable market price or the fair value of the collateral if the loan is collateral dependent. Regardless of the measurement method, a creditor shall measure impairment based on the fair value of the collateral when the creditor determines that foreclosure is probable. The Company's policy for recognizing interest income on impaired loans is consistent with its nonaccrual policy.

Allowance for Loan Losses: The allowance for loan losses is maintained at a level believed adequate by management to absorb potential loan losses in the loan portfolio. Management's determination of the adequacy of the allowance is based on an evaluation of the portfolio, past loan loss experience, current domestic and international economic conditions, collateral values of properties securing loans, volume, growth and composition of the loan portfolio, and other relevant factors. Unfavorable changes in any of these, or other factors, or the availability of new information, could require that the allowance for loan losses be increased in future periods. The method used to determine the amount of loss inherent in the loan portfolio and thereby assess the adequacy of the recorded balance of the allowance for loan losses involves identifying portfolio loans with similar characteristics for which estimates of inherent future probable losses can be made. The estimates are based on historical loss factors as adjusted for current business and economic conditions. The loss factors are applied to the representative portfolios in order to determine the overall adequacy of the allowance for loan losses. Loans deemed uncollectible are charged to the allowance. Provisions for loan losses and recoveries on loans previously charged off are added to the allowance.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

**Loan Fees:** The Company accounts for loan fees and origination costs in accordance with Statement of Financial Accounting Standards No. 91, Accounting for Nonrefundable Fees and Costs Associated with Originating or Acquiring Loans and Direct Costs of Leases. The basic requirement of this statement calls for the Company to treat loan fees, net of direct costs, as an adjustment to the yield of the related loan over the term of the loan.

66

68

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

**Premises and Equipment:** Premises and equipment are stated at cost less accumulated depreciation. Expenditures for additions and major improvements that significantly extend the useful lives of the assets are capitalized. Expenditures for repairs and maintenance are charged to expense as incurred. The carrying value of assets traded in are used to adjust the carrying values of the new assets acquired by trade. Assets which are disposed of are removed from the accounts and the resulting gains or losses are recorded in operations.

Depreciation is provided generally by accelerated and straight-line methods based on the estimated useful lives of the respective assets.

**Other Real Estate:** Other real estate comprises properties acquired through a foreclosure proceeding or acceptance of a deed in lieu of foreclosure. These properties are carried at the lower of cost or fair market value based on appraised value at the date acquired. Loan losses arising from the acquisition of such properties are charged against the allowance for loan losses.

**Earnings Per Common Share:** Basic earnings per common share are computed by dividing earnings available to stockholders by the weighted average number of common shares outstanding during the period. Diluted earnings per share reflect per share amounts that would have resulted if dilutive potential common stock had been converted to common stock, as prescribed by Statement of Financial Accounting Standards No. 128, Earnings per Share. The following reconciles the weighted average number of shares outstanding:

	2000	1999	
	-----	-----	---
Weighted average of common shares outstanding.....	4,460,295	4,429,303	3
Effect of dilutive options.....	211,135	165,769	
	-----	-----	---
Weighted average of common shares			
outstanding effected for dilution.....	4,671,430	4,595,072	4
	=====	=====	==

**Income Taxes:** Provisions for income taxes are based on amounts reported in the statement of income (after exclusion of non-taxable income such as interest on state and municipal securities) and include deferred taxes on temporary

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

differences in the recognition of income and expense for tax and financial statement purposes. Deferred tax assets and liabilities are included in the financial statements at currently enacted income tax rates applicable to the period in which the deferred tax assets and liabilities are expected to be realized or settled as prescribed in Statement of Financial Accounting Standards No. 109, Accounting for Income Taxes. As changes in tax laws or rates are enacted, deferred tax assets and liabilities are adjusted through the provision for income taxes.

The Company and its subsidiaries file a consolidated federal income tax return. Each subsidiary provides for income taxes on a separate-return basis, and remits to the Company amounts determined to be currently payable.

67

69

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

**Pension and Employee Stock Ownership Plans:** The Company and its subsidiaries have various employee benefit plans which cover substantially all employees. Pension expense is determined based on an actuarial valuation. The Company contributes amounts to the pension fund sufficient to satisfy funding requirements of the Employee Retirement Income Security Act. Contributions to the Employee Stock Ownership Plan ("ESOP") are determined by the Board of Directors but may not be less than the amount required to cover the debt service on the ESOP loan. In February 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 132, Employer's Disclosures about Pensions and Other Postretirement Benefits. This Statement standardizes the disclosure requirement for pensions and other post-retirement benefits to the extent practicable, and requires additional information on changes in the benefit obligations and fair values of plan assets that will facilitate financial analysis, and eliminates certain other disclosures previously required. The adoption of this statement had no material impact on the financial condition or results of operations of the Company.

**Intangibles:** Intangibles consist of legal organizational cost and goodwill. In April 1998, the American Institute of Certified Public Accountants issued Statement of Position 98-5, "Reporting on the Cost of Startup Activities" (SOP 98-5), effective for fiscal years beginning after December 15, 1998. SOP 98-5 requires that startup and organizational costs be expensed as they are incurred. With the Company's initial application of SOP 98-5 effective January 1999, there were no startup or organizational costs required to be reported as a cumulative effect of a change in accounting principle. Prior to the Company's adoption of SOP 98-5, organizational costs were stated at cost, net of accumulated amortization, and amortized using the straight-line method over five years. The goodwill intangible represents premiums paid on the purchase of assets and deposit liabilities. Goodwill assets are stated at cost, net of accumulated amortization, and amortized using the straight-line method over the estimated useful life of approximately 15 and 20 years.

**Off Balance Sheet Financial Instruments:** In the ordinary course of business the Company has entered into off balance sheet financial instruments consisting of commitments to extend credit, commitments under credit card arrangements,

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

commercial letters of credit and standby letters of credit. Such financial instruments are recorded in the financial statements when they become payable.

The Company also has available as a source of short-term financing the purchase of federal funds from other commercial banks from available lines of up to \$6,000,000. In addition, Community Bank has credit availability from the Federal Home Loan Bank of Atlanta (FHLB-Atlanta). This credit availability is established at 10% of the Bank's total assets, based on the most recent quarterly financial information submitted to the appropriate regulatory agency. At December 31, 2000, the established credit availability from FHLB-Atlanta was approximately \$71,000,000, of which Community Bank had drawn \$38,000,000 against this credit availability under the FHLB-Atlanta "Convertible Advance Program."

68

70

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

**Debt Cancellation Contracts:** The Company began issuing debt cancellation contracts on certain loans to customers as of October 1, 1995. The contract represents an agreement by the Company to cancel the debt of the borrower upon said borrower's death. Contracts may not be written on loans in excess of \$25,000 per borrower. The Company charges fees equivalent to that authorized by the state banking authorities and establishes a reserve account, from fees collected, to cover potential claims. The reserve for debt cancellation contracts totaled \$168,001 and \$151,866 at December 31, 2000 and 1999, respectively.

**Cash Flow Information:** For purposes of the statements of cash flows, the Company considers cash, due from banks and federal funds sold as cash and cash equivalents.

**Stock Based Compensation:** The Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation. SFAS No. 123 became effective for years beginning after December 15, 1995, and allows for the option of continuing to follow Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and the related Interpretations or selecting the fair value method of expense recognition as described in SFAS No. 123. The Company has elected to follow APB No. 25 in accounting for its employee stock options.

**Repurchase Agreements:** In June 1996, the Financial Accounting Standards board issued Statement of Financial Accounting Standards No. 125, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, relating to repurchase agreements, securities lending and other similar transactions, and pledged collateral. This statement established new criteria for determining whether a transfer of financial assets in exchange for cash or other consideration should be accounted for as a sale or as a pledge of collateral. Subsequently, Statement of Financial Accounting Standards No. 127, Deferral of the Effective Date of Certain Provisions of SFAS No. 125 was issued and deferred implementation of certain aspects of the original statement until January 1, 1998. The adoption of these provisions did not have a material impact on the Company's financial position or results of operations.

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Earnings Per Share: The Company also adopted SFAS No. 128, Earnings Per Share, during 1997. See Note 1 - Earnings per Share, and Note 11 - Prior Period Restatement.

Reclassification: Certain amounts in 1999 and 1998 have been reclassified to conform with the 2000 presentation.

Comprehensive Income: In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 130, Reporting Comprehensive Income. SFAS No. 130 establishes reporting and presentation standards for comprehensive income and its components in a full set of general-purpose financial statements. Comprehensive income is defined as the change in equity of a business enterprise during the period from transactions and other events and circumstances arising from nonowner sources. The adoption of this statement, on January 1, 1998, had no material impact on the Company's financial condition or results of operations.

69

71

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Segment Information: In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 131, Disclosures about Segments of an Enterprise and Related Information. The provisions of this statement establishes standards for the way that public business enterprises report information about operating segments in annual and interim financial reports issued to shareholders. This statement also establishes standards for related disclosures about products and services, geographic areas and major customers. This statement requires the reporting of financial and descriptive information about an enterprise's reportable operating segments. This statement is effective for financial statements for periods beginning after December 15, 1997. All of the Company's subsidiaries offer similar products and services, are located in the same geographic region, and serve the same customer segments of the market. As a result, management considers all units as one operating segment and therefore feels that the basic financial statements and related footnotes provide details related to segment reporting.

Recently Issued Accounting Standards: In June 1998, the Financial Accounting Standards Board also issued SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities. This statement establishes accounting and reporting standards for derivative instruments and for hedging activities. It requires that an entity recognize all derivatives as either assets or liabilities in the statement of financial condition and measure those instruments at fair value. The accounting for changes in the fair value of a derivative is to be determined based upon the intended use of the derivative. For certain hedge designations (cash flow and foreign currency exposure) the derivative's gain or loss is reported as a component of other comprehensive income. Other designations require the gain or loss to be recognized in earnings in the period of change. This statement, amended as to effective date by SFAS No. 137, is effective for financial statements for periods beginning after June 15, 2000. In June 2000, the Financial Accounting Standards Board also issued SFAS No. 138, Accounting

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

for Certain Derivative Instruments and Certain Hedging Activities - an Amendment of SFAS No. 133. The adoption of SFAS No. 133, as amended by SFAS No. 138 did not have a material impact on the Company's financial statements.

In September 2000, the Financial Accounting Standards Board issued SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities - a replacement of FASB Statement No. 125. While SFAS No. 140 carries over most of the provisions of SFAS No. 125, Accounting Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, it provides new standards for reporting financial assets transferred as collateral and new standards for the derecognition of financial assets, in particular transactions involving the use of special purpose entities. SFAS No. 140 also prescribes additional disclosures for collateral transactions and for securitization transactions accounted for as sales. The new collateral standards and disclosure requirements are effective for fiscal years ending after December 15, 2000, while the new standards for the derecognition of financial assets are effective for transfers made after March 31, 2001. The adoption of this statement did not have a material effect on the Company's financial statements.

70

72

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

##### NOTE 2 - RESTRICTIONS ON CASH AND DUE FROM BANK ACCOUNTS

The Bank is required to maintain average reserve balances either in vault cash or on deposit with the Federal Reserve. The amount of those reserves required at December 31, 2000 was approximately \$205,000.

During 1998 the Bank implemented a system, which under Regulation D and recent Federal Reserve Rulings, allows the Bank to segregate its transaction accounts into a transaction sub-account component and a non-transaction sub-account component. The transaction sub-account component remains subject to the higher 10% reserve requirement while the non-transaction sub-account component is subject to a 3% reserve requirement. This process allows the Bank to maintain lower reserves required by the Federal Reserve System.

##### NOTE 3 - INVESTMENT SECURITIES

At December 31, 2000 and 1999, the Company's investment securities are categorized as available for sale and, as a result, are stated at fair value based generally on quoted market prices. Unrealized holding gains and losses, net of applicable deferred taxes, are included as a component of shareholders' equity, (Accumulated Other Comprehensive Income) until realized.

At December 31, 2000, the Company's available-for-sale securities reflected net unrealized gains of \$662,202, which resulted in an increase in shareholders' equity of \$397,321, net of deferred tax expense, compared to net unrealized losses of \$2,755,202 and a resultant decrease in stockholders' equity of \$1,653,121, net of deferred tax liability, at December 31, 1999.

[The remainder of this page intentionally left blank]

71

73

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

## NOTE 3 - INVESTMENT SECURITIES - CONTINUED

The carrying amounts of investment securities as shown in the consolidated statements of financial condition of the Company and their approximate fair values at December 31, 2000 and 1999 are presented below.

	AMORTIZED COST	GROSS UNREALIZED GAINS	GROSS UNREALIZED LOSS
	-----	-----	-----
AS OF DECEMBER 31, 2000:			
SECURITIES AVAILABLE FOR SALE:			
U.S. GOVERNMENT AND AGENCY SECURITIES .....	\$ 46,826,740	\$ 350,714	\$ 347,126
STATE AND MUNICIPAL SECURITIES .....	18,591,183	914,593	6,250
MORTGAGE-BACKED SECURITIES .....	31,580,186	153,284	392,125
EQUITY SECURITIES .....	3,909,507	-0-	9,125
	-----	-----	-----
	\$100,907,616	\$1,418,591	\$ 756,630
	=====	=====	=====
As of December 31, 1999:			
Securities available for sale:			
U. S. government and agency securities .....	\$ 57,109,784	\$ 8,303	\$1,248,125
State and municipal securities .....	8,696,808	53,277	393,125
Mortgage-backed securities .....	31,695,883	10,380	1,185,125
Equity securities .....	2,100,000	-0-	
	-----	-----	-----
	\$ 99,602,475	\$ 71,960	\$2,827,500
	=====	=====	=====

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

## NOTE 3 - INVESTMENT SECURITIES - CONTINUED

The contractual maturities of securities available for sale at December 31, 2000 are shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

	Amortized Cost	Estimated Fair Value
	-----	-----
AS OF DECEMBER 31, 2000:		
DUE IN ONE YEAR OR LESS .....	\$ 7,717,137	\$ 7,689,652
DUE AFTER ONE YEAR THROUGH FIVE YEARS .....	40,045,764	40,044,386
DUE AFTER FIVE YEARS THROUGH TEN YEARS .....	31,274,758	31,178,154
DUE AFTER TEN YEARS .....	17,960,450	18,757,626
EQUITY SECURITIES .....	3,909,507	3,900,000
	-----	-----
	\$100,907,616	\$101,569,818
	=====	=====

Mortgage-backed securities have been included in the maturity tables based upon the guaranteed payoff date of each security.

Gross realized gains and losses on investments in debt securities available for sale for each of the years ended December 31, 2000, 1999 and 1998 were as follows:

	2000	1999	1998
	-----	-----	-----
Gross realized gains	\$ 45,362	\$186,853	\$472,904
Gross realized losses	40,775	7,550	6,922

The carrying value of investment securities pledged to secure public funds on deposit, securities sold under agreements to repurchase, and for other purposes as required by law amounted to approximately \$80,503,000 and \$82,331,000 at December 31, 2000 and 1999, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

## NOTE 4 - LOANS

The Bank grants loans to customers primarily in north and west-central Alabama and south-central Tennessee.

The major classifications of loans as of December 31, 2000 and 1999 were as follows:

	DECEMBER 31,	
	2000	1999
Commercial, financial and agricultural .....	\$140,773,063	\$124,244,731
Real estate - construction .....	5,429,141	6,469,943
Real estate - mortgage .....	236,591,919	224,129,260
Consumer .....	145,673,222	144,453,713
	528,467,345	499,297,647
Unearned income .....	151,184	571,295
Allowance for loan losses .....	7,107,430	2,603,128
Net loans .....	\$521,208,731	\$496,123,224
	=====	=====

At December 31, 2000, the Company's recorded investment in loans considered to be impaired was approximately \$924,000, of which \$128,000 related to loans on non-accrual status and \$796,000 related to certain loans originated through Community Bank's Double Springs, Alabama location which management became aware in March 2001 had been improperly originated and that the payments for such loans had been manipulated by a since terminated Bank employee to make it falsely appear that payments under the loans were current. At December 31, 1999 the Company's recorded investment in loans considered to be impaired was approximately \$345,000 of which all were on nonaccrual status. The related valuation allowance for impaired loans, included as a component of the allowance for loan losses, was \$520,000 at December 31, 2000 and \$52,000 at December 31, 1999. With the exception of these loans originated through Community Bank's Double Springs, Alabama location, there was no amount of interest income recognized on impaired loans during 2000 and 1999.

Other nonaccrual loans at December 31, 2000 and 1999 amounted to approximately \$1,748,637 and \$2,363,755, respectively. The difference between gross interest income that would have been recorded in each period if nonaccruing loans had been current in accordance with their original terms and the amount of interest income on those loans that was included in each period's net income was \$113,038 for the year ended December 31, 2000, \$115,098 for the year ended December 31, 1999 and \$58,829 for the year ended December 31, 1998.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

The Bank has no commitments to loan additional funds to the borrowers of nonaccrual loans.

[The remainder of this page intentionally left blank]

74

76

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 5 - ALLOWANCE FOR LOAN LOSSES

Changes in the allowance for loan losses for each of the years ended December 31, 2000, 1999 and 1998, were as follows:

	2000	1999	1998
	-----	-----	-----
Balance at beginning of year .....	\$ 2,603,128	\$ 2,970,597	\$ 2,100,000
Charge-offs .....	(5,053,052)	(5,188,037)	(1,400,000)
Recoveries .....	267,992	361,932	100,000
	-----	-----	-----
Net charge-offs .....	(4,785,060)	(4,826,105)	(1,300,000)
Provision for loan losses .....	9,289,362	4,458,636	800,000
Reserves acquired through acquisitions .....	-0-	-0-	1,200,000
	-----	-----	-----
Balance at end of year .....	\$ 7,107,430	\$ 2,603,128	\$ 2,970,597
	=====	=====	=====

#### NOTE 6 - PREMISES AND EQUIPMENT

Premises and equipment at December 31, 2000 and 1999 was as follows:

	December 31,	
	2000	1999
	-----	-----
Land .....	\$ 3,402,209	\$ 3,402,209
Buildings, land improvements and construction in process .....	25,161,118	26,700,000
Capitalized leases .....	5,880,626	5,880,626
Furniture and equipment .....	12,719,546	11,300,000

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Automobiles .....	1,690,867	1,8
Leasehold improvements .....	853,690	1,0
	-----	-----
	49,708,056	44,5
Less allowance for depreciation .....	10,382,411	8,8
	-----	-----
	\$ 39,325,645	\$ 35,6
	=====	=====

The provisions for depreciation charged to occupancy and furniture and equipment expense for the years ended December 31, 2000, 1999 and 1998 were \$2,037,309, \$1,798,679 and \$1,549,920, respectively. The Bank capitalized \$244,971 and \$241,167 in interest costs related to building construction in 2000 and 1999, respectively.

75

77

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 7 - DEPOSITS

The major classifications of deposits as of December 31, 2000 and 1999, were as follows:

	December 31,	
	2000	1999
	-----	-----
Noninterest-bearing demand .....	\$ 67,285,705	\$ 64,840,153
Interest-bearing demand .....	85,475,801	98,397,437
Savings .....	63,603,383	64,845,420
Time .....	260,170,173	227,009,814
Certificates of deposit of \$100,000 or more ....	101,011,881	97,317,970
Other time deposits .....	23,353,824	20,850,000
	-----	-----
	\$600,900,767	\$573,260,794
	=====	=====

The maturities of time deposits following December 31, 2000, were as follows:

2001.....	\$300,403,019
2002.....	62,201,813
2003.....	12,809,381

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

2004.....	3,324,886
2005.....	5,688,264
Thereafter.....	108,515
	-----
	\$384,535,878
	=====

### NOTE 8 - FHLB BORROWINGS AND LONG TERM DEBT

At December 31, 2000 and 1999, the Company had notes payable totaling \$53,675,204 and \$46,637,162, respectively.

On December 17, 1992, the Company entered into a loan agreement with a regional bank for amounts up to \$6,500,000. At December 31, 2000 and 1999, the amounts outstanding were \$1,423,003 and \$2,134,505, respectively, due December 17, 2002, bearing interest at a floating prime rate, collateralized by 100% of the common stock of Community Bank. The note agreement contains provisions which limit the Company's right to transfer or issue shares of Community Bank's stock. Principal payments of \$59,292 are due monthly; however, the Company has the option of postponing up to twenty-four monthly principal payments, provided that no more than six consecutively scheduled installments are deferred.

76

78

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

### NOTE 8 - FHLB BORROWINGS AND LONG TERM DEBT - CONTINUED

On November 3, 1993, the Trustees of the Company's ESOP executed a promissory note of \$1,200,000 in order to purchase common stock from the Company's public offering of new common stock. The note was originally secured by 80,000 shares of purchased stock. The promissory note had been refinanced in years subsequent to 1993 as additional shares were purchased by the ESOP. On December 1, 1998, this note was refinanced and an additional 56,682 shares of the Company's common stock were obtained by the ESOP. This debt, in the original amount of \$2,963,842, was secured by 261,433 shares of the Company's common stock. The note bears interest at a floating rate, with principal and interest payments due monthly through November 16, 2010, with all remaining principal, if any, due upon that date. The initial principal and interest payment on this debt was \$31,677. As changes occur in the interest rate on the loan, appropriate adjustments are made to the monthly principal and interest payments. At December 31, 2000, the monthly payment was \$33,852. The Company has guaranteed this debt and in accordance with the applicable accounting and reporting guidelines the debt has been recognized on the Company's statement of condition, with an offsetting charge against equity. As principal payments are made by the ESOP, the debt and offsetting charge against equity are reduced. The shares securing the note are released on a prorata basis by the lender as monthly payments of principal and interest are made. The outstanding balance of this note was \$2,606,224 at December 31, 2000, secured by 199,877 of unreleased shares of Company stock. (See Note 16)

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

On October 4, 1994, the Company entered into a twenty-year, subordinated installment capital note due October 1, 2014 for the purchase of treasury stock. Monthly principal and interest payments of \$15,506 are made on the note, which bears interest at the fixed annual rate of 7%. The Company maintains the right to prepay the note at its sole discretion. The balance of the note was \$1,645,977 and \$1,714,215 at December 31, 2000 and 1999, respectively.

Since June 1999, Community Bank has borrowed funds under the Federal Home Loan Bank of Atlanta's (FHLB-Atlanta) "Convertible Advance Program." These advances have had original maturities of 10 years, with stated call features during the life of the obligation, at fixed interest rates for the life of the obligations. Principal is due at final maturity or on stated call dates, with interest payable each quarter. On June 1, 1999, Community Bank, the Company's bank subsidiary, borrowed \$30,000,000 under the FHLB-Atlanta's "Convertible Advance Program." This advance had a final maturity of June 1, 2009 (120 months), with a call feature every three months during the life of the obligation, and carried a fixed interest rate of 4.62% per annum. This obligation was called on September 1, 1999 due to an increase in market interest rates. As a result of this call, Community Bank refinanced the original advance and borrowed an additional \$10,000,000 under the same "Convertible Advance Program." This advance, totaling \$40,000,000 at December 31, 1999, had a final maturity of September 1, 2009 (120 months), with a call feature every six months during the life of the obligation, and carried a fixed rate of 4.99% per annum. Due to the call of this obligation on March 1, 2000, Community Bank made a \$2,000,000 reduction in the amount advanced under the FHLB-Atlanta "Convertible Advance Program" and refinanced \$38,000,000. This new obligation has a final maturity of March 1, 2010 (120 months), a call feature every 12 months during the life of the obligation, and a fixed interest rate of 5.93% per annum. At December 31, 2000, outstanding funds advanced to Community Bank under the FHLB-Atlanta "Convertible Advance Program" totaled \$38,000,000. The first call date for this advance is March 1, 2001.

77

79

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 8 - FHLB BORROWINGS AND LONG TERM DEBT - CONTINUED

In March 2000, the Company formed a wholly-owned Delaware statutory business trust, Community (AL) Capital Trust I (the "Trust"), which issued \$10,000,000 of guaranteed preferred securities representing undivided beneficial interests in the assets of the Trust ("Capital Securities"). All of the common securities of the Trust are owned by the Company. The proceeds from the issuance of the Capital Securities (\$10,000,000) and common securities (\$310,000) were used by the Trust to purchase \$10,310,000 of junior subordinated deferrable interest debentures of the Company which carry an annual interest rate of 10.875%. The debentures represent the sole asset of the Trust. The debentures and related income statement effects are eliminated in the Company's consolidated financial statements. The Company is entitled to treat the aggregate liquidation amount of the debentures as Tier I capital under Federal Reserve guidelines.

The Capital Securities accrue and pay distributions semiannually at a rate of 10.875% per annum of the stated liquidation value of \$1,000 per capital security. The Company has entered into an agreement which fully and

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

unconditionally guarantees payment of: (i) accrued and unpaid distributions required to be paid on the Capital Securities; (ii) the redemption price with respect to any Capital Securities called for redemption by the Trust; and (iii) payments due upon a voluntary or involuntary liquidation, winding up or termination of the Trust.

The Capital Securities are mandatorily redeemable upon the maturity of the debentures on March 8, 2030, or upon earlier redemption as provided in the indenture pursuant to which the debentures were issued. The Company has the right to redeem the debentures purchased by the Trust: (i) in whole or in part, on or after March 8, 2010; and (ii) in whole (but not in part) at any time within 90 days following the occurrence and during the continuation of a tax event, capital treatment event or investment company event (each as defined in the indenture). As specified in the indenture, if the debentures are redeemed prior to maturity, the redemption price will be a percentage of the principal amount, ranging from 105.438% in 2010 to 100.00% in and after 2020, plus accrued but unpaid interest.

[The remainder of this page intentionally left blank]

78

80

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 8 - FHLB BORROWINGS AND LONG TERM DEBT - CONTINUED

Maturities and stated calls of long-term debt and FHLB borrowings following December 31, 2000 are as follows:

	Note Payable	Subordinated Debt	FH Borro
	-----	-----	-----
2001 .....	\$ 877,255	\$ 73,171	\$38,00
2002 .....	893,705	78,461	
2003 .....	200,287	84,133	
2004 .....	220,165	90,215	
2005 .....	242,015	96,737	
Thereafter .....	1,595,801	1,223,260	
	-----	-----	-----
	\$ 4,029,228	\$ 1,645,977	\$38,00
	=====	=====	=====

#### NOTE 9 - OTHER OPERATING EXPENSES

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Other operating expenses consist of the following:

	Years Ended December 31,		
	2000	1999	1998
Amortization of intangibles .....	\$ 553,521	\$ 493,602	\$ 440,330
Insurance .....	298,052	171,165	129,572
Legal fees .....	785,192	893,874	116,482
Professional fees .....	219,990	166,021	359,981
Supplies .....	514,633	622,980	471,676
Postage .....	442,930	380,060	363,948
Telephone .....	920,029	768,944	553,693
Other .....	3,421,904	3,677,968	2,790,643
	<u>\$7,156,251</u>	<u>\$7,174,614</u>	<u>\$5,226,325</u>
	=====	=====	=====

79

81

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 10 - INCOME TAXES

Federal and state income taxes receivable as of December 31, 2000 and 1999 included in other assets and other liabilities, respectively, were as follows:

	December 31,	
	2000	1999
Current		
Federal .....	\$ 1,187,883	\$ 829,614
	=====	=====
State .....	\$ 2,666	\$ 15,781
	=====	=====

The components of the net deferred income tax asset and (liability) as of December 31, 2000 and 1999 included in other assets and other liabilities, respectively, are as follows:

	December 31,	
	2000	1999
Deferred tax asset:		
Federal .....	\$ 2,602,500	\$ 1,469,530
State .....	323,179	231,276
Total gross deferred income tax asset .....	2,925,679	1,700,806
Deferred tax liability:		
Federal .....	(1,301,142)	(991,638)
State .....	(173,114)	(122,789)
Total gross deferred income tax liability .....	(1,474,256)	(1,114,427)
Net deferred income tax asset (liability) .....	\$ 1,451,423	\$ 586,379
	=====	=====

The tax effects of each type of income and expense item that gave rise to deferred taxes are:

	December 31,	
	2000	1999
Net unrealized losses (gains) on securities		
available for sale .....	\$ (264,881)	\$ 1,102,081
Depreciation .....	(1,190,043)	(1,072,654)
Pension expense .....	387,136	309,774
Provision for loan losses .....	1,900,848	210,819
Deferred compensation .....	11,662	15,596
Provision for debt cancellation .....	61,606	55,691
Alternative minimum tax credit carryforward .....	351,505	-0-
Loss carryforward .....	191,353	-0-
Other .....	2,237	(34,928)
	=====	=====
	\$ 1,451,423	\$ 586,379
	=====	=====

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## NOTE 10 - INCOME TAXES - CONTINUED

The components of income tax expense for each of the years ended December 31, 2000, 1999 and 1998 were:

	2000		1999		
	CURRENT	DEFERRED	Current	Deferred	
Federal .....	\$ 501,709	\$ (1,985,384)	\$ 277,441	\$ 213,177	\$
State .....	(7,325)	(213,476)	(376)	12,236	
	-----	-----	-----	-----	
	\$ 494,384	\$ (2,198,860)	\$ 277,065	\$ 225,413	\$
	=====	=====	=====	=====	

The principal sources of temporary differences resulting in deferred income taxes included in the accompanying consolidated statements of income and the tax effect of each are as follows:

	2000	1999	1998
Depreciation .....	\$ 117,389	\$ 127,338	\$ 205,360
Provision for loan losses .....	(1,690,029)	124,631	135,538
Pension expense .....	(77,362)	(49,695)	(109,558)
Alternative minimum tax credit carryforward .....	(351,505)	-0-	-0-
Loss carryforward .....	(191,353)	-0-	-0-
Other .....	(6,000)	23,139	77,419
	-----	-----	-----
	\$ (2,198,860)	\$ 225,413	\$ 308,759
	=====	=====	=====

Tax effects of securities transactions resulted in an increase (decrease) in income taxes for 2000, 1999 and 1998 of \$1,682, \$65,750 and \$170,876, respectively.

The following is a reconciliation of the difference in the effective tax rate and the federal statutory rate:

	Years Ended December 31,		
	2000	1999	1998
Statutory federal income tax rates .....	34.0%	34.0%	34.0%
Effect on rate of:			
Tax-exempt securities .....	7.3	(13.5)	(5.0)
Tax-exempt loan income .....	3.4	(4.9)	(2.0)

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

State income tax, net of federal tax benefit .....	3.7	0.5	2.
Interest expense disallowance .....	(1.2)	1.9	0.
Other items .....	(3.7)	5.3	0.
	-----	-----	-----
Effective income tax rate .....	43.5%	23.3%	29.
	=====	=====	=====

81

83

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 11 - PRIOR PERIOD RESTATEMENT

Statement of Financial Accounting Standards ("SFAS") No. 128, Earnings per Share, was adopted by the Company during 1997. Earnings per share amounts for 1997 have been restated to give effect for the 2 for 1 stock split effected in the form of a 100% stock dividend paid on March 26, 1998.

#### NOTE 12 - SHAREHOLDERS' EQUITY

On January 7, 1999, the Board of Directors of the Company adopted a Share Purchase Rights Plan and declared a dividend of one preferred share purchase right (a "Right") for each outstanding share of common stock of the Company to shareholders of record on January 7, 1999. Each Right entitles the stockholder to purchase from the Company one one-hundredth of a share of Series A Junior Participating Preferred Stock of the Company at a price of \$84 per one one-hundredth of a preferred share. In the event that any person or group of affiliated or associated persons acquires beneficial ownership of 15% or more of the outstanding common stock of the Company (an "Acquiring Person"), each holder of a purchase right, other than the Acquiring Person, will thereafter have the right to receive upon exercise of the Right that number of shares of common stock of the Company having a market value of two times the exercise price of the Right. If the Company is acquired in a merger or other business combination transaction or 50% or more of its assets or earning power are sold after a person or group has become an Acquiring Person, each holder of a Right, other than an Acquiring Person, will thereafter have the right to receive that number of shares of common stock of the acquiring company which at the time of such transaction have a market value of two times the exercise price of the Right. At any time after a person or group becomes an Acquiring Person and prior to the acquisition of 50% or more of the outstanding common stock of the Company by such person or group, the Board of Directors of the Company may exchange the Rights, other than Rights owned by an Acquiring Person, in whole or in part, at an exchange ratio of one common share or one one-hundredth of preferred share. The purchase price and the number of shares issuable upon exercise of the Rights are subject to adjustment in the event of a stock split, stock dividend, reclassification or certain distributions with respect to the preferred stock. The Rights will expire January 13, 2009 unless such date is extended or unless the Rights are redeemed or exchanged prior to such date.

In 1998, the Board of Directors passed a resolution authorizing the preparation of a Registration Statement for the proposed sale of up to 500,000 newly issued shares of the Company's \$.10 par value common stock. Shares were offered to the

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

public, at a purchase price of \$19.00 per share, in accordance with the Company's Prospectus dated August 14, 1998. The offering was closed on December 1, 1998 upon full subscription of all shares offered for sale, raising \$9,468,655 of capital after reduction for offering costs.

In March 1996, the Company issued options to purchase a total of 270,000 shares of the Company's common stock. The options were issued to the directors based upon their years of service and their positions with the Company. Each of the options has an exercise price of \$10.00 per share, the market value (as determined by the Board of Directors) of the Company's common stock at the time of issuance. The options are exercisable through March 27, 2001. In March 1997, an additional 103,000 options were issued to the Company's directors with an exercise price of \$12.50 per share, the market value (as determined by the Board of Directors) of the Company's common stock at the time of issuance. These options are exercisable through

82

84

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 12 - SHAREHOLDERS' EQUITY - (CONTINUED)

March 26, 2002. In March 1998, 203,331 options were issued to directors and certain senior officers with an exercise price of \$15.00 per share, the market value (as determined by the Board of Directors) of the Company's common stock at the time of issuance. These options are exercisable through March 25, 2003. In December 1999, an additional 204,000 options were issued to directors and certain senior officers with an exercise price of \$20.00 per share, the market value (as determined by the Board of Directors) of the Company's common stock at the time of issuance. These options are exercisable through December 3, 2004. In August 2000, the Company granted options to purchase an aggregate of 15,000 shares of common stock to certain senior officers of Community Bank. Each of these options has an exercise price of \$18.00 per share, the market value (as determined by the Board of Directors) of the Company's common stock at the time of issuance. These options are exercisable through August 24, 2005. The Company did not receive any payment in exchange for granting any of such options, which were granted in reliance upon an exemption from registration under Section 4(2) of the Securities Act of 1933.

[The remainder of this page intentionally left blank]

83

85

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 12 - SHAREHOLDERS' EQUITY - (CONTINUED)

The following sets forth certain information regarding stock options for the years ended December 31, 2000, 1999 and 1998:

	Number Of Shares	Wgt. Average Exercise Price
Balance, December 31, 1997 .....	343,000	\$ 10.74
Granted, Year Ended December 31, 1998 .....	203,331	15.00
Exercised, Year Ended December 31, 1998 .....	(32,000)	(11.72)
	-----	-----
Balance, December 31, 1998 .....	514,331	12.36
Granted, Year Ended December 31, 1999 .....	204,000	20.00
Exercised, Year Ended December 31, 1999 .....	(27,000)	(14.81)
	-----	-----
Balance, December 31, 1999 .....	691,331	14.52
GRANTED, YEAR ENDED DECEMBER 31, 2000 .....	15,000	18.00
EXERCISED AND EXPIRED, YEAR ENDED DECEMBER 31, 2000 .....	-0-	-0-
	-----	-----
BALANCE, DECEMBER 31, 2000 .....	706,331	\$ 14.59
	=====	=====

	Number	Expiration Date	O Exe
Options with Exercise Price of \$10.00.....	222,000	3-27-2001	
Options with Exercise Price of \$12.50.....	97,000	3-26-2002	
Options with Exercise Price of \$15.00.....	168,331	3-25-2003	
Options with Exercise Price of \$20.00.....	204,000	12-03-2004	
Options with Exercise Price of \$18.00.....	15,000	8-24-2005	
	-----	-----	
Total outstanding, December 31, 2000.....	706,331		
	=====		

The number of shares and weighted average exercise price have been restated to give effect for the 2 for 1 stock split effected in the form of a 100% stock dividend paid on March 26, 1998.

In October 1995, the FASB issued Statement of Financial Accounting Standards No. 123, Accounting and Disclosure of Stock-Based Compensation ("SFAS 123"). SFAS 123 is effective for years beginning after December 15, 1995, and allows for the

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

option of continuing to follow Accounting Principles Board Opinion No. 25, Accounting for Stocks Issued to Employees, and the related Interpretations or selecting the minimum value method of expense recognition as described in SFAS 123. The Company has elected to apply APB Opinion No. 25 in accounting for its incentive stock options; accordingly, no compensation cost has been recognized by the Company.

84

86

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 12 - SHAREHOLDERS' EQUITY - CONTINUED

For purposes of providing the pro forma disclosures required under SFAS No. 123, the fair value of stock options granted in 2000, 1999 and 1998, was estimated at the date of grant using a Black-Scholes option pricing model. The Black-Scholes option pricing model was originally developed for use in estimating the fair value of traded options which have different characteristics from the Company's employee stock options. The model is also sensitive to changes in the subjective assumptions which can materially affect the fair value estimate. As a result, management believes that the Black-Scholes model may not necessarily provide a reliable single measure of the fair value of employee stock options.

The Company's options outstanding have a weighted average contractual life of 2.02 years. The weighted average fair value of options granted was \$4.12 in 2000, \$3.10 in 1999 and \$3.68 in 1998. The fair value of each option granted is estimated using the following weighted-average assumptions in the option pricing model: expected dividend yield of 2.78% for 2000, 4.25% for 1999 and 3.33% for 1998; an expected option life of five years; expected volatility of 0.250 for 2000, 0.164 for 1999 and 0.289 for 1998; and a risk free interest rate of 5.08%, 6.60% and 5.49% for 2000, 1999 and 1998, respectively.

If compensation cost for the Company's stock-based compensation plan had been determined consistent with SFAS No. 123, net income/(loss) and earnings/(loss) per share would have been as presented below for the years ended December 31:

	2000 -----	1999 -----	1998 -----
Pro forma net income/(loss) (\$000's).....	\$ (2,254)	\$ 1,258	\$ 1,258
Pro forma earnings/(loss) per Common Share - basic.....	(.51)	.28	.28
Pro forma earnings/(loss) per Common Share - diluted.....	(.48)	.27	.27

These options are assumed to be exercised in the calculation of diluted average common shares outstanding, causing the equivalent average number of shares outstanding on a diluted basis to be 211,135 greater than that used to calculate basic earnings/(loss) per share for 2000. Average shares outstanding when assuming dilution were greater than average shares outstanding for basic earnings per share by 165,769 for 1999 and 57,461 for 1998. The dilutive effect on earnings/(loss) per share was \$(.03) for the year ended December 31, 2000,

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

\$.01 for the year ended December 31, 1999 and \$.02 for the year ended December 31, 1998.

The effects of applying SFAS 123 for providing pro forma disclosures are not likely to be representative of the effects on reported earnings for future years, nor are the dividend estimates representative of commitments on the part of the Company's Board of Directors.

Annual dividends of \$.75 per share, \$.60 per share and \$.50 per share were declared by the Company's Board of Directors on its common stock and paid in January of 2000, 1999 and 1998, respectively. The payment of dividends on common stock is subject to the prior payment of principal and interest on the Company's long-term debt, maintenance of sufficient earnings and capital of the subsidiaries, and to regulatory restrictions. (See Notes 8 and 17).

85

87

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 13 - COMMITMENTS AND CONTINGENCIES

In the normal course of business, the Company offers a variety of financial products to its customers to aid them in meeting their requirements for liquidity, credit enhancement and interest rate protection. Generally accepted accounting principles recognize these transactions as contingent liabilities and, accordingly, they are not reflected in the accompanying financial statements. Commitments to extend credit, credit card arrangements, commercial letters of credit and standby letters of credit all include exposure to some credit loss in the event of nonperformance of the customer. The Company's credit policies and procedures for credit commitments and financial guarantees are the same as those for extensions of credit that are recorded on the consolidated statements of financial condition. Because these instruments have fixed maturity dates, and because many of them expire without being drawn upon, they do not generally present any significant liquidity risk to the Company. The Company has not been required to perform on any financial guarantees nor has it incurred any losses on its commitments in either 2000 or 1999. Following is a discussion of these commitments:

**Standby Letters of Credit:** These agreements are used by the Company's customers as a means of improving their credit standings in their dealings with others. Under these agreements, the Company agrees to honor certain financial commitments in the event that its customers are unable to do so. As of December 31, 2000 and 1999, the Company has issued standby letters of credit of approximately \$978,000 and \$1,235,000, respectively.

Management conducts regular reviews of these instruments on an individual customer basis, and the results are considered in assessing the adequacy of the Company's allowance for loan losses. Management does not anticipate any material losses as a result of these letters of credit.

**Loan Commitments:** As of December 31, 2000 and 1999, the Company had commitments outstanding to extend credit totaling approximately \$19,868,000 and \$18,165,000, respectively. These commitments generally require the customers to maintain certain credit standards. Management does not anticipate any material losses as

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

a result of these commitments.

Litigation: At a meeting of Community Bank's Board of Directors on June 20, 2000, a director brought to the attention of the Board the total amount of money Community Bank had paid subcontractors in connection with the construction of a new Community Bank office. Management of the Company commenced an investigation of the expenditures. At the request of management, the architects and subcontractors involved in the construction project made presentations to the Boards of Directors of the Company and Community Bank on July 15 and July 18, 2000, respectively. At the July 18, 2000 meeting of the Board of Directors of Community Bank, another director made a presentation alleging that Community Bank had been overcharged by subcontractors on that construction project and another current construction project. On July 18, 2000, the Boards of Directors of the Company and Community Bank appointed a joint committee comprised of independent directors of the Company and of Community Bank to investigate the alleged overcharges. Upon completion of its investigation, the joint committee is to inform the Boards of Directors of the Company and Community Bank of its findings and recommendations. The joint committee has retained legal counsel and an independent accounting firm to assist the committee in its investigation. Management has also been

86

88

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 13 - COMMITMENTS AND CONTINGENCIES - CONTINUED

informed that the directors of Community Bank who alleged the construction overcharges have contacted bank regulatory agencies and law enforcement authorities. Management believes that these agencies and authorities either have conducted or are currently conducting investigations regarding this matter.

On July 21, 2000, three shareholders of the Company, M. Lewis Benson, Doris E. Benson and John M. Packard, Jr., filed a lawsuit in the state Circuit Court of Marshall County, Alabama against the Company, Community Bank, certain directors and officers of the Company and Community Bank, an employee of Community Bank and two construction subcontractors. The plaintiffs purported to file the lawsuit as a shareholder derivative action, which relates to the alleged construction overcharges being investigated by the joint committee of the Boards of Directors of the Company and Community Bank. The complaint alleges that the directors, officers and employee named as defendants in the complaint breached their fiduciary duties, failed to properly supervise officers and agents of the Company and Community Bank, and permitted waste of corporate assets by allegedly permitting the subcontractor defendants to overcharge Community Bank in connection with the construction of two new Community Bank offices, and to perform the construction work without written contracts, budgets, performance guarantees and assurances of indemnification. In addition, the complaint alleges that Kennon R. Patterson, Sr., the Chairman, President and Chief Executive Officer of the Company, breached his fiduciary duties by allegedly permitting the two named subcontractors to overcharge for work performed on the two construction projects in exchange for allegedly discounted charges for work these subcontractors performed in connection with the construction of Mr. Patterson's residence. The complaint further alleges that the director

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

defendants knew or should have known of this alleged arrangement between Mr. Patterson and the subcontractors. The complaint also alleges that Mr. Patterson, the Community Bank employee and the two subcontractor defendants made false representations and suppressed information about the alleged overcharges and arrangement between Mr. Patterson and the subcontractors. On August 15, 2000, the plaintiffs filed an amended complaint adding Andy C. Mann, a shareholder of the Company, as a plaintiff and adding a former director of the Company and Community Bank as a defendant. The amended complaint generally reiterates the allegations of the original complaint. In addition, the amended complaint alleges that Community Bank was overcharged on all construction projects from January 1997 to the present. The amended complaint also alleges that the defendants breached their fiduciary duties and are guilty of gross financial mismanagement, including allegations concerning the making or approval of certain loans and taking allegedly improper actions to conceal the fact that certain loans were uncollectible. On September 18, 2000 the plaintiffs filed a second amended complaint. The second amended complaint generally reiterates the allegations of the original and first amended complaints. In addition, the second amended complaint alleges that the plaintiffs were improperly denied their rights to inspect and copy certain records of the Company and Community Bank. The second amended complaint also alleges that the directors of the Company abdicated their roles as directors either by express agreement or as a result of wantonness and gross negligence. The second amended complaint asserts that the counts involving inspection of corporate records and director abdication are individual, nonderivative claims. The second amended complaint seeks, on behalf of the Company, an unspecified amount of compensatory damages in excess of \$1 million, punitive damages, disgorgement of allegedly improperly paid profits and appropriate equitable relief. Upon motion of the defendants, the case was transferred to the state Circuit Court in Blount County, Alabama by order dated September 21, 2000, as amended on October 12, 2000. On August 24, 2000, the Board of Directors of the Company designated

87

89

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 13 - COMMITMENTS AND CONTINGENCIES - CONTINUED

the directors of the Company who serve on the joint investigative committee as a special litigation committee to investigate and evaluate the allegations and issues raised in this lawsuit and to arrive at such decisions and take such action as the special litigation committee deems appropriate. At a hearing on February 23, 2001 the court stayed discovery with respect to the Company, Community Bank and the directors, officers and employees of each until May 24, 2001, at which time the court expects to receive a report from the special litigation committee. Because the special litigation committee has not yet completed its investigation, and as a result of the inherent uncertainties of the litigation process, the Company is unable at this time to predict the outcome of this lawsuit and its effect on the Company's financial condition and results of operations. Regardless of the outcome, however, this lawsuit could be costly, time-consuming and a diversion of management's attention.

On November 19, 1998, Mr. William Towns, a shareholder of the Company, filed a shareholder derivative action against the directors of the Company in the state

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Circuit Court of Blount County, Alabama. Mr. Towns amended his complaint on January 14, 1999 to add the Company and Community Bank as defendants in the action. On February 11, 1999, the complaint was again amended to add Mr. Pat Bellew and Mrs. Mary Bellew, who are also shareholders of the Company, as additional plaintiffs. The complaint alleged that the directors of the Company breached their fiduciary duty to the Company and its shareholders, engaged in fraud, fraudulent concealment, suppression of material fact and suppression of the plaintiff shareholders, failed to supervise management, and conspired to conceal wrongful acts from the Company's shareholders and paid themselves excessive director fees. The complaint also alleged that the Board of Directors acquiesced in mismanagement and misconduct by Kennon R. Patterson, Sr., the Chairman of the Board, Chief Executive Officer and President of the Company, including alleged self dealing, payment of excessive compensation, misappropriation of corporate opportunities and misappropriation of funds. The complaint sought an unspecified amount of compensatory and punitive damages, removal of the current directors, appointment of a new Board of Directors, and attorneys fees and cost. On December 21, 1998, the Company and its directors filed a motion with the court seeking to have the complaint dismissed. On March 1, 1999, the Company's Board of Directors appointed a special Board committee comprised of non-employee directors of the Company, to review the plaintiffs' allegations in accordance with Delaware law. On April 6, 1999, each of the parties to the action requested that the court stay the litigation and related discovery, motions and hearings, pending completion of the special committee's review. On April 30, 1999, the court entered an order staying the litigation and related discovery, motions and hearing in accordance with the parties' request. On October 15, 1999, the special committee filed its final report with the court. On October 21, 1999, the parties forwarded to the court an agreed-upon order governing the confidentiality of the special committee's report, which the court entered on January 2, 2000. On August 3, 2000, the Company, Community Bank and the Company's directors filed a motion to stay the proceedings until the Company's and Community Bank's joint investigative committee had completed its investigation of the alleged construction overcharges discussed above. At the request of the Company and the other defendants in the action, the court continued a hearing on the motion to dismiss. On February 23, 2001, the court indicated that there was no reason to continue the stay of this action. The parties are awaiting a hearing on the defendants' motion to dismiss the case. Management of the Company believes that the plaintiffs' allegations are false and that the action lacks merit. The Company and its directors intend to defend the action vigorously, and management of the Company believes that the action will not have a material adverse

88

90

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 13 - COMMITMENTS AND CONTINGENCIES - CONTINUED

effect on the Company's financial condition or results of operations. Regardless of the outcome, however, this lawsuit could be costly, time consuming and a diversion of management's attention.

On September 14, 2000, another action was filed in the state Circuit Court of Blount County, Alabama, against the Company, Community Bank and certain

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

directors and officers of the Company and Community Bank by seven shareholders of the Company alleging that the directors actively participated in or ratified the misappropriation of corporate income. The action was not styled as a shareholder derivative action. On January 3, 2001, the defendants filed a motion for summary judgment on the basis that these claims are derivative in nature and cannot be brought on behalf of individual shareholders. The court has not ruled on the motion. The Company and its directors believe that this lawsuit is without merit and intend to defend the action vigorously. Although management currently believes that this action will not have a material adverse effect on the Company's financial condition or results of operations, regardless of the outcome, the action could be costly, time consuming and a diversion of management's attention.

The Company's Certificate of Incorporation provides that, in certain circumstances, the Company will indemnify and advance expenses to its directors and officers for judgments, settlements and legal expenses incurred as a result of their service as officers and directors of the Company. Community Bank's Bylaws contain a similar provision for indemnification of directors and officers of Community Bank.

On June 28, 2000, Community Bank filed an action in the United States District Court for the Northern District of Alabama against Carl Gregory Ford L-M, Inc., an automobile dealership located in Ft. Payne, Alabama, Carl Gregory and Doug Broadus, the owners of the dealership, several employees and former employees of the dealership and Gerald Scot Parrish, a former employee of Community Bank, with respect to certain loans originated during 1998 in Community Bank's Wal-Mart office in Ft. Payne, Alabama. In the complaint Community Bank alleged that the defendants willingly and knowingly conducted, participated in, were employed by or associated with, or aided and abetted an enterprise within the meaning of the Racketeer Influenced and Corrupt Organizations Act (RICO) for the purpose of defrauding Community Bank. The complaint also asserted that the defendants committed fraud, misrepresentation and deceit by submitting to Community Bank and/or approving applications for automobile loans which contained false and/or fraudulent information for the purpose of deceiving, influencing and persuading Community Bank to provide loans to customers of the automobile dealership who were otherwise not qualified to receive such loans, and suppressed material facts regarding the veracity of information contained in loan applications and the ability of persons seeking the loans to repay them. Community Bank also alleged in the complaint that the automobile dealership is responsible for the acts of its officers, agents and employees, and that the dealership and its management failed to adequately train and/or supervise its employees. The complaint stated that the defendants participated in a conspiracy to violate RICO and Alabama statutes dealing with fraud, misrepresentation and suppression of material facts, and asserted civil liability under Alabama law for violation of federal statutes dealing with financial institution fraud, mail and wire fraud and making false statements for the purpose of influencing the actions of a financial institution upon an application or loan. On June 29, 2000 and August 31, 2000, the court granted Community Bank's motions to dismiss without prejudice two of the employees of the automobile dealership as defendants in the action. On September 13, 2000, the court granted Mr. Parrish's motion

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

DECEMBER 31, 2000, 1999 AND 1998

### NOTE 13 - COMMITMENTS AND CONTINGENCIES - CONTINUED

to dismiss the complaint, but granted Community Bank 15 days to amend the complaint. On September 27, 2000, Community Bank filed an amended complaint which generally reiterated the allegations of the original complaint and added specific information concerning the allegedly fraudulent activity and the use of the United States mail, telephone and other wire transmissions in the conduct of such activity. On December 1, 2000, the court dismissed Community Bank's claims based upon mail and wire fraud in the amended complaint but otherwise denied Mr. Parrish's motion to dismiss the complaint. The defendants have filed answers to the amended complaint which generally deny the material allegations in the complaint and allege that any injury suffered by Community Bank was the result of the contributory negligence of Community Bank, its officers, employees and agents. In the lawsuit, Community Bank seeks damages of an unspecified amount to recover losses incurred in connection with the loans made at Community Bank's Wal-Mart office in Ft. Payne, Alabama, along with all costs associated with the lawsuit. Any amounts received by Community Bank as a result of this litigation will be treated as a recovery on loan losses.

On November 15, 2000, Michael W. Alred and Michael A. Bean, two former directors and executive officers of Community Bank, filed suit against Community Bank in the United States District Court for the Northern District of Alabama alleging that their employment was wrongfully terminated for allegedly providing information to bank regulatory and law enforcement authorities concerning possible violations of laws and regulations, gross mismanagement, gross waste of funds and abuse of authority by Community Bank, its directors, officers and employees. According to the complaint, the information which these two individuals provided to authorities concerned certain bank construction projects, specific loans, charge-offs, expenses and past due accounts. The complaint seeks reinstatement of the plaintiffs to their former positions as officers and directors of Community Bank as well as compensatory and punitive damages. Community Bank and its directors believe this lawsuit is without merit and intend to defend the action vigorously. Management of the Company believes that this action will not have a material adverse effect on the Company's financial condition or results of operations.

The Company and its subsidiaries are from time to time parties to other legal proceedings arising in the ordinary course of business. Management believes, after consultation with legal counsel, that no such proceedings, if resulting in an outcome unfavorable to the Company, will, individually or in the aggregate, have a material adverse effect on the Company's financial condition or results of operations.

All of the Company's loans, commitments and standby letters of credit have been granted to customers in the Company's market area. Substantially all such customers are depositors of the Company. Investments in state and municipal securities also involve governmental entities within the Company's market area. The concentrations of credit by type of loan are set forth in Note 4. The commitments to extend credit relate primarily to consumer cash lines which represented approximately \$2,277,256 and \$2,277,256 of the unused commitment balances at December 31, 2000 and 1999. All remaining commitments consist primarily of unused real estate commitment lines.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

### NOTE 14 - CONCENTRATIONS OF CREDIT

The Company maintains cash deposits, including certificates of deposit, with various commercial banks in Alabama. The total cash balances are insured by the FDIC up to \$100,000. Total uninsured balances held at other commercial banks amounted to \$15,474,227 and \$14,205,879, at December 31, 2000 and 1999, respectively.

In addition to cash deposits, Community Bank had \$3,000,000 in unsecured federal funds sold to one of its correspondent banks at December 31, 2000.

### NOTE 15 - PENSION PLAN

The Company has a defined benefit plan that provides retirement and disability benefits for substantially all employees of the Company and its subsidiaries, and death benefits for their beneficiaries. An employee will become a participant in the Pension Plan on January 1 or July 1 after completing 12 months of employment during which the employee works at least 1,000 hours. All employees are eligible to become participants in the Pension Plan regardless of age on the date they begin employment and the normal retirement age is age 65. In addition, participants in the Pension Plan accrue benefits after they have attained the normal retirement age.

Benefits under the Pension Plan depend upon a participant's years of credited service with the Company or any of its subsidiaries and his average monthly earnings for the highest five consecutive years out of the participants final 10 years of employment. An employee who becomes a participant on or after January 1, 1996 will not be vested in any benefit until he completes five years of service at which time the employee will be 100% vested. An employee who became a participant before January 1, 1996, is 20% vested in his accrued benefits after completion of two years of service, 40% vested after three years of service, 60% vested after four years of service and becomes fully vested upon completion of five years of service. An employee who completes ten years of service and attains age 55 is eligible for early retirement benefits. Plan assets consist primarily of corporate stocks and bonds.

The Company contributes amounts to the pension funds sufficient to satisfy funding requirements of the Employee Retirement Income Security Act.

Effective January 1, 1995, the Company established a nonqualified benefit plan for certain key executives called the Community Bancshares, Inc. Benefit Restoration Plan, the purpose of which is to provide the amount of the benefit which would otherwise be paid under the Company's Pension Plan but which cannot be paid under that plan due to the limitations imposed by the Internal Revenue Code of 1986, as amended.

[The remainder of this page intentionally left blank]

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

DECEMBER 31, 2000, 1999 AND 1998

## NOTE 15 - PENSION PLAN - CONTINUED

The following tables set forth the funding status and the amount recognized for both the Pension Plan and the Benefit Restoration Plan in the Company's Consolidated Statements of Financial Condition and the Consolidated Statements of Income.

Pension Plan as of December 31:

	2000	1999
	-----	-----
Change in benefit obligation:		
Benefit obligation at beginning of year .....	\$ 5,279,613	\$ 5,320,518
Service cost .....	620,489	485,701
Interest cost .....	446,220	366,805
Amendments .....	-0-	-0-
Actuarial (gain) or loss .....	885,026	(733,903)
Benefits paid .....	(200,459)	(159,508)
	-----	-----
Benefit obligation at end of year .....	\$ 7,030,889	\$ 5,279,613
	=====	=====
Change in plan assets:		
Fair value of plan assets at beginning of year .....	\$ 4,983,127	\$ 4,796,405
Actual return on plan assets .....	(66,986)	346,230
Employer contribution .....	438,244	-0-
Benefits paid from plan assets .....	(200,459)	(159,508)
	-----	-----
Fair value of plan assets at end of year .....	\$ 5,153,926	\$ 4,983,127
	=====	=====
Funded status of plan:		
Funded status of plan .....	\$ (1,876,963)	\$ (296,486)
Unrecognized actuarial (gain) or loss .....	1,186,539	(294,873)
Unrecognized prior service cost .....	89,036	100,735
Unrecognized transition asset .....	(20,673)	(37,552)
	-----	-----
Accrued benefit cost .....	\$ (622,061)	\$ (528,176)
	=====	=====
Weighted average rate assumptions used in determining pension cost and the projected benefit obligation were:		
Discount rate used to determine present value of projected benefit obligation at end of year .....	7.50%	8.00%
Expected long-term rate of return on plan assets for the year .....	10.00%	10.00%
Expected rate of increase in future compensation levels .....	6.00%	6.00%

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 15 - PENSION PLAN - CONTINUED

Pension plan net periodic benefit cost:

	2000	1999	1998
	-----	-----	-----
Service cost .....	\$ 620,489	\$ 485,701	\$ 410,795
Interest cost .....	446,220	366,805	334,729
Expected return on plan assets .....	(529,400)	(470,474)	(395,136)
Amortization of prior service cost .....	11,699	11,699	11,699
Amortization of transitional asset .....	(16,879)	(16,879)	(16,879)
Recognized actuarial loss .....	-0-	-0-	-0-
	-----	-----	-----
Net periodic benefit cost .....	\$ 532,129	\$ 376,852	\$ 345,208
	=====	=====	=====

[The remainder of this page intentionally left blank]

93

95

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 15 - PENSION PLAN - CONTINUED

Benefit Restoration Plan as of December 31:

	2000	1998
	-----	-----
Change in benefit obligation:		
Benefit obligation at beginning of year .....	\$ 2,082,163	\$ 1,188,851
Service cost .....	141,048	85,000
Interest cost .....	170,368	96,000
Amendments .....	-0-	-0-
Actuarial loss .....	284,587	711,000
Benefits paid .....	-0-	-0-
	-----	-----
Benefit obligation at end of year .....	\$ 2,678,166	\$ 2,082,163
	=====	=====

95

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## Change in plan assets:

Fair value of plan assets at beginning of year .....	\$	-0-	\$
Actual return on plan assets .....		-0-	
Employer contribution .....		-0-	
Benefits paid from plan assets .....		-0-	
		-----	-----
Fair value of plan assets at end of year .....	\$	-0-	\$
		=====	=====

## Funded status of plan:

Funded status of plan .....	\$	(2,678,166)	\$	(2,082,166)
Unrecognized actuarial loss .....		1,298,222		1,077,166
Unrecognized prior service cost .....		133,346		168,346
Unrecognized transition (asset) or obligation .....		-0-		-0-
		-----		-----
Accrued benefit cost .....	\$	(1,246,598)	\$	(836,598)
		=====		=====

## Weighted average rate assumptions used in determining pension cost and the projected benefit obligation were:

Discount rate used to determine present value of projected benefit obligation at end of year .....	7.50%	
Expected long-term rate of return on plan assets for the year .....	10.00%	10.00%
Expected rate of increase in future compensation levels .....	6.00%	6.00%

94

96

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 15 - PENSION PLAN - CONTINUED

#### Benefit Restoration plan net periodic benefit cost:

	2000	1999
	-----	-----
Service cost.....	\$ 141,048	\$ 85,940
Interest cost.....	170,368	96,712
Expected return on plan assets.....	-0-	-0-
Amortization of prior service cost.....	34,907	34,907
Amortization of transitional (asset) or obligation.....	-0-	-0-
Recognized actuarial loss.....	63,748	38,399
	-----	-----
Net periodic benefit cost.....	\$ 410,071	\$ 255,958
	=====	=====

#### NOTE 16 - EMPLOYEE STOCK OWNERSHIP PLAN

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

The Company adopted an Employee Stock Ownership Plan (the "ESOP") effective as of January 1, 1985, which enables eligible employees of the Company and its subsidiaries to own Company common stock. An employee becomes a participant in the ESOP on June 30 or December 31 after completing 12 months of employment during which the employee is credited with 1,000 or more hours of service. Contributions to the ESOP are made at the discretion of the Company's Board of Directors, but may not be less than the amount required to cover the debt service on the ESOP loan. Employer contributions are allocated to eligible participants in proportion to their compensation, which equals W-2 wages plus pre-tax reductions for the Company's cafeteria plan. The Internal Revenue Code imposes a limit (\$170,000 in 2000) on the amount of compensation which may be considered under the plan.

On November 3, 1993, the ESOP's Trustees executed a promissory note of \$1,200,000 in order to purchase common stock from the Company's public offering of new common stock. The note was originally secured by 80,000 shares of purchased stock. The promissory note has been refinanced in years subsequent to 1993 as additional shares were purchased by the ESOP. On December 31, 1998, this note was refinanced and an additional 56,682 shares of the Company's common stock were obtained by the ESOP. This debt, in the original amount of \$2,963,842, was secured by 261,433 shares of the Company's common stock. The note bears interest at a floating rate, with principal and interest payments due monthly through November 16, 2010, with the remaining principal, if any, due upon that date. The initial principal and interest payment on this debt in December 1998 was \$31,677. As changes occur in the interest rate on the loan, appropriate adjustments are made to the monthly principle and interest payments. At December 31, 2000, the monthly payment was \$33,852. The Company has guaranteed this debt and in accordance with the applicable accounting and reporting guidelines the debt has been recognized on the Company's statement of condition, with an offsetting charge against equity. As principal payments are made by the ESOP, the debt and offsetting charge against equity are reduced. The shares securing the note are released on a prorata basis by the lender as monthly payments of principal and interest are made. As of December 31, 2000, there were 199,877 unreleased shares with a fair value, based on an independent valuation of \$18 per share, of approximately \$3,597,786. These shares are subtracted from outstanding shares for earnings per share calculations.

95

97

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 16 - EMPLOYEE STOCK OWNERSHIP PLAN - CONTINUED

Effective January 1, 1994, the Company applied the accounting and reporting requirements of Statement of Position No. 93-6, Employers' Accounting for Employee Stock Ownership Plans ("SOP 93-6"). Under the provisions of SOP 93-6, the employer must recognize the indebtedness of its sponsored ESOP on its financial statement and reduce its stockholders' equity for shares of stock which have not been released by a lender to the ESOP for allocation to its participating employees. The portion of payments made by the Company to the ESOP on behalf of its participating employees which are used to pay interest on the ESOP debt (\$251,976, \$237,589 and \$165,808 in 2000, 1999 and 1998, respectively) is classified as interest expense on the Company's income statement.

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Dividends paid on released ESOP shares are credited to the accounts of the participants to whom the shares are allocated. Dividends on unreleased shares may be used to repay debt associated with the ESOP or treated as other income of the ESOP and allocated to the participants.

At December 31, 2000 and 1999, the Company's financial statements reflected long-term debt related to the ESOP of \$2,606,224 and \$2,788,442, respectively. The corresponding contra-equity account was \$2,574,002 at December 31, 2000 and \$2,788,442 at December 31, 1999.

Company contributions to the ESOP amounted to \$568,346, \$452,739 and \$316,008 for 2000, 1999 and 1998, respectively.

### NOTE 17 - RESTRICTIONS ON SUBSIDIARY DIVIDENDS, LOANS OR ADVANCES

Dividends paid by Community Bank are the primary source of funds available to the Company for debt repayment, payment of dividends to its stockholders and other needs. Certain restrictions exist regarding the ability of the Bank to transfer funds to the Company in the form of cash dividends, loans or advances. Under Alabama law, the approval of the Alabama Superintendent of Banks is required to pay dividends in excess of the Bank's net earnings for the current year plus retained net earnings for the preceding two years less any required transfers to surplus. Under these guidelines, Community Bank could not have declared or paid any dividend at December 31, 2000, without prior approval of the state regulatory authorities.

[The remainder of this page intentionally left blank]

96

98

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

### NOTE 18 - REGULATORY CAPITAL

The Company and its subsidiary bank are subject to various regulatory capital requirements administered by the state and federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory - and possible additional discretionary - actions by regulators that, if taken, could have a direct material effect on the consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and Community Bank must meet specific capital guidelines that involve quantitative measures of the Company's assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The Company's capital amounts and classification are also subject to qualitative judgements by the regulators about components, risk weightings and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and Community Bank to maintain minimum amounts and ratios (set forth in the table below) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined), and of Tier 1 capital (as defined) to average assets (as defined). Management believes, as of December 31, 2000 and 1999, that the Bank meets all capital adequacy requirements to which it

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

is subject.

At December 31, 2000, under applicable banking regulations, the Company and Community Bank, were considered well capitalized compared to both being classified as adequately capitalized at year-end 1999. The Company is entitled to treat the aggregate liquidation amount of the junior subordinated deferrable interest debentures, purchased by Community (AL) Capital Trust I, as Tier I capital under Federal Reserve guidelines. At December 31, 2000, the aggregate liquidation amount of the debentures included in Tier I capital was \$10,000,000. (See Note 8)

Community Bank's allowance for loan losses, limited to 1.25% of risk weighted assets, is a component of Tier II capital under capital adequacy guidelines. Due to the significant increase in the allowance for loan losses during 2000, this Tier II component contributed to the increases in the Company's and Community Bank's capital ratios. The amount of the allowance for loan losses included in Tier II capital at December 31, 2000 was \$6,386,034 for the Company and \$6,356,770 for Community Bank, compared to \$2,603,128 for the both the Company and Community Bank at December 31, 1999.

[The remainder of this page intentionally left blank]

97

99

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 18 - REGULATORY CAPITAL - CONTINUED

The following table sets forth the actual capital ratios at December 31, 2000 and 1999, for the Company and the Bank, as well as the minimum total risk-base, Tier 1 risk based and Tier 1 leverage ratios required to be classified as adequately capitalized and well capitalized.

	Actual		For Capital Adequacy Purposes		Well C
	Amount	Ratio	Amount	Ratio	Amount
	(Dollars In Thousands)				
AS OF DECEMBER 31, 2000:					
TOTAL CAPITAL					
(TO RISK WEIGHTED ASSETS):					
CONSOLIDATED	\$ 53,746	10.54%	\$ 40,813	8.00%	\$ 51,016
COMMUNITY BANK	52,763	10.39	40,623	8.00	50,779
TIER 1 CAPITAL					
(TO RISK WEIGHTED ASSETS):					
CONSOLIDATED	\$ 45,956	9.01%	\$ 20,406	4.00%	\$ 30,610
COMMUNITY BANK	46,406	9.14	20,312	4.00	30,467

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## TIER 1 CAPITAL

(TO AVERAGE ASSETS):

CONSOLIDATED	\$ 45,956	6.44%	\$ 28,539	4.00%	\$ 35,674
COMMUNITY BANK	46,406	6.54	28,375	4.00	35,469

Actual		For Capital Adequacy Purposes		Well C
Amount	Ratio	Amount	Ratio	Amount
(Dollars In Thousands)				

As of December 31, 1999:

Total Capital

(to Risk Weighted Assets):

Consolidated	\$ 44,067	9.37%	\$ 37,624	8.00%	\$ 47,031
Community Bank	46,192	9.87	37,437	8.00	46,797

Tier 1 Capital

(to Risk Weighted Assets):

Consolidated	\$ 39,976	8.50%	\$ 18,812	4.00%	\$ 28,218
Community Bank	43,589	9.31	18,719	4.00	28,078

Tier 1 Capital

(to Average Assets):

Consolidated	\$ 39,976	6.39%	\$ 25,024	4.00%	\$ 32,280
Community Bank	43,589	6.97	25,030	4.00	31,288

98

100

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 19 - COMPREHENSIVE INCOME

In June, 1997, the FASB issued SFAS No. 130, Reporting Comprehensive Income, which establishes reporting and presentation standards for comprehensive income and its components in a full set of general-purpose financial statements. Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances arising from nonowner sources. The adoption of SFAS No. 130 in 1998 did not have a material impact on the Company's financial condition or its results of operations.

The following is a summary of the components of other comprehensive income:

Year Ended December 31,	
2000	1999

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Unrealized holding gains (losses) arising during period before income tax and reclassification adjustments .....	\$3,421,991	\$ (3,314,131)	\$
Reclassification adjustments for net (gains) losses included in net income .....	4,587	(179,303)	(
	-----	-----	---
Other comprehensive income (loss), before income tax .....	3,417,404	(3,493,434)	
Income tax expense (benefit) related to other comprehensive income .....	1,366,962	(1,397,374)	---
	-----	-----	---
Other comprehensive income (loss), net of income tax .....	\$2,050,442	\$ (2,096,060)	\$
	=====	=====	==

## NOTE 20 - RELATED PARTY TRANSACTIONS

Loans: Certain directors, executive officers and principal shareholders, including their immediate families and associates were loan customers of the Bank during 2000 and 1999. Except as noted below, all such loans are made in the ordinary course of business on substantially the same credit terms, including interest rates and collateral and do not represent more than a normal risk of collection or present other unfavorable features. Total loans to these persons at December 31, 2000 and 1999 amounted to approximately \$14,034,000 and \$8,779,000, respectively. An analysis of activity during 2000 in loans to related parties resulted in additions of approximately \$10,105,000, representing new loans, reductions of approximately \$7,644,000, representing payments, and an increase of approximately \$2,794,000, representing a change in the composition of related parties.

99

101

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

## NOTE 20 - RELATED PARTY TRANSACTIONS - CONTINUED

The Company, through Community Bank, its wholly owned subsidiary, offers all regular full-time employees, including executive officers, loans at interest rates which are 1% below the prevailing market rate. As of December 31, 2000, executive officers and directors of the Company and executive officers of Community Bank and its subsidiaries, including members of their immediate families and related interests, had loans outstanding pursuant to this policy with total indebtedness of approximately \$3,024,000.

The Company, through Community Bank, also offers first mortgage real estate loans on the primary residence, at a rate of 5%, to employees who are required to relocate in the course of their employment. As of December 31, 2000, executive officers and directors of the Company and executive officers of Community Bank and its subsidiaries, including members of their immediate families and related interests, had relocation loans outstanding with total

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

indebtedness of approximately \$1,807,000.

In June 2000, Community Bank loaned \$1,696,576 to Debter Properties, LLC, an Alabama limited liability company of which a director of the Company is a member, to fund the purchase from Community Bank of the real property in which Community Bank's Boaz, Alabama office is located. The loan amortizes over a 20-year period and is collateralized by a first mortgage on the real property. The loan carries a prime rate of interest that adjusts each time there is a change in the prime rate. As adjustments occur in the interest rate on the loan, appropriate increases or decreases are made to the monthly loan payment. Concurrently with this loan and the purchase of the real property, Community Bank entered into a lease agreement with Debter Properties, LLC to lease back this real property from Debter Properties, LLC for a term of 20 years, with monthly rental payments equal to the monthly amount of principal and interest due under the loan to Debter Properties, LLC plus applicable real estate taxes, assessments, levies and insurance.

The Company previously reported as a related party transaction the arrangement whereby Community Bank loaned \$4,184,051 to REM, LLC, an Alabama limited liability company of which a former director of Community Bank was a member, to fund the purchase from Community Bank of the real property in which Community Bank's Hamilton, Alabama office is located. As a result of this individual ceasing to serve as a director of Community Bank in October 2000, this loan is no longer considered a related party transaction.

Maintenance Contract: The Bank had no service contracts during 2000 with Heritage Valley Farms, an unincorporated business owned by Kennon R. Patterson, Sr., a director and officer of the Company. Heritage Valley Farms did perform upkeep and maintenance of the external grounds for five of the Bank's locations for the entire year of 1999. External grounds upkeep and maintenance was also performed for most of 1999 for five additional Bank locations and two 1st Community Credit Corporation locations. Maintenance expense under this contract amounted to \$62,323 and \$51,465 for the years ended December 31, 1999 and 1998 respectively, a monthly average of \$588 and \$468 per location.

100

102

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 20 - RELATED PARTY TRANSACTIONS - CONTINUED

Interior Design: The Company and the Bank, including the Bank's subsidiaries, have used the services of Heritage Interiors, a decorating and design firm owned and operated by the wife of Kennon R. Patterson, Sr., a director and officer of the Company, for the interior design, furniture, appliances, fixtures, hardware, carpets, wall coverings, paint, drapes and accessories for new facilities and similar work associated with the renovation of existing locations. At the request of Mrs. Patterson in January 2000, the Company's contract with Heritage Interiors was canceled, but at the Board of Directors' request, Mrs. Patterson agreed to complete projects then pending. During 2000, Heritage Interiors was paid \$145,038 in connection with the completion of the Boaz and Hamilton, Alabama banks. In addition, Community Bank paid Heritage Interiors \$41,827 in connection with the completion of the renovation of the first floor of the

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

headquarters building and the furnishings and decorating of three departments at the headquarters complex in Blountsville, Alabama. Additional payments totaling \$25,064 were made to Heritage Interiors during 2000 in connection with 21 other banking locations and the parent company. 1st Community Credit Corporation paid Heritage Interiors \$22,003 for the furnishings and decorating in connection with the relocation of its Hartselle, Alabama office and \$4,845 in connection with the remodeling of its Albertville, Alabama office. Additional payments totaling \$7,317 were made to Heritage Interiors during 2000 in connection with nine other finance company locations. Community Insurance Corp. paid Heritage Interiors \$156,158 during 2000 for furnishings and decorating in connection with the renovation of its Huntsville, Alabama office. In addition, payments totaling \$4,848 were made to Heritage Interiors during 2000 for furnishings at the Oneonta, Alabama insurance office. Total payments to Heritage Interiors in 2000 were \$407,100. All pending projects were completed prior to year-end 2000.

During 1999, Heritage Interiors was paid \$262,912 in connection with the opening of the Boaz, Alabama bank and the opening and completion of the Demopolis, Alabama bank. The Bank also paid Heritage Interiors \$279,026 in connection with the renovation and expansion of its new permanent location in Fite House located in Hamilton, Alabama. As a result of being listed on the state and national register of historical places, a portion of the cost associated with furnishing and decorating the Fite House was to preserve the architectural style and historical significance of the building. The Bank also paid Heritage Interiors \$120,080 during 1999 in connection with the renovation of three offices furnished to the Bank's Area Executive Vice Presidents and the first floor of the Company's headquarters building. Additional payments totaling \$16,121 were made to Heritage Interiors during 1999 in connection with 24 other banking offices. 1st Community Credit Corporation paid Heritage Interiors \$23,835 for furnishings and decorating associated with the opening of its new office in Oneonta, Alabama and \$7,469 in connection with their location of its office in Hartselle, Alabama. 1st Community Credit Corporation also paid Heritage Interiors \$78,632 during 1999 in connection with the renovation of five of its offices located in Boaz, Gadsden, Huntsville, Ft. Payne and Jasper, Alabama. Additional payments totaling \$12,931 were made to Heritage Interiors by 1st Community Credit Corporation during 1999, relating to the other five locations and its administrative offices. The Company, Community Insurance Corp. and Southern Select Insurance, Inc. made payments totaling \$35,848 to Heritage Interiors for various services rendered during 1999. Total payments to Heritage Interiors in 1999 were \$836,854.

101

103

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 20 - RELATED PARTY TRANSACTIONS - CONTINUED

During 1998, Heritage Interiors was paid \$265,066 in connection with the completion of three new buildings with a total of approximately 60,000 square feet and \$31,876 for the renovation of an existing building at the Company's headquarters in Blountsville, \$150,723 in connection with the opening of a permanent location in Double Springs, \$38,647 in connection with the opening of bank offices in Albertville, Boaz and Guntersville, \$44,610 in connection with the opening of six offices of 1st Community Credit Corporation, and additional amounts relating to 23 other offices of the Company, Community Bank or its

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

subsidiaries. Total payments to Heritage Interiors in 1998 were \$666,492.

**Accounting Services:** The Company has engaged the accounting firm of Schauer, Taylor, Cox, Vise and Morgan, P.C. to perform certain accounting services. Doug Schauer, a member of the firm, is Kennon R. Patterson, Sr.'s son-in-law. Other than preparing work papers during the first quarter of 2000 for the Company's independent auditors in connection with the Company's 1999 external audit, services performed by Schauer, Taylor, Cox, Vise and Morgan, P.C. for the Company in 2000 have been limited to preparation of the Company's quarterly tax accruals, preparation and filing the Company's federal and state tax returns and consultation regarding interpretation and application of accounting standards. In the future, management anticipates using Schauer, Taylor, Cox, Vise and Morgan P.C. primarily for tax-related matters. During 1999 and 1998, services performed by Schauer, Taylor, Cox, Vise and Morgan, P.C., included the review of work papers and reports prepared by Community Bank's internal audit department, preparation of work papers for the Company's independent auditors in connection with the Company's external audits, preparation and filing the Company's federal and state tax returns and consultation regarding interpretation and application of accounting standards. The Company and its subsidiaries paid Schauer, Taylor, Cox, Vise and Morgan, P.C. \$117,898, \$143,000, and \$134,000 for services rendered during 2000, 1999 and 1998, respectively.

**Leases:** In June 2000, Community Bank entered into a lease agreement, as the tenant, with Debter Properties, LLC, an Alabama limited liability company, pursuant to which Community Bank leased the real property in which Community Bank's Boaz, Alabama office is located. Mr. Glynn Debter, a director of the Company is a member of Debter Properties, LLC. In connection with the lease agreement, Community Bank loaned funds to Debter Properties, LLC to finance its purchase of the real property from Community Bank. The term of the lease is 20 years; provided, however, that in no event shall the term of the lease expire prior to the time when the loan obtained by the lessor to purchase the leased property is paid in full. The monthly rent on this lease is an amount equal to the monthly debt amortization of funds which the lessor borrowed to purchase the leased property. Because the interest rate on the loan used to purchase the property adjusts with fluctuation in the prime rate, the monthly lease payments are subject to change. At December 31, 2000, the amount of the monthly rental payment was \$15,821. Lease payments to Debter Properties, LLC during 2000 totaled approximately \$110,746. In addition, Community Bank agreed to pay the lessor an additional sum to be adjusted periodically to coincide with the cost to the lessor of the real estate taxes and other items and insurance. Community Bank is responsible for maintenance, repairs and utilities for the real property. Community Bank is also responsible for maintaining fire and extended coverage and general liability insurance coverage for the real property. The Company has the option to purchase the leased premises from the lessor at any time during the term of the lease for an amount equal to the lessor's cost in acquiring and/or constructing such leased premises. In an Addendum to the Lease Agreement and Loan Agreement, dated June 1, 2000, Community Bank agreed to maintain and continue in force fire and extended coverage

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

### NOTE 20 - RELATED PARTY TRANSACTIONS - CONTINUED

insurance and general liability insurance upon the leased premises. In return, the lessor agreed to reimburse Community Bank on a quarterly basis the amount of the insurance premium which is included in payments made by Community Bank under the lease.

### NOTE 21 - LEASES

The Company has a number of operating lease agreements, involving land and buildings. The operating leases are noncancellable and expire on various dates through the year 2018. The leases provide for renewal options and generally require the Company to pay maintenance, insurance and property taxes. Options to purchase are also included in some leases. For the years ended December 31, 2000, 1999, and 1998, rental expense for operating leases was approximately \$523,524, \$687,994 and \$539,655, respectively.

During 2000, Community Bank entered into sale/leaseback arrangements on its Hamilton, Alabama and Boaz, Alabama bank locations. Due to the structure of these transactions, the leases qualified and are accounted for under capitalized lease rules.

In May 2000, Community Bank entered into a lease agreement, as the tenant, with REM, LLC, an Alabama limited liability company of which a former director of Community Bank was a member, pursuant to which Community Bank leased the real property on which Community Bank's Hamilton, Alabama office is located. This individual ceased to serve as a director of Community Bank in October 2000. In connection with the lease agreement, Community Bank loaned funds to REM, LLC to finance its purchase of the real property from Community Bank. The term of the lease is 30 years; provided, however, that in no event shall the term of the lease expire prior to the time when the loan obtained by the lessor to purchase the leased property is paid in full. The monthly rent on this lease is an amount equal to the monthly debt amortization of funds which the lessor borrowed to purchase the leased property. Because the interest rate on the loan used to purchase the property adjusts with fluctuations in the prime rate, the monthly lease payments are subject to change. At December 31, 2000, the amount of the monthly lease payment was \$35,209. Lease payments made to REM, LLC during 2000 totaled approximately \$246,465. In addition, Community Bank agreed to pay the lessor an additional sum to be adjusted periodically to coincide with the cost to the lessor of the real estate taxes and other items and insurance. Community Bank is responsible for maintenance, repairs and utilities for the real property. Community Bank is also responsible for maintaining fire and extended coverage and general liability insurance coverage for the real property. The Company has the option to purchase the leased premises from the lessor at any time during the term of the lease for an amount equal to the lessor's cost in acquiring and/or constructing such leased premises. In an Addendum to the Lease Agreement and Loan Agreement, dated May 31, 2000, Community Bank agreed to maintain and continue in force fire and extended coverage insurance and general liability insurance upon the leased premises. In return, the lessor agreed to reimburse Community Bank on a quarterly basis the amount of the insurance premium which is included in payments made by Community Bank under the lease.

In June 2000, Community Bank entered into a lease agreement, as the tenant, with Debter Properties, LLC, an Alabama limited liability company of which a director of the Company is a member, pursuant to which Community Bank leased the real property in which Community Bank's Boaz, Alabama office is located. In

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 21 - LEASES - CONTINUED

connection with the lease agreement, Community Bank loaned funds to Debter Properties, LLC to finance its purchase of the real property from Community Bank. The term of the lease is 20 years; provided however that in no event shall the term of the lease expire prior to the time when the loan obtained by the lessor to purchase the leased property is paid in full. The monthly rent on this lease is an amount equal to the monthly debt amortization of funds which the lessor borrowed to purchase the leased property. Because the interest rate on the loan used to purchase the property adjusts with fluctuation in the prime rate, the monthly lease payments are subject to change. At December 31, 2000, the amount of the monthly lease payment was \$15,821. Lease payments to Debter Properties, LLC during 2000 totaled approximately \$110,746. In addition, Community Bank agreed to pay the lessor an additional sum to be adjusted periodically to coincide with the cost to the lessor of the real estate taxes and other items and insurance. Community Bank is responsible for maintenance, repairs and utilities for the real property. Community Bank is also responsible for maintaining fire and extended coverage and general liability insurance coverage for the real property. The Company has the option to purchase the leased premises from the lessor at any time during the term of the lease for an amount equal to the lessor's cost in acquiring and/or constructing such leased premises. In an Addendum to the Lease Agreement and Loan Agreement, dated June 1, 2000, Community Bank agreed to maintain and continue in force fire and extended coverage insurance and general liability insurance upon the leased premises. In return, the lessor agreed to reimburse Community Bank on a quarterly basis the amount of the insurance premium which is included in payments made by Community Bank under the lease.

Future minimum lease payments for all leases at December 31, 2000 are as follows:

	Operating	Capitalized
	-----	-----
Years Ending December 31,		
2001 .....	\$ 393,051	\$ 612,363
2002 .....	248,233	612,363
2003 .....	147,396	612,363
2004 .....	92,700	612,363
2005 .....	19,200	613,363
Thereafter .....	272,800	13,002,305
	-----	-----
Total minimum lease payments	\$ 1,173,380	\$16,064,120
	=====	=====

#### NOTE 22 - BUSINESS COMBINATIONS

On March 6, 1998, 1st Community Credit Corporation, a subsidiary of Community Bank, opened offices in Boaz and Gadsden, Alabama as a result of the acquisition of certain assets and the assumption of certain liabilities from Valley Finance, a subsidiary of Home Bank, Guntersville, Alabama. In exchange for \$6,544,000 in

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

cash, 1st Community Credit Corporation acquired assets of \$5,652,000, net of \$1,373,000 in unearned income on loans and \$900,000 in reserve for loan losses, recorded \$1,000,000 in goodwill and assumed \$108,000 in liabilities. The effect of this business combination was not material to the Company's financial statements for periods prior to the acquisition date.

104

106

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 22 - BUSINESS COMBINATIONS - CONTINUED

Effective August 1, 1997, Community Insurance Corp., a subsidiary of Community Bank, acquired a controlling interest in Southern Select Insurance, Inc., a property and casualty insurance general agency located in Birmingham, Alabama. Community Insurance Corp. paid \$382,564 for 51% of the common stock of Southern Select Insurance, Inc., paying a premium of \$344,341. On April 1, 1998, Southern Select Insurance, Inc. became a wholly owned subsidiary of Community Insurance Corp. as a result of Community Insurance Corp. acquiring the remaining 49% of the common stock of Southern Select Insurance, Inc. in exchange for a combination of cash and shares of the Company's common stock, totaling \$383,014. The entire amount was recorded as an intangible. The effect of this business combination was not material to the consolidated financial statements of the Company for periods prior to the date of acquisition.

On April 1, 1998, Community Insurance Corp. established an office in Oneonta, Alabama through the acquisition of 100% of the common stock of the Murphree Insurance Agency. Community Insurance Corp. exchanged a combination of cash and shares of the Company's common stock, totaling \$375,000, acquiring \$7,884 in fixed assets and paying a premium of \$367,116. This transaction was not material to the financial statements of the Company for periods prior to the acquisition date. In November 2000, the original owner of the Murphree Insurance Agency, in exchange for shares of the common stock of Community Bancshares, Inc. totaling \$120,006 and a promissory note in the amount of \$100,000 payable to Community Insurance Corp., purchased certain assets and assumed certain liabilities of Community Insurance Corp.'s Oneonta, Alabama office. The promissory note is payable in monthly installments over 15 years and bears a fixed interest rate of 6% per annum. The net loss recorded by Community Insurance Corp. as a result of this transaction was approximately \$47,045.

Also effective April 1, 1998, Community Insurance Corp. established an office in Graysville, Alabama as a result of the acquisition of the Chafin Insurance Agency. Community Insurance Corp. exchanged a combination of cash and shares of the Company's common stock, totaling \$700,000, acquiring \$62,488 in assets and paying a premium of \$637,512. This transaction was not material to the financial statements of the Company for periods prior to the acquisition date. In November 2000, the original owners of the Chafin Insurance Agency, in exchange for shares of the common stock of Community Bancshares, Inc. totaling \$276,762 and a promissory note in the amount of \$220,000 payable to Community Insurance Corp., purchased certain assets and assumed certain liabilities of Community Insurance Corp.'s Graysville, Alabama office. The promissory note is payable in monthly installments over 10 years and bears a fixed interest rate of 6% per annum. The net loss recorded by Community Insurance Corp. as a result of this transaction

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

was approximately \$193,300.

Effective June 15, 1998, Community Bank consummated the transaction to purchase certain assets and assumed certain liabilities from the Uniontown, Alabama branch of the First National Bank of West Point, Georgia. In exchange for cash totaling \$2,615,000, the Bank received approximately \$2,500,000 in additional loans, net of unearned interest and loan loss reserve, \$295,000 in other assets, \$5,672,000 in additional deposit liabilities, and \$262,000 of intangible assets. This transaction had no material effect on the financial statements of the Company for periods prior to the date of acquisition.

105

107

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 22 - BUSINESS COMBINATIONS - CONTINUED

On June 1, 1999, Community Insurance Corp., established an office in Huntsville, Alabama through the acquisition of certain assets and the assumption of certain liabilities of Cummings, Gazaway, Gardner, and Pate, Inc., a Huntsville-based insurance company. Community Insurance Corp. agreed to pay cash totaling \$1,600,000 over five years, subject to adjustment based on revenues of the acquired agency. As a result of this acquisition, Community Insurance Corp. acquired \$759,310 in premises, furniture and equipment and \$229,626 in accounts receivable, assumed accounts payable of \$233,916 and paid a premium of \$844,980. This transaction was not material to the financial statements of the Company and therefore required no restatement of the Company's financial statements for periods prior to the acquisition date.

All business combinations were accounted for using the purchase method of accounting for business combinations.

#### NOTE 23 - OTHER SHORT-TERM BORROWINGS

Other short-term borrowings at December 31, 2000 and 1999 consisted of the U.S. Treasury Tax and Loan Note Option account, and securities sold under agreements to repurchase. The Company had no federal funds purchased or overnight funds purchased from FHLB-Atlanta at December 31, 2000 and 1999.

Information concerning securities sold under agreements to repurchase is summarized as follows:

	2000	1999
	-----	-----
Average balance during the year.....	\$ 818,345	\$ 558,551
Average interest rate during the year.....	6.17%	5.08%
Maximum month-end balance during the year.....	\$ 1,072,219	381,658

U.S. government and agency securities underlying the agreements at year-end:

	2000	1999
	-----	-----
Carrying Value.....	\$ 1,018,419	\$ 996,237
Estimated Fair Value.....	1,010,412	996,633
Accrued Interest Receivable.....	63,363	19,008

Securities sold under agreements to repurchase are generally treated as collateralized financing transactions. It is the Company's policy to deliver underlying securities to custodian accounts for customers.

106

108

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

### NOTE 24 - FAIR VALUE OF FINANCIAL INSTRUMENTS

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

**Cash and Short-Term Investments:** For those short-term instruments, the carrying amount is a reasonable estimate of fair value.

**Investment Securities :** For securities and marketable equity securities held for investment purposes, fair values are based on quoted market prices or dealer quotes. For other securities held as investments, fair value equals quoted market price, if available. If a quoted market price is not available, fair value is estimated using quoted market prices for similar securities.

**Loan Receivables:** For certain homogeneous categories of loans, such as some residential mortgages, credit card receivables, and other consumer loans, fair value is estimated using the quoted market prices for securities backed by similar loans, adjusted for differences in loan characteristics. The fair value of other types of loans is estimated by discounting the future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities.

**Deposit Liabilities:** The fair value of demand deposits, savings accounts, and certain money market deposits is the amount payable on demand at the reporting date. The fair value of fixed-maturity certificates of deposit is estimated using the rates currently offered for deposit of similar remaining maturities.

**FHLB Borrowings, Long-term Debt and Capital Securities:** The fair value of the Company's fixed rate borrowings are estimated using discounted cash flows, based on the Company's current incremental borrowing rates for similar types of borrowing arrangements. The carrying amount of the Company's variable rate borrowing approximates their fair values.

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Commitments to Extend Credit, Standby Letters of Credit, and Financial Guarantees Written: The fair value of commitments and letters of credit is estimated to be approximately the same as the notional amount of the related commitment.

[The remainder of this page intentionally left blank]

107

109

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 24 - FAIR VALUE OF FINANCIAL INSTRUMENTS - CONTINUED

The estimated fair values of the Company's financial instruments as of December 31, 2000 and 1999 are as follows:

	2000		
	Carrying Amount	Fair Value	Carrying Amount
	(in Thousands)		(in
FINANCIAL ASSETS:			
Cash and short-term investments.....	\$ 26,707	\$ 26,707	\$ 27,498
Federal funds sold.....	3,000	3,000	
Investment securities.....	101,570	101,570	96,847
Loans.....	528,316		498,726
Less: allowance for loan losses.....	7,107		2,603
Net Loans.....	521,209	519,754	496,123
TOTAL FINANCIAL ASSETS.....	\$ 652,486	\$ 651,031	\$ 620,468
FINANCIAL LIABILITIES:			
Deposits.....	\$ 600,901	\$ 604,172	\$ 573,261
Short-term borrowings.....	2,265	2,265	2,494
FHLB borrowings.....	38,000	37,067	40,000
Long-term debt.....	5,675	5,586	6,637
Guaranteed preferred beneficial interest in the Company's junior subordinated deferrable interest debentures.....	10,000	10,756	-0-
TOTAL FINANCIAL LIABILITIES.....	\$ 656,841	\$ 659,846	\$ 622,392
UNRECOGNIZED FINANCIAL INSTRUMENTS:			
Commitments to extend credit.....	\$ -0-	\$ 19,868	\$ -0-

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Standby letters of credit.....	-0-	978	-0-
	-----	-----	-----
TOTAL UNRECOGNIZED			
FINANCIAL INSTRUMENTS.....	\$ -0-	\$ 20,846	\$ -0-
	=====	=====	=====

[The remainder of this page intentionally left blank]

108

110

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 25 - CONDENSED PARENT COMPANY INFORMATION

#### STATEMENTS OF FINANCIAL CONDITION

#### ASSETS

	Dec
	-----
	2000
	-----
Cash and due from banks.....	\$ 3,573,341
Investment in subsidiaries (equity method) -	
eliminated upon consolidation.....	51,950,325
Premises and equipment, net.....	22,779
Intangibles, net.....	920,178
Deferred tax assets.....	825,817
Refundable Income taxes-current.....	1,793,397
Other assets.....	806,171
	-----

TOTAL ASSETS.....	\$ 59,892,008
	=====

#### LIABILITIES AND SHAREHOLDERS' EQUITY

Long-term debt.....	\$ 5,675,204
Guaranteed preferred beneficial interest in the Company's	
junior subordinated deferrable interest debentures.....	10,310,000
Other liabilities.....	2,320,266
	-----
TOTAL LIABILITIES.....	18,305,470
TOTAL SHAREHOLDERS' EQUITY.....	41,586,538
	-----

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY..... \$ 59,892,008  
=====

[The remainder of this page intentionally left blank]

109

111

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 25 - CONDENSED PARENT COMPANY INFORMATION - CONTINUED

#### STATEMENTS OF INCOME

	Years Ended	
	2000	1999
	-----	-----
INCOME		
From subsidiaries - eliminated upon consolidation		
Dividends .....	\$ 4,878,562	\$ 3,702,600
Management fees .....	300,000	600,000
Interest .....	169,455	51,000
Other Income .....	27,759	3,000
	-----	-----
	5,375,776	4,357,600
	-----	-----
EXPENSES		
Salaries and employee benefits .....	2,193,107	1,857,000
Interest .....	1,433,404	320,000
Other expenses .....	1,340,281	1,692,000
	-----	-----
	4,966,792	3,869,000
	-----	-----
Income/(loss) before income taxes and equity in		
undistributed earnings of subsidiaries .....	408,984	487,000
Income tax benefit .....	(1,506,160)	(1,059,000)
	-----	-----
Income before equity in undistributed earnings/(loss)		
of subsidiaries .....	1,915,144	1,546,000
Equity in undistributed earnings/(loss) of subsidiaries .....	(4,130,075)	111,000
	-----	-----
NET INCOME/(LOSS) .....	\$ (2,214,931)	\$ 1,658,000
	=====	=====

[The remainder of this page intentionally left blank]

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

## NOTE 25 - CONDENSED PARENT COMPANY INFORMATION - CONTINUED

## STATEMENTS OF CASH FLOWS

		Years
	2000	
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income/(loss) .....	\$ (2,214,931)	\$
Adjustments to reconcile net income/(loss) to net cash provided by operating activities:		
Equity in undistributed income of subsidiaries .....	4,130,075	
Provision for depreciation, amortization and accretion .....	108,362	
Increase in other assets .....	(1,547,353)	
Increase in other liabilities .....	1,291,716	
NET CASH PROVIDED BY OPERATING ACTIVITIES .....	1,767,869	
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from maturity of securities available for sale .....	-0-	
Increase in interest-bearing deposits with banks .....	-0-	
Proceeds from sale of assets .....	33,431	
Capitalization of subsidiaries .....	(5,940,879)	
Capital expenditures .....	-0-	
NET CASH (USED IN) PROVIDED BY INVESTING ACTIVITIES .....	(5,907,448)	
CASH FLOWS FROM FINANCING ACTIVITIES:		
Repayment of long-term debt .....	(961,958)	
Issuance of guaranteed preferred beneficial interest in Company's junior subordinated deferrable interest		
Debentures .....	10,310,000	
Issuance of common stock .....	222,804	
Cash dividends .....	(3,333,145)	
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES .....	6,237,701	

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Net increase (decrease) in cash and cash equivalents .....	2,098,122	(
Cash and due from banks at beginning of year .....	1,475,219	---
	-----	
CASH AND DUE FROM BANKS AT END OF YEAR .....	\$ 3,573,341	\$
	=====	===

111

113

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

#### NOTE 25 - CONDENSED PARENT COMPANY INFORMATION - CONTINUED

	Years	
	-----	---
	2000	
	-----	---
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:		
Cash paid (received) during the year for:		
Interest.....	\$ 1,791,212	\$
Income taxes.....	(126,972)	(

#### SUPPLEMENTAL SCHEDULE OF NON-CASH INVESTING AND FINANCING ACTIVITIES:

Upon the pledging of purchased shares to obtain additional ESOP debt of \$1,076,958 on December 1, 1998 and \$1,260,007 on May 17, 1996 long-term debt was increased and equity was decreased. The debt was reduced and shares were released by \$182,218, \$155,790 and \$135,628, respectively, during each of the years ended December 31, 2000, 1999 and 1998 as a result of payments made by the Company's ESOP on the outstanding ESOP debt.

[The remainder of this page intentionally left blank]

112

114

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

COMMUNITY BANCSHARES, INC. AND SUBSIDIARIES

DECEMBER 31, 2000, 1999 AND 1998

## NOTE 26 - SUBSEQUENT EVENTS

On April 9, 2000, the Company's Board of Directors entered into a memorandum of understanding (the "Memorandum") with the Federal Reserve Bank of Atlanta (the "Reserve Bank"), which outlines actions to be taken by the Company to address concerns identified by the Reserve Bank. In the Memorandum, the Company agreed that, without the prior written approval of the Reserve Bank, it would not declare or pay any dividends, repurchase shares of its common stock, incur any additional indebtedness, alter the terms of existing indebtedness or increase the amount of management fees paid to the Company by Community Bank. In addition, the Company agreed to maintain a quarterly Tier I leverage ratio (the ratio of Tier I capital to average assets, less goodwill) of at least 6.5% during the period in which the Memorandum is in effect, and to periodically update the Company's plan for maintaining capital and earnings at adequate levels. The Company also agreed to establish by June 8, 2001, a policy that provides for target levels of capital and guidelines for payment of dividends and a plan to strengthen the Company's internal audit program. The Company further agreed that a committee of non-employee directors of the Company will review and report by June 8, 2001 on the appropriateness of the compensation provided under the employment agreement of Kennon R. Patterson, Sr., the Chairman of the Board, Chief Executive Officer and President of the Company. In addition, the Company is to provide the Reserve Bank by May 9, 2001 with a contingency plan for conserving or raising cash and information about loans extended by Community Bank to facilitate purchases of the Company's common stock, and to periodically provide the Reserve Bank with certain financial and other information and a report of actions taken by the Company to ensure compliance with the Memorandum. Management of the Company cannot currently estimate the period during which the Company will remain subject to the terms of the Memorandum, or the effect of the Memorandum on the Company's financial condition, liquidity and results of operations.

[The remainder of this page intentionally left blank]

113

115

## QUARTERLY RESULTS (UNAUDITED)

A summary of the unaudited results of operations for each quarter of 2000 and 1999 follows:

First Quarter	Second Quarter	Third Quarter
-----	-----	-----

(In Thousands Except Per Share)

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

2000:

TOTAL INTEREST INCOME .....	\$ 14,315	\$ 15,223	\$ 15,825
TOTAL INTEREST EXPENSE .....	7,465	8,440	8,900
PROVISION FOR LOAN LOSSES .....	1,008	1,329	4,619
NET INTEREST INCOME AFTER			
PROVISION FOR LOAN LOSSES .....	5,842	5,454	2,306
INVESTMENT SECURITIES GAINS (LOSSES) .....	(27)	-0-	45
TOTAL NONINTEREST INCOME .....	2,522	2,638	2,512
TOTAL NONINTEREST EXPENSE .....	7,669	7,694	7,749
INCOME TAX EXPENSE .....	214	95	(1,128)
NET INCOME (LOSS) .....	454	303	(1,758)
PER COMMON SHARE:			
BASIC EARNINGS (LOSS) .....	\$ .10	\$ .06	\$ (.39)
DILUTED EARNINGS (LOSS) .....	.10	.06	(.38)

1999:

Total interest income .....	\$ 12,138	\$ 12,596	\$ 13,566
Total interest expense .....	6,017	6,184	6,635
Provision for loan losses .....	380	464	545
Net interest income after			
provision for loan losses .....	5,741	5,948	6,385
Investment securities gains (losses) .....	-0-	-0-	7
Total noninterest income .....	1,866	2,114	2,275
Total noninterest expense .....	6,833	7,262	7,052
Income tax expense .....	188	214	589
Net income (loss) .....	586	586	1,027
Per Common Share:			
Basic earnings (loss) .....	\$ .13	\$ .13	\$ .23
Diluted earnings (loss) .....	.13	.13	.22

## ITEM 9 - CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

See the Company's Current Report on Form 8-K filed on May 16, 2000, an amendment thereto on Form 8-K/A filed on May 30, 2000, a Current Report on Form 8-K filed on September 28, 2000, an amendment thereto on Form 8-K/A filed on October 10, 2000 and a Current Report on Form 8-K filed on February 15, 2001.

114

116

## PART III

### ITEM 10 - DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

Information required by this item with respect to the directors and nominees for director of the Company is incorporated by reference from the sections entitled "Election of Directors" and "Executive Compensation and Other Information" in the Company's Proxy Statement for the Annual Meeting of Shareholders to be held during 2001. Information regarding the executive officers of the Company is included in Part I of this Report.

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Information with respect to compliance with Section 16(a) of the Securities Exchange Act of 1934, as amended, is incorporated by reference from the section entitled "Election of Directors - Section 16(a) Beneficial Ownership Reporting Compliance" in the Company's Proxy Statement for the annual meeting of shareholders to be held during 2001.

### ITEM 11 - EXECUTIVE COMPENSATION

Information required by this item is incorporated by reference from the section entitled "Executive Compensation" in the Company's Proxy Statement for the Annual Meeting of Shareholders to be held during 2001.

### ITEM 12 - SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

Information required by this item is incorporated by reference from the section entitled "Security Ownership of Certain Beneficial Owners and Management" in the Company's Proxy Statement for the Annual Meeting of Shareholders to be held during 2001.

### ITEM 13 - CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

Information required by this item is incorporated by reference from the section entitled "Certain Relationships and Related Transactions" in the Company's Proxy Statement for the Annual Meeting of Shareholders to be held during 2001.

[The remainder of this page intentionally left blank]

115

117

## PART IV

### ITEM 14 - EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

(a) Index of documents filed as part of this report:

Community Bancshares, Inc. and Subsidiaries  
Financial Statements

Auditor's Report.....

Consolidated Statements of Financial Condition as of  
December 31, 2000 and 1999.....

Consolidated Statements of Income for the years ended  
December 31, 2000, 1999 and 1998.....

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Consolidated Statements of Shareholders' Equity for the years ended December 31, 2000, 1999 and 1998.....	
Consolidated Statements of Cash Flows for the years ended December 31, 2000, 1999 and 1998.....	
Notes to Consolidated Financial Statements - December 31, 2000, 1999 and 1998.....	
Quarterly Results (Unaudited).....	

### (b) Reports on Form 8-K

The Company filed the following report on Form 8-K during the fourth quarter ended December 31, 2000:

1. Amendment to Current Report on Form 8-K filed September 28, 2000 and reporting change in certifying accountant under Item 4, filed on October 10, 2000

### (c) Exhibits

- 3.1 Certificate of Incorporation, as amended and restated May 2000(1)
- 3.2 By-Laws of Registrant, as amended and restated May 2000(2)
- 4.1 Rights Agent Agreement, dated January 13, 1999, between Community Bancshares, Inc. and the Bank of New York(3)
- 4.2 Indenture, dated March 23, 2000, by and between Community Bancshares, Inc. and The Bank of New York(4)
- 10.1 Promissory Note, Guaranty and Pledge Agreement, dated December 1, 1998, by and between Community Bancshares, Inc. and Colonial Bank, N.A.(5)
- 10.2 Plan document for the Community Bancshares, Inc. Benefit Restoration Plan adopted April 12, 1994, effective January 1, 1995(6) (\*)
- 10.3 Subordinated Promissory Note, dated October 4, 1994, between Community Bancshares, Inc. as borrower and Jeffrey K. Cornelius as holder(7)

- 10.4 Employment Agreement, dated March 28, 1996 by and between Kennon R. Patterson, Sr. and Community Bancshares, Inc. (8) (\*)

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- 10.5      Amendment to Employment Agreement, dated October 14, 1999, by and between Kennon R. Patterson, Sr. and Community Bancshares, Inc.(9) (\*)
- 10.6      Employment Agreement, dated March 28, 1996, by and between Bishop K. Walker, Jr. and Community Bancshares, Inc.(10) (\*)
- 10.7      Stock Option Agreement between Community Bancshares, Inc. and Kennon R. Patterson, Sr., dated March 28, 1996(11) (\*)
- 10.8      Stock Option Agreement between Community Bancshares, Inc. and Bishop K. Walker, dated March 28, 1996(12) (\*)
- 10.9      Stock Option Agreement between Community Bancshares, Inc. and Denny Kelly, dated March 28, 1996(13) (\*)
- 10.10     Stock Option Agreement between Community Bancshares, Inc. and Hodge Patterson, III, dated March 28, 1996(14) (\*)
- 10.11     Stock Option Agreement between Community Bancshares, Inc. and Loy McGruder, dated March 28, 1996(15) (\*)
- 10.12     Stock Option Agreement between Community Bancshares, Inc. and Merritt Robbins, dated March 28, 1996(16) (\*)
- 10.13     Stock Option Agreement between Community Bancshares, Inc. and Wayne Washam, dated March 28, 1996(17) (\*)
- 10.14     Stock Option Agreement between Community Bancshares, Inc. and Glynn Debter, dated March 28, 1996(18) (\*)
- 10.15     Stock Option Agreement between Community Bancshares, Inc. and Robert O. Summerford, dated March 28, 1996(19) (\*)
- 10.16     Stock Option Agreement between Community Bancshares, Inc. and Kennon R. Patterson, Sr., dated March 27, 1997(20) (\*)
- 10.17     Stock Option Agreement between Community Bancshares, Inc. and Bishop K. Walker, Jr., dated March 27, 1997(21) (\*)
- 10.18     Stock Option Agreement between Community Bancshares, Inc. and Denny Kelly, dated March 27, 1997(22) (\*)
- 10.19     Stock Option Agreement between Community Bancshares, Inc. and Hodge Patterson, III, dated March 27, 1997(23) (\*)
- 10.20     Stock Option Agreement between Community Bancshares, Inc. and Loy McGruder, dated March 27, 1997(24) (\*)
- 10.21     Stock Option Agreement between Community Bancshares, Inc. and Merritt Robbins, dated March 27, 1997(25) (\*)
- 10.22     Stock Option Agreement between Community Bancshares, Inc. and Wayne Washam, dated March 27, 1997(26) (\*)
- 10.23     Stock Option Agreement between Community Bancshares, Inc. and Glynn Debter, dated March 27, 1997(27) (\*)
- 10.24     Stock Option Agreement between Community Bancshares, Inc. and Robert O. Summerford, dated March 27, 1997(28) (\*)
- 10.25     Stock Option Agreement between Community Bancshares, Inc. and

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

John J. Lewis, Jr., dated March 27, 1997(29) (\*)

- 10.26 Stock Option Agreement between Community Bancshares, Inc. and Kennon R. Patterson, Sr., dated March 26, 1998(30) (\*)
- 10.27 Stock Option Agreement between Community Bancshares, Inc. and Bishop K. Walker, Jr., dated March 26, 1998(31) (\*)
- 10.28 Stock Option Agreement between Community Bancshares, Inc. and Denny Kelly, dated March 26, 1998(32) (\*)

117

119

- 10.29 Stock Option Agreement between Community Bancshares, Inc. and Hodge Patterson, III, dated March 26, 1998(33) (\*)
- 10.30 Stock Option Agreement between Community Bancshares, Inc. and Loy McGruder, dated March 26, 1998(34) (\*)
- 10.31 Form of Stock Option Agreement between Community Bancshares, Inc. and grantees, dated March 26, 1998(35) (\*)
- 10.32 Form of Change in Control Agreement between Community Bancshares, Inc. and each of Kennon R. Patterson, Sr., Bishop K. Walker, Jr., Denny Kelly, Hodge Patterson, III, Loy McGruder, Michael A. Bean and William H. Caughran, Jr., dated December 4, 1999(36) (\*)
- 10.33 Form of Stock Option Agreement for Non-Employee Directors between Community Bancshares, Inc., and each of Glynn Debter, Roy B. Jackson, John J. Lewis, Jr., Merritt Robbins, Robert O. Summerford and Wayne Washam, dated December 4, 1999(37) (\*)
- 10.34 Form of Stock Option Agreement for Employees between Community Bancshares, Inc., and each of Kennon R. Patterson, Sr., Bishop K. Walker, Jr., Denny Kelly, Hodge Patterson, III, Loy McGruder, Michael A. Bean and William H. Caughran, Jr., dated December 4, 1999(38) (\*)
- 10.35 Amended and Restated Declaration of Trust, dated March 23, 2000, by and between The Bank of New York(Delaware), The Bank of New York, Community Bancshares, Inc. and Community(AL) Capital Trust I(39)
- 10.36 Guarantee Agreement, dated March 23, 2000, by and between Community Bancshares, Inc. and The Bank of New York(40)
- 10.37 Placement Agreement, dated March 23, 2000, between Community (AL) Capital Trust I, Community Bancshares, Inc. and Salomon Smith Barney, Inc.(41)
- 10.38 Lease Agreement, dated May 31, 2000, between REM, LLC, as lessor, and Community Bank, as lessee(42)
- 10.39 Addendum to Lease Agreement and Loan Agreement, dated May 31,2000, between REM, LLC and Community Bank(43)

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- 10.40 Lease Agreement, dated June 1, 2000, between Debter Properties, LLC, as lessor, and Community Bank, as lessee(44)
- 10.41 Addendum to Lease Agreement and Loan Agreement, dated June 1, 2000, between Debter Properties, LLC and Community Bank(45)
- 10.42 Stock Option Agreement, dated August 24, 2000, between Community Bancshares, Inc. and William H. Caughran, Jr. (46) (\*)
- 10.43 Stock Option Agreement, dated August 24, 2000, between Community Bancshares, Inc. and William E. Blackmon(47) (\*)
- 10.44 Change in Control Agreement, dated August 24, 2000, between Community Bancshares, Inc. and William E. Blackmon(48) (\*)
- 10.45 Form of Amendment to Nonqualified Stock Option Agreement, between Community Bancshares, Inc. and grantee, dated December 12, 2000(\*)
- 11 Statement of computation of per share earnings
- 12 Statement of computation of ratios
- 21 Subsidiaries of the Registrant

### Notes to Exhibits:

- (1) Filed as Exhibit 3.2 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (2) Filed as Exhibit 3.1 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference

118

120

- (3) Filed as Exhibit 4.1 to Form 8-A, filed January 21, 1999, and incorporated herein by reference
- (4) Filed as Exhibit 4.4 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (5) Filed as Exhibit 10.2 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (6) Filed as Exhibit 10.13 to Form 10-K for the year ended December 31, 1995, and incorporated herein by reference
- (7) Filed as Exhibit 10.15 to Form 10-K for the year ended December 31, 1995, and incorporated herein by reference
- (8) Filed as Exhibit 10.1 to Form 10-Q/A-2 for the quarter ended September 30, 1998, and incorporated herein by reference

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- (9) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended September 30, 1999, and incorporated herein by reference
- (10) Filed as Exhibit 10.2 to Form 10-Q/A-2 for the quarter ended September 30, 1998, and incorporated herein by reference
- (11) Filed as Exhibit 10.20 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (12) Filed as Exhibit 10.21 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (13) Filed as Exhibit 10.22 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (14) Filed as Exhibit 10.23 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (15) Filed as Exhibit 10.24 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (16) Filed as Exhibit 10.27 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (17) Filed as Exhibit 10.28 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (18) Filed as Exhibit 10.29 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (19) Filed as Exhibit 10.30 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
- (20) Filed as Exhibit 10.37 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (21) Filed as Exhibit 10.38 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (22) Filed as Exhibit 10.39 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (23) Filed as Exhibit 10.40 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (24) Filed as Exhibit 10.41 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (25) Filed as Exhibit 10.44 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (26) Filed as Exhibit 10.45 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (27) Filed as Exhibit 10.46 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- (28) Filed as Exhibit 10.47 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (29) Filed as Exhibit 10.50 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (30) Filed as Exhibit 10.36 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (31) Filed as Exhibit 10.37 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (32) Filed as Exhibit 10.38 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (33) Filed as Exhibit 10.39 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (34) Filed as Exhibit 10.40 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (35) Filed as Exhibit 10.41 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (36) Filed as Exhibit 10.32 to Form 10-K for the year ended December 31, 1999, and incorporated herein by reference
- (37) Filed as Exhibit 10.33 to Form 10-K for the year ended December 31, 1999, and incorporated herein by reference
- (38) Filed as Exhibit 10.34 to Form 10-K for the year ended December 31, 1999, and incorporated herein by reference
- (39) Filed as Exhibit 10.1 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (40) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (41) Filed as Exhibit 10.4 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (42) Filed as Exhibit 10.1 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (43) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (44) Filed as Exhibit 10.3 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (45) Filed as Exhibit 10.4 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (46) Filed as Exhibit 10.1 to Form 10-Q for the quarter ended September 30, 2000, and incorporated herein by reference
- (47) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended September 30, 2000, and incorporated herein by reference

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- (48) Filed as Exhibit 10.3 to Form 10-Q for the quarter ended September 30, 2000 and incorporated herein by reference
- (\*) Management contract or compensation plan or arrangement

Certain financial statements schedules and exhibits have been omitted because they are not applicable.

120

122

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized, in the city of Blountsville, State of Alabama, on April 17, 2001.

COMMUNITY BANCSHARES, INC.

By: /s/ Kennon R. Patterson, Sr.

-----  
KENNON R. PATTERSON, SR.  
CHAIRMAN AND CHIEF EXECUTIVE  
OFFICER

By: /s/ William E. Blackmon

-----  
WILLIAM E. BLACKMON  
ACTING CHIEF FINANCIAL OFFICER

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in capacities and on the dates indicated.

Signature -----	Title -----
/s/ Kennon R. Patterson, Sr. ----- KENNON R. PATTERSON, SR.	Chairman of the Board, President, Chief Executive Officer, Director (principal executive officer)
/s/ William E. Blackmon ----- WILLIAM E. BLACKMON	Acting Chief Financial Officer (principal accounting officer)
/s/ Glynn Debter ----- GLYNN DEBTER	Director
/s/ Roy B. Jackson	

# Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

----- ROY B. JACKSON  /s/ Denny Kelly -----	Director
DENNY KELLY  /s/ John J. Lewis, Jr. -----	Executive Vice President, Director
JOHN J. LEWIS, JR.  /s/ Loy McGruder -----	Director
LOY MCGRUDER	Director

121

123

----- /s/ Hodge Patterson, III ----- HODGE PATTERSON, III  /s/ Kennon R. Patterson, Jr. -----	Director
KENNON R. PATTERSON, JR.  /s/ Merritt Robbins -----	Director
MERRITT ROBBINS  /s/ Robert O. Summerford -----	Director
ROBERT O. SUMMERFORD  /s/ Jimmie Trotter -----	Director
JIMMIE TROTTER  /s/ Bishop K. Walker, Jr. -----	Vice Chairman, Secretary, Senior Executive Vice President, General Counsel, Director
BISHOP K. WALKER, JR.  /s/ Wayne Washam -----	
WAYNE WASHAM	Director

122

124

---

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

EXHIBITS TO

ANNUAL REPORT ON FORM 10-K

FOR THE

YEAR ENDED DECEMBER 31, 2000

COMMUNITY BANCSHARES, INC.

P. O. BOX 1000

MAIN STREET

BLOUNTSVILLE, ALABAMA 35031

---

125

(c) Exhibits

- 3.1 Certificate of Incorporation, as amended and restated May 2000(1)
- 3.2 By-Laws of Registrant, as amended and restated May 2000(2)
- 4.1 Rights Agent Agreement, dated January 13, 1999, between Community Bancshares, Inc. and the Bank of New York(3)
- 4.2 Indenture, dated March 23, 2000, by and between Community Bancshares, Inc. and The Bank of New York(4)
- 10.1 Promissory Note, Guaranty and Pledge Agreement, dated December 1, 1998, by and between Community Bancshares, Inc. and Colonial Bank, N.A.(5)
- 10.2 Plan document for the Community Bancshares, Inc. Benefit Restoration Plan adopted April 12, 1994, effective January 1, 1995(6) (\*)
- 10.3 Subordinated Promissory Note, dated October 4, 1994, between

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

Community Bancshares, Inc. as borrower and Jeffrey K. Cornelius as holder(7)

- 10.4      Employment Agreement, dated March 28, 1996 by and between Kennon R. Patterson, Sr. and Community Bancshares, Inc. (8) (\*)
- 10.5      Amendment to Employment Agreement, dated October 14, 1999, by and between Kennon R. Patterson, Sr. and Community Bancshares, Inc. (9) (\*)
- 10.6      Employment Agreement, dated March 28, 1996, by and between Bishop K. Walker, Jr. and Community Bancshares, Inc. (10) (\*)
- 10.7      Stock Option Agreement between Community Bancshares, Inc. and Kennon R. Patterson, Sr., dated March 28, 1996 (11) (\*)
- 10.8      Stock Option Agreement between Community Bancshares, Inc. and Bishop K. Walker, dated March 28, 1996 (12) (\*)
- 10.9      Stock Option Agreement between Community Bancshares, Inc. and Denny Kelly, dated March 28, 1996 (13) (\*)
- 10.10     Stock Option Agreement between Community Bancshares, Inc. and Hodge Patterson, III, dated March 28, 1996 (14) (\*)
- 10.11     Stock Option Agreement between Community Bancshares, Inc. and Loy McGruder, dated March 28, 1996 (15) (\*)
- 10.12     Stock Option Agreement between Community Bancshares, Inc. and Merritt Robbins, dated March 28, 1996 (16) (\*)
- 10.13     Stock Option Agreement between Community Bancshares, Inc. and Wayne Washam, dated March 28, 1996 (17) (\*)
- 10.14     Stock Option Agreement between Community Bancshares, Inc. and Glynn Debter, dated March 28, 1996 (18) (\*)
- 10.15     Stock Option Agreement between Community Bancshares, Inc. and Robert O. Summerford, dated March 28, 1996 (19) (\*)
- 10.16     Stock Option Agreement between Community Bancshares, Inc. and Kennon R. Patterson, Sr., dated March 27, 1997 (20) (\*)
- 10.17     Stock Option Agreement between Community Bancshares, Inc. and Bishop K. Walker, Jr., dated March 27, 1997 (21) (\*)
- 10.18     Stock Option Agreement between Community Bancshares, Inc. and Denny Kelly, dated March 27, 1997 (22) (\*)
- 10.19     Stock Option Agreement between Community Bancshares, Inc. and Hodge Patterson, III, dated March 27, 1997 (23) (\*)
- 10.20     Stock Option Agreement between Community Bancshares, Inc. and Loy McGruder, dated March 27, 1997 (24) (\*)
- 10.21     Stock Option Agreement between Community Bancshares, Inc. and Merritt Robbins, dated March 27, 1997 (25) (\*)
- 10.22     Stock Option Agreement between Community Bancshares, Inc. and Wayne Washam, dated March 27, 1997 (26) (\*)

- 10.23 Stock Option Agreement between Community Bancshares, Inc. and Glynn Debter, dated March 27, 1997(27) (\*)
- 10.24 Stock Option Agreement between Community Bancshares, Inc. and Robert O. Summerford, dated March 27, 1997(28) (\*)
- 10.25 Stock Option Agreement between Community Bancshares, Inc. and John J. Lewis, Jr., dated March 27, 1997(29) (\*)
- 10.26 Stock Option Agreement between Community Bancshares, Inc. and Kennon R. Patterson, Sr., dated March 26, 1998(30) (\*)
- 10.27 Stock Option Agreement between Community Bancshares, Inc. and Bishop K. Walker, Jr., dated March 26, 1998(31) (\*)
- 10.28 Stock Option Agreement between Community Bancshares, Inc. and Denny Kelly, dated March 26, 1998(32) (\*)
- 10.29 Stock Option Agreement between Community Bancshares, Inc. and Hodge Patterson, III, dated March 26, 1998(33) (\*)
- 10.30 Stock Option Agreement between Community Bancshares, Inc. and Loy McGruder, dated March 26, 1998(34) (\*)
- 10.31 Form of Stock Option Agreement between Community Bancshares, Inc. and grantees, dated March 26, 1998(35) (\*)
- 10.32 Form of Change in Control Agreement between Community Bancshares, Inc. and each of Kennon R. Patterson, Sr., Bishop K. Walker, Jr., Denny Kelly, Hodge Patterson, III, Loy McGruder, Michael A. Bean and William H. Caughran, Jr., dated December 4, 1999(36) (\*)
- 10.33 Form of Stock Option Agreement for Non-Employee Directors between Community Bancshares, Inc., and each of Glynn Debter, Roy B. Jackson, John J. Lewis, Jr., Merritt Robbins, Robert O. Summerford and Wayne Washam, dated December 4, 1999(37) (\*)
- 10.34 Form of Stock Option Agreement for Employees between Community Bancshares, Inc., and each of Kennon R. Patterson, Sr., Bishop K. Walker, Jr., Denny Kelly, Hodge Patterson, III, Loy McGruder, Michael A. Bean and William H. Caughran, Jr., dated December 4, 1999(38) (\*)
- 10.35 Amended and Restated Declaration of Trust, dated March 23, 2000, by and between The Bank of New York(Delaware), The Bank of New York, Community Bancshares, Inc. and Community(AL) Capital Trust I(39)
- 10.36 Guarantee Agreement, dated March 23, 2000, by and between Community Bancshares, Inc. and The Bank of New York(40)
- 10.37 Placement Agreement, dated March 23, 2000, between Community (AL) Capital Trust I, Community Bancshares, Inc. and Salomon Smith Barney, Inc.(41)

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- 10.38 Lease Agreement, dated May 31, 2000, between REM, LLC, as lessor, and Community Bank, as lessee(42)
- 10.39 Addendum to Lease Agreement and Loan Agreement, dated May 31,2000, between REM, LLC and Community Bank(43)
- 10.40 Lease Agreement, dated June 1, 2000, between Debter Properties, LLC, as lessor, and Community Bank, as lessee(44)
- 10.41 Addendum to Lease Agreement and Loan Agreement, dated June 1, 2000, between Debter Properties, LLC and Community Bank(45)
- 10.42 Stock Option Agreement, dated August 24, 2000, between Community Bancshares, Inc. and William H. Caughran, Jr.(46) (\*)
- 10.43 Stock Option Agreement, dated August 24, 2000, between Community Bancshares, Inc. and William E. Blackmon(47) (\*)
- 10.44 Change in Control Agreement, dated August 24, 2000, between Community Bancshares, Inc. and William E. Blackmon(48) (\*)
- 10.45 Form of Amendment to Nonqualified Stock Option Agreement, between Community Bancshares, Inc. and grantee, dated December 12, 2000(\*)

127

- 11 Statement of computation of per share earnings
- 12 Statement of computation of ratios
- 21 Subsidiaries of the Registrant

### Notes to Exhibits:

- (1) Filed as Exhibit 3.2 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (2) Filed as Exhibit 3.1 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (3) Filed as Exhibit 4.1 to Form 8-A, filed January 21, 1999, and incorporated herein by reference
- (4) Filed as Exhibit 4.4 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (5) Filed as Exhibit 10.2 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (6) Filed as Exhibit 10.13 to Form 10-K for the year ended December 31, 1995, and incorporated herein by reference
- (7) Filed as Exhibit 10.15 to Form 10-K for the year ended December 31, 1995, and incorporated herein by reference

## Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- (8) Filed as Exhibit 10.1 to Form 10-Q/A-2 for the quarter ended September 30, 1998, and incorporated herein by reference
  - (9) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended September 30, 1999, and incorporated herein by reference
  - (10) Filed as Exhibit 10.2 to Form 10-Q/A-2 for the quarter ended September 30, 1998, and incorporated herein by reference
  - (11) Filed as Exhibit 10.20 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (12) Filed as Exhibit 10.21 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (13) Filed as Exhibit 10.22 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (14) Filed as Exhibit 10.23 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (15) Filed as Exhibit 10.24 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (16) Filed as Exhibit 10.27 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (17) Filed as Exhibit 10.28 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (18) Filed as Exhibit 10.29 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (19) Filed as Exhibit 10.30 to Form 10-K for the year ended December 31, 1996, and incorporated herein by reference
  - (20) Filed as Exhibit 10.37 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
  - (21) Filed as Exhibit 10.38 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
  - (22) Filed as Exhibit 10.39 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
  - (23) Filed as Exhibit 10.40 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- 128
- (24) Filed as Exhibit 10.41 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
  - (25) Filed as Exhibit 10.44 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
  - (26) Filed as Exhibit 10.45 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
  - (27) Filed as Exhibit 10.46 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

- (28) Filed as Exhibit 10.47 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (29) Filed as Exhibit 10.50 to Form 10-K for the year ended December 31, 1997, and incorporated herein by reference
- (30) Filed as Exhibit 10.36 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (31) Filed as Exhibit 10.37 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (32) Filed as Exhibit 10.38 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (33) Filed as Exhibit 10.39 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (34) Filed as Exhibit 10.40 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (35) Filed as Exhibit 10.41 to Form 10-K for the year ended December 31, 1998, and incorporated herein by reference
- (36) Filed as Exhibit 10.32 to Form 10-K for the year ended December 31, 1999, and incorporated herein by reference
- (37) Filed as Exhibit 10.33 to Form 10-K for the year ended December 31, 1999, and incorporated herein by reference
- (38) Filed as Exhibit 10.34 to Form 10-K for the year ended December 31, 1999, and incorporated herein by reference
- (39) Filed as Exhibit 10.1 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (40) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (41) Filed as Exhibit 10.4 to Form 10-Q for the quarter ended March 31, 2000, and incorporated herein by reference
- (42) Filed as Exhibit 10.1 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (43) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (44) Filed as Exhibit 10.3 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (45) Filed as Exhibit 10.4 to Form 10-Q for the quarter ended June 30, 2000, and incorporated herein by reference
- (46) Filed as Exhibit 10.1 to Form 10-Q for the quarter ended September 30, 2000, and incorporated herein by reference
- (47) Filed as Exhibit 10.2 to Form 10-Q for the quarter ended September 30, 2000, and incorporated herein by reference
- (48) Filed as Exhibit 10.3 to Form 10-Q for the quarter ended

Edgar Filing: COMMUNITY BANCSHARES INC /DE/ - Form 10-K

September 30, 2000 and incorporated herein by reference

(\*) Management contract or compensation plan or arrangement

Certain financial statements schedules and exhibits have been omitted because they are not applicable.